

**2018 BUDGET  
PIKES PEAK LIBRARY DISTRICT  
COLORADO**

**2017 Board of Trustees of the Pikes Peak Library District**

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December 12, 2017

Citizens of the Pikes Peak Library District

### **GENERAL INFORMATION**

Attached is the 2018 Budget of the Pikes Peak Library District (the District). The 2018 Budget was received by the Board of Trustees on October 15, 2017. The 2018 Budget is important for both the budgetary figures as well as its description of the future direction and services of the District for citizens of the region.

The District's Leadership Team believes the 2018 Budget incorporates the most significant goals and objectives of the District.

The Leadership Team incorporated direction provided by the Board of Trustees throughout the year. Some timeframes and goals were modified as a result of limited resources to meet all current objectives and goals.

#### **Legal Requirements**

On October 15, 2017, the Executive Director submitted a proposed budget for fiscal year 2018 to the Board of Trustees, as required by Colorado Statute 29-1-107 and 108. Subsequently, the "notice of budget" was prepared to inform the citizens of the Pikes Peak Library District of the availability of the proposed budget for inspection and comments. There were no public comments.

On December 12, 2017, the Board of Trustees conducted a formal public hearing, as required by statute, in order to allow citizens to express their comments. This meeting notice was posted, following the District's public notification procedures, as with all Board meetings.

The Board of Trustees adopted the 2018 budget, certified its mill levies, and appropriated monies to all funds and accounts. Each individual fund, as required by state statute, is balanced with new and existing carry-over revenues equal to all planned and anticipated expenditures.

#### **Reporting Entity**

The District was created through state statute (CRS 24-90-110). The District's Board of Trustees consists of seven members. A joint committee equally represented by the City of Colorado Springs, Colorado, and El Paso County, Colorado appoints them.

The District serves all of El Paso County, Colorado except Widefield School District #3. The District provides public library services to its constituents, and such services include, but are not limited to, access to electronic databases and resources (including the Internet), books and other materials for business or pleasure, adult services, teen services, children's services, Genealogy and local history, programs, adult education, and meeting rooms.

The District has three regional facilities, eleven smaller facilities, and it offers outreach services through the use of two bookmobiles, one senior services van and one unstaffed location which was closed during 2017.

## **Qualifications to the Budget Process**

The figure used for CPI (Denver/Boulder/Greeley) for 2018 TABOR calculations, which is part of the limit definitions, is based on the CPI through June 30, 2017. The final 2017 CPI will not be known until February 2018, well after when the 2018 Budget is approved. Accordingly, the 2017 CPI used for these limit calculations is an estimate based on current available information. It is very likely that the final 2017 CPI will vary from the estimate that is used in our 2018 TABOR limit calculations, and the District will make appropriate changes to the budget, through a Board approved budget amendment (if necessary), once those figures are known.

## **Usage – Demand for Traditional Library Services**

The 2018 Budget includes charts that depict circulation by facility for the past ten years. Projections indicate that total circulation for the District will be approximately 7.6 million in 2017 and 7.7 million (estimate based on trends) during 2018. Circulation is just one of many measures used to evaluate the demand for all library services.

## **FUND INFORMATION**

### **GENERAL FUND**

The following items discuss the issues related to the District's mill levy and property tax revenue calculations.

### **Property Tax Revenue Limitations**

In 1986, the citizens of the District authorized the District to set a mill levy for operating purposes up to 4.000 mills.

The District must adhere to the more restrictive of the two legal limitations when calculating its property tax revenue to be received in any given budget year:

- The State 5.5% property tax revenue limitation
- The Taxpayer Bill of Rights (TABOR)

### **State 5.5% Limitation**

The District received its preliminary 5.5% calculation from the Department of Local Affairs (Form DLG-53). Under this limit, the District's operating property tax revenue limit is 27,826,163, or 3.974 mills, which exceeds the District's TABOR limit discussed below.

### **TABOR**

The property tax revenue limit is based on two factors – CPI and a growth factor:

The estimate of CPI for the Denver/Boulder area for 2017 is 3.1%. The final CPI will not be known until after the 2018 budget is approved.

Using data provided by El Paso County, the growth factor is 2.3120%.

The 2018 TABOR factor for the property tax revenue limit calculation is 5.4120%. Under TABOR, the maximum mill levy allowed is 3.880 mills. The TABOR calculation is the more restrictive of the two limits. The mill levy for the 2018 budget is 3.860 mills, which is less than the mill levy allowed under TABOR.

**Mill Levy – Abatements and Credits**

The District is authorized by statute to levy a mill rate to cover previous year abatements and credits. This mill levy is not subject to either the State 5.5% limitation or the TABOR’s property tax revenue limitation.

For 2017, the maximum mill levy allowed for abatements and refunds is 0.023 mills.

**Mill Levy – Temporary Tax Credit**

The 2018 Budget includes a temporary tax credit of (0.071) mills. The temporary tax credit mill levy equates to (\$497,111). The temporary tax credit is necessary to refund amounts received in excess of the District’s TABOR limits for both 2016 and 2017, along with 10% simple interest per year.

**Property Tax Revenue Summary**

Net Assessed Valuation

2018	\$7,001,563,360
2017	\$6,556,136,920

Mill Levies

Operating (subject to limitations)

2018	3.860
2017	3.934

Abatements and refunds (not subject to limitations)

2018	0.023
2017	0.023

Temporary mill levy credit

2018	(0.071)
2017	0.000

Total Mill Levy

2018	3.812
------	-------

2017 3.957

Property Tax Revenue

General Operating Purposes

2018 \$27,026,035

2017 \$25,791,843

Refunds and abatements

2018 \$161,036

2017 \$150,791

Temporary mill levy credit

2018 (\$497,111)

2017 \$0

Total Property Tax Revenue

2018 \$26,689,960

2017 \$25,942,634

**Revenues**

Total General Fund budgeted revenues for 2018 are \$32,073,444. The 2017 revenue budget is \$30,702,389. The difference is an increase of \$1,371,055.

The more significant items included in the 2018 budget include:

**Property Taxes**

See discussion above. Property tax revenue typically equates to approximately 84.3% of the annual revenue budget.

**Specific Ownership Taxes - \$3,400,000.**

This amount equates to approximately 10.6% of the total 2018 revenue budget. Collections for 2018 are expected to be slightly lower than the estimated total for 2017 primarily because there was a small spike in auto sales during 2017 to replace vehicles previously damaged from hail storms. The 2017 estimate is \$3,550,000

**E-Rate Refund - \$225,000.**

This is the amount expected for the 2017 - 2018 funding year, which approximates the total to be collected during the 2016 - 2017 funding year. The estimate for 2018 is based on what is legally appropriate.

**Fines and Fees - \$200,000.**

During 2017, the District eliminated fines on delinquent children's library materials. There has been a state-wide and national trend towards eliminating fines related to children's library materials. Charging fines for children's library materials was an impediment to access to library materials, especially for lower-income families.

In addition, during 2017, the District offered a three week amnesty period, which allowed patrons to turn overdue library materials without any overdue fines. The District also made the decision to stop accruing fines for all other library materials, effective October 2017. This change is considered a trial test and it will continue through the end of 2017. The 2018 budget of \$200,000 takes into account the changes made and the trials performed during 2017. The original budget for 2017 was \$330,000, and the expected amount to be received during 2017 is \$215,000.

**Interest Income - \$210,000.**

Given the recent struggling national, state and local economies, interest rates have fallen dramatically over the past several years to historical lows in many instances. During 2007, total interest income was \$486,767. These economies have and continue to improve, meaning the District anticipates higher interest rates for 2018. Given the volatile state of the economy and world markets, the actual amount expected to be earned during 2018 may vary from the estimated amount because interest rates may change significantly.

**Copier Charges - \$85,000.**

Revenue generated from copier services, which also includes printer management services, has increased over the past several years. In part, the demand for printing copies of information that is available electronically appears to have increased recently, perhaps due to the availability of such information.

**Parking Lot Collections - \$34,000.**

The parking lot at Penrose Library is well-utilized. The 2018 estimate is approximately the same as the estimate for 2017, as total collections appear to have leveled off over the past several years.

**Donations - \$694,725.**

A recent change in accounting literature for government entities strictly defines how designated funds must be accounted for within the entity's financial records. New activities in designated funds must be accounted for in the General Fund. This figure represents an estimated amount of new financial activity that has typically been accounted for separately as part of the District's designated funds in the past.

In addition, this line item includes an amount of \$300,000 for unanticipated/unknown donations for 2018. An estimate for unanticipated donations for the year had not been included in prior year budgets. There is a corresponding line under expenditures (Designated Funds) for the same amount. This practice is consistent with the 2017 Budget.

**Expenditures**

The 2018 budget for expenditures is \$33,853,819. The budget total for 2017 is \$31,874,307.



The following are the more significant items/issues that are included in the 2018 Budget of total expenditures:

### **Personnel Budget**

The 2018 budget is \$19,963,214 (59% of the total 2018 budget). The District's staff is arguably its most valuable resource, providing exemplary service that garners the District both local accolades and national recognition.

The 2018 budget includes funding for 461 existing positions (342.63 full time equivalents). The 2018 Budget also includes funding for an additional 26 full-time positions, 1 part time position and 4 additional hours to an existing position, as discussed below.

### **2018 Pay Structure Adjustments and Issues**

During 2016, the District engaged a consultant to complete a comprehensive compensation/classification/workforce levels study. This study was completed in 2017. There were many objectives to this study, including the development and implementation of a district-wide workforce plan, the development of a classification system, and the development of a pay scale to help attract top talent for its positions and to be competitive with other employers for retaining talent both at a local and national level.

The study addressed several looming issues:

1. In November 2016, the citizens of Colorado voted to add a constitutional amendment to increase the minimum wage for workers in Colorado. The minimum wage for Colorado will change from the current level of \$8.31 per hour to \$9.30 per hour for 2017, \$10.20 per hour for 2018, \$11.10 per hour for 2019, and \$12.00 per hour in 2020 (to be adjusted annually thereafter).
2. The El Paso County Retirement Plan (the Plan) Board of Trustees has deferred indefinitely any increase to the employer and employee contribution rate (currently 8.0%). However, El Paso County approved a payment to the Plan of \$400,000 to be used to partially offset the Plan's administrative costs. The District's share of the Plan's financial activity is approximately 6% of the total Plan, and the Budget includes \$25,000 to augment the contribution from El Paso County.

The 2018 Budget includes an estimate of \$333,000 for the completion of and the implementation of the classification study recommendations. This part of the study was not complete as of the date of the 2018 Budget document.

### **New Positions**

The 2018 Budget includes 26 new full-time positions, 1 new part-time position, and 4 hours to be added to an existing position. Most of these positions are included based on recommendations included within the study referred to above. The estimated cost for all of these positions for 2018 is \$1,623,239, net of the elimination of several current supervisory position, which will be absorbed in the full reorganization as described in the study.

The following is a summary of the new positions:

- Regional Library Managers (3)
- Assistant Regional Branch Managers (3)

- Public Service Floaters (6)
- Young Adult Librarians (3)
- Young Adult Public Library Associates (3)
- Organizational Development Manager (1)
- Branch Manager 1 – Fountain Library (1)
- Graphic Artist (1)
- Technology/Digital Service Specialist (1)
- System Support Analyst (1)
- Facilities Technician (1)
- Building Manager – KCH facility (1)
- Library Associate – part-time – Eastern El Paso County (1)
- Social Worker (1)

### **Pay Adjustment Pool**

The 2018 Budget includes a 3% pay adjustment pool; estimated cost \$468,041.

### **Savings from Vacant Positions**

The 2018 Budget includes a vacant position savings target of (\$600,000). This target is included in the 2018 Budget because of the following:

- The District budgets all of its positions annually as if they will all be filled throughout the year. Realistically, there are vacancies through the year, and it generally takes time to fill the vacant position. This occurs annually and as a result, savings from vacant positions are added back to fund balance at the end of each year.
- The 2018 Budget includes \$1,623,239 for new positions, as discussed below. Again, the budget is set up as if each position will be filled as of January 1<sup>st</sup>, and this is not realistic. The new positions will be phased in, some as soon as January 2018, but others will be filled over the period of January through June 2018.

### **Payroll Accrual Provision**

District employees are paid bi-weekly. Accordingly, there is at least one extra day in each year for which the District must set funds aside to cover the year when there will be 27 pay dates. This will occur again during 2028. The 2017 budget includes \$60,000 to be set aside for this purpose.

### **Employee Health Insurance Plan**

In 2005, the District implemented a partially self-insured health plan for its eligible employees (employees with a regularly scheduled work week of 30 – 40 hours). Almost 90% of eligible employees participate in the plan. District contributions to the health plan will approximate \$1.65 million in 2017. This amount is reflective of the (0.11%) decrease in the renewal rate for 2018 (the decrease is shared between both the District and its participating employees). This amount is also net of one month of no premiums for both the District and its participating employees.

## **Benefit Stipend Issues**

During 2003, as a result of rising health care costs, the District made some changes in health insurance coverage for its employees. The District previously paid all of its employees with a regularly scheduled workweek of 20 or more hours a benefit stipend. In 2004, the District offered health insurance coverage only to employees with a regularly scheduled workweek of 30 hours or more contributing directly towards the monthly premium costs for those employees who elect to participate.

Employees hired prior to July 1, 2003 with a regularly scheduled workweek of 20 – 29 hours receive a monthly health insurance stipend, as long as they remain employed by the District. For 2017, this cost will not exceed \$20,000 and this amount will continue to decline over future years as employees in this category leave the District.

## **Contributions to the El Paso County Retirement Plan**

The District has participated in the Plan, a defined benefit retirement plan, since its inception in 1967. In short, all District full-time employees are required to participate in this plan. During 2018, the District and its employees will continue to contribute 8.0% of the employee's covered salary each to the Plan. The total amount expected to be contributed to the Plan in 2018 is \$831,126, up from the 2017 estimate of \$782,014.

## **Library Materials**

The 2018 budget includes \$4,400,565 for library materials, which is comparable to the 2017 original budget of \$4,325,704. The percentage of all expenditures going directly to library materials in 2017 is 13.0%. This figure approximates the national average for systems this size and is a reflection of the District's emphasis on meeting customer demands and on keeping the collection up-to-date for users.

Included in this figure (for both 2018 and 2017) is a grant from the State of Colorado in the amount of \$145,000 (each year) for the purchase of library materials.

## **Training**

During 2017, an emphasis was placed on enhancing the funding available for District staff development. The 2017 budget was \$229,815 for training purposes, which is an increase from the 2016 budget of \$116,113. The 2018 Budget includes \$230,450 to continue this emphasis of training staff appropriately. The benefits of this initiative include professional and personal development of District staff, which in turn allows for improved customer service and a more professional work environment.

## **Dues**

For 2017, an emphasis was also be placed on professional staff participating more in organizations that are commensurate with staff education and backgrounds. This too will help improve customer service both internally and externally. The 2017 budget includes \$58,162 for this purpose, which is up from the 2016 budget of \$29,542. The 2018 Budget includes \$62,126 for this purpose.

## **Career On-Line High School Program**

The 2018 budget includes \$20,000 as a platform fee to continue the on-line high school program, which was initially implemented during 2017.

## Operating Transfers

The 2018 Budget includes the following transfers:

Penrose Library Renovation Project Fund	\$1,335,841
Capital Reserve Fund	<u>842,618</u>
	<u>\$2,178,459</u>

The purpose of these funds, primarily for capital projects, will be discussed in further detail below.

## Other Items

The following is a list of other items that are pertinent to the discussion of the 2018 budget:

1. The District has no General Obligation Bonds or any other similar forms of debt financing outstanding as of December 31, 2017, nor is any anticipated as of December 31, 2018. This is fairly unusual for governmental entities.
2. The District has several operating leases in place for the rental of certain Library facilities. Such leases include the non-appropriation language to comply with the provisions of TABOR.

## Fund Balance

As of December 31, 2018, the estimated fund balance will be \$7,637,077. This total includes an estimate of the operational reserve (unassigned fund balance) of \$6,594,357.

Many financial experts recommend a financially prudent operational reserve of 1-3 months of operating revenues. For the District, this equates to a range of \$2.6 - \$7.8 million. The estimate of the operational reserve as of December 31, 2018 is 17.8% of 2018 revenues, or about 2.1 months.

The December 31, 2017 fund balance included \$865,000 that is set aside for the renovation of the District's Knights of Columbus Hall (KCH) building. In 2015, the Board of Trustees approved setting aside \$900,000 for this purpose, and for 2017, a total of \$35,000 will be used from this balance for an assessment study of the facility. The 2018 Budget includes an expenditure of \$865,000 in a Capital Projects Fund for the purpose of partially funding the renovation of the KCH facility. Planning for this project will occur after the assessment study referred to above is complete.

The 2018 Budget calls for a reduction in fund balance of (\$1,780,375), which includes the utilization of fund balance for the renovation of the KCH facility project as discussed above. The remaining balance of (\$915,375) was designated to fund one-time capital projects as discussed in further detail below.

Fund balance as of December 31, 2018 also includes an estimate of \$938,875 for the Emergency Reserve as required by TABOR.

## CAPITAL PROJECTS FUNDS

### EAST LIBRARY RENOVATION PROJECT FUND

The purpose of this Capital Projects Fund is to account for all financial activity related to all improvement and renovation costs of the East Library.

This fund is on-going and it will account for all financial activities related to capital projects for this facility in the future. For 2018, a total \$70,700 of expenditures is included for several minor capital projects.

### **PENROSE LIBRARY RENOVATION PROJECT FUND**

The purpose of this Capital Projects Fund is to account for all financial activity related to all improvement and renovation costs of the Penrose Library, including the 1905 Carnegie Building and the Knights of Columbus Building located next to the Penrose Library.

This fund is on-going and it will account for all financial activities related to capital projects for this facility in the future. For 2018, a total of \$1,351,000 is included for several capital projects, including \$865,000 to be set aside for the renovation of the KCH facility as discussed above, and \$275,000 for the construction of meeting room in this lower level of the Penrose Library facility.

### **NORTH FACILITY (LIBRARY 21c) PROJECT FUND**

In 2012, the District acquired a facility (115,058 sq. ft.) located at 1175 Chapel Hills Drive, Colorado Springs, CO (adjacent to the NE corner of Chapel Hills Mall) at a price of \$3.75 million. The new facility is named Library 21c. This project was completed in 2014, and certain components were completed in 2015.

This fund is on-going and it will account for all financial activities related to capital projects for this facility in the future. The 2018 budget includes \$208,500 for several capital projects, including \$60,000 for the design and planning of replacing the roof.

### **CAPITAL RESERVE FUND**

The purpose of this fund is to account for the accumulation of funds to be used on projects specifically identified in future years that are not funded in either the other Capital Projects Funds (described above) of any Designated Fund.

Such projects include, but are not limited to, furniture replacement, equipment replacement, vehicle replacement, purchases of land for future expansion, construction of new facilities, and renovation projects related to existing facilities, along with Information Technology-related projects.

Currently, funding for these items comes from the General Fund. The expenditure budget for 2018 is \$842,618. The more significant projects are as follows:

- \$125,000 – to be set aside for the acquisition and installation of 2 small facilities to be placed in two eastern El Paso County locations. This amount, along with \$75,000 set aside in the 2017 budget, equates to total funding of \$200,000 for this purpose. The District's long term capital plan called for the replacement of one bookmobile. However, the District believes the acquisition and installation of these 2 units is a more efficient way to provide services to eastern El Paso County, and the bookmobile will not be replaced.
- \$50,000 – capital contingency.
- \$25,000 – furniture replacement contingency.

- \$200,000 – replacement of copiers district-wide and to consolidate copier and printer functions throughout the District.
- \$150,000 – for the replacement/upgrade of the District’s phone system.
- \$50,000 – to be used for the replacement of the library reservation and print system.
- \$50,000 – to standardize the audio-visual equipment district-wide.

### **SPECIAL REVENUE FUNDS**

The 2018 Budget includes its remaining Special Revenue Funds (SRF’s). SRF’s are funds established to account for monies previously received by the District that are either restricted or designated (by the donor when applicable) for specific purposes. Given the change in accounting literature, the District’s designated funds are no longer accounted for under Special Revenue Funds and are now required to be accounted for under the General Fund. The remaining funds included under Special revenue Funds are to be fully depleted in time.

For 2018, the only remaining fund is the High Prairie Library Support Fund and the Fountain Library Support Fund. All other funds should be fully depleted by the end of 2017. These two funds have an estimated balance of \$114,575 and \$10,725 remaining, respectively, and the balance will be used for capital projects related to that library when needs arise.

## 2017/2018 STRATEGIC PLAN

This is included for informational purposes only.

  		
STRATEGIC FOCUS	EFFORTS	OUTCOMES
<b>COMMUNITY</b>	<p>Steward the alignment of the community's talents, abilities and relationships to enrich lives.</p> <p>Facilitate enlightened dialogues to serve as a social connector.</p>	<p>PPLD is a people-focused public library that embraces new ways of working together to advance greater integration and cooperation in our community.</p>
<b>RESOURCES</b>	<p>Provide, maintain and improve a variety of flexible, sustainable and innovative resources.</p> <p>Explore and develop opportunities with other organizations for collaborative resources both internal and external, throughout the District.</p>	<p>PPLD is the center of a thriving community.</p>
<b>INNOVATION/CREATIVITY</b>	<p>Focus on community interests and trends to create opportunities for individuals to collaborate, innovate, inspire one another and generate content.</p> <p>Utilize innovation and creativity to highlight the history and culture of the Pikes Peak Region.</p>	<p>PPLD will support lifelong learning and foster a learning community that allows each individual to maximize their creative potential.</p>
<b>SERVICE</b>	<p>Design and implement services to anticipate and meet the needs of increasingly diverse communities with unique needs and expectations.</p> <p>Remove barriers and take bold risks to design and deliver exemplary services that set a national standard of excellence for libraries.</p>	<p>The customer experience at PPLD will emphasize convenience, speed, ease and satisfaction.</p> <p>PPLD collections and services will be responsive to community needs and relevant to residents' lives.</p>
<b>INTERNAL – STAFF</b>	<p>Create and maintain an environment that allows employees to take maximum advantage of their abilities to grow personally and professionally in alignment with PPLD's mission.</p> <p>Offer competitive compensation, benefits and work environment to attract and retain quality employees.</p> <p>Develop and maintain an organizational structure that is responsive, agile and quality focused.</p>	<p>PPLD staff members are community-focused, confident and motivated.</p>
<b>ACCOUNTABILITY</b>	<p>Build institutional capacity to ensure the future of PPLD.</p> <p>Promote efficient and effective use of financial resources entrusted to PPLD.</p> <p>Foster community understanding of PPLD with a focus on initiatives tied to strategic efforts.</p>	<p>PPLD will be prudent in the utilization of its financial resources.</p> <p>PPLD will have a strong brand as a trusted community resource, asset and partner.</p>

## PERFORMANCE MEASURES

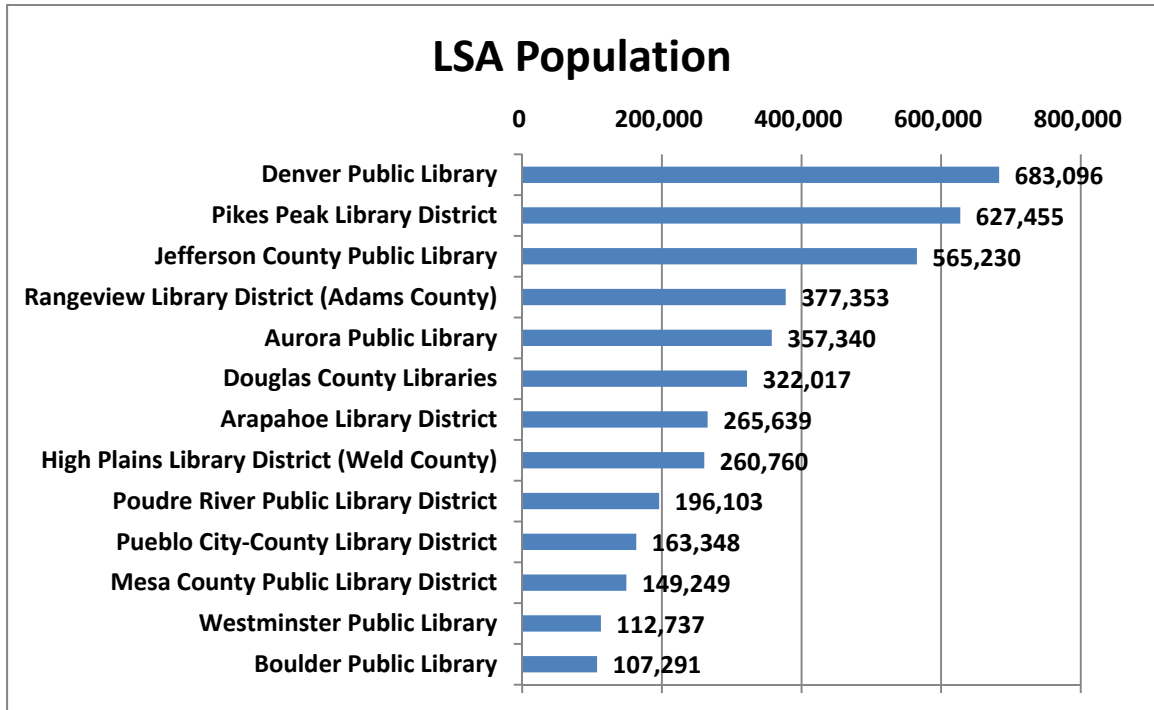
Included in this are charts to show how the District compares to other large library entities in Colorado. The source of the information is the Library Research Service. The data is for 2016, which is the most current available data.

For purposes of this analysis, the following libraries have been selected:

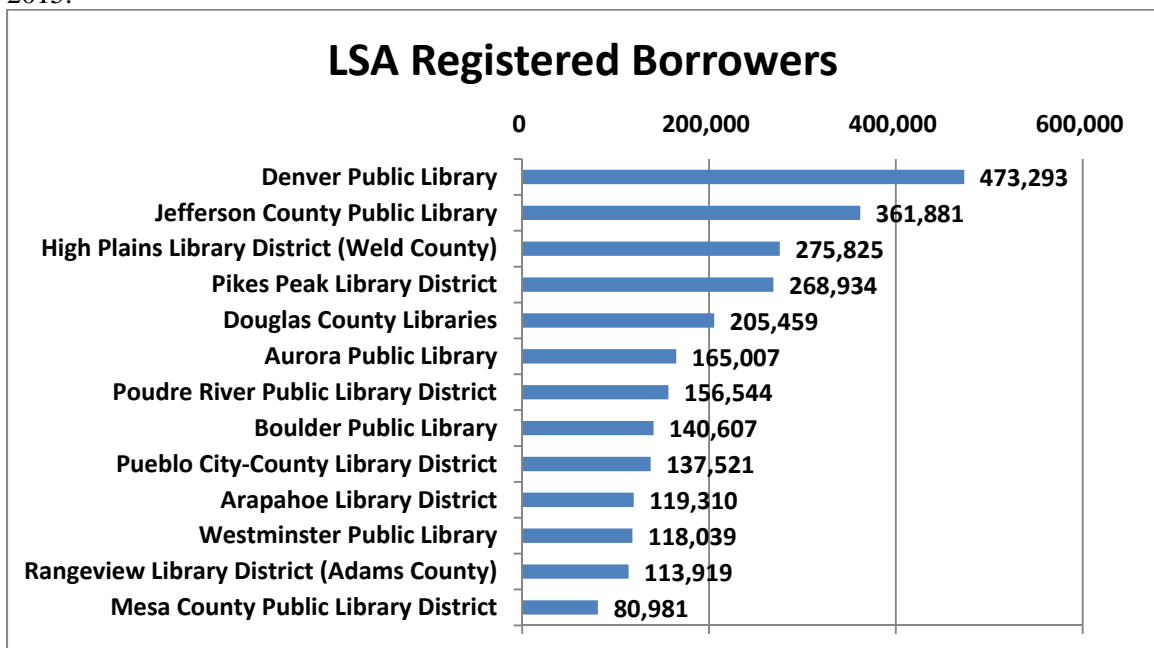
Pikes Peak Library District  
 Jefferson County Public Library  
 Douglas County Libraries  
 High Plains Library District  
 Boulder Public Library  
 Poudre River Public Library District  
 Westminster Public Library

Denver Public Library  
 Arapahoe Library District  
 Range view Library District  
 Pueblo City County Library District  
 Aurora Public Library  
 Mesa County Public Library District

- Library Service Area (“LSA”) Population** – This chart shows the total number of citizens that reside within the boundaries of each library service area. Currently, the District has the second highest LSA population.

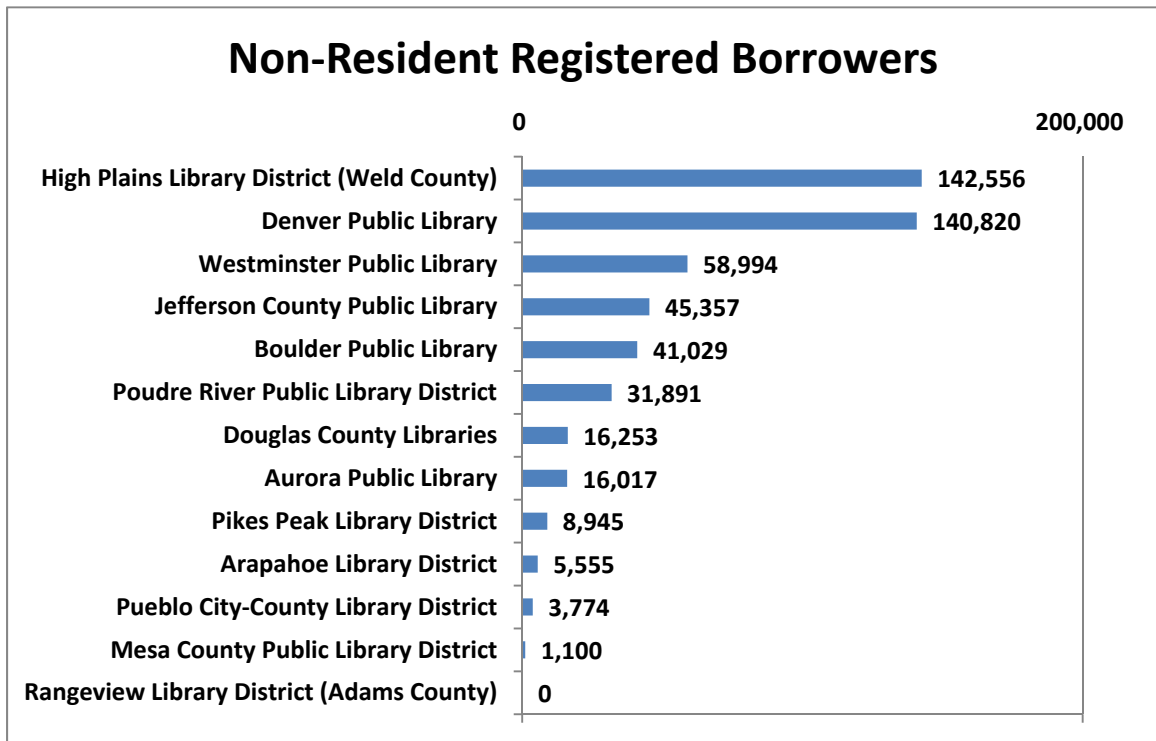


- LSA Registered Borrowers** – This chart shows the number of resident library card holders within each LSA population. The District currently ranks 4<sup>th</sup> out of 13 libraries, which was the same as for 2015.

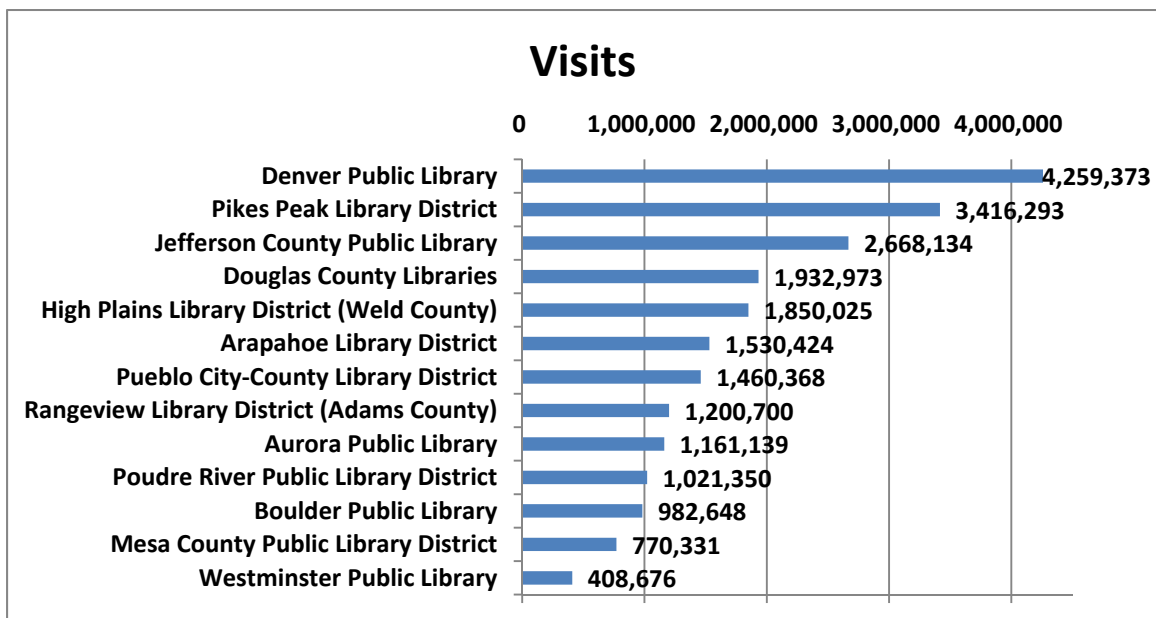




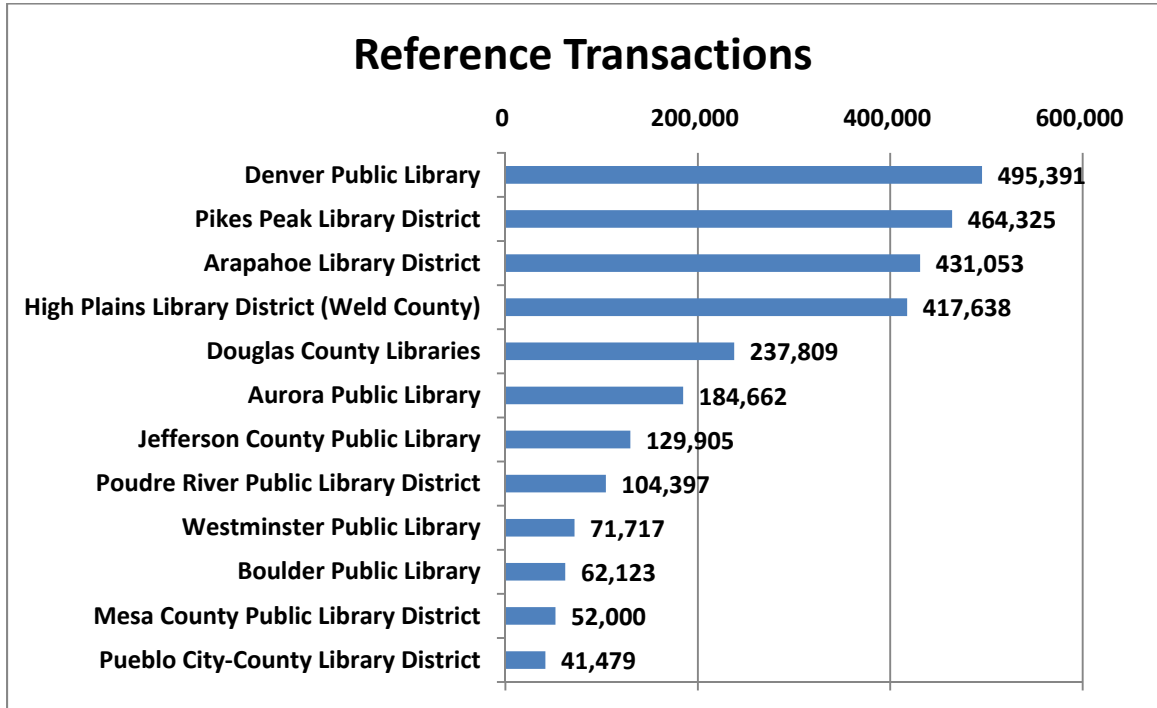
3. **Non-resident Registered Borrowers** – This chart shows the number of non-resident library card holders in each LSA population. The District ranks 9<sup>th</sup> out of 13 libraries, which was the same for 2015.



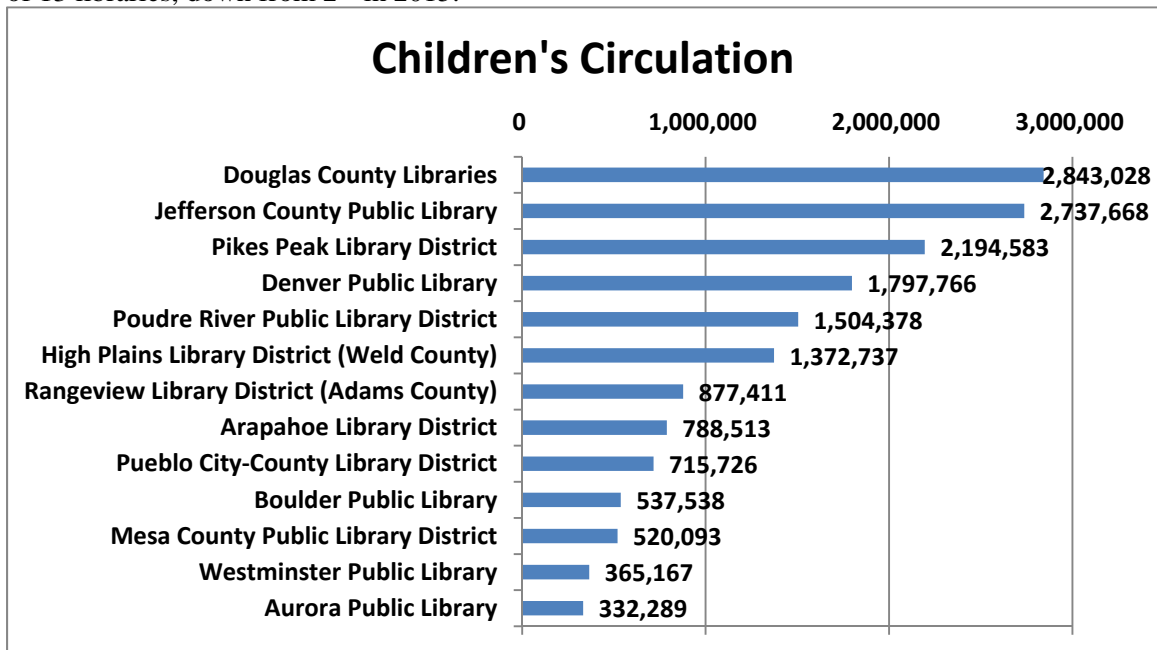
4. **Number of Visits** – This chart shows total library patron visits during 2016. For 2016, the District ranked 2nd in this category, which was the same as for 2015.



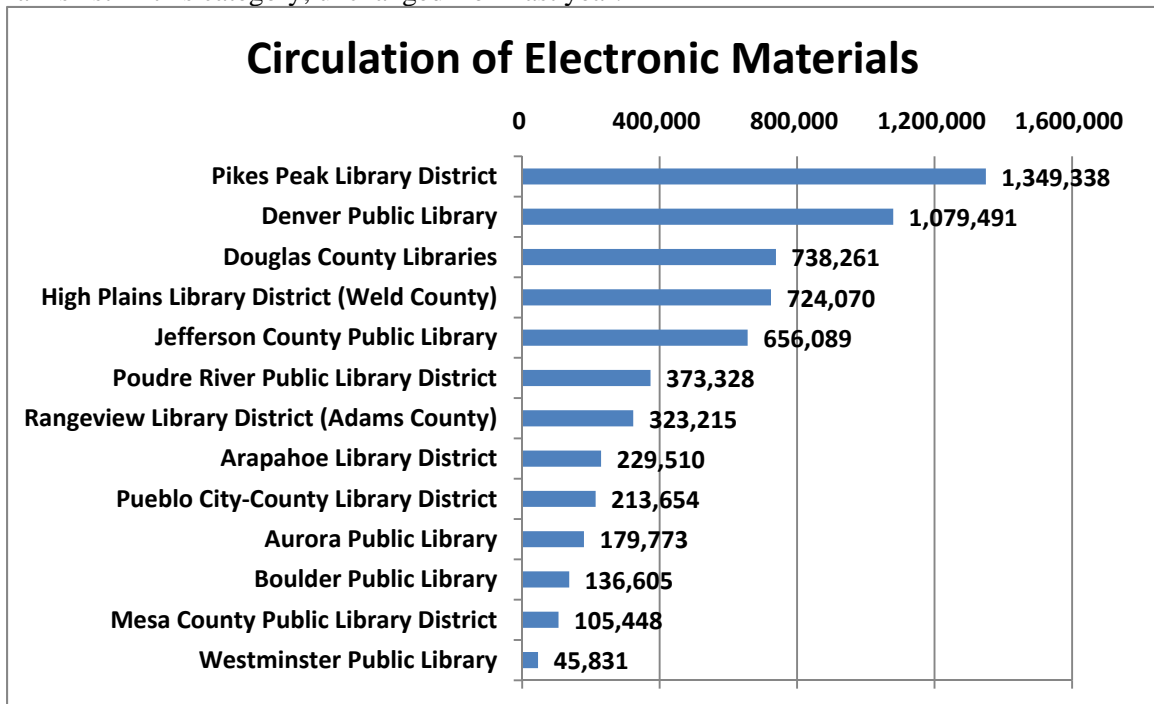
5. **Reference Transactions** – This is defined as an information contact which involves the knowledge, use, recommendations, interpretation, or instruction in the use of one or more information sources by a member of the library staff. Includes in person, phone, fax, mail, email, live or electronic reference service. Does not count directional transactions or questions of rules or policies. For 2016, the District ranked 2<sup>nd</sup> out of 13 libraries. For 2015, the District ranked 1<sup>st</sup> out of 13.



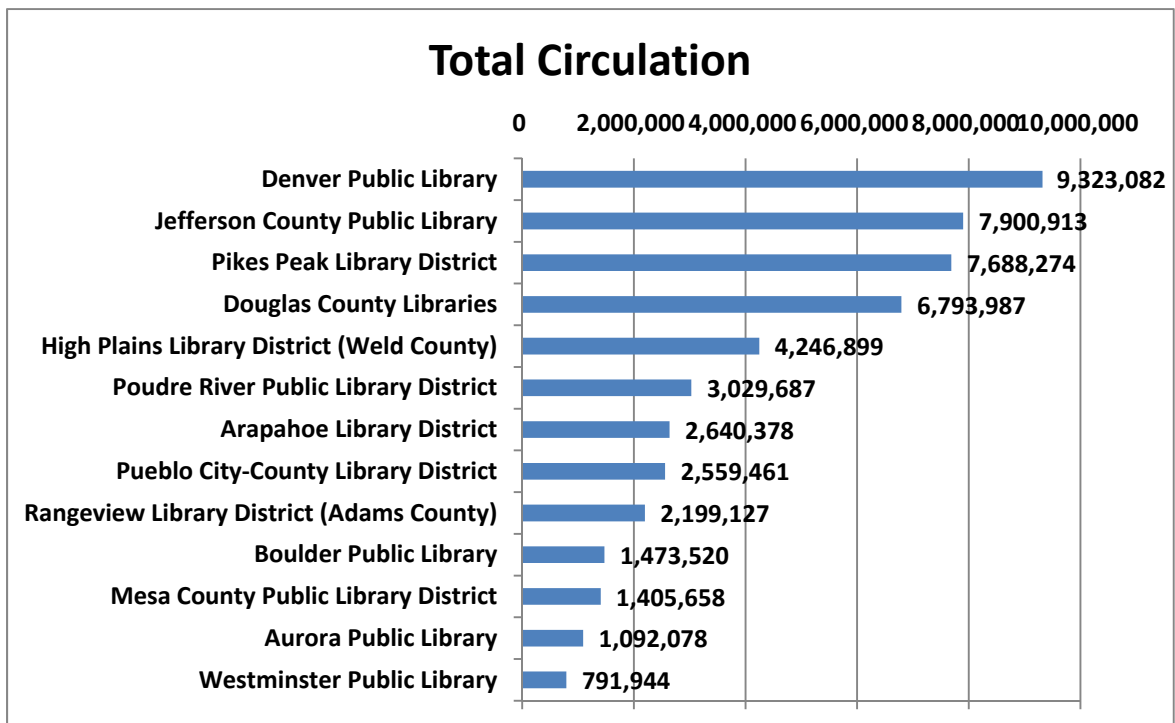
6. **Children's Circulation** – The number of items the library loaned in 2016, in all formats, to children, including renewals. Children are defined as 11 years and under. The District ranks 3<sup>rd</sup> of 13 libraries, down from 2<sup>nd</sup> in 2015.



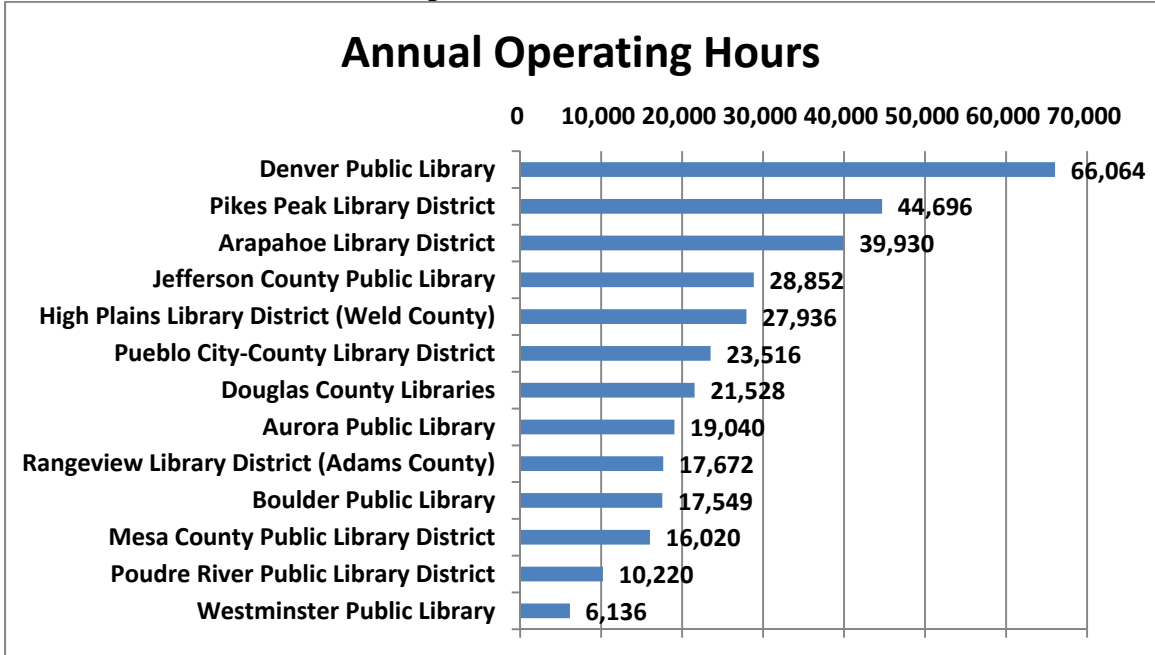
7. **Circulation Electronic Materials** – This chart shows the total circulation of E-materials. PPLD ranks 1st in this category, unchanged from last year.



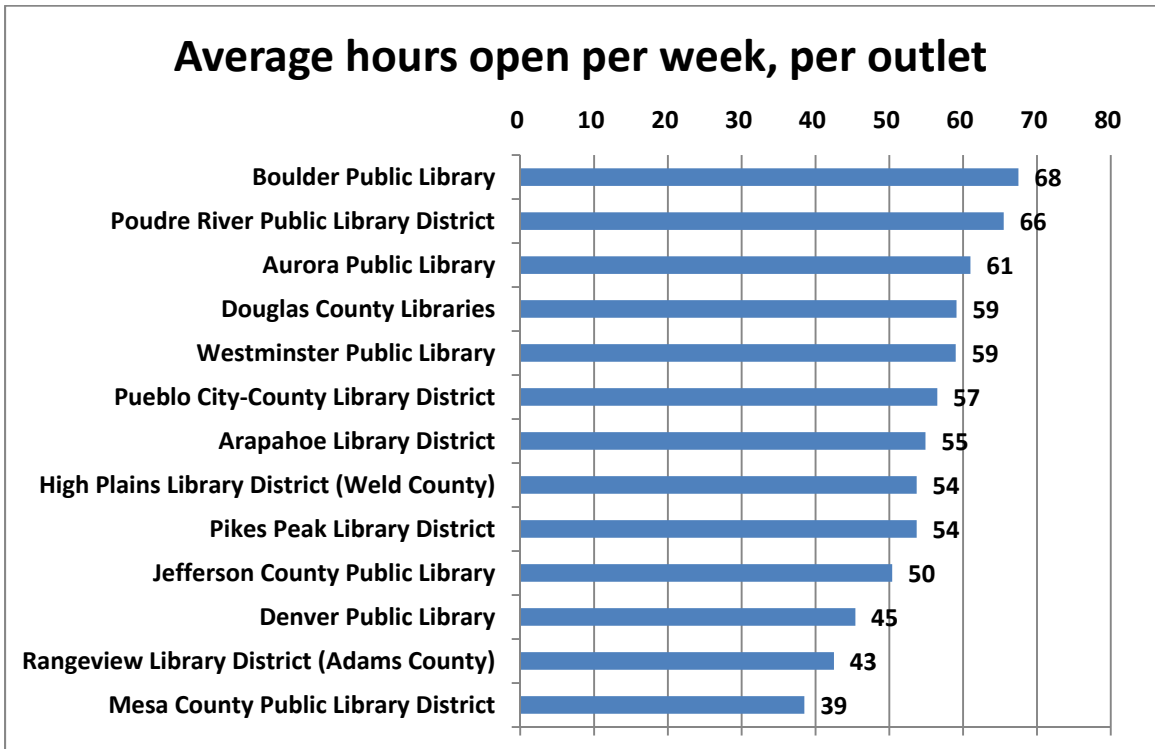
8. **Total Circulation** – This chart shows total circulation during 2016. The District ranks 3rd, primarily due to the size of its LSA population. In 2015, the District ranked 2nd.



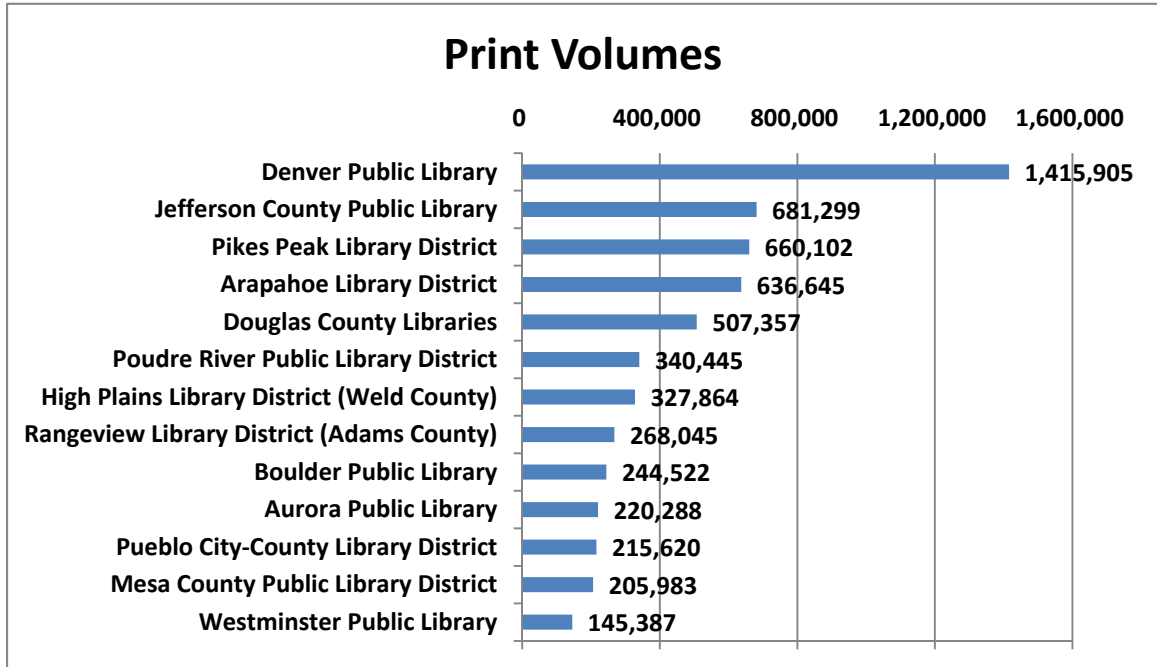
9. **Total Annual Operating Hours** – Total public service hours that central libraries, branches, and bookmobiles are open to the public. Includes hours for books-by-mail operation. The District ranks 2<sup>nd</sup> out of 13 libraries; unchanged from 2015.



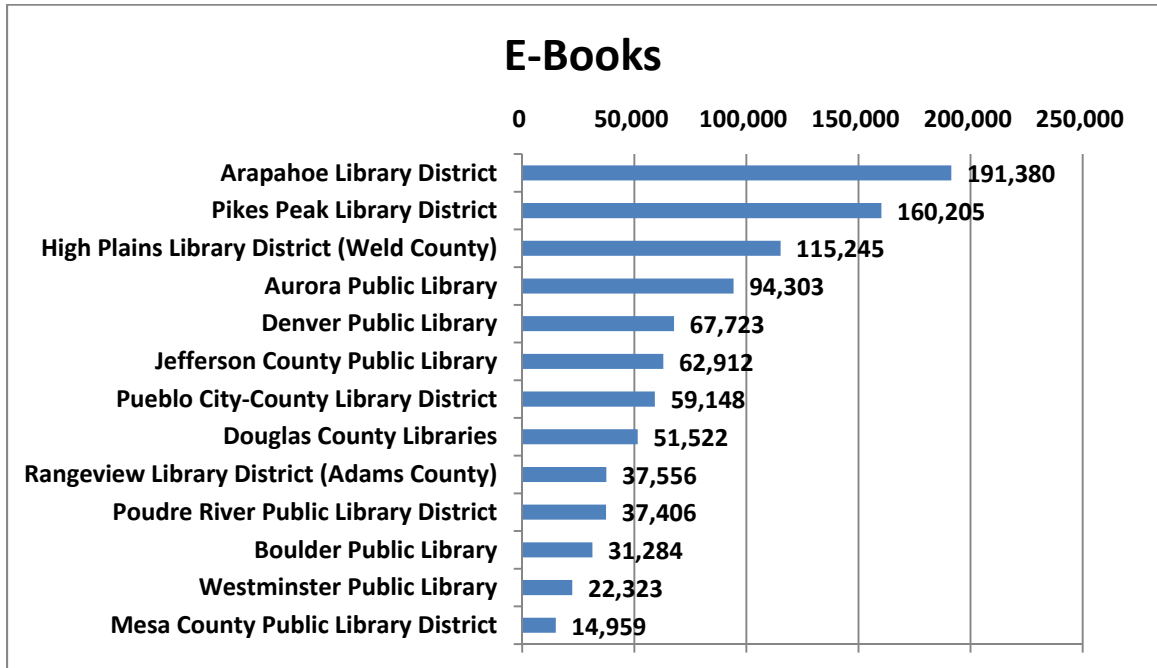
10. **Average Hours Open Each Week Per Outlet** – The total number of hours a library and all its outlets are open each week divided by the number of outlets. The District ranks 9<sup>th</sup> out of 13 libraries, down from 7<sup>th</sup> out of 13 in 2015.



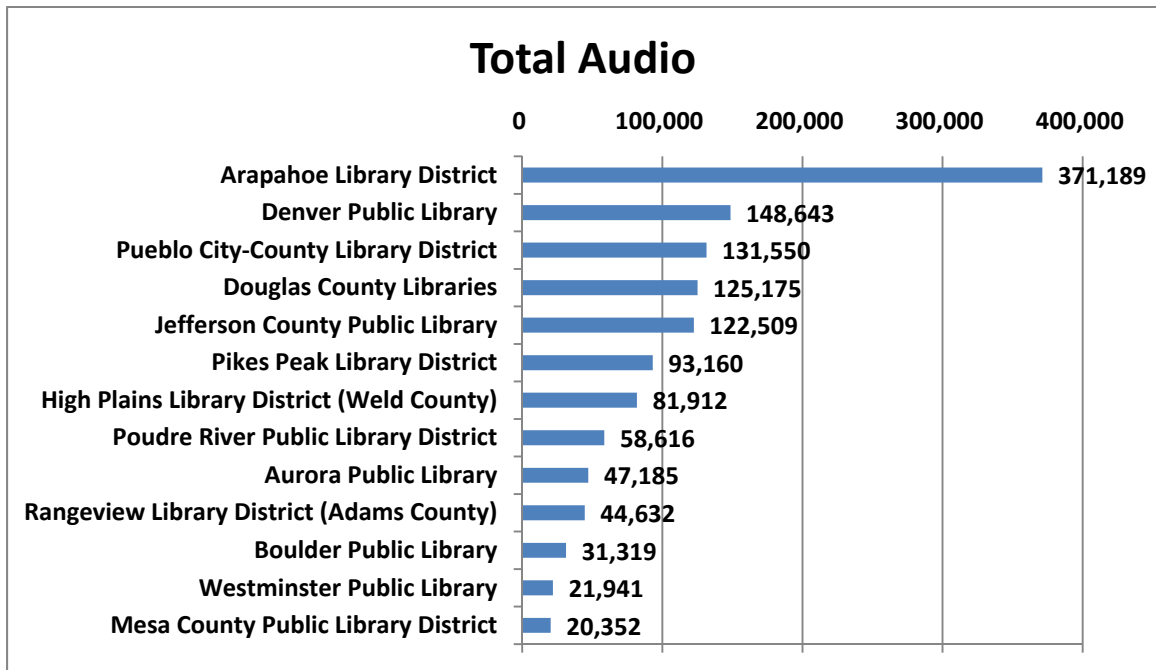
**11. Total Print Volumes** – The number of printed books and serial publications owned by the library. The District ranks 3<sup>rd</sup> of 13 libraries. The District was previously ranked 2<sup>nd</sup> of 13 libraries.



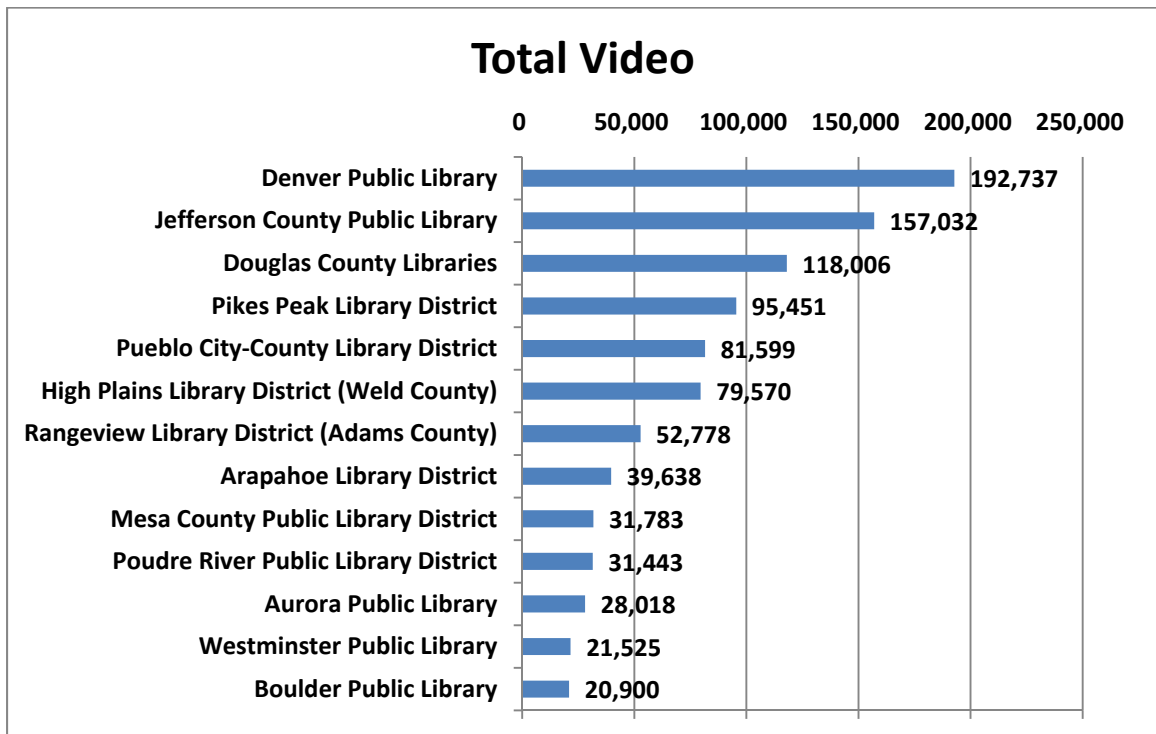
**12. Total E-Books** – The number of printed books and serial publications owned by the library. The District ranks 2<sup>nd</sup> of 13 libraries; unchanged from the prior year.



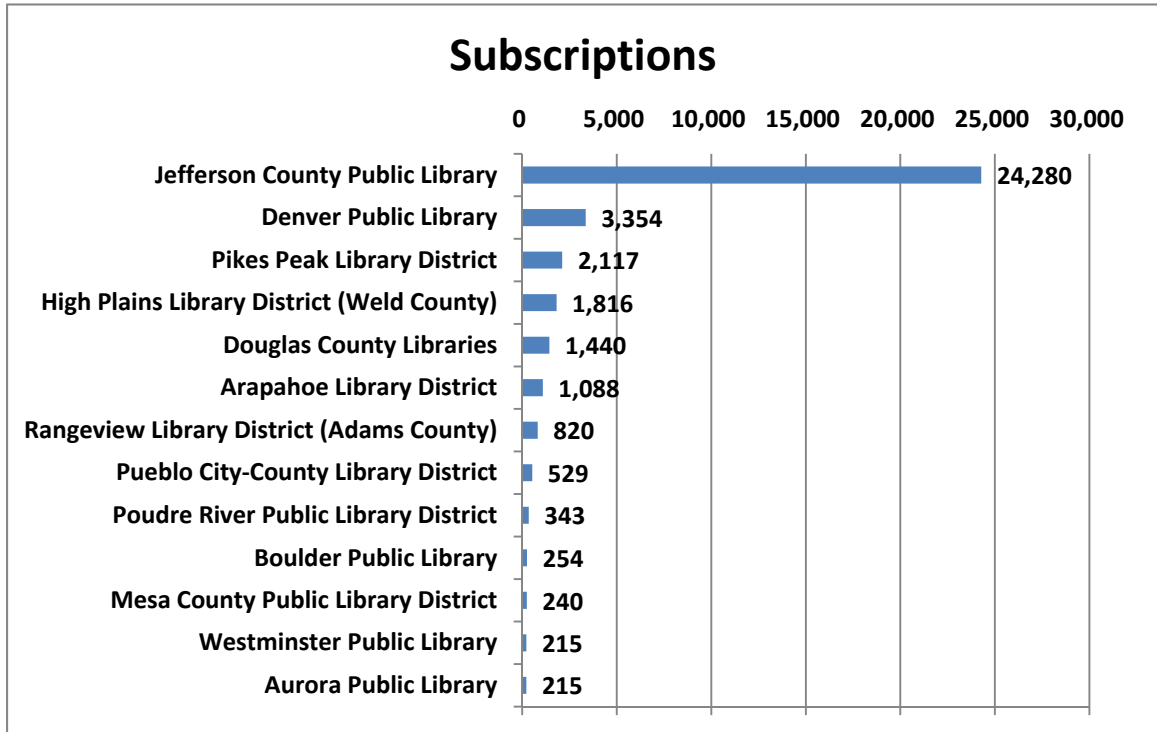
**13. Total Audio** – Sum of physical or electronic audiobooks, music, and other formats. In 2016, the District ranks 6<sup>th</sup> of 13 libraries; a drop from 2015's 5<sup>th</sup> place ranking.



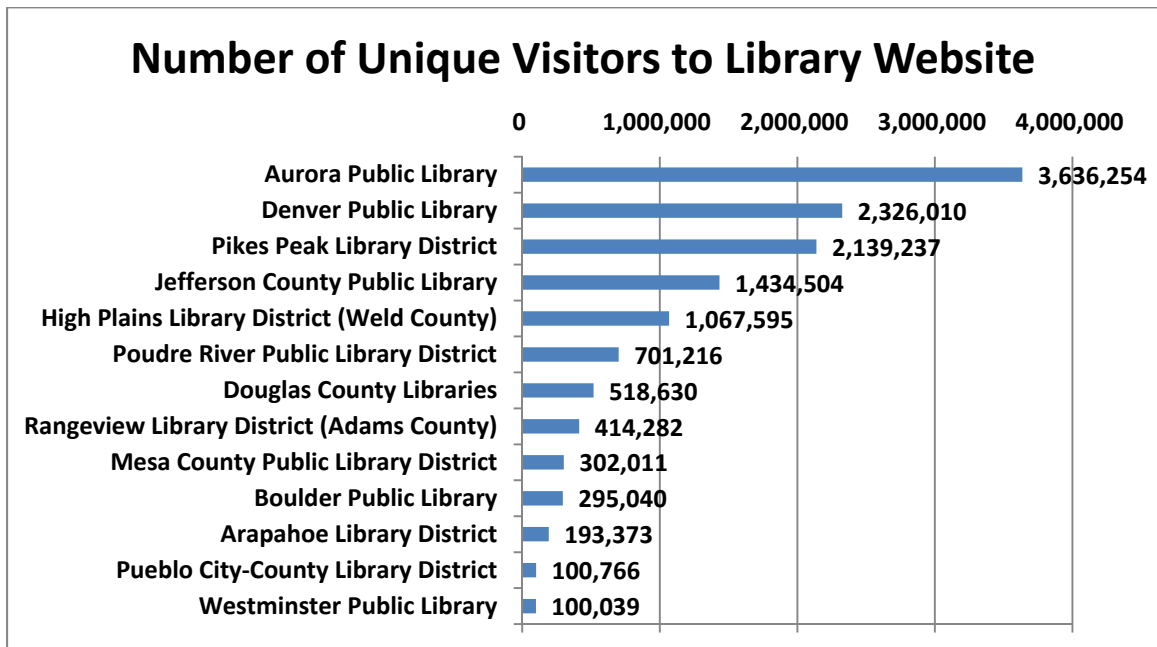
**14. Total Video** – Sum of physical and electronic video materials. In 2015, the District ranked 5<sup>th</sup> of 13 libraries. In 2016, the District ranked 4<sup>th</sup> of 13.



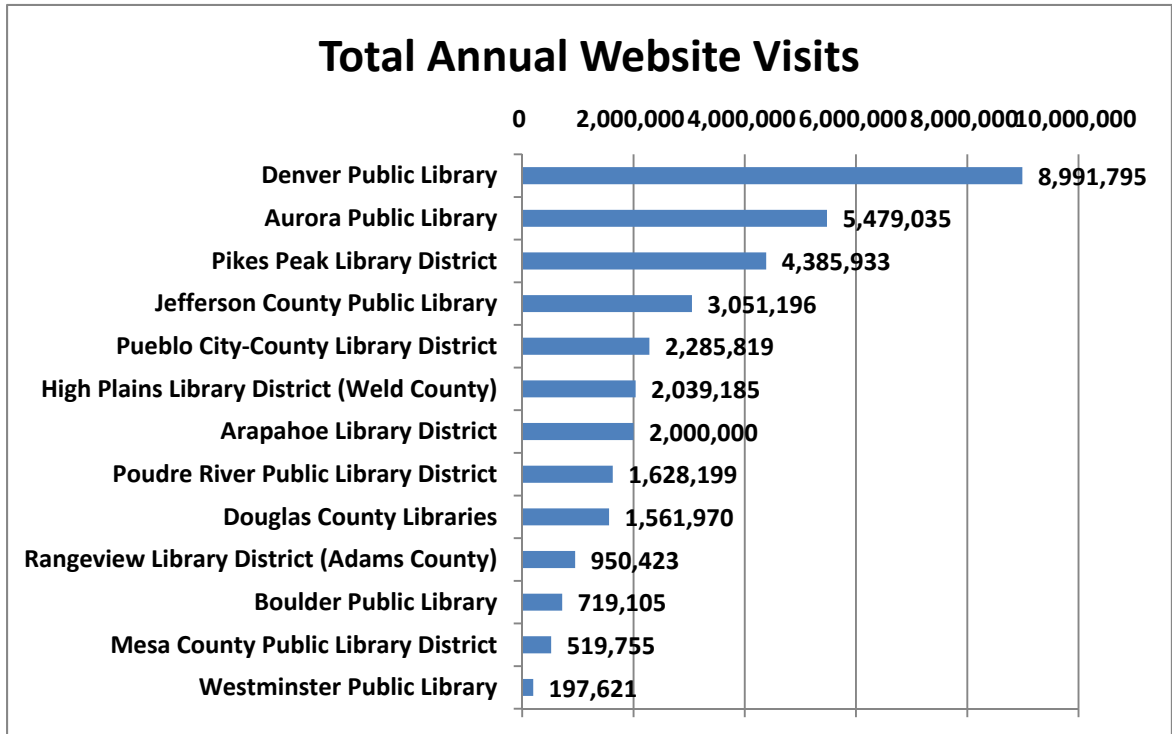
**15. Subscriptions** – The number of print serial subscriptions, including duplicates, for all outlets. Includes magazines, newspapers, annuals, some government documents, some reference tools, and numbered monograph series. The District currently ranks 3<sup>rd</sup> out of 13 libraries; same as 2015.



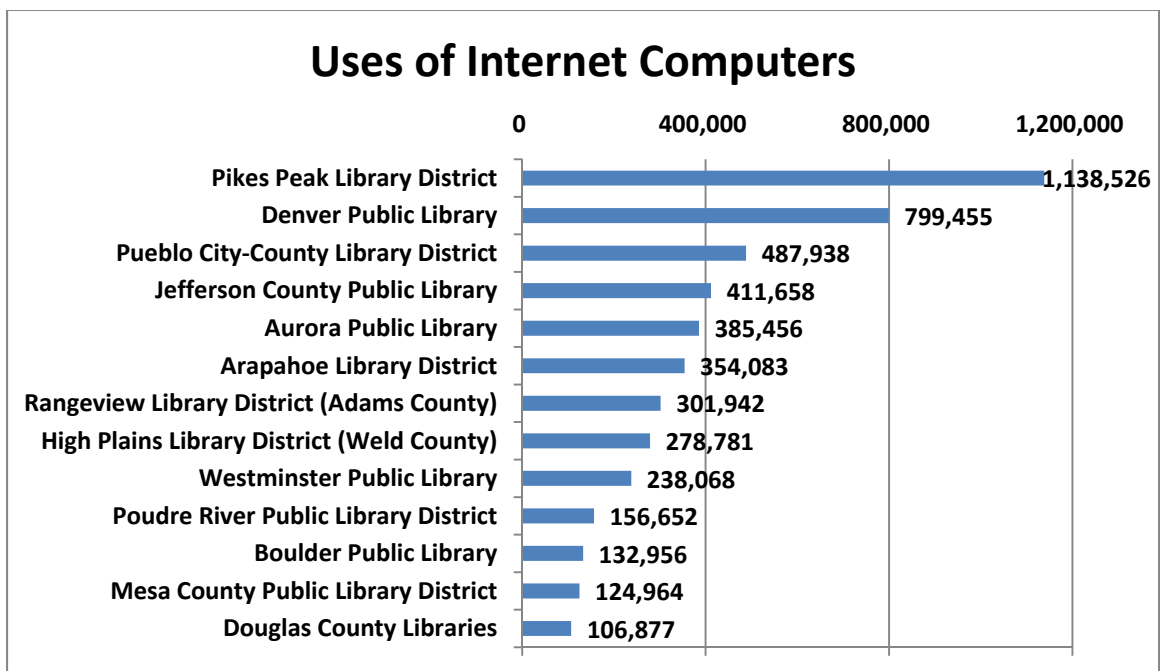
**16. Number of Unique Visitors to Library Website** - This chart shows total unique visits to the website during 2016. The District ranks 3<sup>rd</sup> in this category, down from 1<sup>st</sup> in 2015.



17. **Total Annual Website Visits** – This chart shows the total number of visits to the library’s main web page. In 2015, the District ranked 2<sup>nd</sup> of 13 libraries. In 2016, the District is ranked 3<sup>rd</sup>.

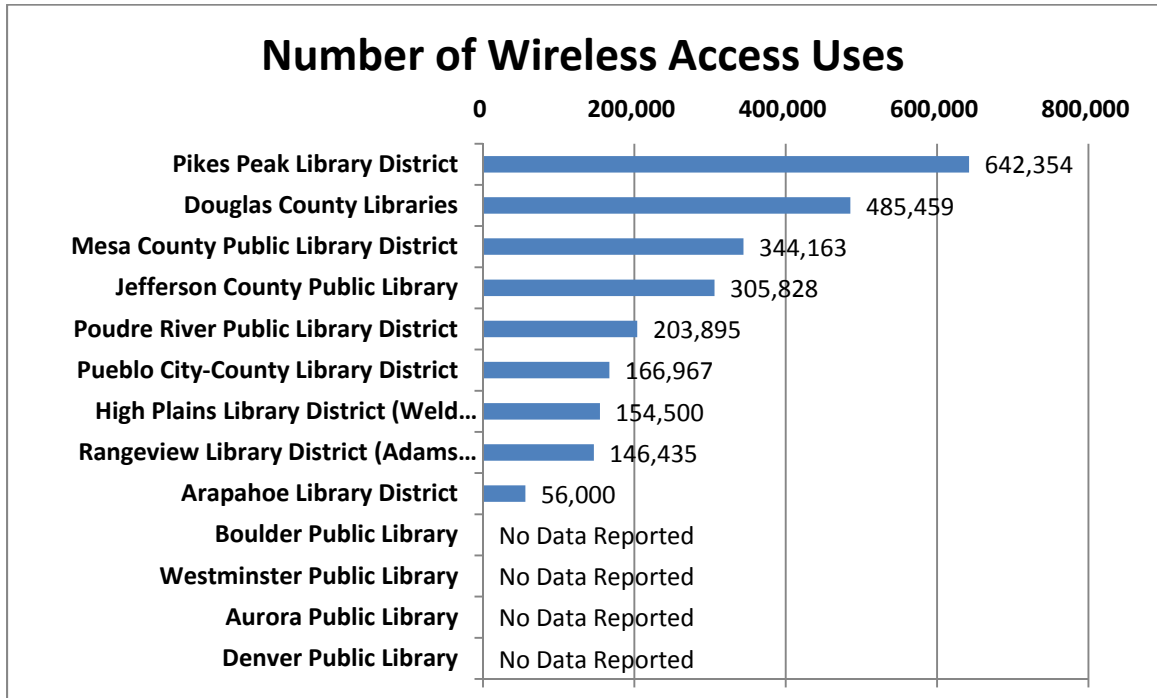


18. **Uses of Internet Computers** – This chart shows the total number of uses of internet computers. PPLD ranks 1<sup>st</sup> out of these 13 libraries; same as for 2015.

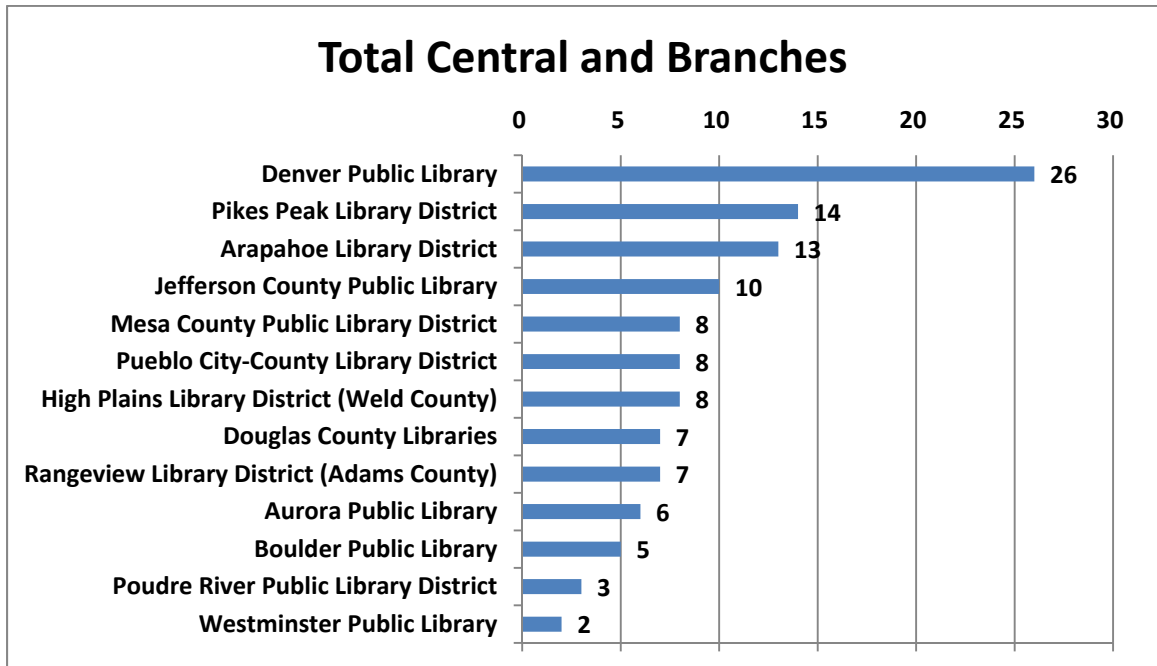




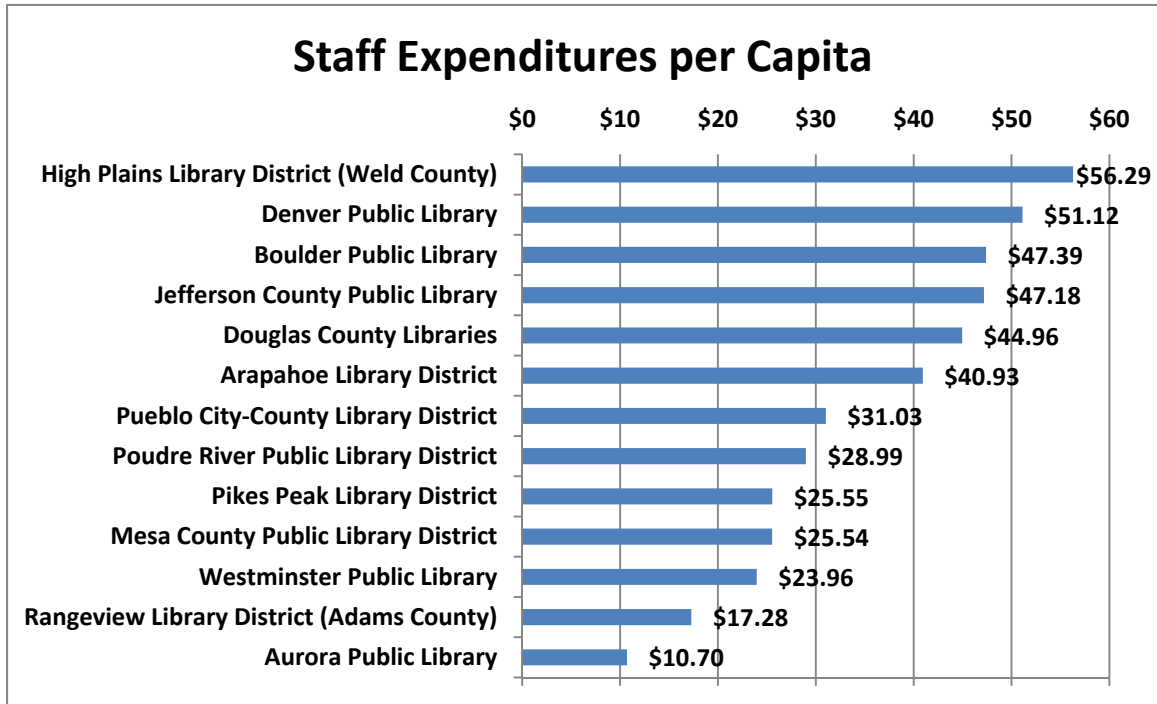
**19. Total Number of Wireless Access Uses** – This chart shows the total number of wireless access uses. The District ranks 1<sup>st</sup> out of 9 libraries that reported this statistic. This is unchanged from 2015.



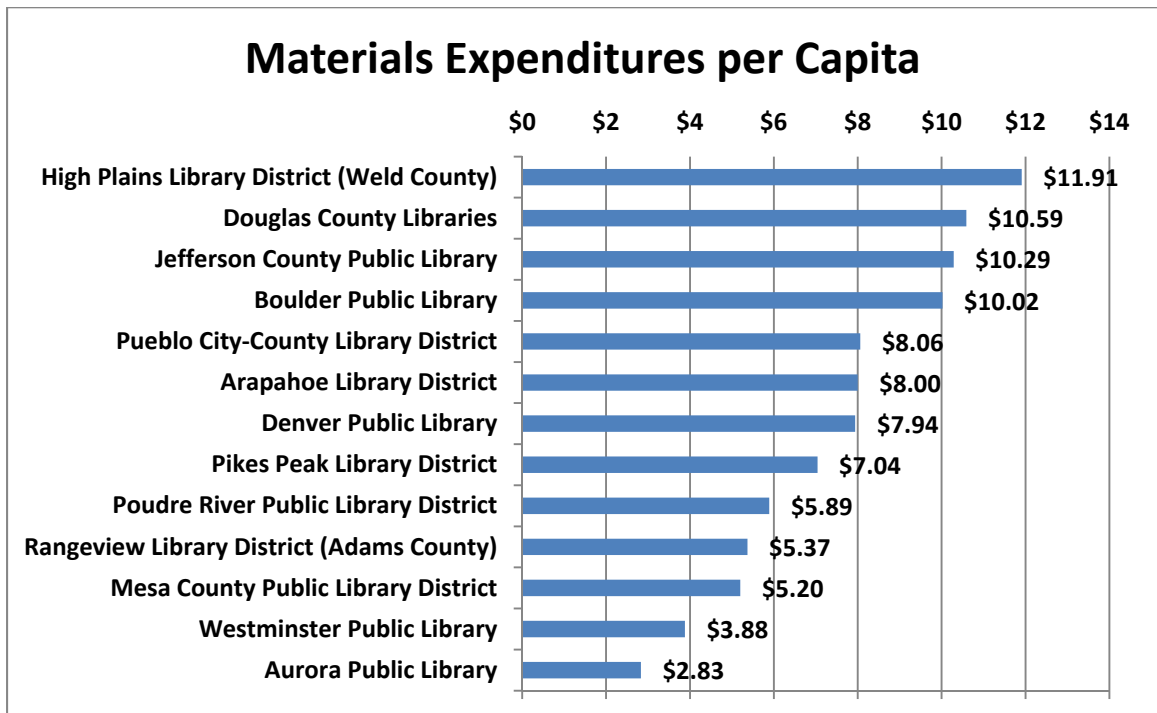
**20. Total Central Facilities and Branch Facilities** – This chart shows the number of library facilities for each library. Unchanged from 2015, the District is ranked second with 14 facilities.



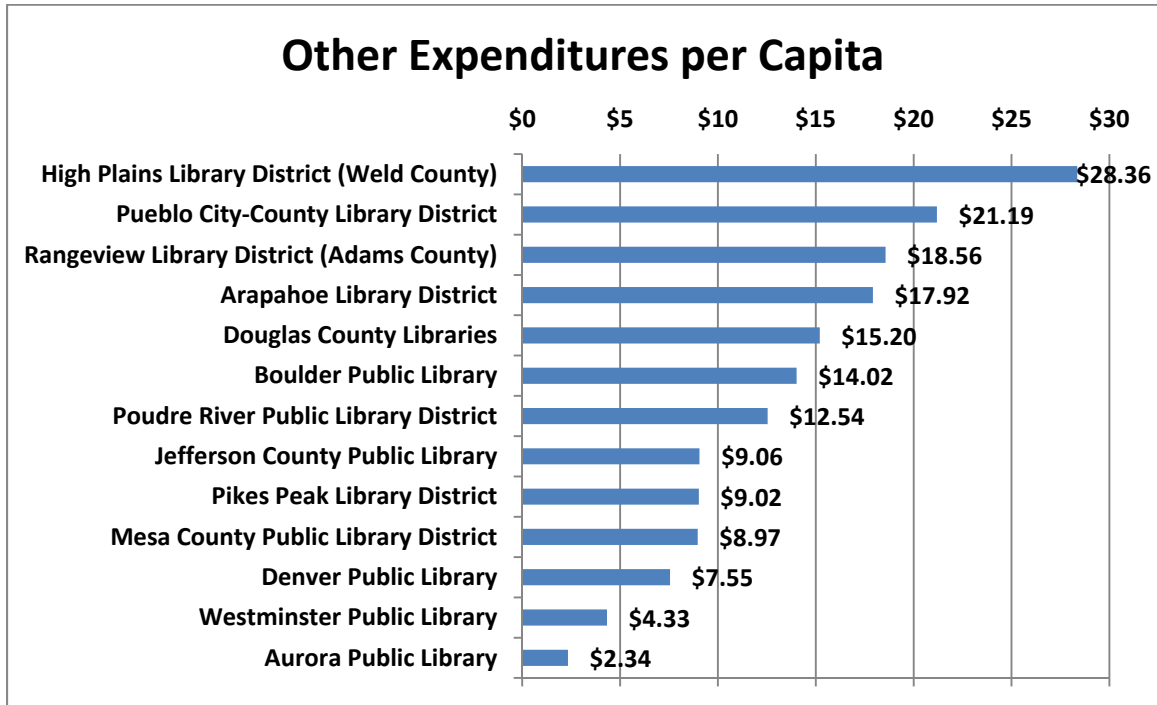
**21. Staff Expenditures Per Capita** – This chart shows the total staff dollars spent on staff wages and benefits divided by total LSA population. The District ranks 9th out of 13 libraries, a drop from the 8<sup>th</sup> place ranking in 2015.



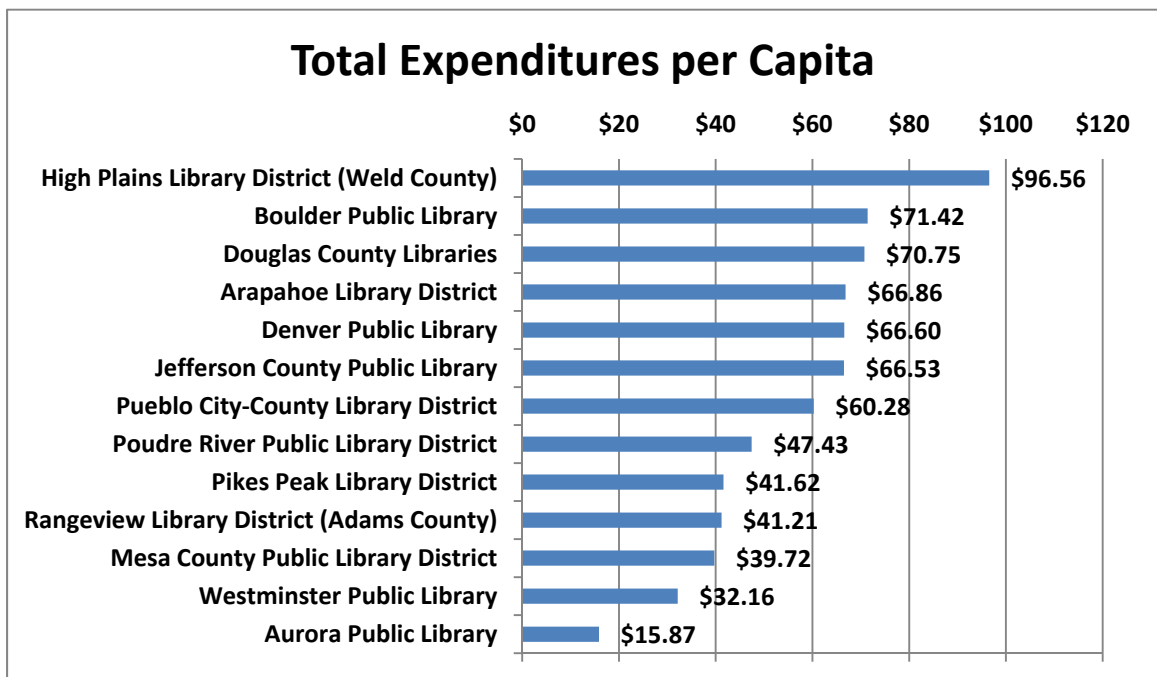
**22. Materials Expenditures Per Capita** – This chart shows the total materials expenditures divided by total LSA population. In 2016, the District ranked 8<sup>th</sup> in this category. The District ranked 7<sup>th</sup> during 2015.



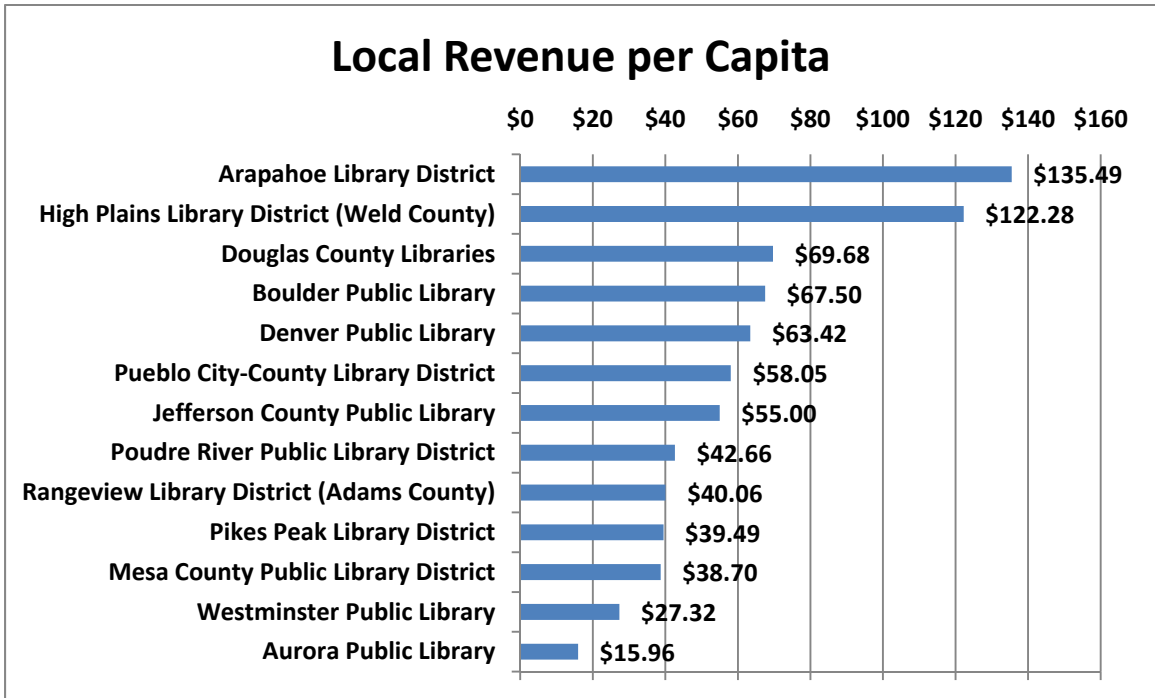
**23. Other Expenditures Per Capita** – This chart shows all other materials expenditures not reported as print, audio, video, or electronic, such as microforms, kits, and LeapFrog. The District ranks 9<sup>th</sup> out of 13 libraries during 2016; same as for 2015.



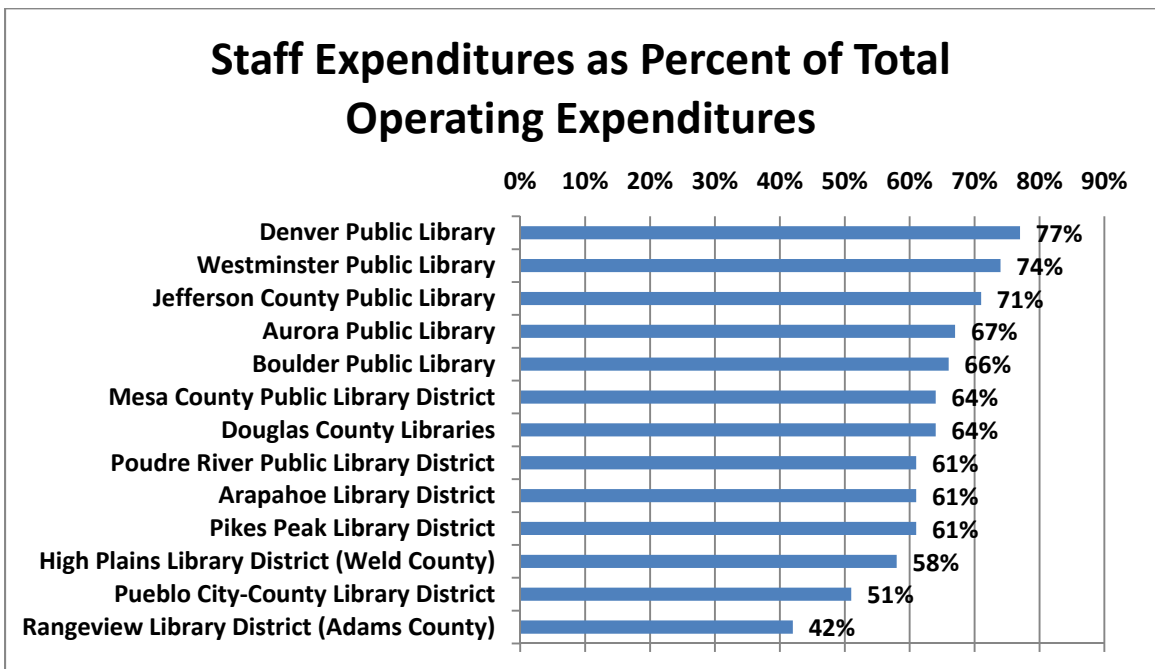
**24. Total Expenditures Per Capita** – This chart shows the total operating expenditures divided by LSA population. The District ranks 9<sup>th</sup> out of 13 libraries for 2016, unchanged from 2015.



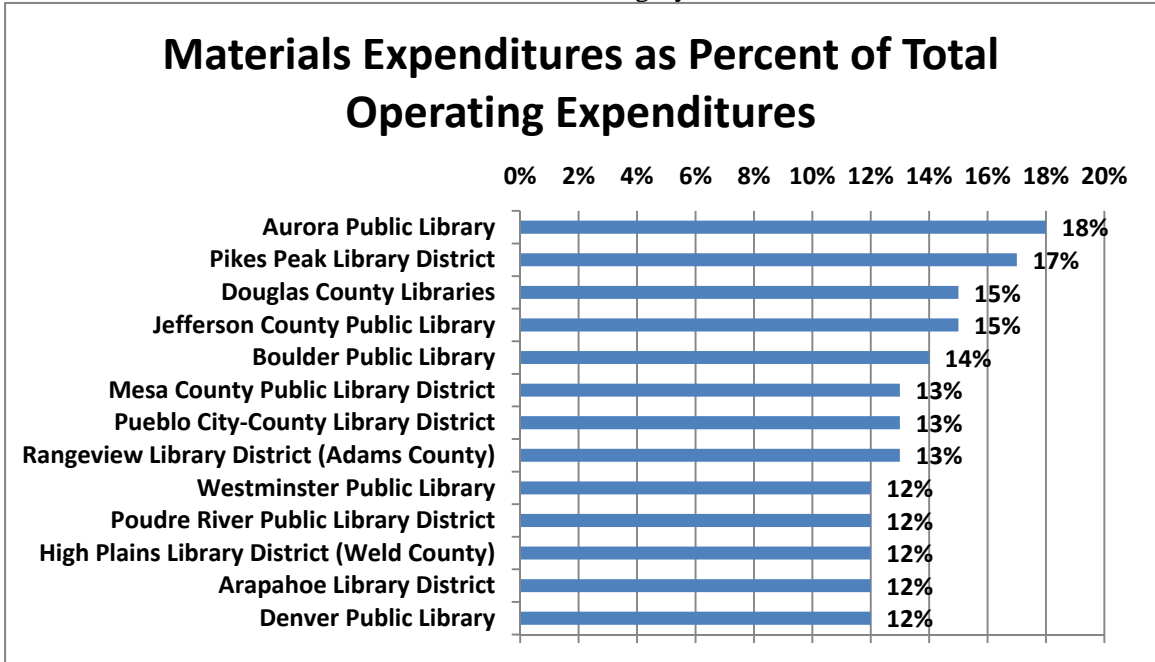
**25. Local Revenue Per Capita** – This chart shows the total dollars of local revenue (primarily property taxes) divided by the total LSA population. The District ranks 10th out of 13 libraries for both 2016 and 2015.



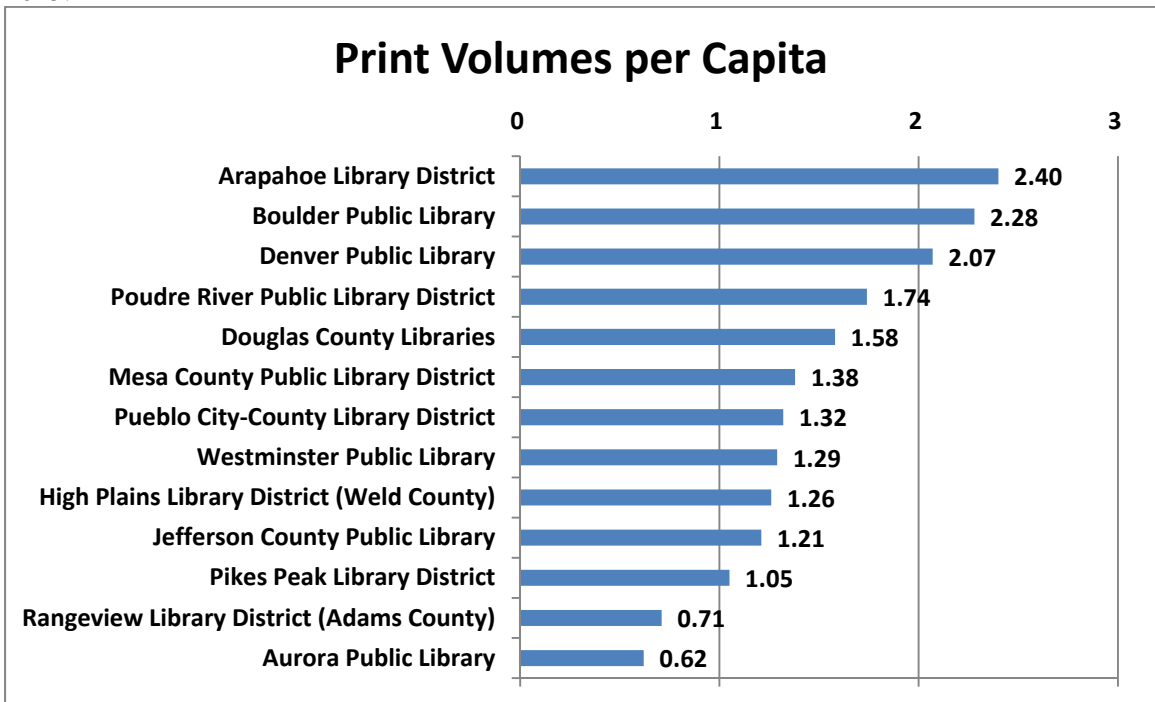
**26. Staff Expenditures as Percent of Total Operating Expenditures** - This chart shows the sum of all staff expenditures for salaries, wages, and benefits divided by the sum of all operating expenditures for staff, materials, and other purposes. During 2016, the District ranks 10<sup>th</sup> in this category, down from being ranked 9<sup>th</sup> of 13 libraries during 2015.



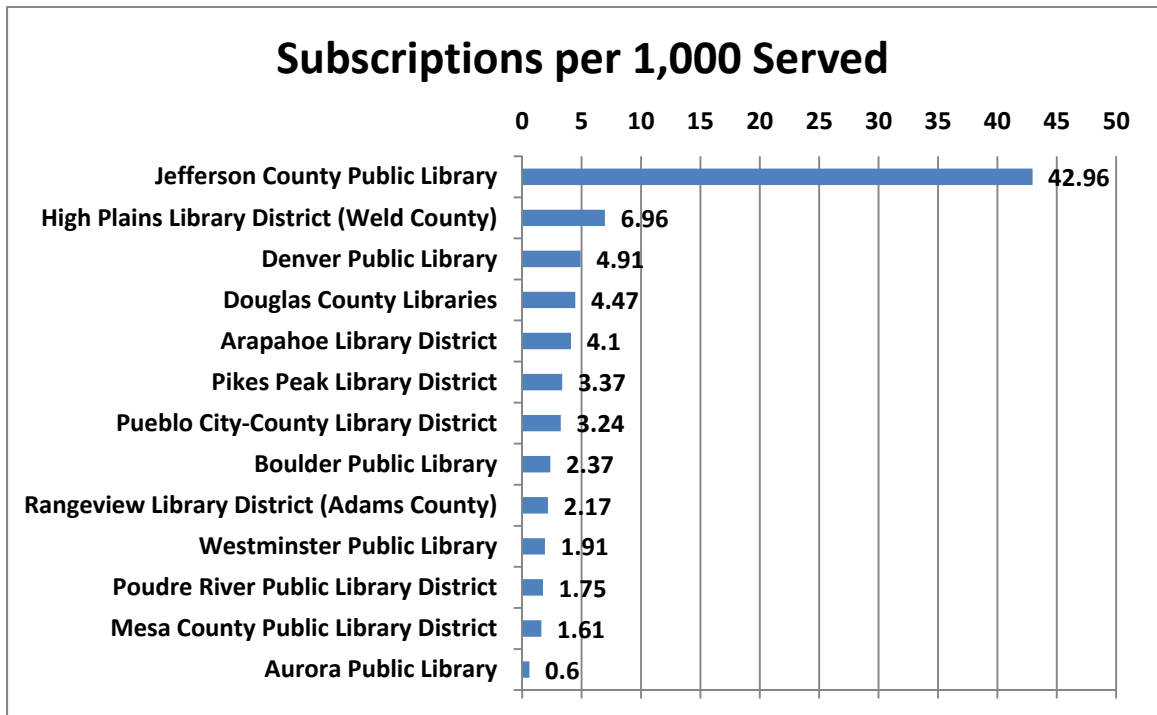
27. **Materials Expenditures as Percent of Total Operating Expenditures** - This chart shows the cost of all library materials divided by the amount spent for all operating expenses including materials costs. The District ranks second in this category. In 2015, the District ranked 3<sup>rd</sup>.



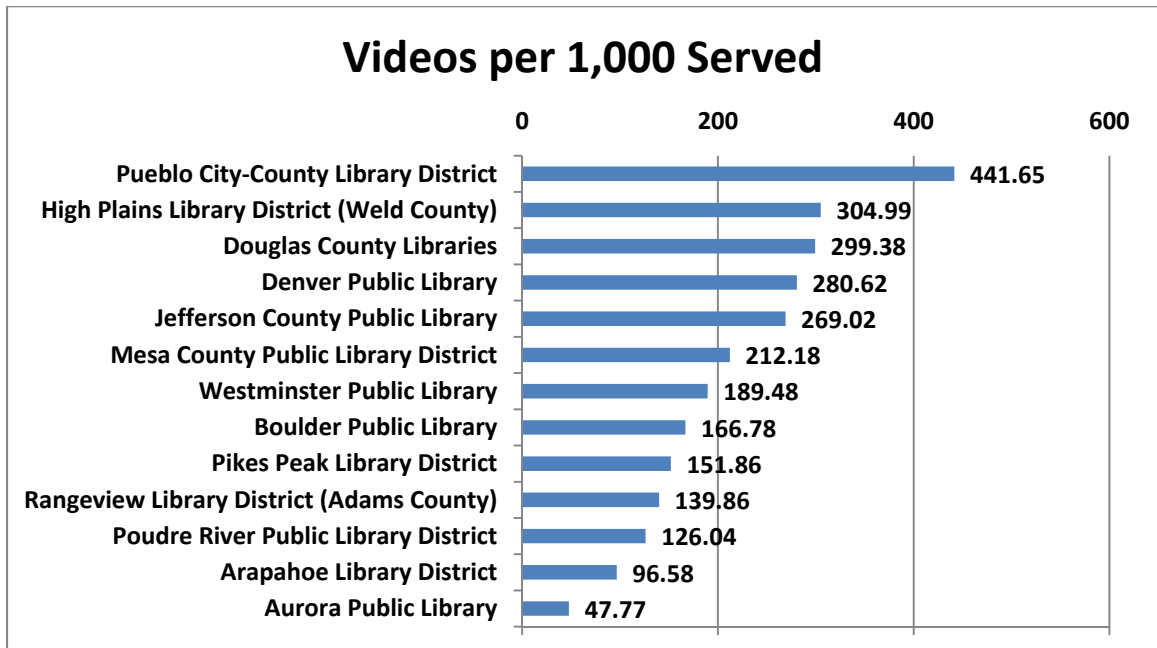
28. **Print Volumes per Capita** - This chart shows the number of print volumes the library holds divided by the library's LSA population. The District ranks 11<sup>th</sup> of 13 libraries for 2016 and 2015.



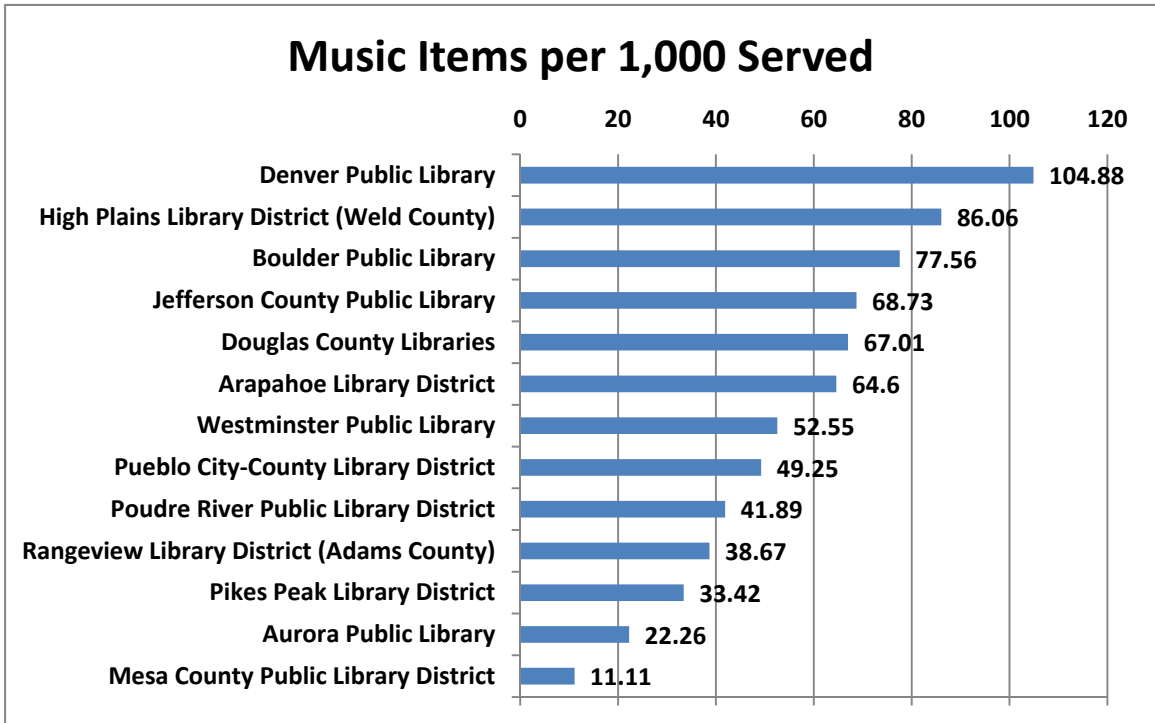
**29. Subscriptions per 1,000 Served** – This chart shows the number of serial subscriptions divided by the LSA in thousands. The District ranks 6<sup>th</sup> out of 13 libraries; unchanged from 2015.



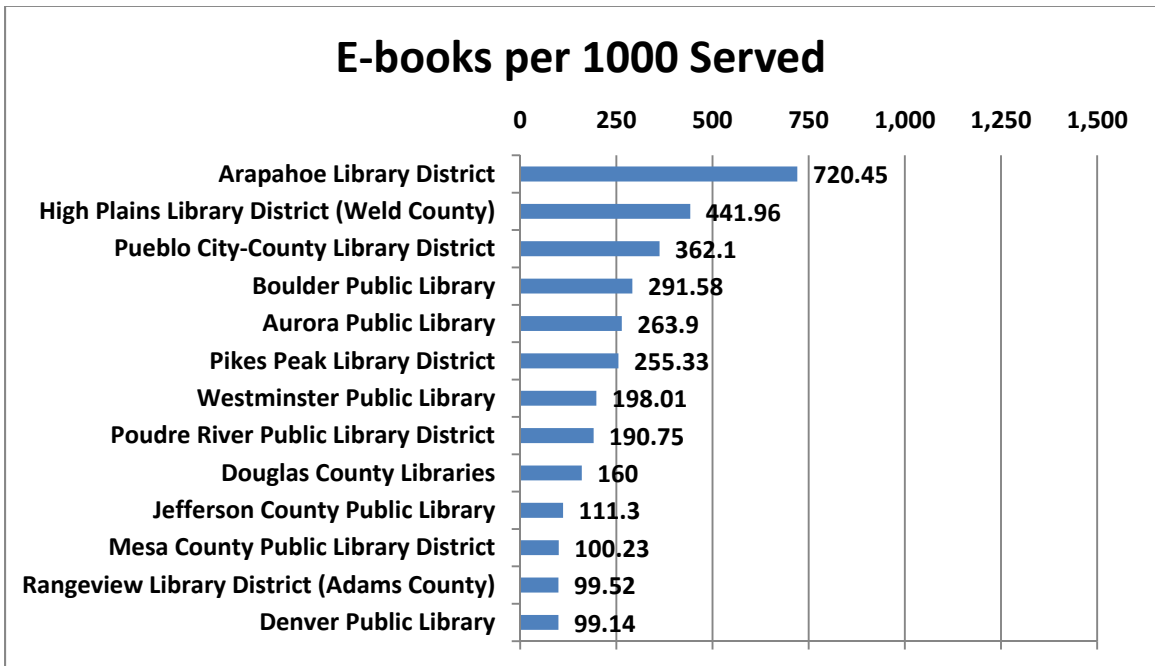
**30. Videos per 1,000 Served** – This chart shows the number of videos in the collection per 1,000 population in the LSA. In 2016, the District ranked 9<sup>th</sup> in this category. During 2015, the District ranked 10<sup>th</sup>.



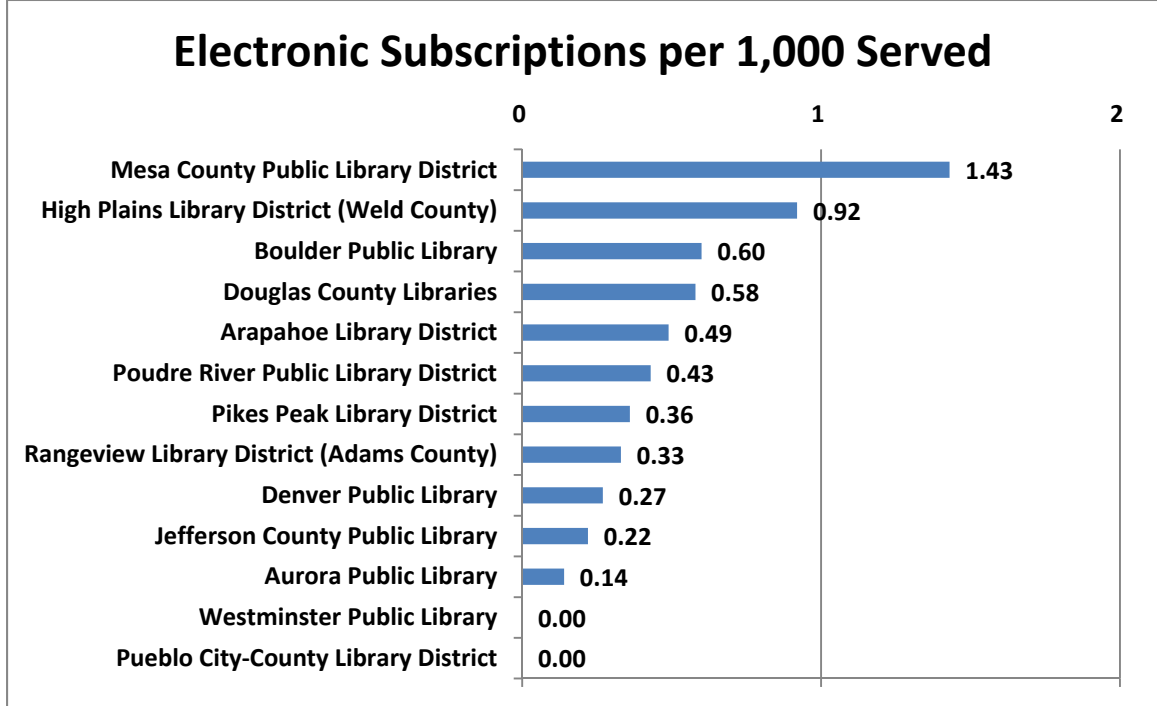
**31. Music Items per 1,000 Served** – This chart shows the number of music materials in the collection per 1,000 population in their LSA. The District ranks 11<sup>th</sup> out of 13 libraries; unchanged from 2015.



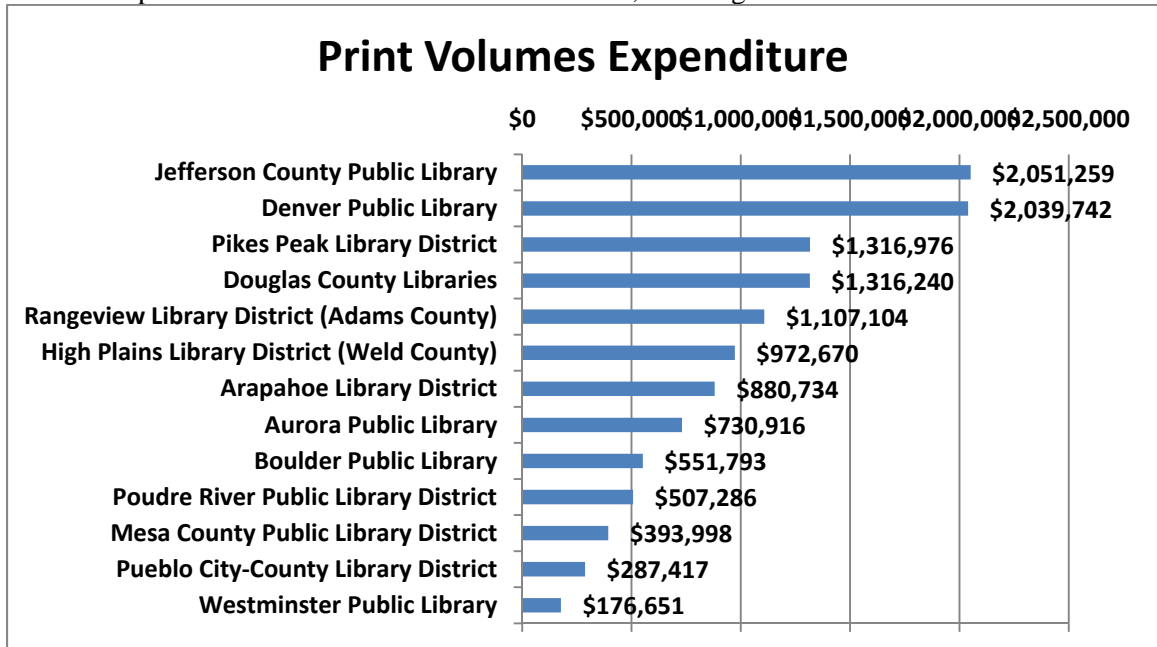
**32. E-Books per 1,000 Served** – This chart shows the total number of E-books divided by the LSA population (divided by 1,000). The District ranks 6<sup>th</sup> in this category; unchanged from 2015.



**33. Electronic Subscriptions per 1,000 Served** – This chart shows the total number of electronic subscriptions per 1,000 LSA population served. The District is currently ranked 7<sup>th</sup> of 13 libraries. During 2015, the District ranked 3<sup>rd</sup> in this category.

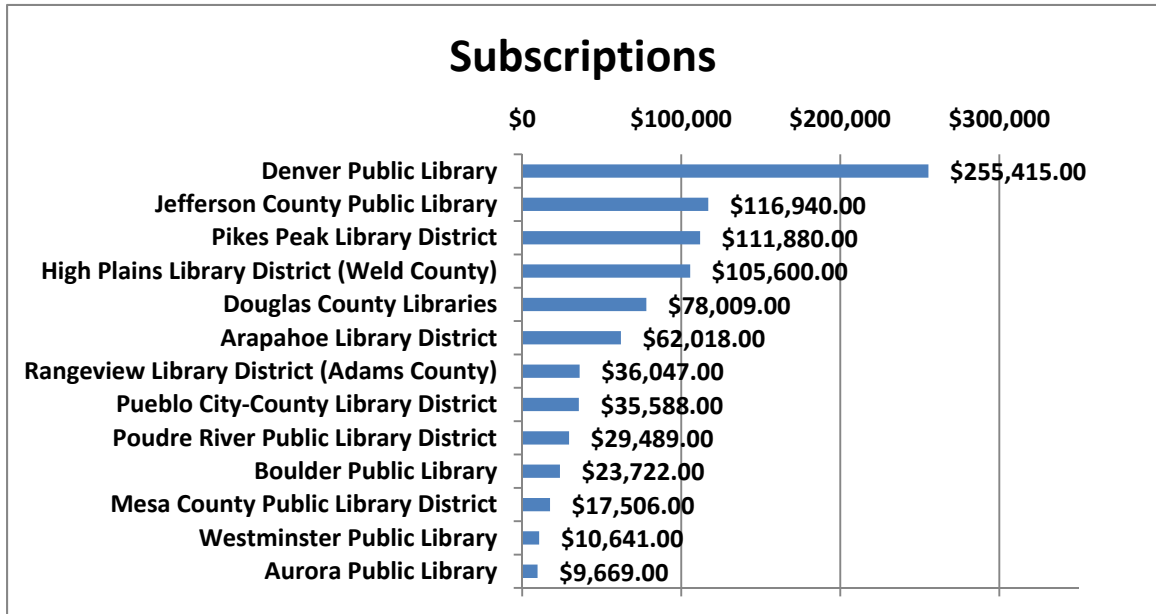


**34. Print Volumes Expenditure** – This chart shows total expenditures on non-periodical printed publications bound in hard or soft covers or in loose leaf format, including publications issued in successive parts. The District ranks 3<sup>rd</sup> of 13 libraries; unchanged from 2015.

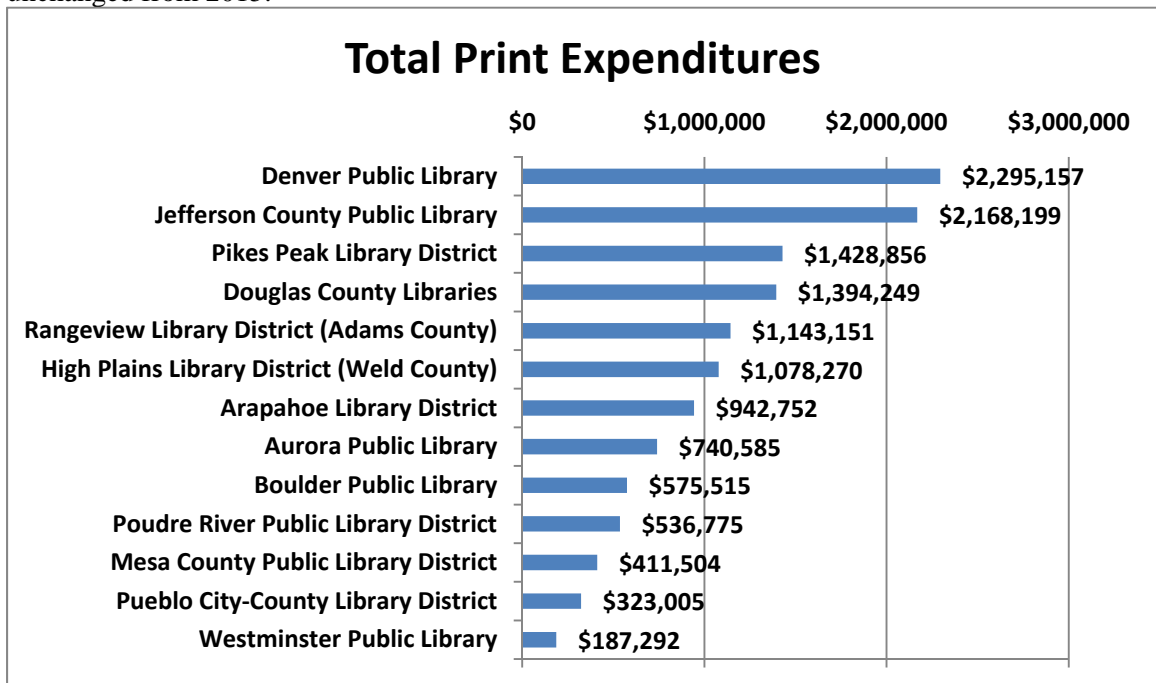




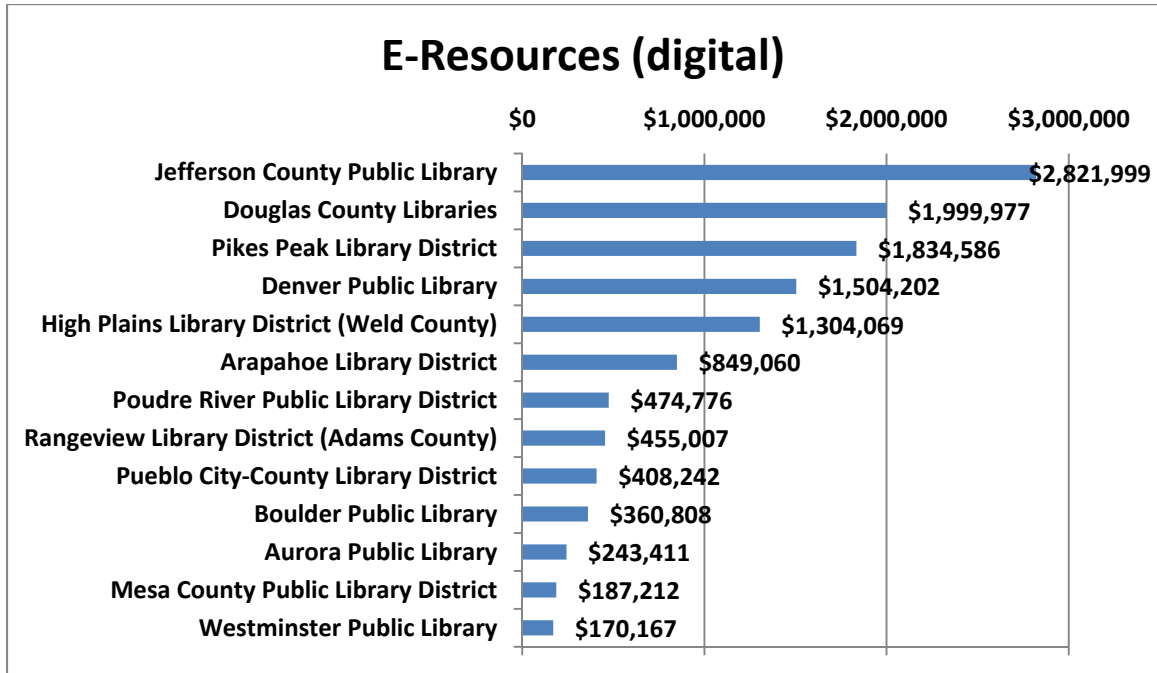
**35. Subscriptions Expenditures** – This chart shows total expenditures on serial subscriptions including periodicals, newspapers, annuals, some government documents, some reference tools, and numbered monographic series. The District ranks 3<sup>rd</sup> out of 13 libraries. For 2015, the District ranked 2<sup>nd</sup>.



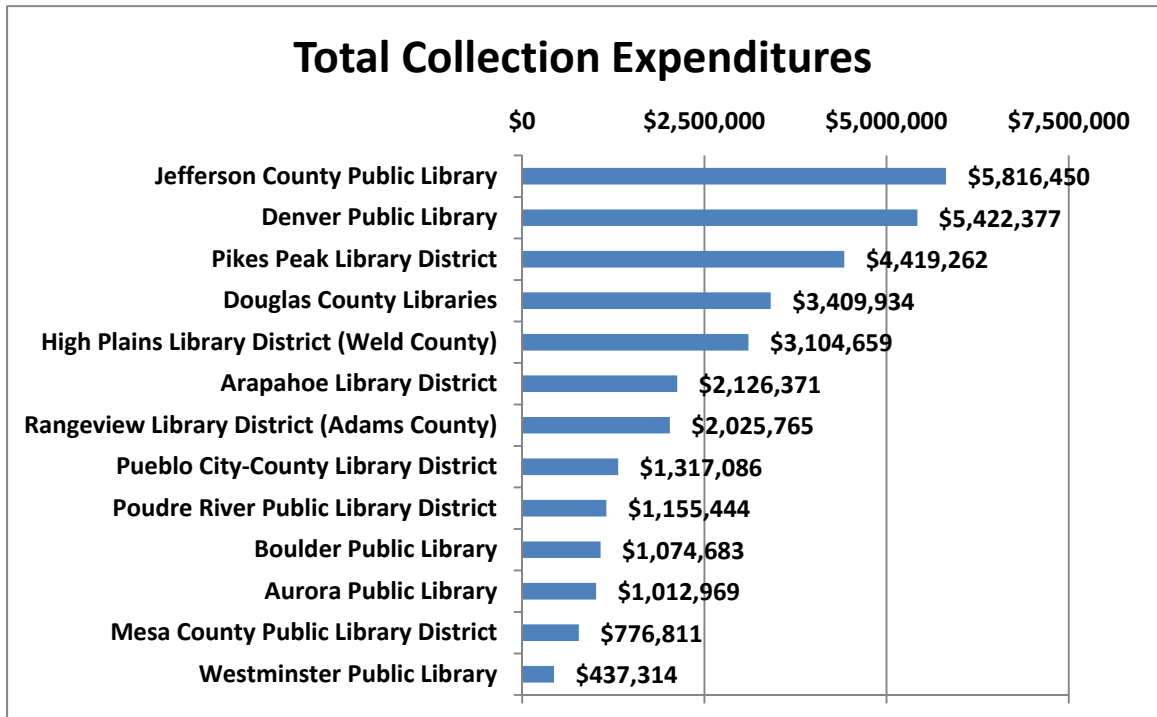
**36. Total Print Expenditures** - This chart shows the total amount spent on books, bound volumes, and paper subscriptions or serials. The District ranks 3<sup>rd</sup> of 13 libraries in this category; unchanged from 2015.



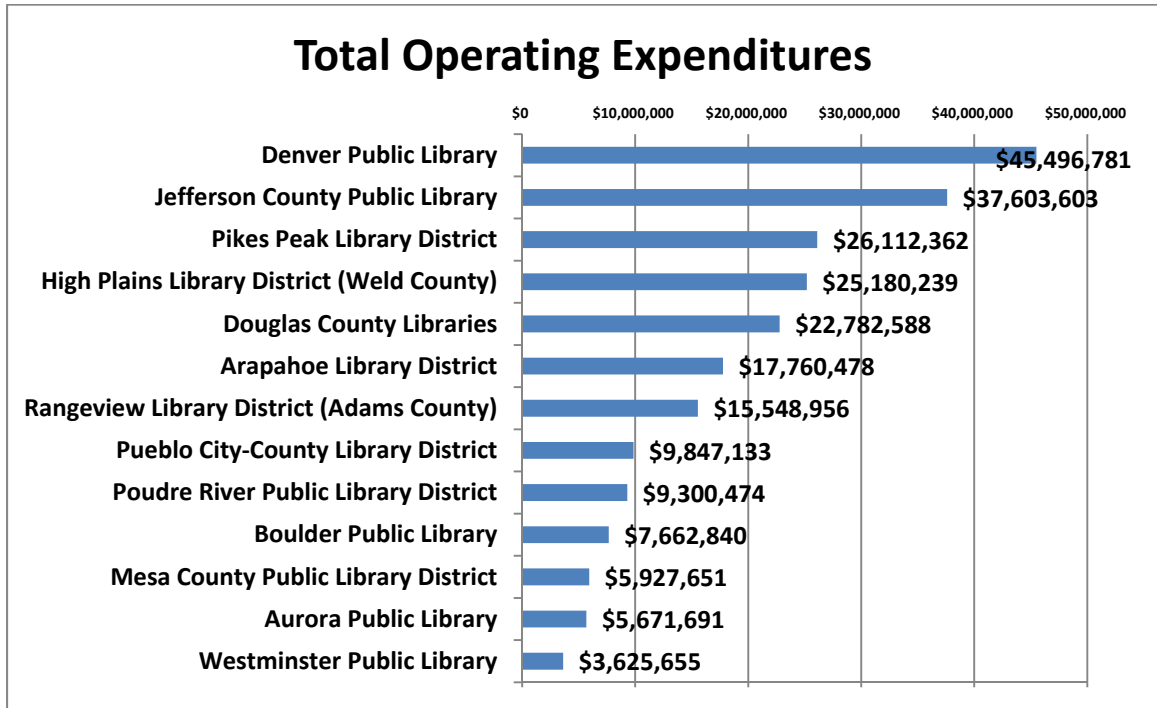
**37. Total E-Resources (Digital) Expenditure** – This chart shows the total amount spent on digital resources (E-Resources). The District ranks 3rd for 2016, down from 1st for 2015.



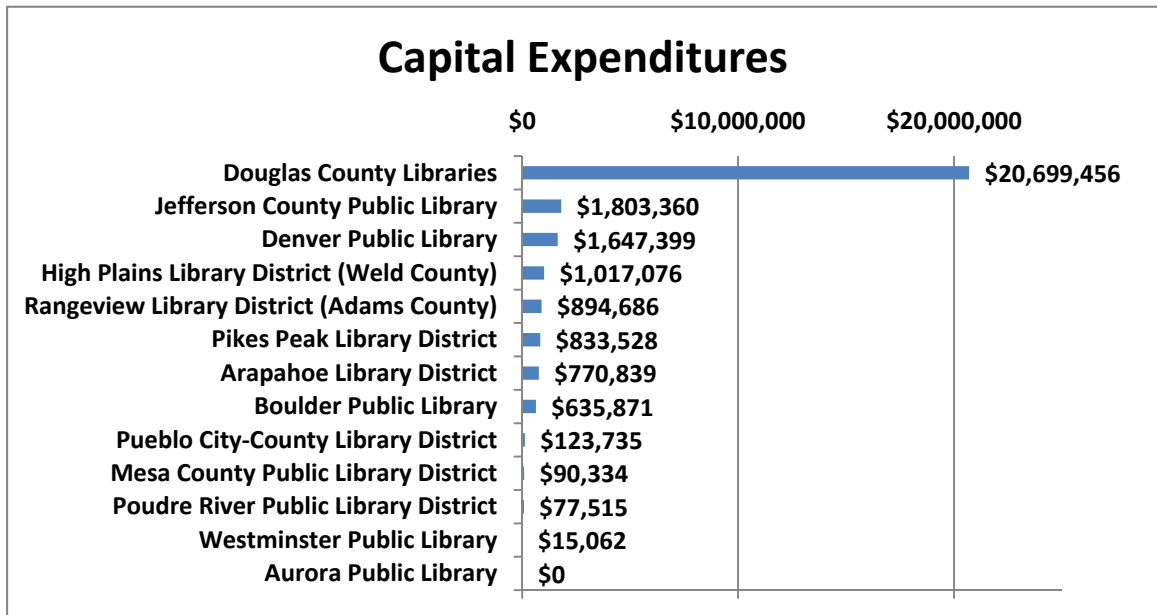
**38. Total Collection Expenditures** - This chart shows the total amount spent on library materials. During 2015, the District ranked second primarily due to the size of its LSA population. This year, the District ranks 3<sup>rd</sup>.



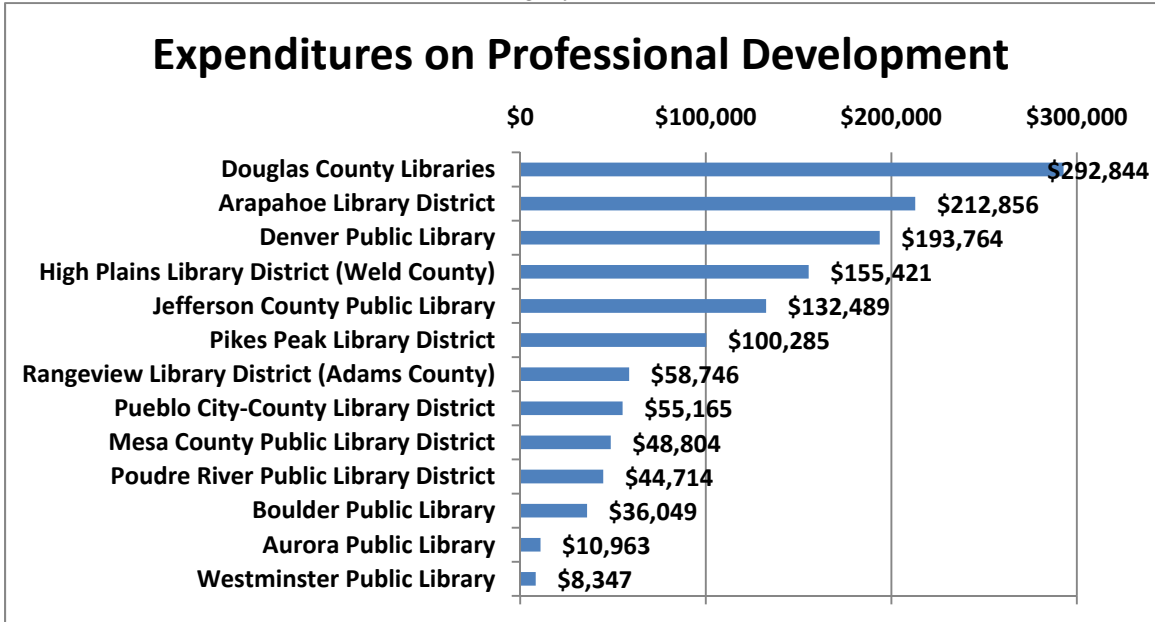
**39. Total Operating Expenditures** – This chart shows the total amount spent on operations. For 2015, the District ranked 2nd primarily due to the size of its LSA population. In 2016, the District ranked 3<sup>rd</sup>.



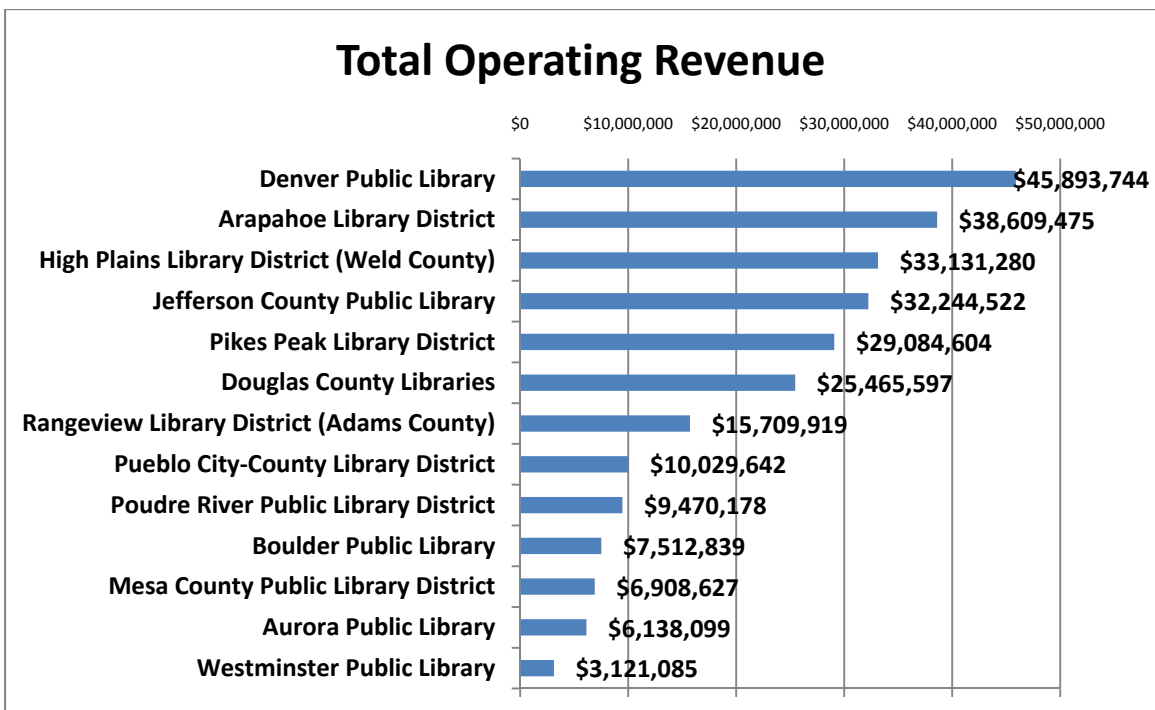
**40. Capital Expenditures** – This chart shows total expenses paid for new buildings or furnishings, renovations, automation systems, vehicles, and other major one-time projects. Includes all federal, state, local and other revenue used for major capital expenditures. For 2015, the District ranked 3<sup>rd</sup> out of 13 libraries in this category. In 2016, the District ranked 6<sup>th</sup>.



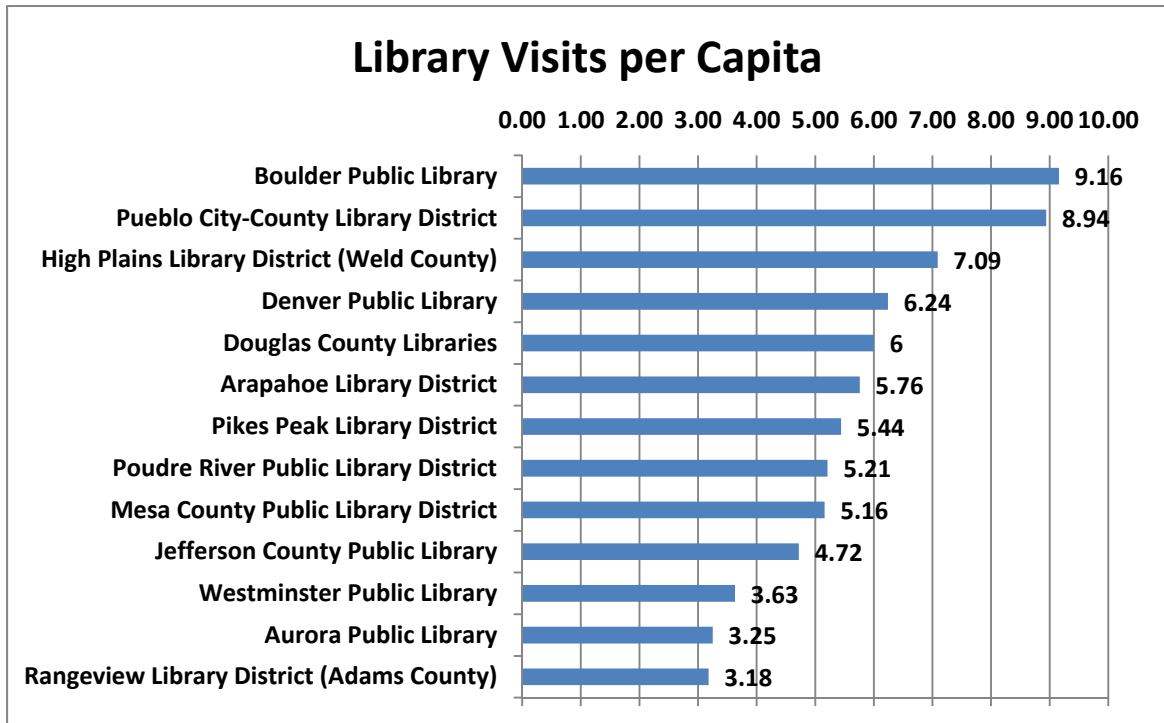
**41. Expenditures on Professional Development** – This chart shows total expenditures for development and education of staff. Includes fees, materials, travel costs, conference registrations, workshops, reimbursements, software, videos, and cost of in-house development office. This does not include costs associated with regular staff or human resources meetings. During 2015, the District ranked 4<sup>th</sup> of 13 libraries in this category. For 2016, the District ranks 6<sup>th</sup>.



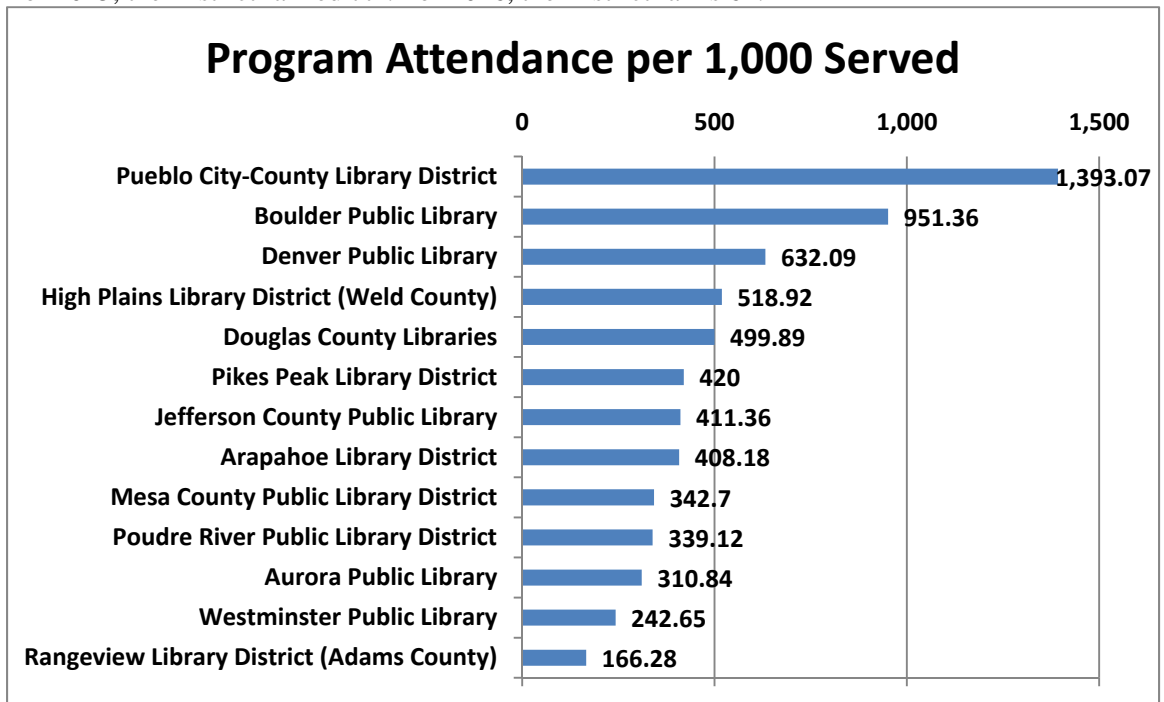
**42. Total Operating Revenue** – This chart shows total operating revenue for each library. For 2015, the District ranked 2<sup>nd</sup> in total, primarily due to the size of its LSA population. For 2016, the District ranks 5<sup>th</sup>.



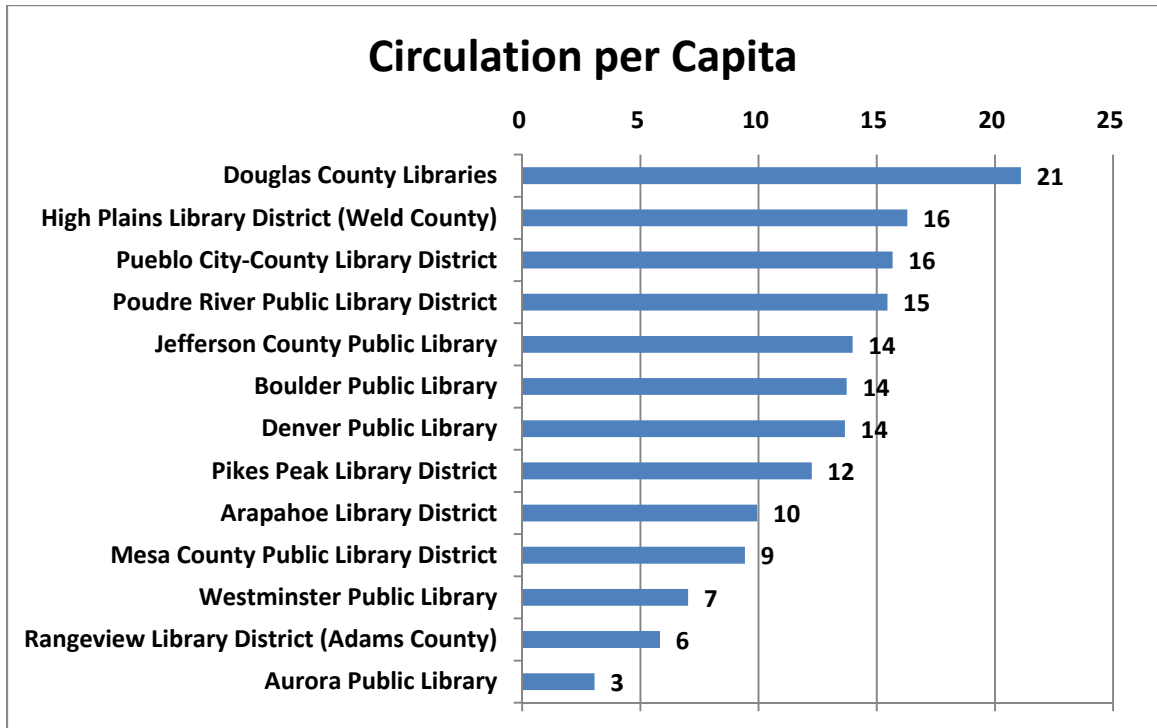
**43. Library Visits per Capita** – This chart shows total library patron visits divided by the total LSA population. For 2015, the District ranked 5th in this category. For 2016, the District ranks 7<sup>th</sup>.



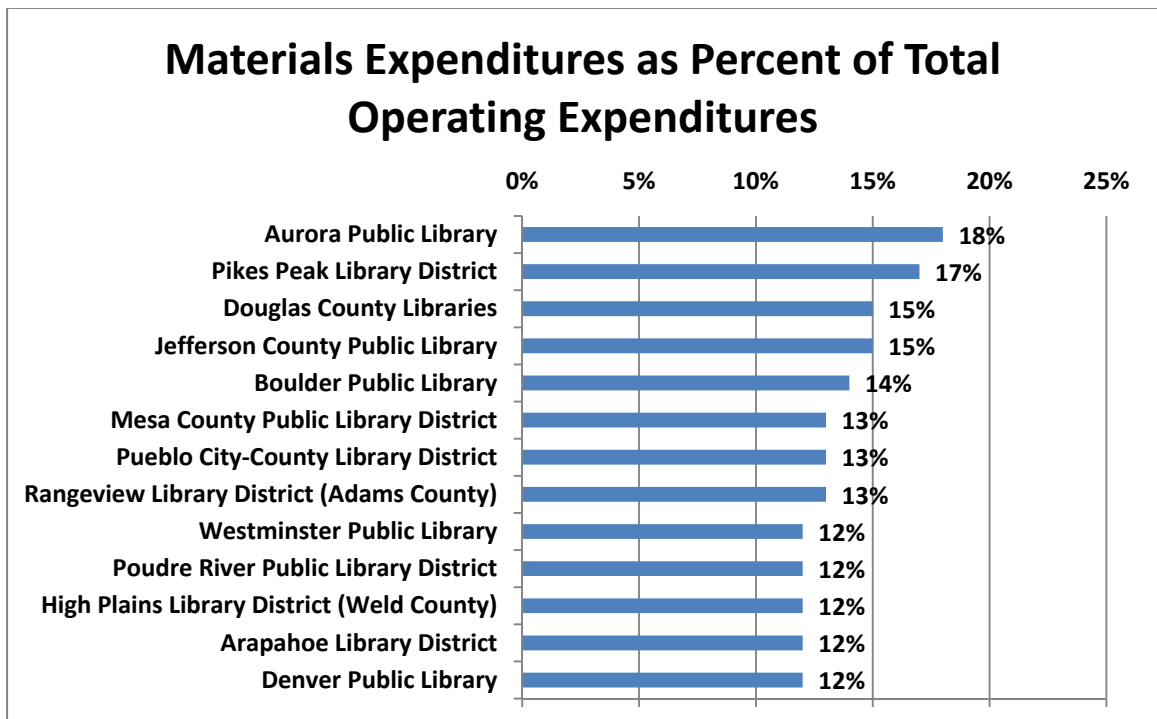
**44. Program Attendance per 1,000 Served** – This chart shows total attendance for all programs. For 2015, the District ranked 7th. For 2016, the District ranks 6<sup>th</sup>.



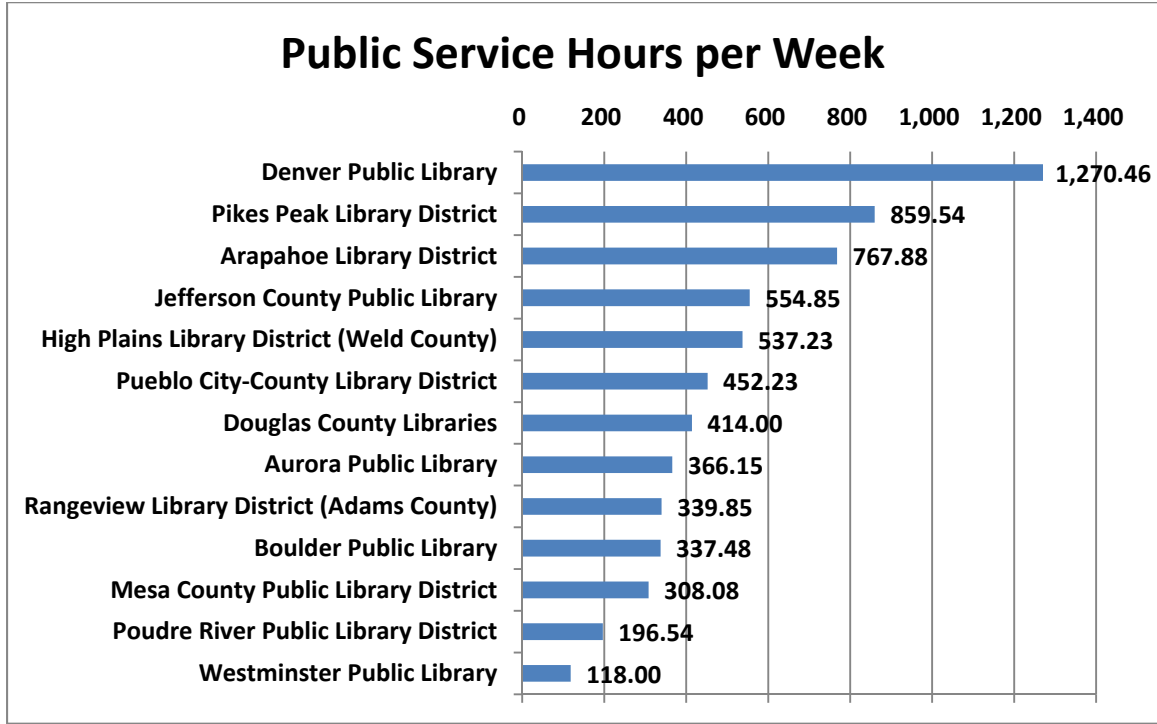
**45. Circulation per Capita** – This chart shows total circulation divided by LSA population. For 2015, the District ranked 6th in this category. For 2016, the District ranks 8<sup>th</sup>.



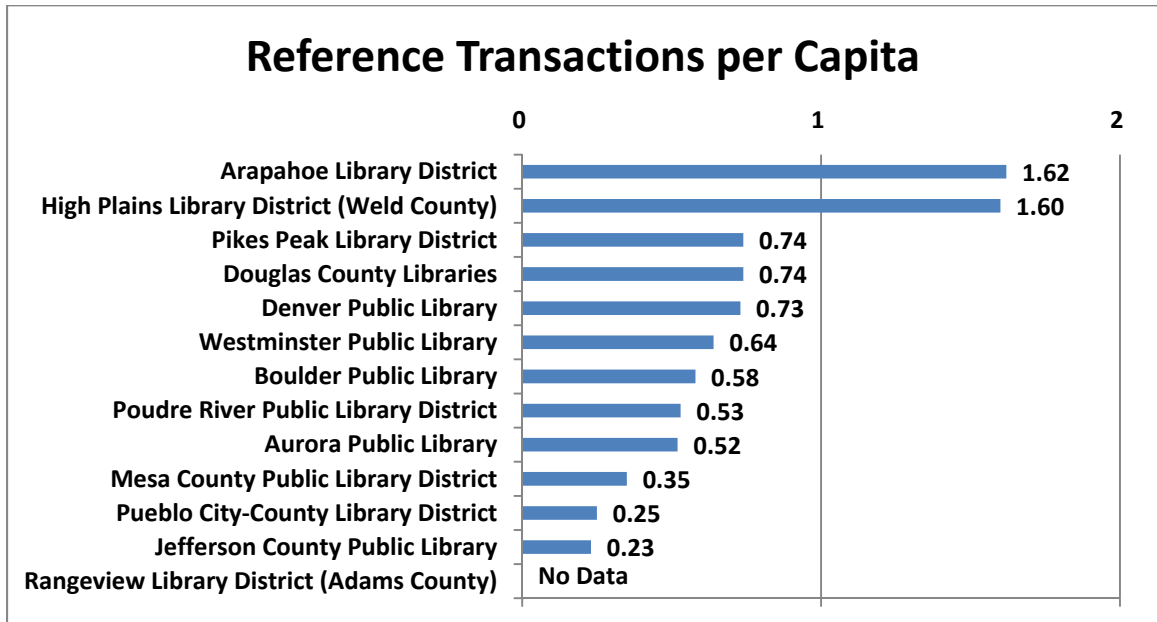
**46. Materials Expenditures as Percent of Total Operating Expenditures** – This chart shows the cost of all library materials divided by the amount spent for all operating expenses including materials costs. For 2015, the District ranked 3<sup>rd</sup> of 13 libraries. For 2016, the District ranks 2<sup>nd</sup>.



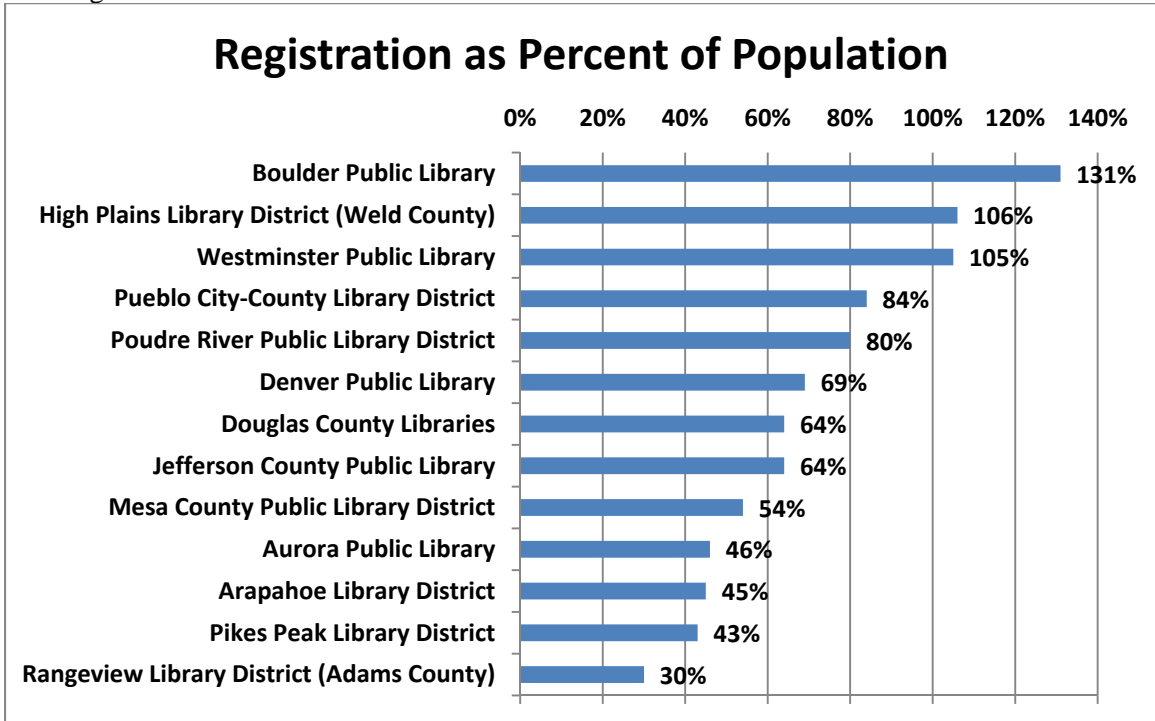
**47. Public Service Hours per Week** – This chart shows total number of hours the library is open to the public per week. The District ranked second for 2016 and 2015, primarily due to the number of facilities.



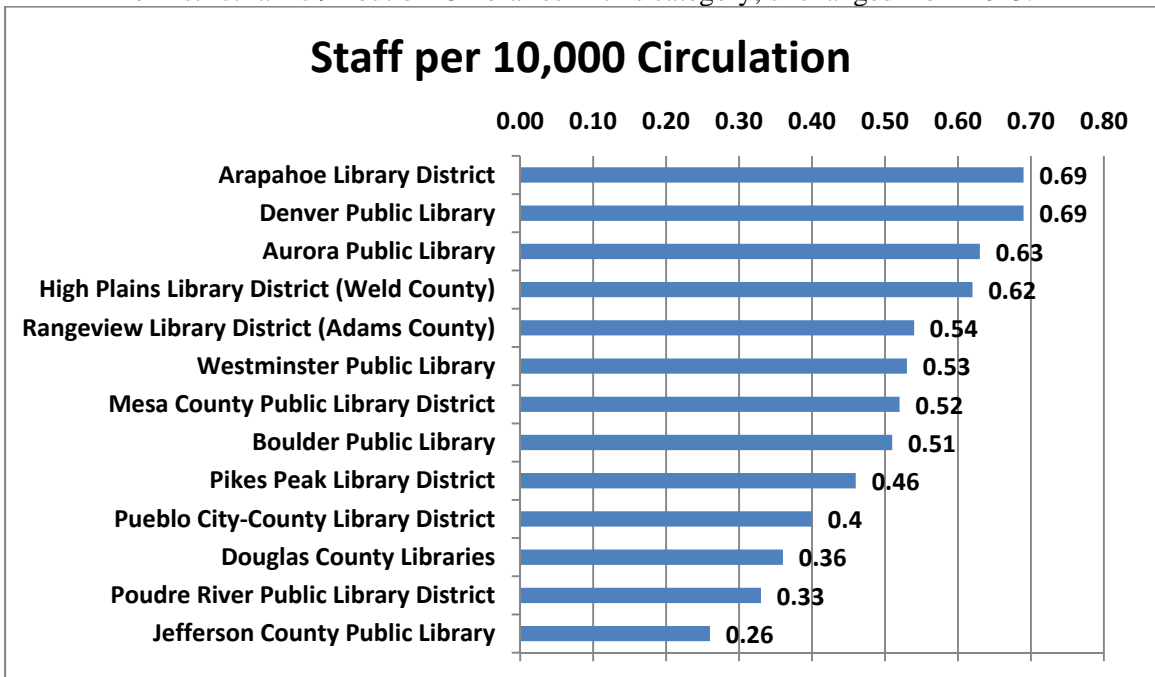
**48. Reference Transactions Per Capita** – This chart shows total reference questions divided by total LSA population. For 2016, the District ranks 3<sup>rd</sup>; unchanged from prior year.



**49. Registration as Percent of Population** – This chart shows total library card holders as a percentage of the total LSA population. The District ranks 12 out of 13 libraries for 2016; unchanged from 2015.

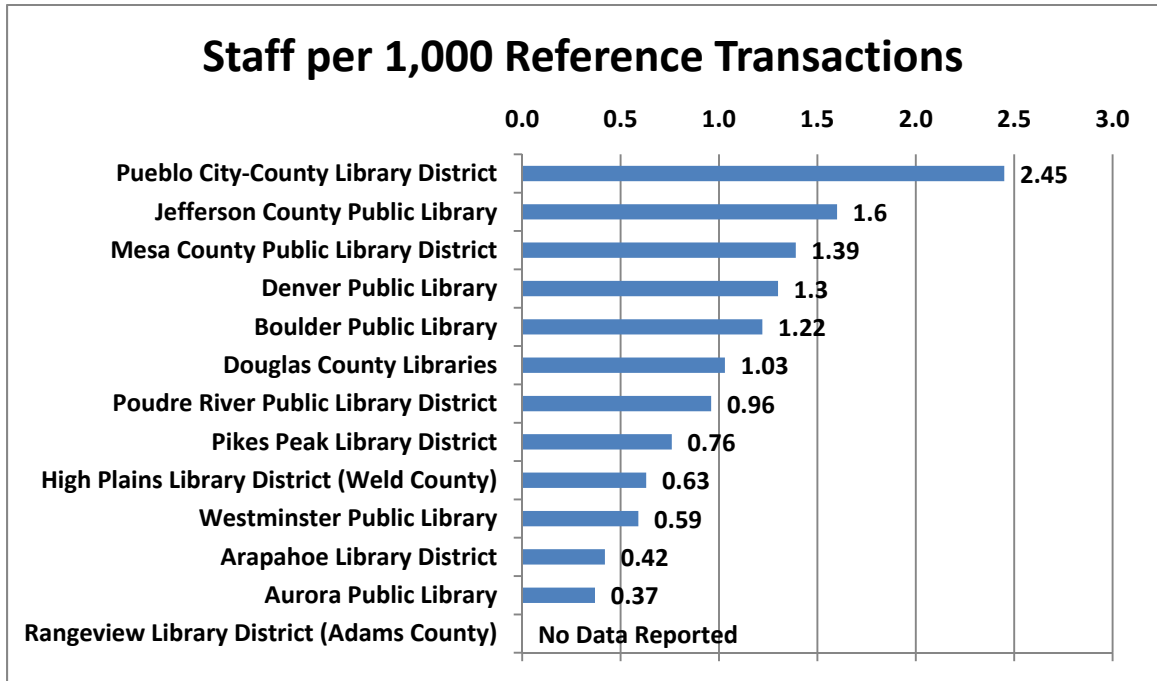


**50. Staff per 10,000 Circulation** – This chart shows total staff per 10,000 LSA population. The District ranks 9<sup>th</sup> out of 13 libraries in this category; unchanged from 2015.

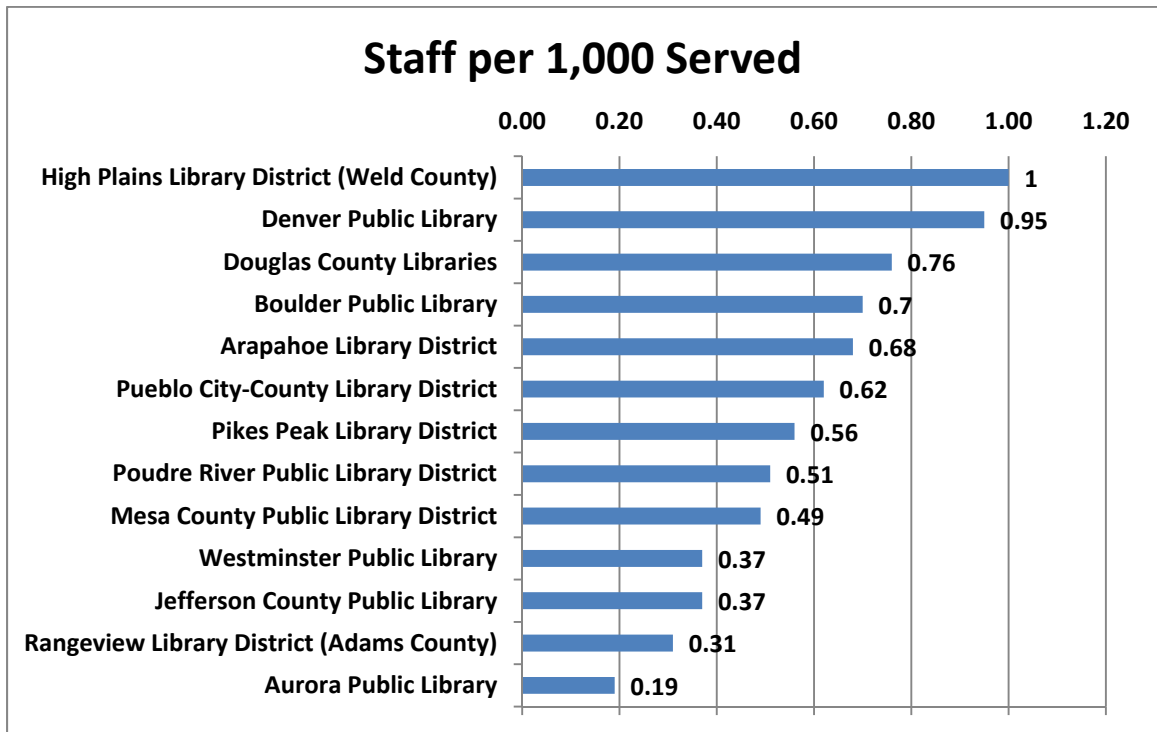




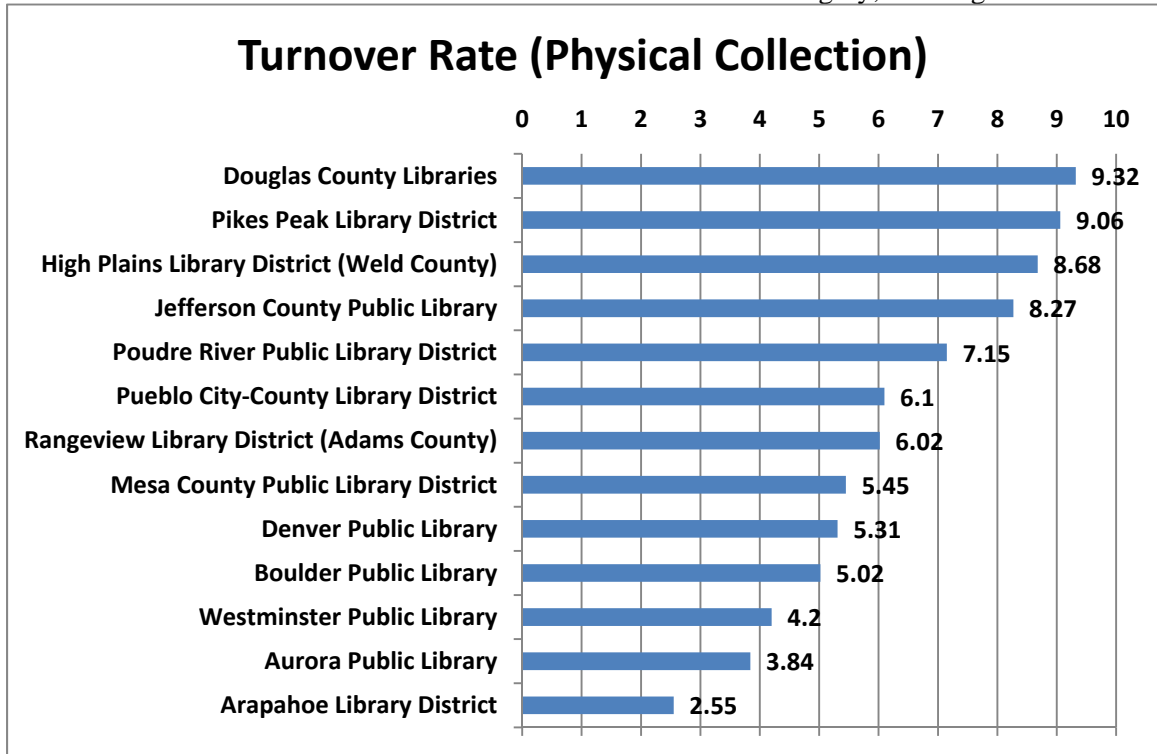
**51. Staff per 1,000 Reference Transactions** – This chart shows total staff FTE divided by total reference transactions (divided by 1,000). For 2015, the District ranked 7th. For 2016, the District ranks 8<sup>th</sup>.



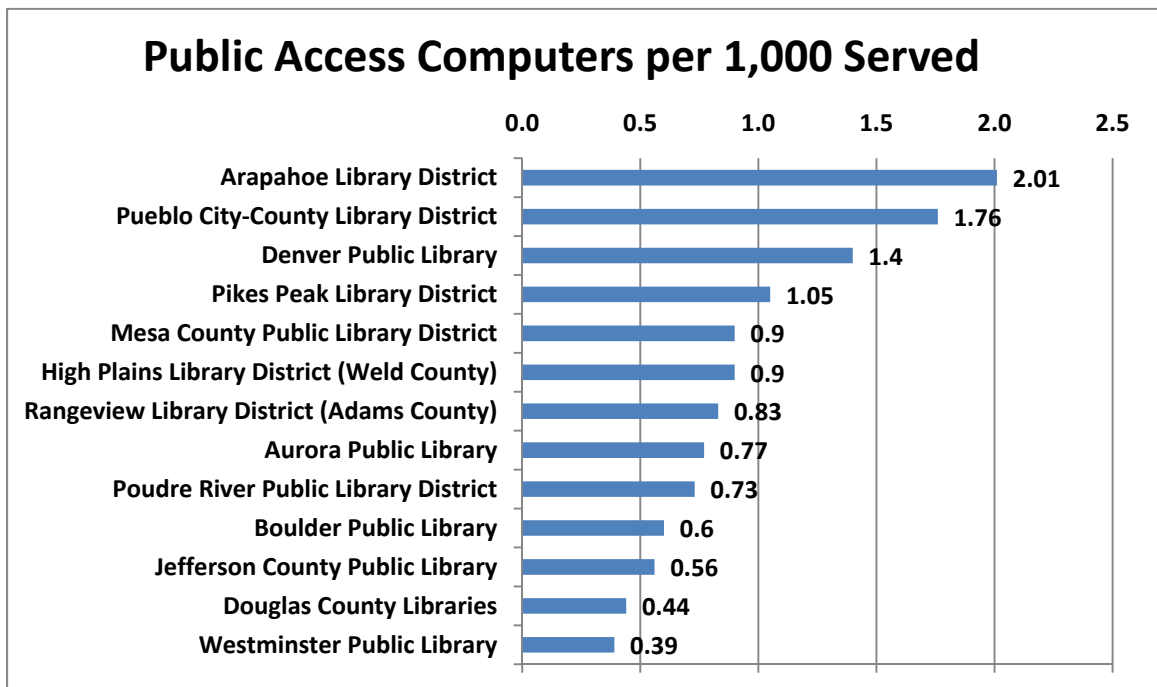
**52. Staff per 1,000 Served** – This chart shows total staff divided by the total LSA population (divided by 1,000). The District ranks 7<sup>th</sup>; unchanged from 2015.



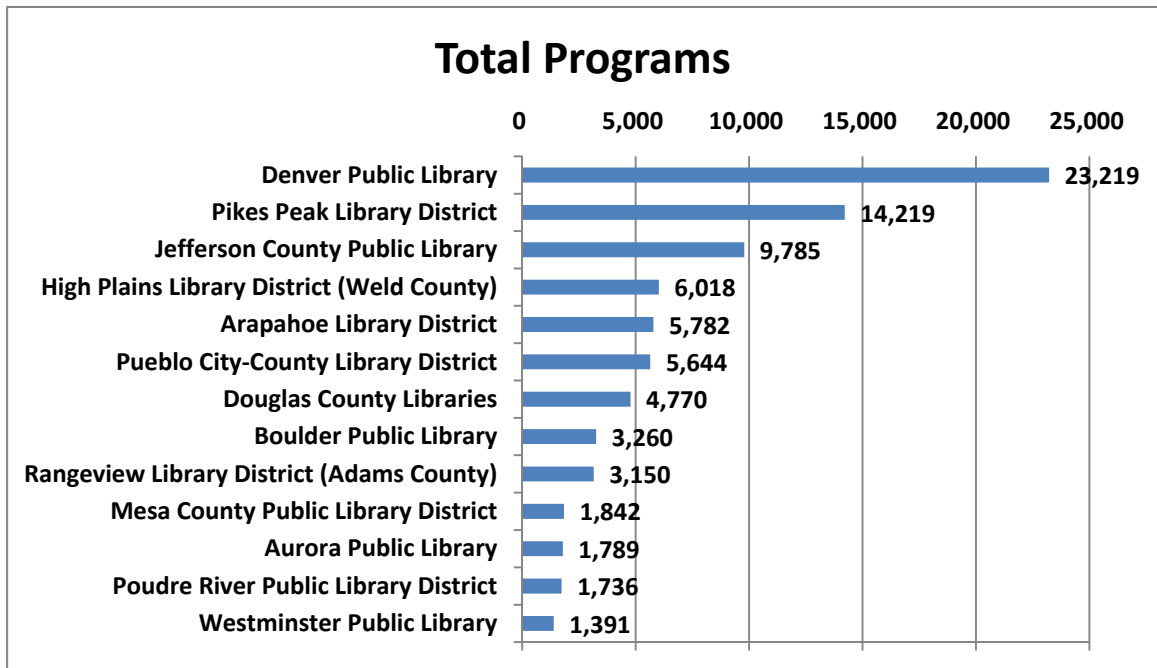
**53. Turnover Rate (Physical Collection)** – This chart shows total circulation divided by total number of items in the collection. The District ranks 2nd in this category; unchanged from 2015.



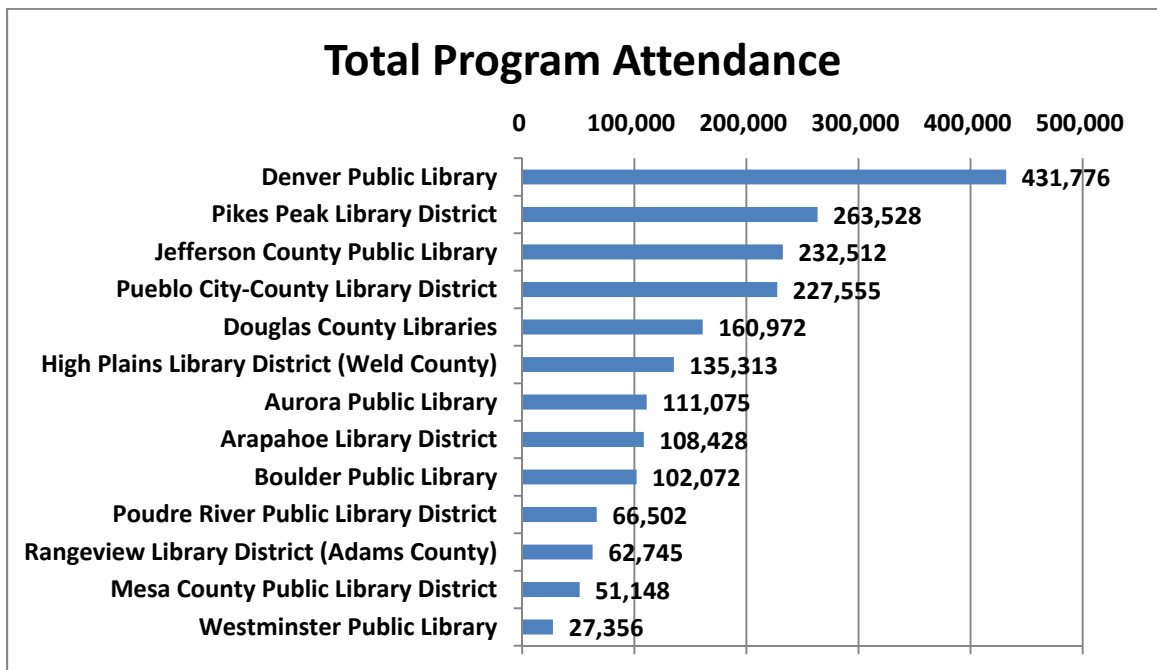
**54. Public Access Computers per 1,000 Served** – This chart shows total number of Public Access Computers with Internet available divided by the legal service area in thousands. The District ranks 4<sup>th</sup> out of 13 libraries for 2016; unchanged from 2015.



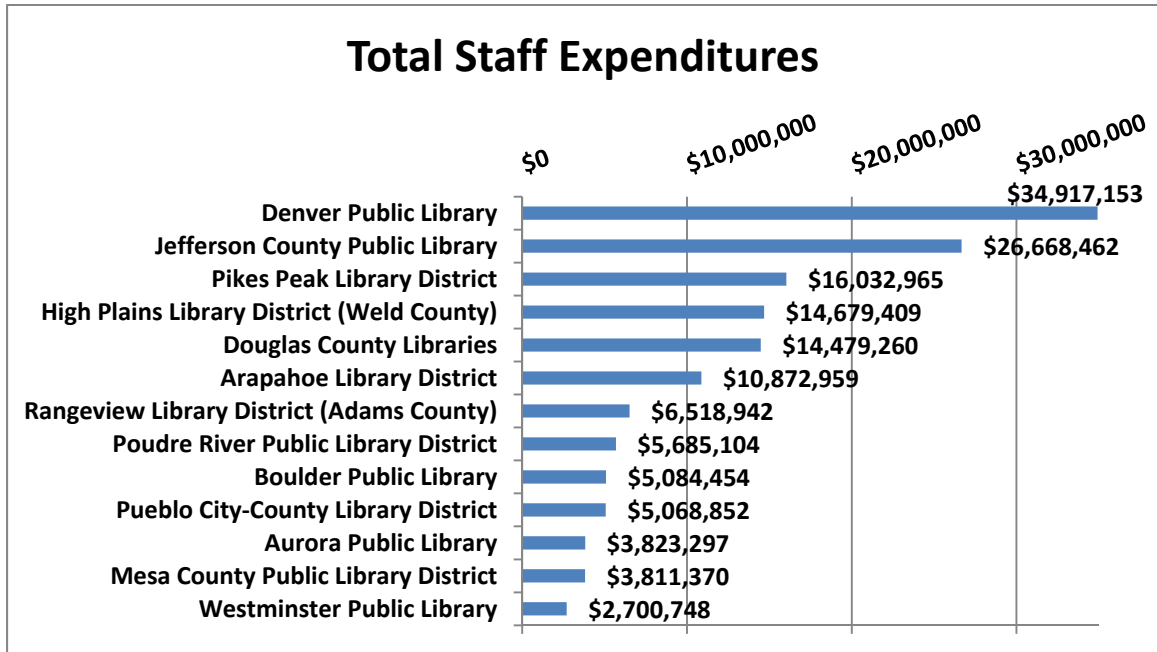
55. **Total Programs** – This chart shows total number of programs. The District ranks 2<sup>nd</sup>; unchanged from previous year.



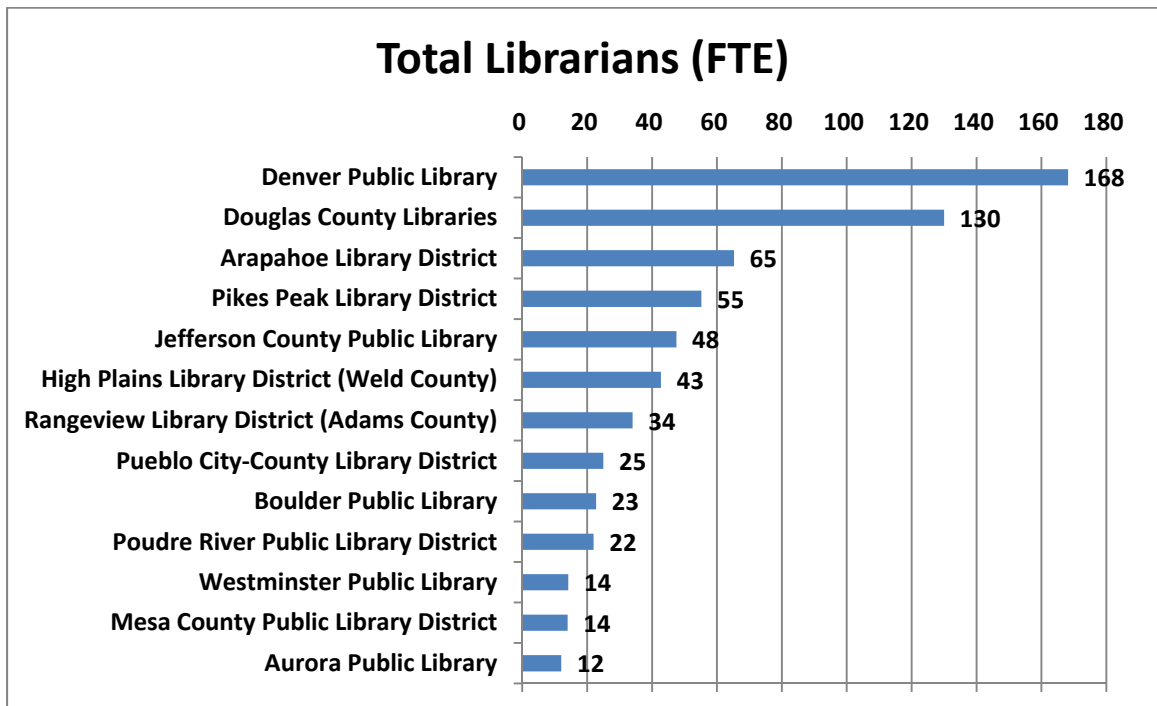
56. **Total Program Attendance** – This chart shows total count of the audience at all library programs. The District ranks 2<sup>nd</sup>; unchanged from 2015.



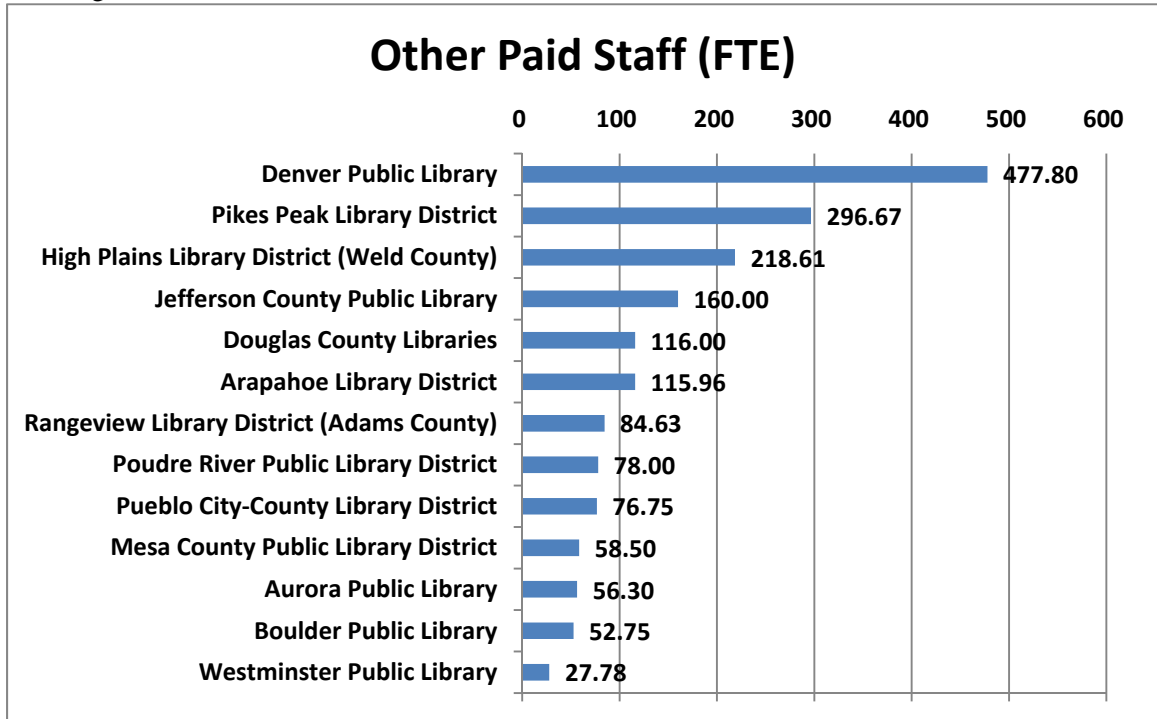
**57. Total Staff Expenditures** – This chart shows total wages and benefits paid to library staff. In 2015, the District ranked second, primarily due to the size of its LSA population. For 2016, the District ranks 3<sup>rd</sup>.



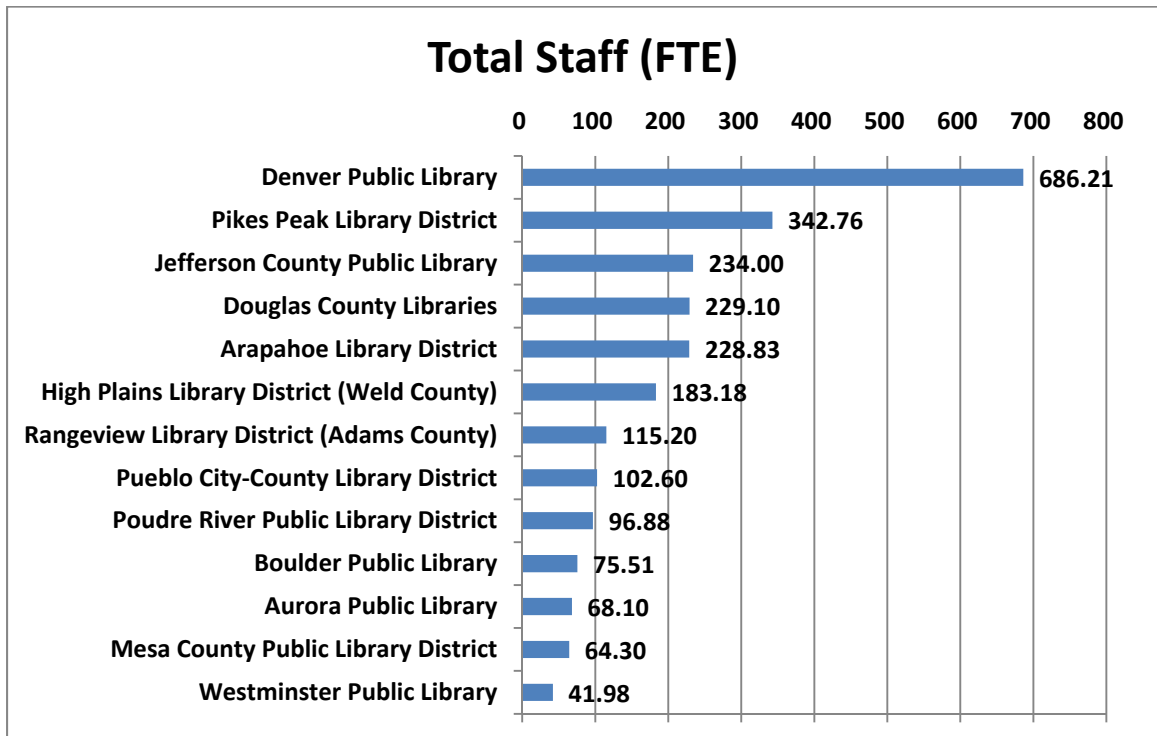
**58. Total Librarians (FTE)** – This chart shows the total number of full-time equivalents of librarians. For 2015, the District ranked 5<sup>th</sup>, again primarily due to the size of its LSA population. For 2016, the District ranks 4<sup>th</sup>.



**59. Other Paid Staff (FTE)** – This chart includes all other FTE employees paid from the reporting unit budget, including plant operations, security, and maintenance staff. The District ranks second, unchanged from 2015.



**60. Total Staff (FTE)** - This chart shows the total number of full-time equivalents of staff. The District ranks 2nd, primarily due to the size of its LSA population; this rank is unchanged from 2015.



**TREND INFORMATION**

Included in the 2018 are various charts and graphs that depict financial information in a visual format.

**BUDGETARY BASIS OF ACCOUNTING**

The 2018 budget has been prepared on a modified accrual basis of accounting. Revenue is recognized when available, and expenditures are recognized when the obligation is incurred. Encumbrances are not recorded in the 2018 budget.

**ACKNOWLEDGEMENTS**

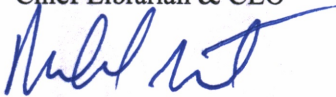
Special thanks and appreciation are expressed to the Board of Trustees and the Leadership Team for their leadership and direction toward completion of the 2018 budget.

Thanks and appreciation are also extended to all District managers, supervisors and staff for their efforts toward examining the budget carefully and planning ahead prudently to complete a balanced 2018 budget.

Respectfully submitted,



John Spears  
Chief Librarian & CEO



Michael Varnet, CPA, CPFO  
Chief Finance Officer

## RESOLUTION TO SET MILL LEVIES

A resolution levying general property taxes for the fiscal year 2018, to help defray the costs of government for the Pikes Peak Library District, Colorado Springs, Colorado, for the 2018 budget year.

**WHEREAS**, the Board of Trustees of the Pikes Peak Library District has adopted the annual budget in accordance with Local Government Budget Law, on December 12, 2017, and;

**WHEREAS**, the amount of money necessary to balance the budget for general operating purposes is \$32,073,444, and;

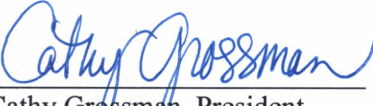
**WHEREAS**, the 2017 net valuation for assessment (payable in 2018) for the Pikes Peak Library District, as certified by the County Assessor, is \$7,001,563,360.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO:**

Section 1. That for the purpose of meeting all general operating expenses of the Pikes Peak Library District during the 2018 budget year, there is hereby levied a tax of 3.812 mills (comprised of a general operating mill levy of 3.860 mills, a mill levy for refunds and abatements of 0.023 mills, and a temporary tax credit of (0.071) mills), upon each dollar of the total valuation for assessment of all taxable property within the District for the 2017 assessment year.

Section 2. That the Chief Finance Officer of the Pikes Peak Library District is hereby authorized and directed to immediately certify to the County Commissioners of El Paso County, Colorado, the mill levies for the Pikes Peak Library District as hereinabove determined and set.

**ADOPTED**, this 12th day of December 2017.

  
Cathy Grossman, President



## RESOLUTION TO ADOPT BUDGET

A resolution summarizing expenditures and revenues for each fund and adopting a budget for the Pikes Peak Library District, Colorado Springs, Colorado, for the calendar year beginning on the first day of January 2018, and ending on the last day of December 2018.

**WHEREAS**, the Board of Trustees of the Pikes Peak Library District has appointed the Executive Director to prepare and submit a proposed budget to said governing body at the proper time, and;

**WHEREAS**, the Executive Director has submitted a proposed budget to this governing body on October 15, 2017 for its consideration, and;

**WHEREAS**, upon due and proper notice, published or posted in accordance with the law, said proposed budget was open for inspection by the public at a designated place, a public hearing was held on December 12, 2017, and interested taxpayers were given the opportunity to file or register any objections to the proposed budget, and;

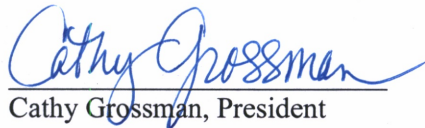
**WHEREAS**, whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance, as required by law.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO SPRINGS, COLORADO:**

Section 1. That the budget as submitted, amended, and summarized by fund, hereby is approved and adopted as the budget of the Pikes Peak Library District for the year stated above.

Section 2. That the budget hereby approved and adopted shall be signed by the Executive Director and made a part of the public records of the Pikes Peak Library District.

**ADOPTED**, this 12th day of December 2017.

  
Cathy Grossman, President



## RESOLUTION TO APPROPRIATE SUMS OF MONEY

A resolution appropriating sums of money to the various funds, in the amount and for the purposes as set forth below, for the Pikes Peak Library District, Colorado Springs, Colorado, for the 2018 budget year.

**WHEREAS**, the Board of Trustees has adopted the annual budget in accordance with the Local Government Budget Law, on December 12, 2017, and;

**WHEREAS**, the Board of Trustees has made provision therein for revenues and fund balances in the amount equal to or greater than the total proposed expenditures as set forth in said budget, and;

**WHEREAS**, it is not only required by law, but also necessary to appropriate the revenues and fund balances provided in the budget to and for the purposes described below, thereby establishing a limitation on expenditures for the operations of the Pikes Peak Library District.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO:**

Section 1. That the following sums are hereby appropriated from the revenue and fund balances of each fund, to each fund, for the stated purpose:

**General Fund**

Current Operating Expenditures	\$31,675,360
Transfers to other funds	<u>2,178,459</u>

<b>Total General Fund</b>	<b><u>\$33,853,819</u></b>
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**East Library Renovation Project Fund**

Capital Outlay	<u>\$70,700</u>
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**Penrose Library Renovation Project Fund**

Capital Outlay	<u>\$1,351,000</u>
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**North Facility (Library 21c) Project Fund**


Capital Outlay	<u>\$208,500</u>
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**Capital Reserve Fund**

Capital Outlay	<u>\$842,618</u>
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\$36,334,637

**ADOPTED**, this 12th day of December 2017.

  
\_\_\_\_\_  
Cathy Grossman, President

# CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

**TO:** County Commissioners<sup>1</sup> of El Paso County, Colorado.

**On behalf of the** Pikes Peak Library District,

(taxing entity)<sup>A</sup>

the Board of Trustees

(governing body)<sup>B</sup>

of the Pikes Peak Library District

(local government)<sup>C</sup>

**Hereby** officially certifies the following mills to be levied against the taxing entity's GROSS \$ 7,080,595,440 assessed valuation of: (GROSS<sup>D</sup> assessed valuation, Line 2 of the Certification of Valuation Form DLG 57<sup>E</sup>)

**Note:** If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area<sup>F</sup> the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 7,001,563,360 (NET<sup>G</sup> assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

**Submitted:** 12/15/2017 for budget/fiscal year 2018.  
(not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY <sup>2</sup>	REVENUE <sup>2</sup>
1. General Operating Expenses <sup>H</sup>	3.860 mills	\$ 27,026,035
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction <sup>I</sup>	< 0.071 > mills	\$ < 497,111 >
<b>SUBTOTAL FOR GENERAL OPERATING:</b>	3.789 mills	26,528,924
3. General Obligation Bonds and Interest <sup>J</sup>	- mills	\$ -
4. Contractual Obligations <sup>K</sup>	- mills	\$ -
5. Capital Expenditures <sup>L</sup>	- mills	\$ -
6. Refunds/Abatements <sup>M</sup>	0.023 mills	\$ 161,036
7. Other <sup>N</sup> (specify): _____	- mills	\$ -
	_____ mills	\$ _____
<b>TOTAL:</b> [ Sum of General Operating Subtotal and Lines 3 to 7 ]	3.812 mills	\$ 26,689,960

Contact person: (print) Michael Varnet Daytime phone: ( 719 ) 884-9700  
 Signed:  Title: Chief Finance Officer

*Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.*

<sup>1</sup> If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.  
<sup>2</sup> Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's final certification of valuation).

**Pikes Peak Library District  
Budget Timetable  
Fiscal Year 2018**

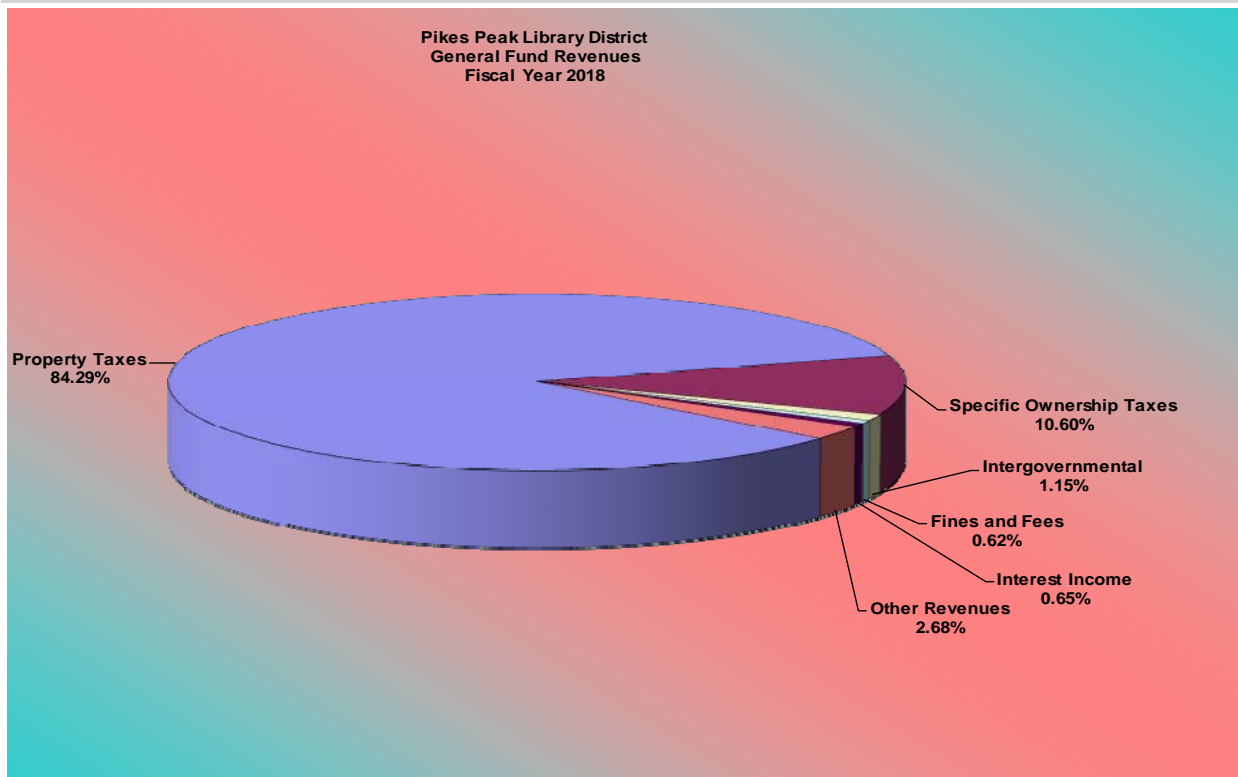
- |  |                          |
|--|--------------------------|
| 1. Preliminary discussion with Internal Affairs Committee  | June 19, 2017            |
| 2. Preliminary discussion with Leadership Team   | June 19, 2017            |
| 3. Budget input training   | July 2017                |
| 4. Budget forms and guidelines are provided to all departments/offices   | July 3, 2017             |
| 5. New accounts/changes to existing accounts due to Finance  | July 31, 2017            |
| 6. Budget questionnaires are due to Finance  | Aug 18, 2017             |
| 7. Capital requests forms due to IT, Facilities and Creative Services  | Aug 18, 2017             |
| 8. Memberships and dues forms due to Finance   | Aug 18, 2017             |
| 9. Preliminary assessed valuation due from County  | Aug 25, 2017             |
| 10. Preliminary CPI – 1 <sup>st</sup> half 2017 due from State   | Aug 25, 2017             |
| 11. The Executive Director and the Chief Finance Officer meet with each Officer/Manager to discuss budget objectives | Aug 28 –<br>Sept 8, 2017 |
| 12. All budget requests due to Finance   | Sept 8, 2017             |
| 13. Capital requests for IT, Facilities and Creative Services due to Finance   | Sept 8, 2017             |
| 14. Budget draft is prepared by Chief Finance Officer.   | Sept 15, 2017            |
| 15. Leadership team to discuss budget draft  | Sept/Oct 2017            |
| 16. Internal budget meetings held to discuss budget issues.  | Sept/Oct 2017            |
| 17. Budget draft presented to Board of Trustees.   | Oct. 15, 2017            |
| 18. Public hearing is held.  | Dec 12, 2017             |
| 19. Budget is approved by the Board of Trustees.   | Dec 12, 2017             |
| 20. The 2018 mill levy is certified by the Board of Trustees.  | Dec. 15, 2017            |
| 21. The 2018 accounting records incorporate the 2018 budget.   | Dec. 31, 2017            |
| 22. 2018 Budget due to State   | Jan 31, 2018             |

**GENERAL FUND**

<b>Pikes Peak Library District</b>			
<b>General Fund - Revenue/Expenditure Summary</b>			
<b>Three-Year Period Ended December 31, 2018</b>			
	<b>2016</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
<b>Revenues</b>			
Budget	\$ -	\$ 30,402,389	\$ 32,073,444
Budget amendment	-	300,000	-
<b>Total Budgeted Revenues</b>	-	30,702,389	32,073,444
Actual	29,126,417	-	-
Estimated actual revenues (below) budget	-	263,545	-
<b>Total Revenues</b>	29,126,417	30,965,934	32,073,444
<b>Expenditures</b>			
Budget	-	30,792,251	33,853,819
Budget amendment	-	1,082,056	-
<b>Total Budgeted Expenditures</b>	-	31,874,307	33,853,819
Actual	27,670,940	-	-
Estimated actual expenditures (below) budget	-	(1,035,055)	-
<b>Total Expenditures</b>	27,670,940	30,839,252	33,853,819
<b>Net Excess Revenues Over Expenditures</b>	1,455,477	126,682	(1,780,375)
<b>Fund Balance - Beginning of Year</b>	7,835,294	9,290,771	9,417,453
<b>Fund Balance - End of Year</b>	\$ 9,290,771	\$ 9,417,453	\$ 7,637,077

<b>Pikes Peak Library District</b>			
<b>General Fund - Fund Balance Summary</b>			
<b>Three-Year Period Ended December 31, 2018</b>			
	<b>2016</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
<b>NonSpendable</b>			
Prepaid expenditures	386,130	-	-
<b>Restricted For:</b>			
Emergency (TABOR)	855,665	\$ 903,696	\$ 938,875
Gifts and grants	89,715	89,715	64,570
<b>Committed for:</b>			
Capital Projects - Knights of Columbus Hall	865,000	865,000	-
<b>Assigned To:</b>			
Purchases of books and materials	215,555	-	-
McKinley Trust	300,000	39,275	39,275
Purchased contracts	153,297	-	-
<b>Unassigned</b>	<b>6,425,409</b>	<b>7,519,767</b>	<b>6,594,357</b>
<b>Total Fund Balance</b>	<b>\$ 9,290,771</b>	<b>\$ 9,417,453</b>	<b>\$ 7,637,077</b>

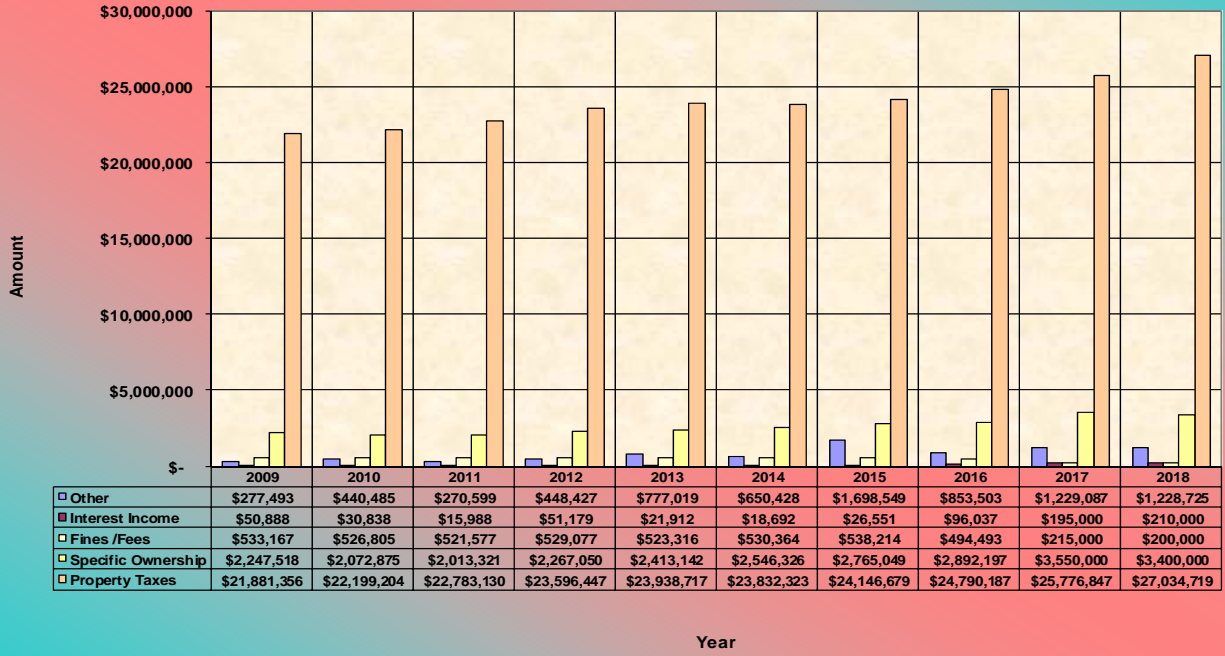
<b>Pikes Peak Library District</b>				
<b>General Fund - Revenue Summary</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Account</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2017 Projection</b>	<b>2018 Budget</b>
Taxes	\$ 27,682,384	\$ 28,931,636	\$ 29,326,847	\$ 30,434,719
Intergovernmental	398,039	378,000	383,997	370,000
Fines and Fees	494,493	331,500	215,000	200,000
Interest income	96,037	100,000	195,000	210,000
Other Revenues	455,464	961,253	845,090	858,725
<b>Total Revenues</b>	<b>\$ 29,126,417</b>	<b>\$ 30,702,389</b>	<b>\$ 30,965,934</b>	<b>\$ 32,073,444</b>



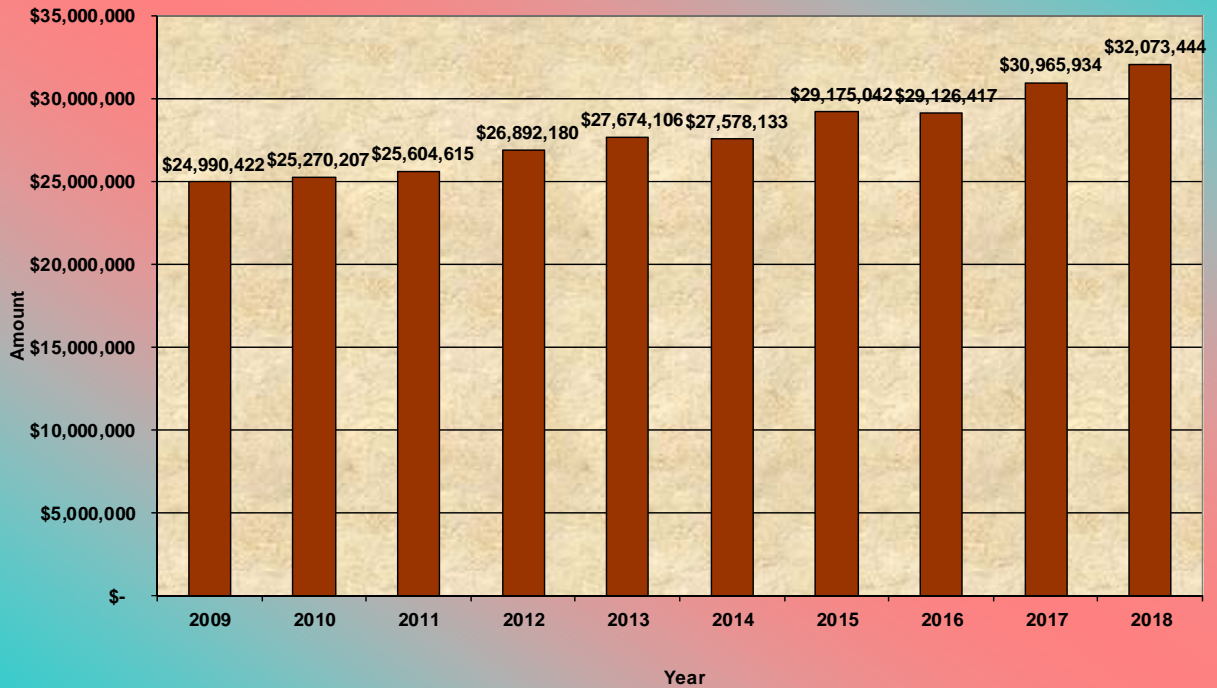
<b>Pikes Peak Library District</b>				
<b>General Fund - Revenues (detail)</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Account</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2017 Projection</b>	<b>2018 Budget</b>
<b>Taxes</b>				
Current property taxes	\$ 24,926,355	\$ 25,942,634	\$ 25,942,634	\$ 26,689,960
Less: uncollectible taxes	(99,966)	(98,398)	(98,398)	(100,366)
Net property taxes	24,826,389	25,844,236	25,844,236	26,589,594
Abatements and credits	(95,521)	(95,000)	(130,000)	(110,000)
Omitted property tax revenue	9,505	3,150	4,200	4,000
Delinquent taxes	10,720	15,000	15,000	15,000
Interest on delinquent taxes	29,902	30,000	33,000	33,000
Specific ownership taxes	2,892,197	3,125,000	3,550,000	3,400,000
Payment in lieu of taxes	9,192	9,250	10,411	10,500
Property tax revenue offset - temporary credit	-	-	-	492,625
<b>Total Taxes</b>	<b>27,682,384</b>	<b>28,931,636</b>	<b>29,326,847</b>	<b>30,434,719</b>
<b>Intergovernmental</b>				
Federal funds - E-Rate	254,057	225,000	230,723	225,000
State funds - library materials	143,982	145,000	144,574	145,000
State Funds - other	-	8,000	8,700	-
<b>Total Intergovernmental</b>	<b>398,039</b>	<b>378,000</b>	<b>383,997</b>	<b>370,000</b>
<b>Fines and Fees</b>	<b>494,493</b>	<b>331,500</b>	<b>215,000</b>	<b>200,000</b>
<b>Interest income</b>	<b>96,037</b>	<b>100,000</b>	<b>195,000</b>	<b>210,000</b>
<b>Other Revenues</b>				
Copier charges	71,887	55,000	85,000	85,000
Sale of assets	17,345	25,000	25,000	25,000
Parking lot collections	34,332	34,000	34,000	34,000
Donations	308,716	828,753	670,328	694,725
Meeting room rental	9,900	-	762	-
Other	13,284	18,500	30,000	20,000
<b>Total Other Revenues</b>	<b>455,464</b>	<b>961,253</b>	<b>845,090</b>	<b>858,725</b>
<b>Total Revenues</b>	<b>\$ 29,126,417</b>	<b>\$ 30,702,389</b>	<b>\$ 30,965,934</b>	<b>\$ 32,073,444</b>



**Pikes Peak Library District  
General Fund Revenues  
Fiscal Years 2009 - 2018**

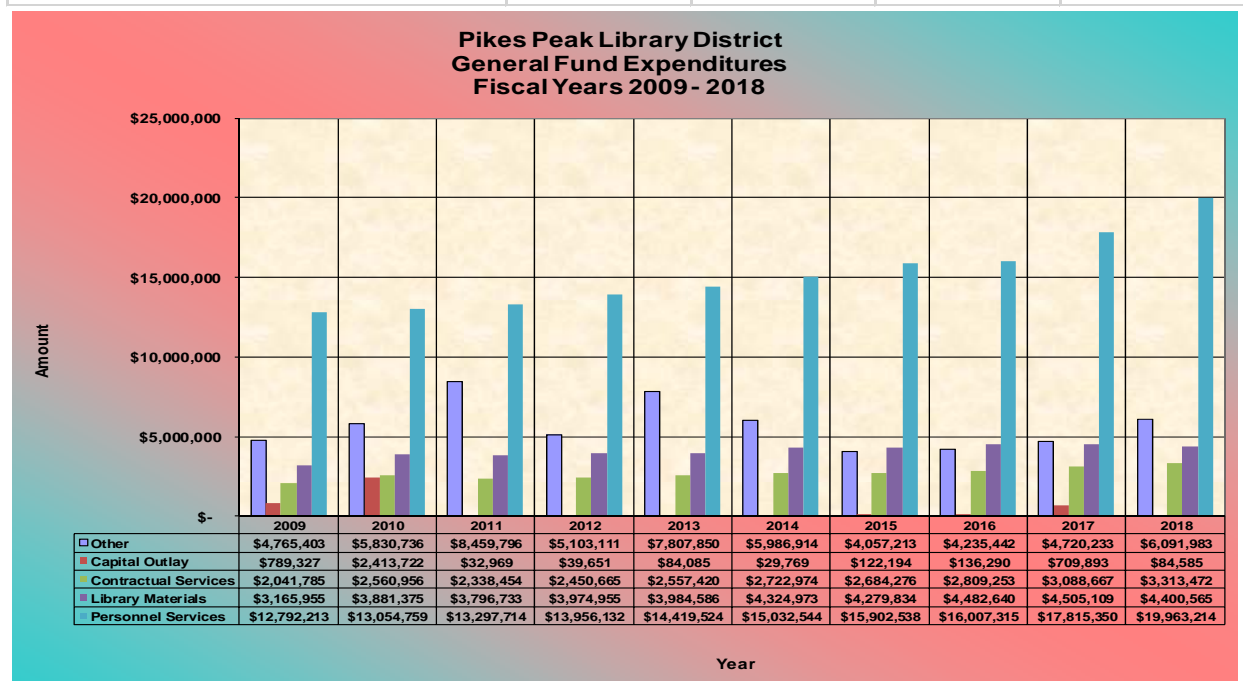


**Pikes Peak Library District  
General Fund Revenues  
Fiscal Years 2009 - 2018**

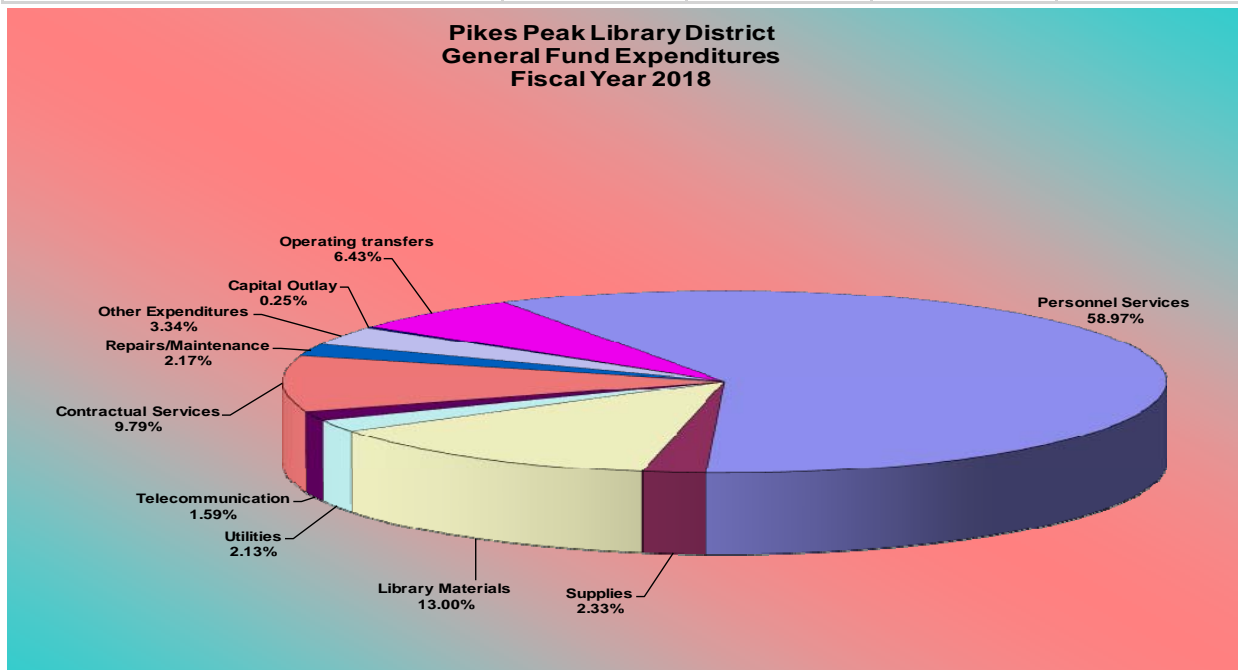


<b>Pikes Peak Library District</b>			
<b>Mill Levy Calculation</b>			
<b>Three-Year Period Ended December 31, 2018</b>			
	<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Assessed Valuation</b>			
Gross	6,516,617,460	6,617,856,790	7,080,595,440
Net	6,462,627,620	6,556,136,920	7,001,563,360
<b>Difference - TIF Districts</b>	<b>\$ 53,989,840</b>	<b>\$ 61,719,870</b>	<b>\$ 79,032,080</b>
<b>Assessed Valuation</b>	<b>6,462,627,620</b>	<b>6,556,136,920</b>	<b>7,001,563,360</b>
<b>Mill Levy - Pikes Peak Library District Budget</b>			
Operating	3.828	3.934	3.860
Property Tax Revenue - Operating	24,738,939	25,791,843	27,026,035
Abatements - Credits	0.032	0.023	0.023
Property Tax Revenue - Abatements and Credits	206,804	150,791	161,036
Temporary Tax Credit	(0.003)	-	(0.071)
Property Tax Revenue	(19,388)	-	(497,111)
<b>Total Mill Levy</b>	<b>3.857</b>	<b>3.957</b>	<b>3.812</b>
<b>Total Property Tax Revenue - Net AV</b>	<b>24,926,355</b>	<b>25,942,634</b>	<b>26,689,960</b>
<b>Property tax Revenue</b>			
Pikes Peak Library District - Net AV	\$ 24,926,355	\$ 25,942,634	\$ 26,689,960
TIF Districts	208,401	244,226	306,882
<b>Total Property Tax Revenue - Gross AV</b>	<b>\$ 25,134,756</b>	<b>\$ 26,186,859</b>	<b>\$ 26,996,841</b>

Pikes Peak Library District General Fund - Expenditures by Major Account Classification Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
Personnel Services	\$ 16,007,315	\$ 18,693,448	\$ 17,815,350	\$ 19,963,214
Supplies	689,184	854,652	830,447	790,030
Library Materials	4,482,640	4,505,109	4,505,109	4,400,565
Utilities	538,981	679,718	583,075	722,564
Telecommunication Costs	430,981	519,680	519,680	537,000
Contractual Services	2,809,253	3,225,070	3,088,667	3,313,472
Repairs and Maintenance	594,725	827,549	705,956	733,700
Other Services/Expenditures	665,410	1,061,847	859,182	1,130,230
Capital Outlay	136,290	720,893	709,893	84,585
Operating Transfers To Other Funds	1,259,088	786,341	786,341	2,178,459
Special Item	57,073	-	435,552	-
<b>Total Expenditures</b>	<b>\$ 27,670,940</b>	<b>\$ 31,874,307</b>	<b>\$ 30,839,252</b>	<b>\$ 33,853,819</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Major Account Classification - Percentage To Total Budget</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Account</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2017 Projection</b>	<b>2018 Budget</b>
<b>Personnel Services</b>	57.8%	58.6%	57.8%	59.0%
<b>Supplies</b>	2.5%	2.7%	2.7%	2.3%
<b>Library Materials</b>	16.2%	14.1%	14.6%	13.0%
<b>Utilities</b>	1.9%	2.1%	1.9%	2.1%
<b>Telecommunication Costs</b>	1.6%	1.6%	1.7%	1.6%
<b>Contractual Services</b>	10.2%	10.1%	10.0%	9.8%
<b>Repairs and maintenance</b>	2.1%	2.6%	2.3%	2.2%
<b>Other Services/Expenditures</b>	2.4%	3.3%	2.8%	3.3%
<b>Capital Outlay</b>	0.5%	2.3%	2.3%	0.2%
<b>Operating Transfers To Other Funds</b>	4.6%	2.5%	2.5%	6.4%
<b>Special Item</b>	0.2%	0.0%	1.4%	0.0%
<b>Total Expenditures</b>	100.0%	100.0%	100.0%	100.0%



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Account</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Account</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2017 Projection</b>	<b>2018 Budget</b>
<b>Personnel Services</b>				
Salaries and wages	\$ 12,002,563	\$ 14,448,695	\$ 13,660,724	\$ 15,887,331
Substitute pay	545,282	525,558	566,688	191,529
FICA	946,169	1,098,735	1,045,285	1,096,789
Retirement contribution	699,855	830,021	782,014	831,126
Health benefits	1,639,501	1,572,000	1,572,000	1,756,000
Unemployment taxes	38,280	44,000	40,000	45,000
Workers compensation	91,302	97,000	80,000	85,000
Tuition reimbursement	30,456	45,000	45,000	40,000
Work study	13,907	32,439	23,639	30,439
<b>Total Personnel Services</b>	<b>16,007,315</b>	<b>18,693,448</b>	<b>17,815,350</b>	<b>19,963,214</b>
<b>Supplies</b>				
Microform	1,065	2,450	2,450	2,450
Software purchases	237,010	276,698	276,698	252,000
Computer supplies	39,993	46,000	46,000	36,000
Processing supplies	88,966	95,760	95,760	95,000
General supplies	322,150	433,744	409,539	404,580
<b>Total Supplies</b>	<b>689,184</b>	<b>854,652</b>	<b>830,447</b>	<b>790,030</b>

### Pikes Peak Library District Budget - Personnel Services Fiscal Years 2009 - 2018



### Pikes Peak Library District Budget - Library Materials Fiscal Years 2009 - 2018



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Account</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Account</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2017 Projection</b>	<b>2018 Budget</b>
<b>Library Materials</b>				
Books	3,973,672	3,846,531	3,846,531	3,801,300
Microforms	-	5,000	5,000	5,000
Periodicals	98,137	110,000	110,000	110,000
Serials	13,743	38,517	38,517	28,000
Electronic databases/on-line services	397,088	505,061	505,061	456,265
<b>Total Library Materials</b>	<b>4,482,640</b>	<b>4,505,109</b>	<b>4,505,109</b>	<b>4,400,565</b>
<b>Utilities</b>				
Gas	53,966	99,713	63,887	103,558
Electric	397,140	477,480	436,753	509,688
Water and sewer	87,875	102,525	82,435	109,318
<b>Total Utilities</b>	<b>538,981</b>	<b>679,718</b>	<b>583,075</b>	<b>722,564</b>
<b>Telecommunication Costs</b>				
Telecommunication costs	430,981	519,680	519,680	537,000

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Account</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Account</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2017 Projection</b>	<b>2018 Budget</b>
<b>Contractual Services</b>				
Audit fees	41,935	41,450	39,705	43,500
Legal fees	51,622	50,000	57,500	50,000
Microfilming services	14,799	24,550	22,000	19,600
Consultant fees	167,375	213,487	188,728	194,500
Contract cataloging	27,914	50,600	50,600	50,600
Trash removal	17,960	22,799	19,325	22,103
Copier charges	44,797	45,000	50,000	51,000
Delivery services	177,837	200,800	200,800	211,850
Janitorial services	382,158	401,200	387,773	399,000
Computer agreements	294,796	413,382	338,382	415,500
Collection agency charges	37,993	41,000	35,000	35,000
External printing	91,825	100,200	100,200	101,200
Programming costs	208,860	280,340	274,648	344,404
Security services	-	30,000	30,000	-
Insurance	158,142	181,000	160,907	185,000
Facilities rental/CAM	646,616	667,031	667,610	708,918
Parking	41,686	42,375	41,939	42,375
Treasurer's fees	373,148	386,656	389,000	402,122
Storage space	16,200	16,200	17,550	16,800
Employee Assistance Program	13,590	17,000	17,000	20,000
<b>Total Contractual Services</b>	<b>2,809,253</b>	<b>3,225,070</b>	<b>3,088,667</b>	<b>3,313,472</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Account</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Account</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2017 Projection</b>	<b>2018 Budget</b>
<b>Repairs and Maintenance</b>				
Telephone/telecommunication maintenance	97,661	108,123	108,123	-
Building repair	96,090	140,850	91,212	137,850
Furniture repair	23,944	32,500	30,500	31,000
Equipment repair	10,387	21,710	19,587	54,350
Equipment maintenance	68,022	205,923	168,093	185,750
Grounds maintenance	65,453	71,400	64,115	73,500
HVAC maintenance	133,185	135,493	113,048	134,500
Vehicle operating costs	52,514	54,750	54,722	57,000
Burglar and fire alarm system maintenance	47,469	56,800	56,556	59,750
<b>Total Repairs and Maintenance</b>	<b>594,725</b>	<b>827,549</b>	<b>705,956</b>	<b>733,700</b>
<b>Other Services/Expenditures</b>				
Mileage reimbursement expenses	47,595	70,959	67,553	71,259
Advertising	13,812	18,010	18,010	17,750
Employee recruitment	26,294	39,500	39,500	42,500
Testing	65	500	500	500
Dues	22,741	58,996	58,996	62,126
Merchandising/book displays	1,489	5,000	5,000	5,000
Employee recognition	1,932	20,525	20,525	20,525
Board of Trustees	5,418	5,000	3,000	3,000
Marketing promotions	73,093	70,000	70,000	70,000
Training	100,284	229,815	197,225	230,450
Signage	3,907	8,000	8,000	8,000

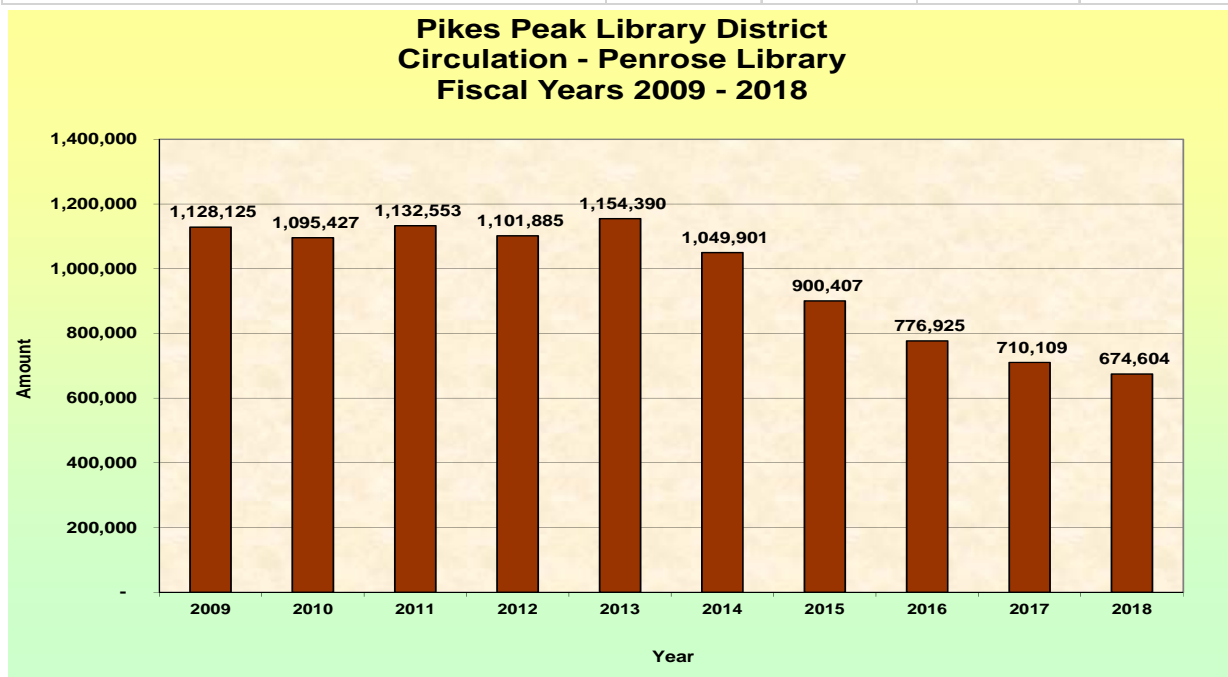
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Account</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Account</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2017 Projection</b>	<b>2018 Budget</b>
<b>Other Services/Expenditures continued</b>				
Volunteer & Library card program	5,160	5,900	5,900	5,900
Safety	5,859	18,500	18,500	18,500
Summer Reading Club prizes	25,016	45,533	34,250	41,406
Summer Reading Club party	2,218	2,600	2,176	2,600
Postage	59,330	92,500	72,500	92,500
Bindery	5,442	5,000	5,000	5,000
Administrative support - PPLD Foundation	197,703	-	-	-
Other	68,052	365,509	232,547	433,214
<b>Total Other Services/Expenditures</b>	<b>665,410</b>	<b>1,061,847</b>	<b>859,182</b>	<b>1,130,230</b>
<b>Capital Outlay</b>				
Other capital projects	136,290	720,893	709,893	84,585
<b>Total Capital Outlay</b>	<b>136,290</b>	<b>720,893</b>	<b>709,893</b>	<b>84,585</b>
<b>Operating Transfers To Other Funds</b>				
East Library Renovation	27,500	-	-	-
Penrose Library Renovation	87,000	59,690	59,690	1,335,841
North Facility Project Fund	92,150	50,000	50,000	-
Capital Reserve	1,052,438	676,651	676,651	842,618
<b>Total Operating Transfers To Other Funds</b>	<b>1,259,088</b>	<b>786,341</b>	<b>786,341</b>	<b>2,178,459</b>
<b>Special Item</b>				
TABOR refund	57,073	-	435,552	-
<b>Total Expenditures, Operating Transfers To Other Funds and Other Financing Uses</b>	<b>\$ 27,670,940</b>	<b>\$ 31,874,307</b>	<b>\$ 30,839,252</b>	<b>\$ 33,853,819</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Account</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2017 Projection</b>	<b>2018 Budget</b>
<b>DIRECTOR</b>				
Salaries and wages	\$ 214,349	\$ 218,088	\$ 218,088	\$ 218,088
FICA charges	14,785	16,684	16,684	16,684
Retirement contributions	17,132	17,447	17,447	17,447
Office supplies	577	2,000	1,000	1,000
Other operating supplies	-	1,000	-	-
Mileage reimbursement expenses	1,234	2,000	2,000	2,000
Dues	439	-	-	-
Business functions	1,460	1,000	1,000	1,000
Board of Trustees expenses	5,418	5,000	3,000	3,000
Training/Director's discretion	3,755	15,000	10,000	15,000
Leadership Pikes Peak	847	3,500	-	3,500
Other expenses	565	1,000	1,000	1,000
<b>Total Director</b>	<b>\$ 260,561</b>	<b>\$ 282,719</b>	<b>\$ 270,219</b>	<b>\$ 278,719</b>
<b>Authorized Positions</b>				
		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		2.00	2.00	2.00
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		2	2	2
<b>MLS FTE's</b>		1.00	1.00	1.00

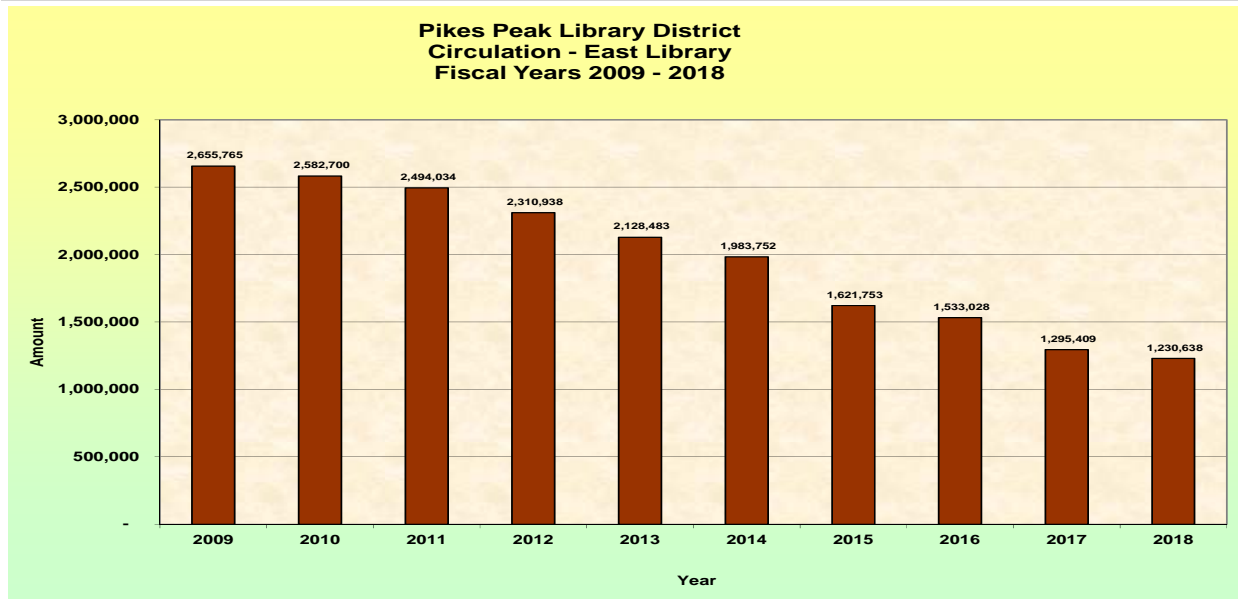
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Administration</b>				
Salaries and wages	\$ 91,068	\$ 170,227	\$ 170,227	\$ 170,227
Seasonal substitute pay	-	750	500	-
FICA charges	6,667	13,022	13,022	13,022
Retirement contributions	5,605	13,618	13,618	13,618
Office supplies	-	1,000	1,250	1,000
Training	35,145	90,000	80,000	98,000
Mileage reimbursement expenses	12,934	20,000	18,000	20,000
<b>Total Administration</b>	<b>\$ 151,419</b>	<b>\$ 308,617</b>	<b>\$ 296,617</b>	<b>\$ 315,867</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		1.00	2.00	2.00
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		1	2	2
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		1	2	2
<b>MLS FTE's</b>		1.00	2.00	2.00
<b>Customer Service Team</b>				
General supplies	\$ -	\$ 400	\$ -	\$ -
Training	165	-	-	-
<b>Total Customer Service Team</b>	<b>\$ 165</b>	<b>\$ 400</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Adult Services - District-wide</b>				
Supplies - assisted technology	-	-	-	5,000
Programming	-	-	-	6,000
Programming - signage	-	-	-	3,000
<b>Total Adult Services - District-wide</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,000</b>

Pikes Peak Library District General Fund - Expenditures by Department Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>PUBLIC SERVICES</b>				
<b>Adult Services - Penrose</b>				
Salaries and wages	\$ 847,995	\$ 975,977	\$ 927,864	\$ 981,291
Substitute pay	32,845	34,564	34,564	14,625
FICA charges	63,689	75,069	69,844	75,069
Retirement contributions	56,920	65,355	61,222	65,355
Office supplies	5,047	5,000	5,000	5,000
Toner	10,066	11,000	11,000	11,000
Other operating supplies	3,422	3,800	3,800	3,800
On-line database services	322,309	309,248	309,248	320,500
Merchandising	500	500	500	500
Programming	4,547	7,000	7,000	7,500
Mileage reimbursement expenses	3,483	3,700	3,700	4,500
<b>Total Adult Services - Penrose</b>	<b>\$ 1,350,823</b>	<b>\$ 1,491,213</b>	<b>\$ 1,433,742</b>	<b>\$ 1,489,140</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		21.22	21.22	21.22
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		17	17	17
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		25	25	25
<b>MLS FTE's</b>		8.50	8.50	8.50



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Account</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2017 Projection</b>	<b>2018 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Adult Services - East Library</b>				
Salaries and wages	\$ 706,663	\$ 748,122	\$ 701,285	\$ 733,996
Substitute pay	47,109	57,491	57,491	11,990
Work study costs	5,991	10,800	7,000	10,800
FICA charges	55,593	59,795	56,456	56,151
Retirement contributions	49,024	52,983	48,479	48,981
Microform supplies	-	1,500	1,500	1,500
General supplies - Makerspace	3,889	5,000	5,000	-
Office supplies	13,000	13,000	13,000	13,000
Other operating supplies	4,635	5,500	5,500	5,500
Merchandising	396	500	500	500
Mileage reimbursement expenses	1,910	3,311	3,311	3,311
Programming costs	7,674	8,000	8,000	8,000
Programming costs - Libexpl	3,768	6,300	6,300	6,300
Programming costs - Mountain of Authors	420	4,500	4,500	4,500
<b>Total Adult Services - East Library</b>	<b>\$ 900,072</b>	<b>\$ 976,802</b>	<b>\$ 918,322</b>	<b>\$ 904,529</b>
<b>Authorized Positions</b>				
		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		16.80	17.32	16.32
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		14	14	13
Half-time (20 - 39 hours per week)		5	6	6
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		19	20	19
<b>MLS FTE's</b>		8.00	8.00	8.00
<b>PUBLIC SERVICES</b>				
<b>Adult Services - MakerSpace at East Library</b>				
General supplies - Makerspace	-	-	-	2,700
Repair equipment	-	-	-	4,000
Programming costs	-	-	-	2,300
<b>Total Adult Services - MakerSpace at East Library</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,000</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Account</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2017 Projection</b>	<b>2018 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Adult Services - Library 21C</b>				
Salaries and wages	\$ 295,268	\$ 324,509	\$ 302,573	\$ 340,876
Substitute pay	23,404	29,781	29,781	7,500
Work study costs	-	2,000	-	-
FICA charges	23,435	26,185	23,106	26,077
Retirement contributions	18,085	20,700	17,800	20,587
Office supplies	2,756	3,785	3,785	3,000
Other operating supplies	2,571	3,500	3,500	2,500
Programming costs - teen	2,827	5,102	5,102	4,300
Programming costs - adult	3,361	5,049	5,049	5,000
Mileage reimbursement expenses	1,000	2,500	2,500	2,000
Merchandising	474	500	500	500
<b>Total Adult Services - Library 21C</b>	<b>\$ 373,181</b>	<b>\$ 423,611</b>	<b>\$ 393,696</b>	<b>\$ 412,340</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		8.25	8.25	8.25
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		4	4	4
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		10	10	10
<b>MLS FTE's</b>		3.00	3.00	3.00



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Computer Commons - Library 21C</b>				
Salaries and wages	\$ 363,403	\$ 402,249	\$ 384,891	\$ 420,420
Work study costs	1,567	2,500	2,500	2,500
Substitute pay	23,783	32,286	32,286	5,558
FICA charges	28,229	32,162	30,667	32,162
Retirement contributions	23,416	26,208	23,743	26,208
Office supplies	11,949	17,000	17,000	20,500
Other operating supplies	3,061	3,500	3,500	3,000
Makerspace consumables	4,257	9,243	9,243	7,500
Personal services contracts	8,562	9,000	9,000	9,500
Equipment repair	-	-	-	8,000
Programming costs	6,957	13,692	10,000	10,000
Merchandising	-	500	500	500
Mileage reimbursement expenses	803	3,000	2,500	2,500
<b>Total Computer Commons - Library 21C</b>	<b>\$ 475,987</b>	<b>\$ 551,340</b>	<b>\$ 525,830</b>	<b>\$ 548,348</b>
<b>Authorized Positions</b>				
		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalent (FTE's)</b>		9.50	9.50	9.50
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		7	7	7
Half-time (20 - 39 hours per week)		5	5	5
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		12	12	12
<b>MLS FTE's</b>		4.00	4.00	4.00

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Children's - Districtwide</b>				
General supplies	\$ 1,360	\$ 5,940	\$ 5,940	\$ 3,650
Family Place supplies	416	4,307	4,307	6,000
Programming costs	3,104	710	710	3,960
Programming costs	19,708	28,200	28,200	27,000
Spring break programming costs	7,050	5,550	5,550	6,650
Family Fun programming costs	6,982	9,800	9,800	6,650
Translation services	480	2,000	-	2,000
Summer Reading Club party	2,218	2,600	2,176	2,600
Summer Reading Club programming	18,508	29,823	24,771	25,000
Summer Reading Club printing and other	4,754	9,110	2,879	6,306
<b>Total Children's Districtwide</b>	<b>\$ 64,580</b>	<b>\$ 98,040</b>	<b>\$ 84,333</b>	<b>\$ 89,816</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Children's - Penrose</b>				
Salaries and wages	\$ 285,191	\$ 309,946	\$ 309,946	\$ 309,946
Substitute pay	7,328	3,750	3,750	1,875
Temporary labor	2,804	3,000	3,000	3,000
Work study costs	-	1,739	1,739	1,739
FICA charges	21,549	23,711	23,711	23,711
Retirement contributions	19,411	20,895	20,895	20,895
Office supplies	1,477	1,500	1,500	1,500
Other operating supplies	3,081	2,026	2,026	2,000
Programming costs	101	500	500	500
Mileage reimbursement expenses	3,461	3,000	3,000	3,500
<b>Total Children's Penrose</b>	<b>\$ 344,403</b>	<b>\$ 370,067</b>	<b>\$ 370,067</b>	<b>\$ 368,666</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		6.12	6.12	6.12
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		5	5	5
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>7</b>	<b>7</b>	<b>7</b>
<b>MLS FTE's</b>		<b>3.62</b>	<b>3.62</b>	<b>3.62</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Children's - East Library</b>				
Salaries and wages	\$ 332,804	\$ 381,106	\$ 372,819	\$ 389,674
Substitute pay	12,708	17,943	17,943	4,688
Temporary labor	3,765	3,511	3,511	3,511
Work study costs	1,911	2,000	2,000	2,000
FICA charges	25,282	29,810	28,261	29,810
Retirement contributions	18,021	23,201	22,430	23,201
Office supplies	1,858	1,500	1,500	1,500
Other operating supplies	2,727	2,894	2,894	2,894
Education Resource Center	-	11,000	5,000	5,000
Mileage reimbursement expenses	1,361	2,132	2,132	2,132
Programming costs	1,650	2,195	2,195	2,000
Summer Reading Club				
Publicity and printing costs	1,466	-	-	-
<b>Total Children's East Library</b>	<b>\$ 403,553</b>	<b>\$ 477,292</b>	<b>\$ 460,685</b>	<b>\$ 466,410</b>
<b>Authorized Positions</b>				
		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalent (FTE's)</b>		8.27	8.27	8.27
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		4	4	4
Part-time (1-19 hours per week)		1	1	1
<b>Total Authorized Positions</b>		11	11	11
<b>MLS FTE's</b>		4.00	4.00	4.00

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Children Services - Library 21C</b>				
Salaries and wages	\$ 265,533	\$ 317,851	\$ 308,590	\$ 318,937
Temporary work	2,817	3,600	3,600	3,600
Substitute pay	15,173	8,590	8,590	3,045
Work study costs	1,072	2,000	2,000	2,000
FICA charges	20,888	24,507	23,003	24,399
Retirement contributions	17,310	23,494	22,823	23,381
Office supplies	2,051	2,500	2,500	2,500
Other operating supplies	2,124	3,262	3,262	2,900
Programming costs	3,020	2,000	2,000	2,000
Mileage reimbursement expenses	2,052	3,000	3,000	3,000
Merchandising	-	-	-	-
<b>Total Children's Library 21C</b>	<b>\$ 332,040</b>	<b>\$ 390,804</b>	<b>\$ 379,368</b>	<b>\$ 385,762</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		7.88	8.88	7.88
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		6	8	7
Half-time (20 - 39 hours per week)		3	1	1
Part-time (1-19 hours per week)		1	1	1
<b>Total Authorized Positions</b>		10	10	9
<b>MLS FTE's</b>		3.00	3.00	3.00

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Teen Services</b>				
Programming costs	28,121	35,786	35,786	33,179
<b>Total Teen Services</b>	<b>\$ 28,121</b>	<b>\$ 35,786</b>	<b>\$ 35,786</b>	<b>\$ 33,179</b>
<b>Adult Reading Programs</b>				
Programming costs	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000
<b>Senior Services</b>				
Programming costs	\$ 5,965	\$ 6,137	\$ 6,137	\$ 6,000

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Special Collections</b>				
Salaries and wages	\$ 441,223	\$ 474,354	\$ 474,354	\$ 474,354
Substitute pay	4,736	3,835	3,835	1,918
FICA charges	32,752	36,288	35,716	36,288
Retirement contributions	23,814	27,316	27,215	27,316
Microform supplies	1,065	950	950	950
Other operating supplies	3,020	3,240	3,240	3,000
Photo archive supplies	5,725	6,410	6,410	6,471
Archive supplies	4,137	3,991	3,991	4,115
Consulting services	-	10,000	10,000	6,500
Microfilming services	14,799	24,550	22,000	19,600
Mileage reimbursement expenses	132	750	750	750
Dues	372	-	-	-
Programming costs	3,808	2,570	2,570	2,240
<b>Total Special Collections</b>	<b>\$ 535,583</b>	<b>\$ 594,254</b>	<b>\$ 591,031</b>	<b>\$ 583,502</b>
<b>Authorized Positions</b>				
		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		9.50	9.50	9.50
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		7	7	7
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		13	13	13
<b>MLS FTE's</b>		5.00	5.00	5.00

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Shelving - Penrose</b>				
Salaries and wages	\$ 121,142	\$ 136,701	\$ 121,371	\$ 136,701
Temporary labor	-	2,681	2,681	2,681
Substitute pay	12,575	2,754	12,000	1,405
FICA charges	10,198	10,458	10,260	10,458
<b>Total Shelving - Penrose</b>	<b>\$ 143,915</b>	<b>\$ 152,594</b>	<b>\$ 146,312</b>	<b>\$ 151,245</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		7.99	6.12	6.12
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		10	9	9
Part-time (1-19 hours per week)		7	3	3
<b>Total Authorized Positions</b>		17	12	12
<b>MLS FTE's</b>		-	-	-
<b>Shelving - East</b>				
Salaries and wages	\$ 275,039	\$ 293,138	\$ 284,343	\$ 294,983
Temporary labor	-	3,682	3,682	3,756
Substitute pay	5,782	5,987	7,500	3,054
FICA charges	21,410	22,425	22,175	22,566
Retirement contributions	3,283	3,518	3,504	3,518
Office supplies	1,129	600	600	600
<b>Total Shelving - East</b>	<b>\$ 306,643</b>	<b>\$ 329,350</b>	<b>\$ 321,804</b>	<b>\$ 328,477</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		13.64	12.07	12.07
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		1	1	1
Half-time (20 - 39 hours per week)		17	21	21
Part-time (1-19 hours per week)		10	1	1
<b>Total Authorized Positions</b>		28	23	23
<b>MLS FTE's</b>		-	-	-



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Shelving - 21C</b>				
Salaries and wages	\$ 87,881	\$ 116,875	\$ 96,780	\$ 112,923
Temporary work	5,769	7,078	7,078	7,220
Substitute pay	20,178	5,250	18,000	2,678
FICA charges	8,544	8,941	7,404	8,639
Office supplies	503	500	500	500
<b>Total Shelving - 21C</b>	<b>\$ 122,875</b>	<b>\$ 138,644</b>	<b>\$ 129,762</b>	<b>\$ 131,960</b>
<b>Authorized Positions</b>				
		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		5.18	5.25	5.25
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		8	9	9
Part-time (1-19 hours per week)		3	2	2
<b>Total Authorized Positions</b>		<b>11</b>	<b>11</b>	<b>11</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>PUBLIC SERVICES</b>				
<b>Circulation - Penrose</b>				
Salaries and wages	\$ 255,858	\$ 318,756	\$ 299,552	\$ 318,756
Temporary labor	-	4,630	4,630	4,722
Substitute pay	23,499	11,850	11,850	6,044
FICA charges	20,589	24,385	24,385	24,385
Retirement contributions	12,037	15,677	14,696	15,677
Office supplies	1,489	1,500	1,500	1,500
<b>Total Circulation - Penrose</b>	<b>\$ 313,472</b>	<b>\$ 376,798</b>	<b>\$ 356,613</b>	<b>\$ 371,084</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalent (FTE's)</b>		11.74	11.84	11.84
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		7	7	7
Half-time (20 - 39 hours per week)		8	9	9
Part-time (1-19 hours per week)		3	2	2
<b>Total Authorized Positions</b>		<b>18</b>	<b>18</b>	<b>18</b>
<b>MLS FTE's</b>		-	-	-
<b>Circulation - East Library</b>				
Salaries and wages	\$ 528,380	\$ 569,742	\$ 553,848	\$ 562,254
Temporary labor	-	4,630	4,630	4,722
Substitute pay	22,648	11,850	20,000	6,044
FICA charges	40,816	43,585	42,978	43,012
Retirement contributions	21,538	24,180	23,305	24,180
Office supplies	1,057	1,700	1,700	1,700
Other operating supplies	42,451	70,979	70,979	50,000
Courier services costs	175,753	192,500	192,500	202,125
Mileage reimbursement expenses	1,603	2,500	2,500	2,500
<b>Total Circulation - East Library</b>	<b>\$ 834,246</b>	<b>\$ 921,666</b>	<b>\$ 912,440</b>	<b>\$ 896,537</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalent (FTE's)</b>		20.62	18.84	18.84
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		9	9	9
Half-time (20 - 39 hours per week)		14	12	12
Part-time (1-19 hours per week)		8	7	7
<b>Total Authorized Positions</b>		<b>31</b>	<b>28</b>	<b>28</b>
<b>MLS FTE's</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Circulation - Library 21C</b>				
Salaries and wages	\$ 172,154	\$ 179,499	\$ 179,499	\$ 179,499
Temporary work	-	4,630	4,630	4,722
Substitute pay	24,113	11,063	14,000	5,642
Work study costs	-	3,600	3,600	3,600
FICA charges	13,834	13,732	13,732	13,732
Retirement contributions	5,003	4,972	4,972	4,972
Office supplies	195	1,500	1,500	1,500
Mileage reimbursement expenses	-	696	696	696
<b>Total Circulation - Library 21C</b>	<b>\$ 215,299</b>	<b>\$ 219,692</b>	<b>\$ 222,629</b>	<b>\$ 214,363</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		6.50	6.50	6.50
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		10	10	10
<b>MLS FTE's</b>		-	-	-

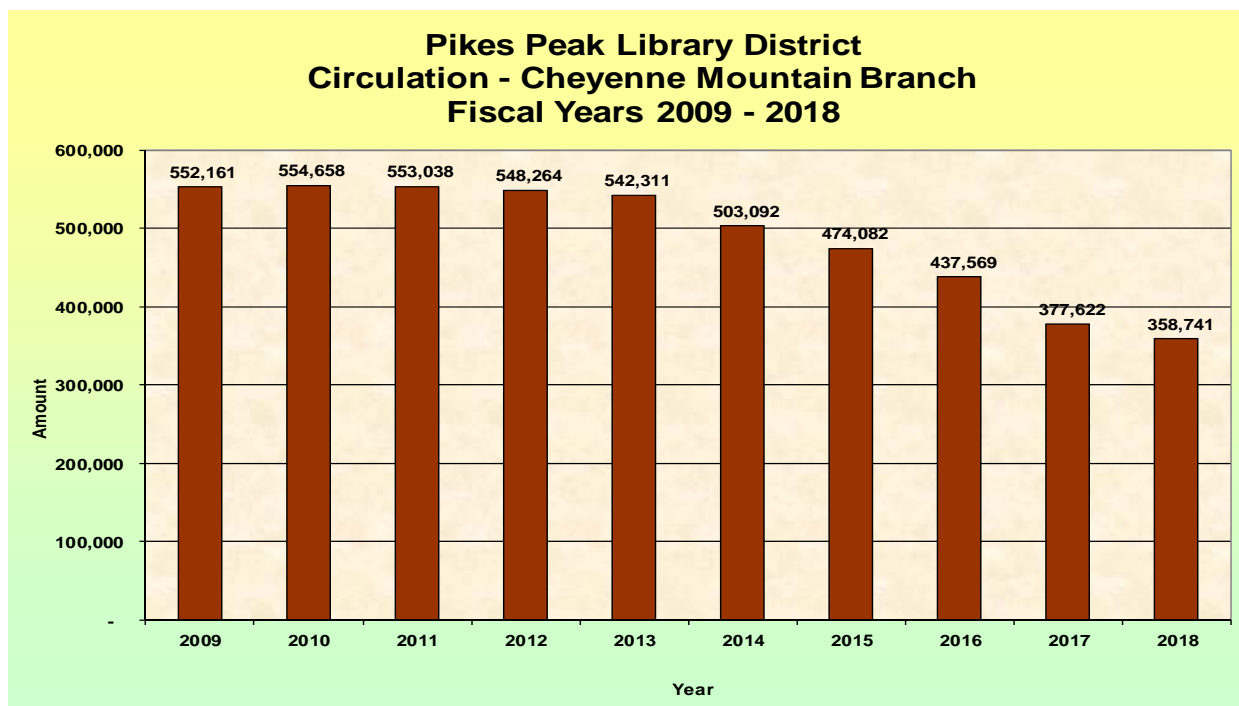
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Adult Education</b>				
Salaries and wages	\$ 125,597	\$ 290,607	\$ 290,607	\$ 290,607
Salaries and wages paid by grant	-	(97,378)	(97,378)	(85,700)
Temporary labor	10,320	-	-	-
Substitute pay	1,314	375	375	188
FICA charges	9,816	22,231	22,231	22,231
Retirement contributions	9,735	15,537	15,537	15,537
Office supplies	1,337	2,300	2,300	2,300
Learn English supplies	235	1,015	1,015	1,000
Mileage reimbursement expenses	2,977	420	420	420
Software	2,194	2,000	2,000	2,000
Advertising costs	-	1,010	1,010	750
Printing	-	200	200	200
Translation	305	593	593	500
Dues	259	-	-	-
Volunteer program costs	1,924	2,200	2,200	2,200
<b>Total Adult Education</b>	<b>\$ 166,013</b>	<b>\$ 241,110</b>	<b>\$ 241,110</b>	<b>\$ 252,233</b>
<b>Authorized Positions</b>				
		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		3.85	6.50	6.50
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	4	4
Half-time (20 - 39 hours per week)		2	3	3
Part-time (1-19 hours per week)		-	2	2
<b>Total Authorized Positions</b>		4	9	9
<b>MLS FTE's</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>COLLECTION MANAGEMENT</b>				
Salaries and wages	\$ 680,956	\$ 790,993	\$ 785,531	\$ 790,993
Temporary labor	10,336	14,000	14,000	14,000
Substitute pay	1,085	3,750	3,750	1,875
FICA charges	50,689	60,511	58,424	60,511
Retirement contributions	50,101	57,498	57,107	57,498
Office supplies	2,249	2,500	2,500	2,500
Other operating supplies	150	2,000	2,000	2,000
Processing supplies	88,966	95,760	95,760	95,000
Cataloging services	27,914	50,600	50,600	50,600
Bindery	5,442	5,000	5,000	5,000
Library material purchases	3,814,286	3,740,427	3,740,427	3,706,300
Microforms	-	5,000	5,000	5,000
Periodicals	98,137	110,000	110,000	110,000
Serials	13,743	38,517	38,517	28,000
On-line database services	73,326	80,865	80,865	83,365
Title Source software/Web Dewey BCR	1,995	2,500	2,500	2,500
Training	2,904	8,000	8,000	-
Mileage reimbursement expenses	535	500	500	500
<b>Total Collection Management</b>	<b>\$ 4,922,814</b>	<b>\$ 5,068,421</b>	<b>\$ 5,060,481</b>	<b>\$ 5,015,642</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		19.00	18.40	18.40
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		16	16	16
Half-time (20 - 39 hours per week)		5	4	4
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		21	20	20
<b>MLS FTE's</b>		5.38	5.38	5.38

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>ILL</b>				
Work study costs	\$ 2,776	\$ 6,000	\$ 3,000	\$ 6,000
Office supplies	1,255	2,000	2,000	2,000
Other operating supplies	1,675	4,013	4,013	3,500
OCLC on-line charges	36,358	44,000	44,000	44,000
State-wide courier contract	2,084	8,300	8,300	9,725
ILL borrowing expenses	3,460	5,000	4,000	6,000
<b>Total ILL</b>	<b>\$ 47,608</b>	<b>\$ 69,313</b>	<b>\$ 65,313</b>	<b>\$ 71,225</b>

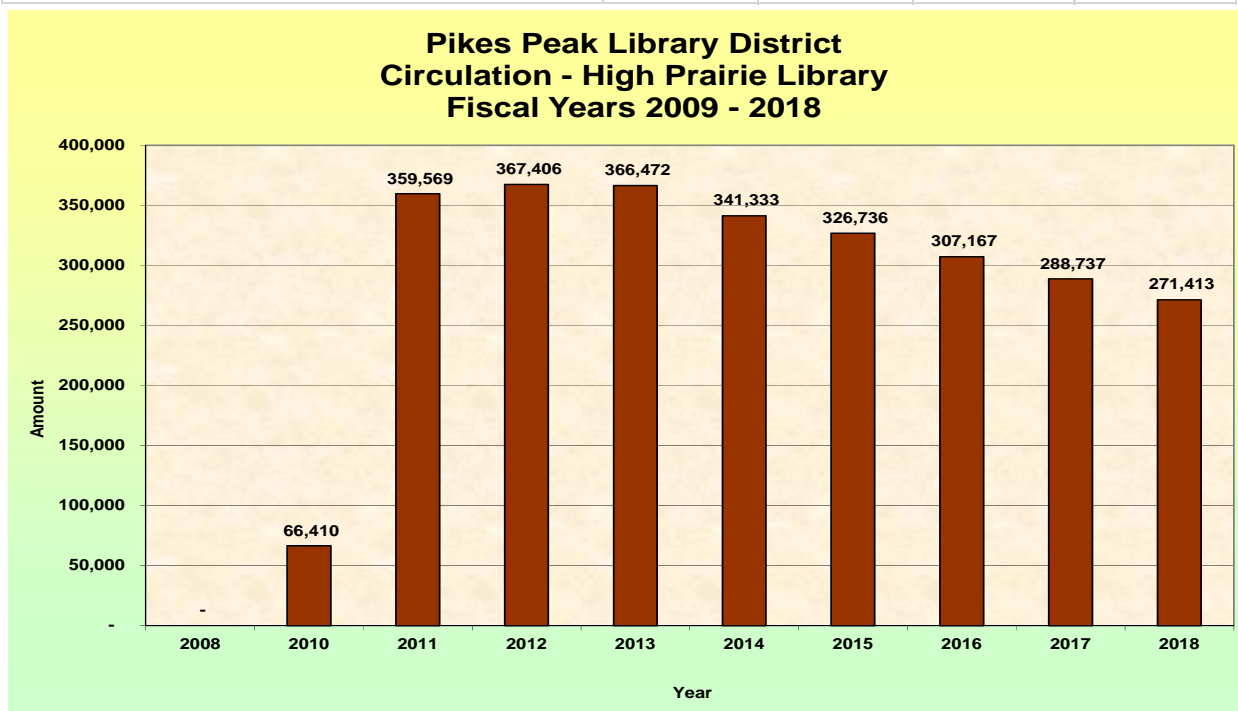
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Account</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2017 Projection</b>	<b>2018 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Security</b>				
Salaries and wages	\$ 369,111	\$ 463,351	\$ 399,453	\$ 483,361
Substitute pay	27,386	22,500	22,500	11,250
FICA charges	29,245	35,446	31,265	36,977
Retirement contributions	23,832	31,323	27,478	34,024
Other operating supplies	8,158	11,640	11,640	11,640
Security contract services	-	30,000	30,000	-
Mileage reimbursement expenses	1,273	2,700	2,700	2,700
<b>Total Security</b>	<b>\$ 459,005</b>	<b>\$ 596,960</b>	<b>\$ 525,036</b>	<b>\$ 579,952</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		14.50	15.00	15.00
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		12	13	13
Half-time (20 - 39 hours per week)		5	4	4
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		17	17	17
<b>MLS FTE's</b>		-	-	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>PUBLIC SERVICES</b>				
<b>Cheyenne Mountain Branch</b>				
Salaries and wages	\$ 358,063	\$ 362,720	\$ 319,577	\$ 362,720
Substitute pay	24,057	16,500	16,500	7,600
FICA charges	28,442	27,748	25,080	27,748
Retirement contributions	14,565	14,350	9,691	14,350
Office supplies	5,386	7,273	7,273	6,500
<b>Total Cheyenne Mountain Branch</b>	<b>\$ 430,513</b>	<b>\$ 428,591</b>	<b>\$ 378,121</b>	<b>\$ 418,918</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		10.93	10.55	10.55
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		9	9	9
Part-time (1-19 hours per week)		5	4	4
<b>Total Authorized Positions</b>		18	17	17
<b>MLS FTE's</b>		1.00	1.00	1.00

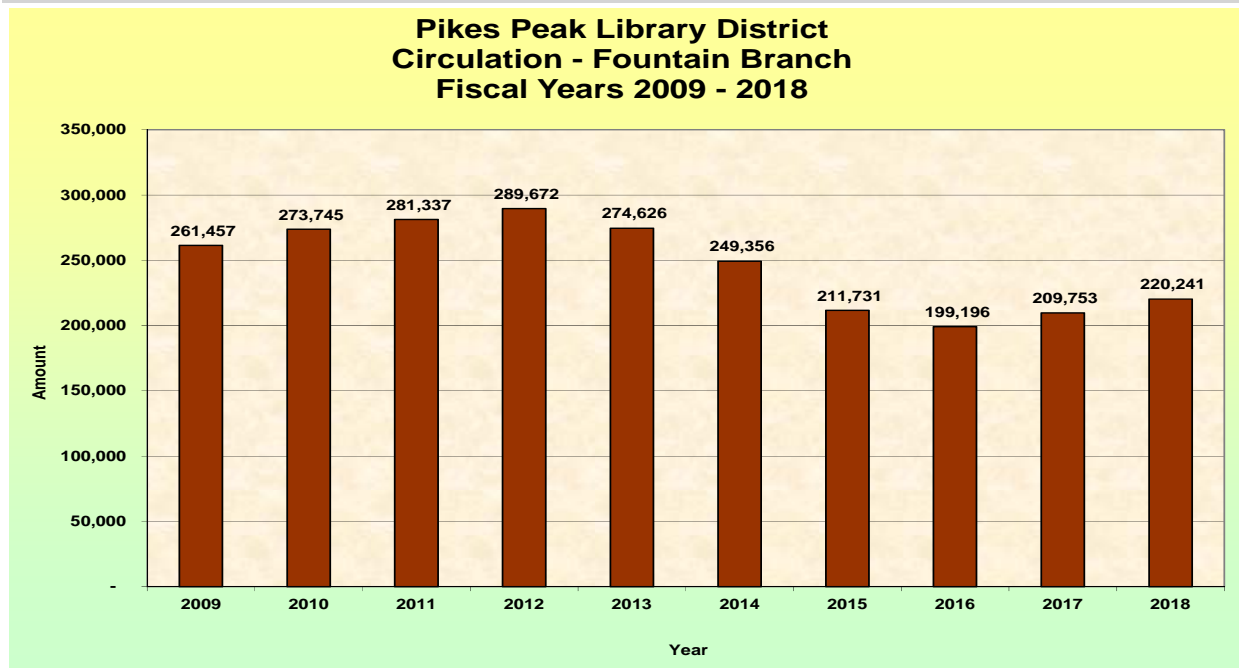




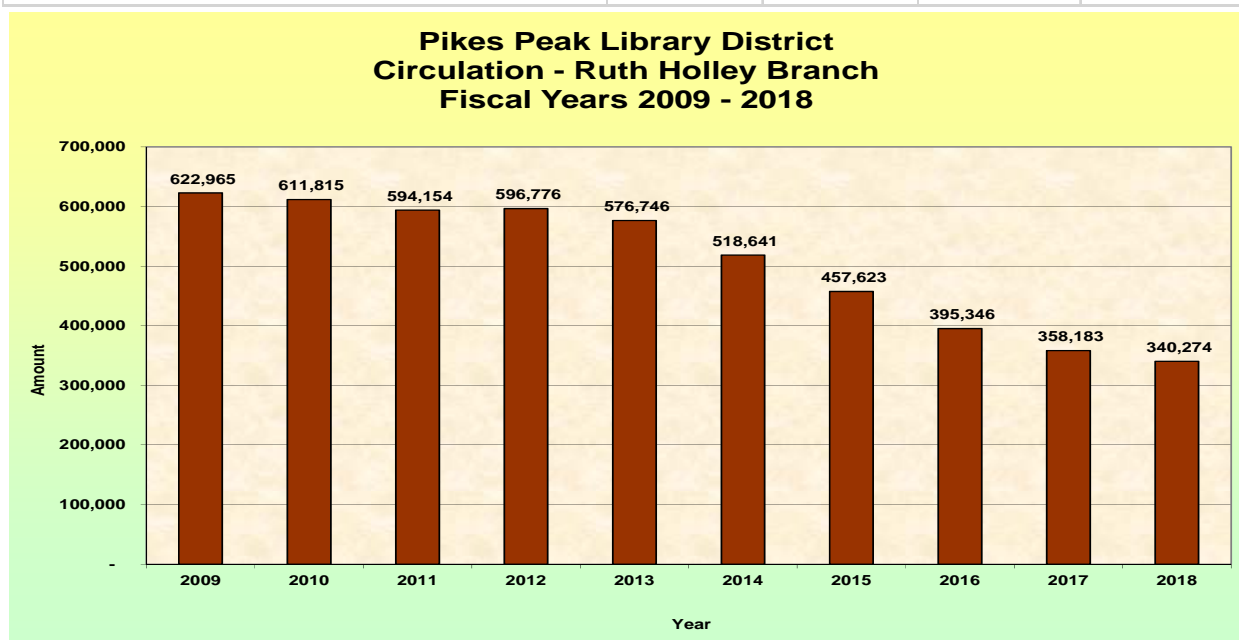
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>PUBLIC SERVICES</b>				
<b>High Prairie</b>				
Salaries and wages	\$ 237,524	\$ 281,152	\$ 264,910	\$ 288,335
Substitute pay	21,506	18,124	18,124	6,200
FICA charges	19,504	21,862	20,899	22,058
Retirement contributions	11,477	13,851	13,093	14,055
Office supplies	2,024	2,800	2,800	2,800
Other operating supplies	1,247	800	800	800
Programming costs	1,095	1,905	1,905	1,740
<b>Total High Prairie Branch</b>	<b>\$ 294,377</b>	<b>\$ 340,494</b>	<b>\$ 322,531</b>	<b>\$ 335,988</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		8.25	8.25	8.25
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		5	8	8
Part-time (1-19 hours per week)		4	-	-
<b>Total Authorized Positions</b>		13	12	12
<b>MLS FTE's</b>		1.00	1.00	1.00



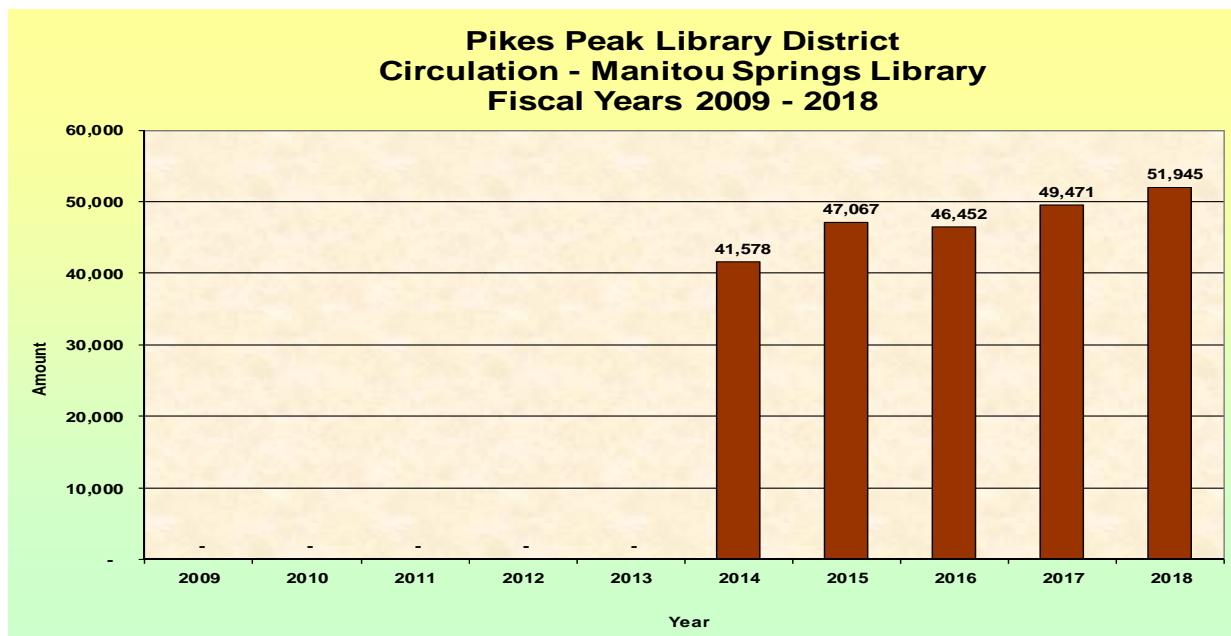
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>PUBLIC SERVICES</b>				
<b>Fountain Branch</b>				
Salaries and wages	\$ 207,713	\$ 217,771	\$ 204,637	\$ 217,771
Substitute pay	16,174	7,875	11,000	4,400
FICA charges	16,623	16,659	16,124	16,659
Retirement contributions	4,672	6,688	5,277	6,688
Office supplies	4,339	4,300	4,300	4,300
Other operating supplies	1,066	1,000	1,000	1,000
Programming costs	2,827	4,000	4,000	4,000
<b>Total Fountain Branch</b>	<b>\$ 253,414</b>	<b>\$ 258,293</b>	<b>\$ 246,338</b>	<b>\$ 254,818</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		7.88	6.63	6.63
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		8	6	6
Part-time (1-19 hours per week)		3	3	3
<b>Total Authorized Positions</b>		13	11	11
<b>MLS FTE's</b>		-	-	-



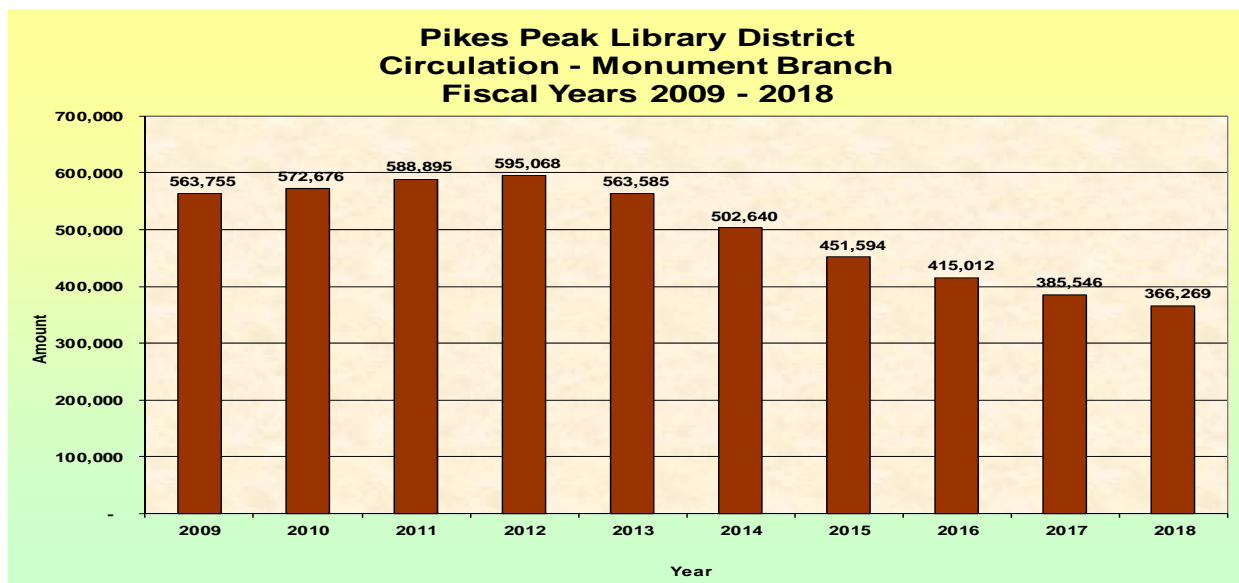
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>PUBLIC SERVICES</b>				
<b>Ruth Holley Branch</b>				
Salaries and wages	\$ 343,512	\$ 370,539	\$ 376,263	\$ 373,097
Substitute pay	25,864	27,015	27,015	7,600
FICA charges	27,375	29,151	29,939	28,542
Retirement contributions	17,854	19,923	19,839	19,923
Office supplies	6,501	7,400	7,400	7,400
Other operating supplies	8	-	-	-
Other costs	231	264	264	264
Programming costs	616	2,660	2,660	2,460
<b>Total Ruth Holley Branch</b>	<b>\$ 421,961</b>	<b>\$ 456,952</b>	<b>\$ 463,380</b>	<b>\$ 439,286</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		12.13	10.50	10.50
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		8	7	7
Part-time (1-19 hours per week)		5	2	2
<b>Total Authorized Positions</b>		19	15	15
<b>MLS FTE's</b>		1.00	1.00	1.00



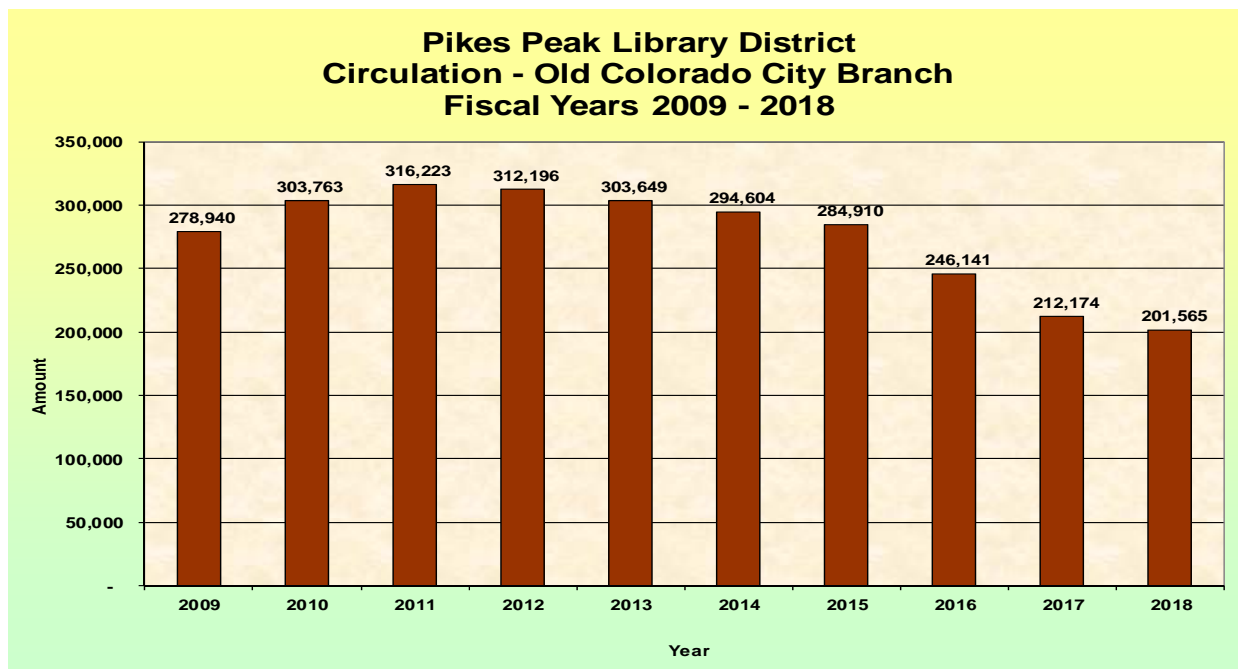
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>PUBLIC SERVICES</b>				
<b>Manitou Springs Branch</b>				
Salaries and wages	\$ 148,221	\$ 181,558	\$ 181,558	\$ 181,558
Substitute pay	10,704	7,500	7,500	3,250
FICA charges	11,846	13,889	13,889	13,889
Retirement contributions	6,900	8,328	8,328	8,328
Office supplies	1,447	2,000	2,000	2,000
Other operating supplies	2,341	2,500	2,500	2,500
Programming costs	3,384	6,000	6,000	6,000
				-
<b>Total Manitou Springs Branch</b>	<b>\$ 184,843</b>	<b>\$ 221,775</b>	<b>\$ 221,775</b>	<b>\$ 217,525</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		4.25	4.25	4.25
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		4	4	4
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		6	6	6
<b>MLS FTE's</b>		1.00	1.00	1.00



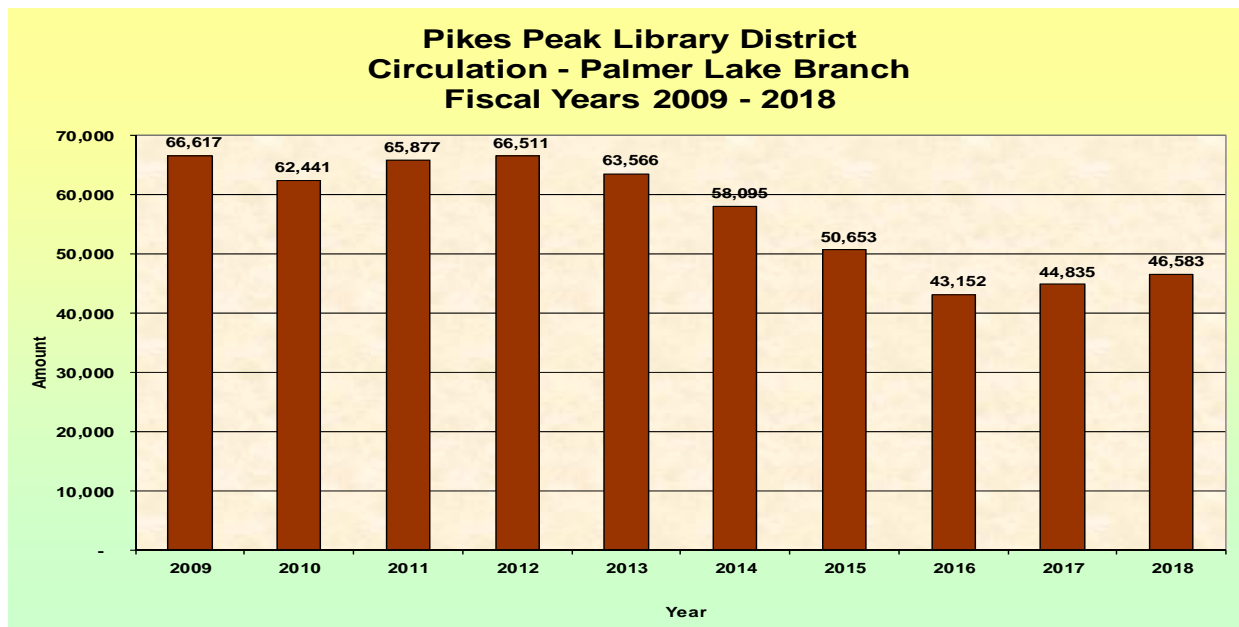
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>PUBLIC SERVICES</b>				
<b>Monument Branch</b>				
Salaries and wages	\$ 304,835	\$ 344,348	\$ 330,990	\$ 349,136
Substitute pay	21,844	17,539	17,539	7,600
FICA charges	23,690	26,709	25,340	26,709
Retirement contributions	12,562	14,159	13,500	14,159
Office supplies	3,286	6,200	6,200	6,200
Other operating supplies	91	-	-	-
Other costs	298	500	500	500
Programming costs	1,808	2,000	2,000	2,000
<b>Total Monument Branch</b>	<b>\$ 368,414</b>	<b>\$ 411,455</b>	<b>\$ 396,069</b>	<b>\$ 406,304</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		10.49	10.49	10.49
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		8	7	7
Part-time (1-19 hours per week)		5	6	6
<b>Total Authorized Positions</b>		17	17	17
<b>MLS FTE's</b>		1.00	1.00	1.00



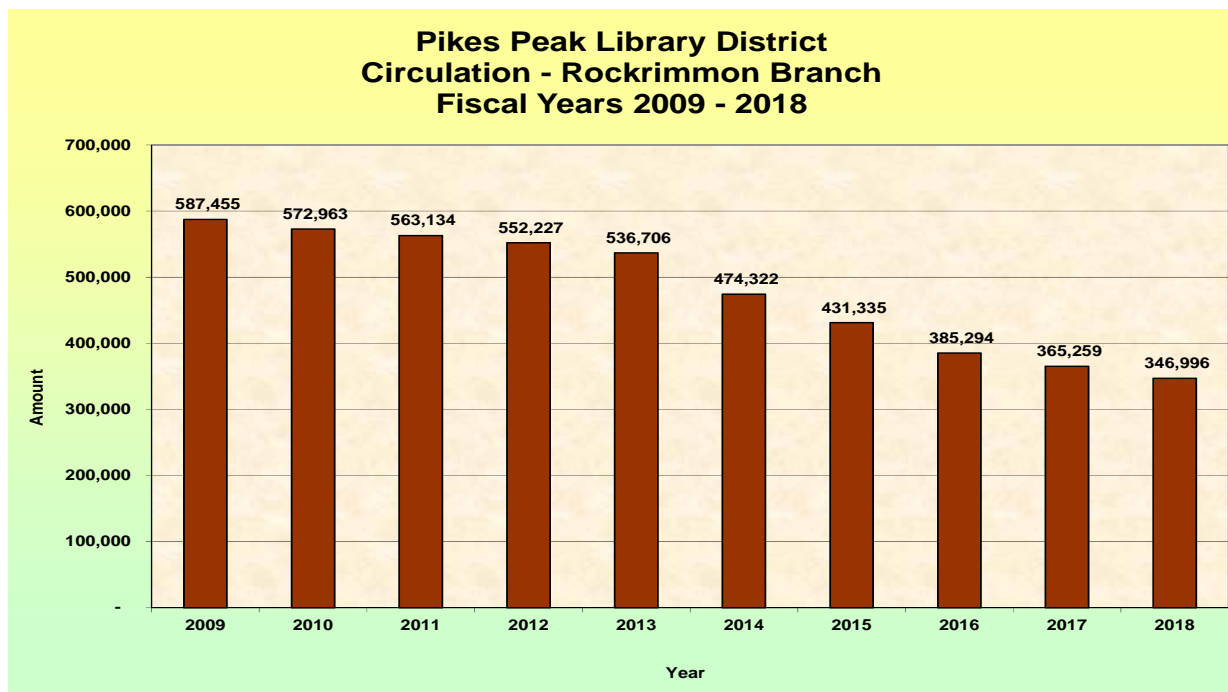
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>PUBLIC SERVICES</b>				
<b>Old Colorado City Branch</b>				
Salaries and wages	\$ 265,782	\$ 315,742	\$ 263,677	\$ 321,318
Substitute pay	16,022	16,826	16,826	6,200
FICA charges	20,910	24,581	20,848	24,581
Retirement contributions	11,560	14,723	10,350	14,723
Office supplies	3,951	6,000	6,000	6,000
Other operating supplies	797	1,515	1,515	1,500
Programming costs	847	1,246	1,246	1,125
<b>Total Old Colorado City Branch</b>	<b>\$ 319,869</b>	<b>\$ 380,633</b>	<b>\$ 320,462</b>	<b>\$ 375,447</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		8.90	8.90	8.90
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		1	1	1
<b>Total Authorized Positions</b>		13	13	13
<b>MLS FTE's</b>		1.00	1.00	1.00



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>PUBLIC SERVICES</b>				
<b>Palmer Lake Branch</b>				
Salaries and wages	\$ 57,905	\$ 68,825	\$ 60,505	\$ 65,114
Substitute pay	4,793	6,280	6,280	2,000
FICA charges	4,790	5,459	5,120	4,981
Office supplies	500	800	800	800
Other operating supplies	51	-	-	-
Other costs	15	125	125	125
<b>Total Palmer Lake Branch</b>	<b>\$ 68,054</b>	<b>\$ 81,489</b>	<b>\$ 72,830</b>	<b>\$ 73,020</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		2.03	2.03	2.03
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		3	3	3
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>3</b>	<b>3</b>	<b>3</b>
<b>MLS FTE's</b>		-	-	-

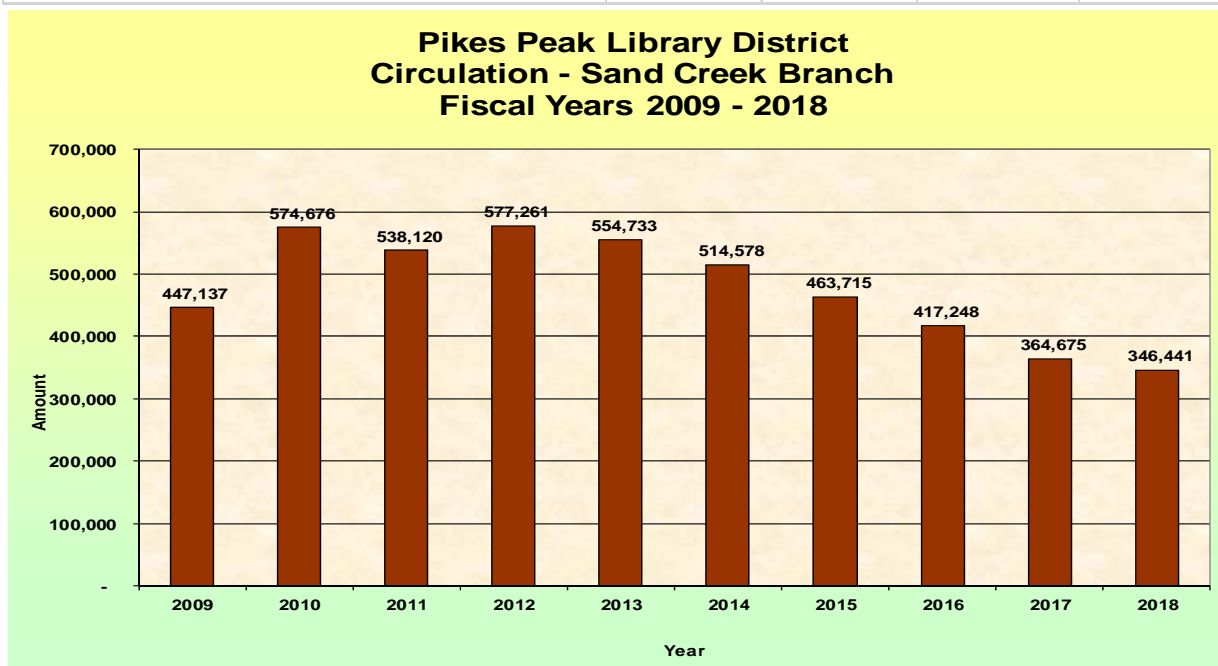


Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>PUBLIC SERVICES</b>				
<b>Rockrimmon Branch</b>				
Salaries and wages	\$ 312,869	\$ 343,028	\$ 346,387	\$ 337,142
Substitute pay	15,136	15,000	15,000	7,600
FICA charges	24,213	26,242	26,368	25,791
Retirement contributions	12,762	14,595	14,479	14,124
Office supplies	2,593	6,150	6,150	6,150
Other operating supplies	135	-	-	-
Programming costs	935	1,500	1,500	1,500
<b>Total Rockrimmon Branch</b>	<b>\$ 368,643</b>	<b>\$ 406,515</b>	<b>\$ 409,884</b>	<b>\$ 392,307</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		10.65	10.08	10.08
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		9	9	9
Part-time (1-19 hours per week)		5	3	3
<b>Total Authorized Positions</b>		18	16	16
<b>MLS FTE's</b>		1.00	1.00	1.00

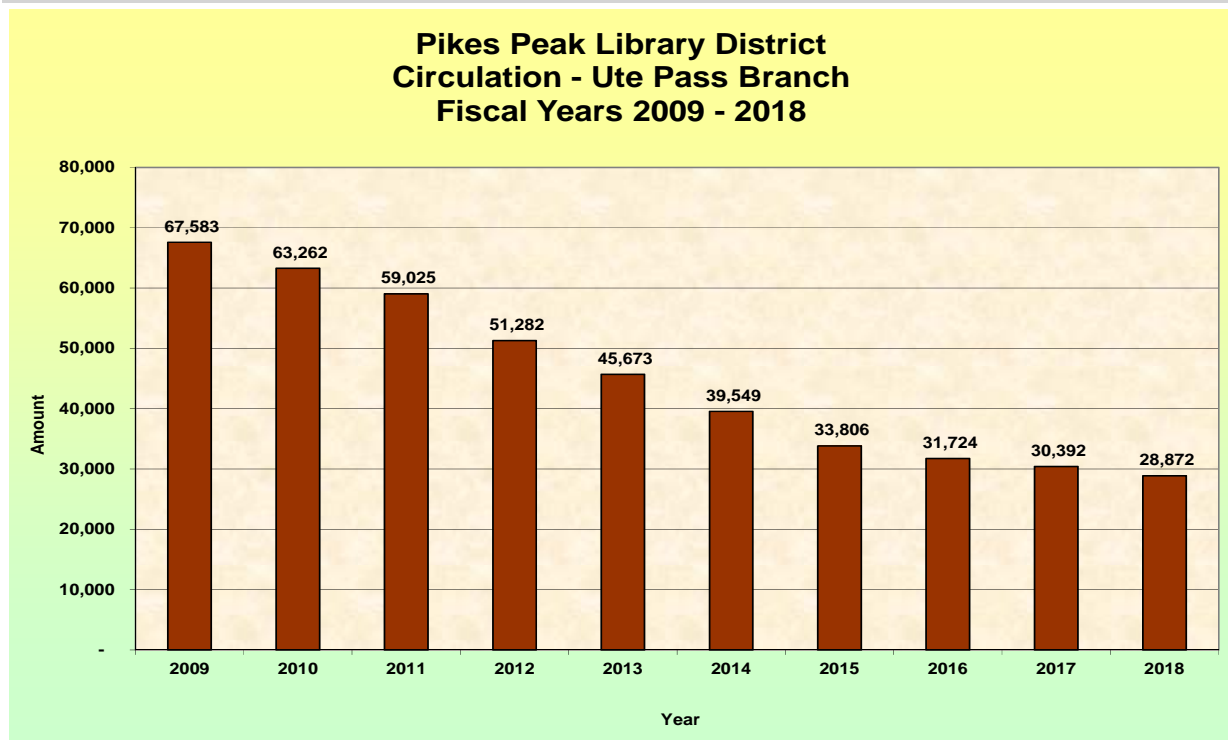




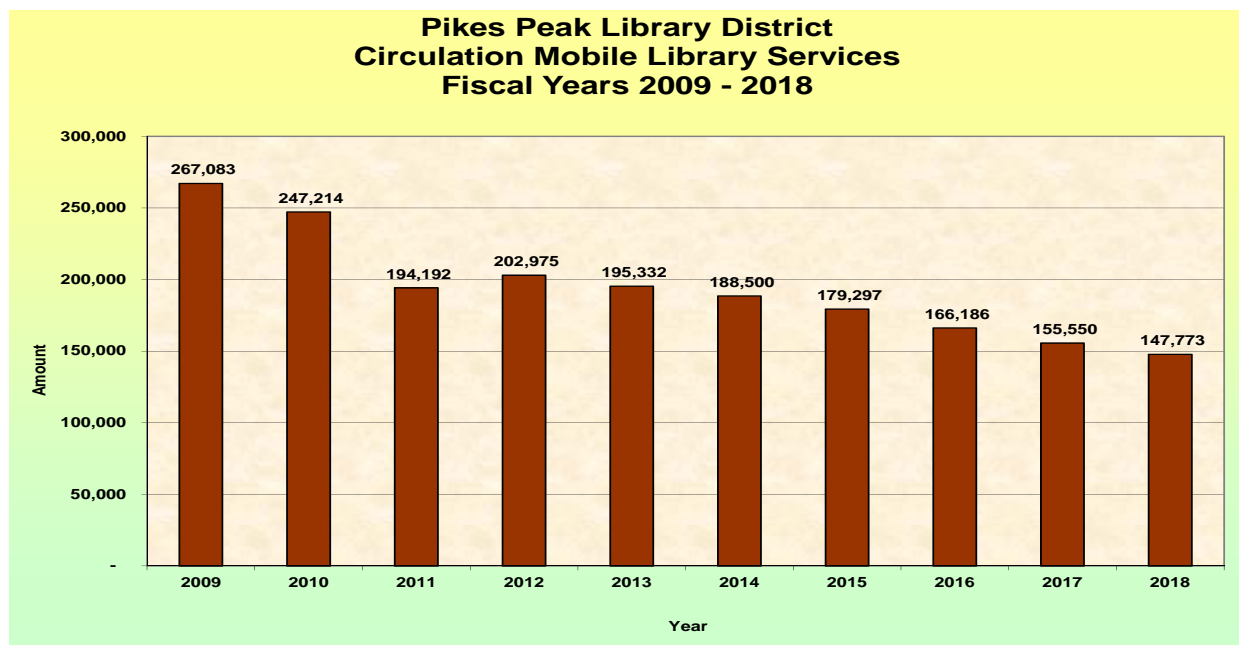
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>PUBLIC SERVICES</b>				
<b>Sand Creek Branch</b>				
Salaries and wages	\$ 503,135	\$ 585,942	\$ 540,194	\$ 580,534
Substitute pay	27,659	24,000	24,000	12,000
FICA charges	38,960	44,825	40,994	44,411
Retirement contributions	32,462	38,650	35,336	38,217
Office supplies	8,546	8,500	8,500	10,000
Other operating supplies	2,592	7,634	7,634	1,500
Programming costs	3,137	7,000	7,000	5,000
<b>Total Sand Creek Branch</b>	<b>\$ 616,491</b>	<b>\$ 716,551</b>	<b>\$ 663,658</b>	<b>\$ 691,662</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		15.95	16.20	16.20
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		11	12	12
Half-time (20 - 39 hours per week)		6	6	6
Part-time (1-19 hours per week)		5	3	3
<b>Total Authorized Positions</b>		22	21	21
<b>MLS FTE's</b>		1.00	1.00	1.00



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>PUBLIC SERVICES</b>				
<b>Ute Pass Branch</b>				
Salaries and wages	\$ 37,078	\$ 39,647	\$ 42,540	\$ 39,347
Substitute pay	4,555	4,500	4,500	2,100
FICA charges	3,123	3,033	3,267	3,033
Office supplies	822	1,042	1,042	1,000
Programming costs	718	2,070	2,070	2,000
<b>Total Ute Pass Branch</b>	<b>\$ 46,296</b>	<b>\$ 50,292</b>	<b>\$ 53,419</b>	<b>\$ 47,480</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		1.28	1.28	1.28
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>2</b>	<b>2</b>	<b>2</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>PUBLIC SERVICES</b>				
<b>Mobile Library Services</b>				
Salaries and wages	\$ 248,444	\$ 331,380	\$ 306,554	\$ 331,380
Substitute pay	46,480	18,341	22,000	9,100
FICA charges	21,616	25,351	24,437	25,350
Retirement contributions	12,932	15,372	14,995	15,372
Office supplies	1,061	650	650	650
Other operating supplies	988	1,200	1,200	1,200
Other expenditures	-	1,600	1,600	1,200
Programming costs	648	2,200	2,200	1,700
<b>Total Mobile library Services</b>	<b>\$ 332,169</b>	<b>\$ 396,094</b>	<b>\$ 373,636</b>	<b>\$ 385,952</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		8.95	9.15	9.15
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		5	5	5
Half-time (20 - 39 hours per week)		7	8	8
Part-time (1-19 hours per week)		1	-	-
<b>Total Authorized Positions</b>		13	13	13
<b>MLS FTE's</b>		-	-	-



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Administration</b>	\$ 151,419	\$ 308,617	\$ 296,617	\$ 315,867
<b>Customer Service Team</b>	165	400	-	-
<b>Adult Services</b>				
<b>District-wide</b>	-	-	-	14,000
<b>Penrose</b>	1,350,823	1,491,213	1,433,742	1,489,140
<b>East Library</b>	900,072	976,802	918,322	904,529
<b>MakerSpace - East</b>	-	-	-	9,000
<b>L21c</b>	373,181	423,611	393,696	412,340
<b>Computer Commons</b>	475,987	551,340	525,830	548,348
<b>Total Adult Services</b>	<b>3,100,063</b>	<b>3,442,966</b>	<b>3,271,590</b>	<b>3,377,357</b>
<b>Children's</b>				
<b>Districtwide</b>	64,580	98,040	84,333	89,816
<b>Penrose</b>	344,403	370,067	370,067	368,666
<b>East Library</b>	403,553	477,292	460,685	466,410
<b>L21c</b>	332,040	390,804	379,368	385,762
<b>Total Children's</b>	<b>1,144,576</b>	<b>1,336,203</b>	<b>1,294,453</b>	<b>1,310,654</b>
<b>Adult Reading Program</b>	13,000	13,000	13,000	13,000
<b>Senior Services</b>	5,965	6,137	6,137	6,000
<b>Teen Services</b>	28,121	35,786	35,786	33,179
<b>Special Collections</b>	535,583	594,254	591,031	583,502

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Account</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2017 Projection</b>	<b>2018 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Shelving</b>				
Penrose	143,915	152,594	146,312	151,245
East Library	306,643	329,350	321,804	328,477
Library 21C	122,875	138,644	129,762	131,960
<b>Total Shelving</b>	<b>573,433</b>	<b>620,588</b>	<b>597,878</b>	<b>611,682</b>
<b>Circulation</b>				
Penrose	313,472	376,798	356,613	371,084
East Library	834,246	921,666	912,440	896,537
Library 21C	215,299	219,692	222,629	214,363
<b>Total Circulation</b>	<b>1,363,017</b>	<b>1,518,156</b>	<b>1,491,682</b>	<b>1,481,984</b>
<b>Security</b>	459,005	596,960	525,036	579,952
<b>Adult Education</b>	166,013	241,110	241,110	252,233
<b>Collection Management</b>	4,922,814	5,068,421	5,060,481	5,015,642
Inter-Library Loan	47,608	69,313	65,313	71,225
<b>Total Collection Management</b>	<b>4,970,422</b>	<b>5,137,734</b>	<b>5,125,794</b>	<b>5,086,867</b>
<b>Branch Facilities</b>				
Cheyenne Mountain	430,513	428,591	378,121	418,918
High Prairie	294,377	340,494	322,531	335,988
Fountain	253,414	258,293	246,338	254,818
Ruth Holley	421,961	456,952	463,380	439,286
Manitou Springs	184,843	221,775	221,775	217,525
Monument	368,414	411,455	396,069	406,304
Old Colorado City	319,869	380,633	320,462	375,447
Palmer Lake	68,054	81,489	72,830	73,020
Rockrimmon	368,643	406,515	409,884	392,307
Sand Creek	616,491	716,551	663,658	691,662
Ute Pass	46,296	50,292	53,419	47,480
Mobile Library Services	332,169	396,094	373,636	385,952
<b>Total Branch Facilities</b>	<b>3,705,044</b>	<b>4,149,134</b>	<b>3,922,103</b>	<b>4,038,707</b>
<b>Total Public Services</b>	<b>\$ 16,215,826</b>	<b>\$ 18,001,045</b>	<b>\$ 17,412,217</b>	<b>\$ 17,690,984</b>
<b>Total Full Time Equivalents (FTE's)</b>		293.23	289.88	287.88
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		163	170	168
Half-time (20 - 39 hours per week)		192	193	193
Part-time (1-19 hours per week)		67	41	41
<b>Total Authorized Positions</b>		<b>422</b>	<b>404</b>	<b>382</b>
<b>MLS FTE's</b>		<b>49</b>	<b>50</b>	<b>50</b>

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2018				
	2016	2017	2017	2018
Account	Actual	Budget	Projection	Budget
<b>HUMAN RESOURCES OFFICE</b>				
<b>Administration</b>				
Salaries and wages	\$ 239,211	\$ 281,578	\$ 233,728	\$ 281,578
Bilingual staff stipends	-	5,700	5,700	5,700
Work study costs	590	1,800	1,800	1,800
Temporary labor	7,881	-	12,612	-
FICA charges	18,116	21,541	18,433	21,541
Retirement contributions	14,368	17,958	14,108	17,958
Other operating supplies	3,509	4,050	4,050	4,050
Consultant fees	-	-	-	-
Compensation study	94,613	63,987	86,728	-
Outside services - Flexible Spending Program	5,506	9,500	9,500	9,500
Mileage reimbursement expenses	795	1,750	1,750	1,750
Employee recruitment expenses				
Testing	65	500	500	500
Background checks	12,170	17,000	17,000	20,000
Pre-employment assessment costs	2,860	6,500	6,500	6,500
Advertising costs	51	2,000	2,000	2,000
Recruitment travel costs	4,306	8,500	8,500	8,500
Relocation expenses	6,907	5,000	5,000	5,000
Job fairs	-	500	500	500
District-wide training programs/initiatives				
All Staff Day	2,780	3,500	5,773	5,000
Leadership	6,033	5,000	5,000	5,000
Master Drive	1,773	3,000	3,000	3,000
Other programs to be determined	-	20,000	5,000	20,000
Dues	5,792	-	-	-
Training	1,730	7,000	7,000	7,000
Employee recognition				
District-wide programs	798	7,525	7,525	7,525
Tuition reimbursement costs	30,456	45,000	45,000	40,000
Wellness and safety	5,859	18,500	18,500	18,500
Volunteer program costs	3,236	3,700	3,700	3,700
Employee assistance program	13,590	17,000	17,000	20,000
<b>Total Human Resources</b>	<b>\$ 482,995</b>	<b>\$ 578,089</b>	<b>\$ 545,907</b>	<b>\$ 516,602</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		5.15	5.15	5.15
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		1	1	1
Part-time (1-19 hours per week)		1	1	1
<b>Total Authorized Positions</b>		6	6	6
<b>MLS FTE's</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>HUMAN RESOURCES OFFICE</b>				
<b>Organizational Excellence Team</b>				
Employee Recognition	1,134	3,000	3,000	3,000
<b>Total OET Team</b>	<b>\$ 1,134</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>
<b>HUMAN RESOURCES OFFICE</b>				
<b>Administration</b>	<b>\$ 482,995</b>	<b>\$ 578,089</b>	<b>\$ 545,907</b>	<b>\$ 516,602</b>
<b>Teams</b>				
<b>Organizational Excellence Team</b>	<b>1,134</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>Total Teams</b>	<b>1,134</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>Total Human Resources Office</b>	<b>\$ 484,129</b>	<b>\$ 581,089</b>	<b>\$ 548,907</b>	<b>\$ 519,602</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - District-wide</b>				
Office supplies	\$ 136	\$ 350	\$ 125	\$ 300
Other operating supplies	2,637	3,200	2,641	3,200
Vehicle operating costs	52,514	54,750	54,722	57,000
Consultant fees	9,530	15,000	15,000	15,000
Janitorial services	382,158	401,200	387,773	399,000
Equipment maintenance	13,891	17,500	15,556	17,500
Furniture repair	3,196	5,000	5,000	5,000
Building repairs - branches	18,766	33,750	29,546	35,250
Moving and storage costs	16,200	16,200	17,550	16,800
HVAC maintenance	85,356	91,300	90,548	96,000
Elevator maintenance	30,532	34,500	32,537	36,250
Burglar and fire alarm maintenance	47,469	56,800	56,556	59,750
Grounds maintenance	65,453	71,400	64,115	73,500
Mileage reimbursement expenses	2,361	3,000	2,094	3,000
Training	-	2,000	637	2,000
Equipment rental	473	1,000	1,000	1,000
<b>Total Facilities - District-wide</b>	<b>\$ 730,672</b>	<b>\$ 806,950</b>	<b>\$ 775,400</b>	<b>\$ 820,550</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - Penrose</b>				
Salaries and wages	\$ 282,346	\$ 292,261	\$ 300,066	\$ 292,261
FICA charges	19,982	22,358	21,340	22,358
Retirement contributions	21,867	23,381	23,291	23,381
Office supplies	7,023	8,000	7,205	8,200
Other operating supplies	13,418	27,661	15,220	24,000
Building repairs	19,554	35,100	20,662	35,100
Furniture repairs	10,576	12,500	12,500	12,500
Equipment repairs	110	1,000	1,000	1,000
<b>Total Facilities - Penrose</b>	<b>\$ 374,876</b>	<b>\$ 422,261</b>	<b>\$ 401,284</b>	<b>\$ 418,800</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		6.00	6.00	6.00
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		6	6	6
<b>MLS FTE's</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - East Library</b>				
Salaries and wages	\$ 127,005	\$ 123,842	\$ 127,085	\$ 123,843
FICA charges	9,161	9,474	9,331	9,474
Retirement contributions	9,835	9,907	9,877	9,907
Office supplies	7,477	5,500	5,429	6,000
Other operating supplies	12,230	13,500	13,074	14,000
Building repairs	15,575	29,500	18,982	29,500
Furniture repairs	8,216	12,500	12,500	12,500
Equipment repairs	774	850	469	850
<b>Total Facilities - East Library</b>	<b>\$ 190,273</b>	<b>\$ 205,073</b>	<b>\$ 196,747</b>	<b>\$ 206,074</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		3.00	3.00	3.00
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		3	3	3
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		3	3	3
<b>MLS FTE's</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - Library 21C Facility</b>				
Salaries and wages	\$ 103,355	\$ 111,738	\$ 114,541	\$ 111,738
FICA charges	7,517	8,548	8,415	8,548
Retirement contributions	7,956	8,939	8,915	8,939
Office supplies	3,648	4,500	4,183	4,750
Other operating supplies	10,892	11,750	11,529	12,500
Equipment repair	3,025	3,500	1,758	3,000
Furniture repair	1,956	2,500	500	1,000
Building repairs	35,195	38,000	19,522	38,000
Roofing	7,000	4,500	2,500	-
HVAC maintenance	47,829	44,193	22,500	38,500
<b>Total Facilities - Library 21C Facility</b>	<b>\$ 228,373</b>	<b>\$ 238,168</b>	<b>\$ 194,363</b>	<b>\$ 226,975</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		3.00	3.00	3.00
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		3	3	3
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		3	3	3
<b>MLS FTE's</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>FACILITIES OFFICE</b>				
<b>Facilities - Utilities/Rent - Penrose</b>				
Gas	\$ 12,449	\$ 28,000	\$ 14,868	\$ 28,840
Electric	103,893	115,875	113,126	129,783
Water and sewer	25,043	27,750	26,439	28,624
Trash removal	2,356	3,000	2,484	3,000
Parking	41,686	42,375	41,939	42,375
<b>Total Facilities - Utilities/Rent - Penrose</b>	<b>\$ 185,427</b>	<b>\$ 217,000</b>	<b>\$ 198,856</b>	<b>\$ 232,622</b>
<b>Facilities - Utilities/Rent - East Library</b>				
Gas	\$ 8,610	\$ 20,000	\$ 10,788	\$ 20,600
Electric	105,224	126,000	117,000	141,120
Water and sewer	24,560	29,000	24,504	31,320
Trash removal	4,242	5,000	4,917	5,000
<b>Total Facilities - Utilities/Rent - East Library</b>	<b>\$ 142,636</b>	<b>\$ 180,000</b>	<b>\$ 157,209</b>	<b>\$ 198,040</b>
<b>Facilities - Utilities/Rent - Library Express</b>				
Facility rental costs	\$ 1,200	\$ 1,200	\$ 1,200	\$ -
<b>Total Facilities - Utilities/Rent - Library Express</b>	<b>\$ 1,200</b>	<b>\$ 1,200</b>	<b>\$ 1,200</b>	<b>\$ -</b>
<b>Facilities - Utilities/Rent - Cheyenne Mountain</b>				
Gas	\$ 1,766	\$ 3,200	\$ 2,224	\$ 3,296
Electric	11,365	14,445	12,001	14,879
Trash removal	1,224	1,469	1,259	1,469
Facility rental costs	113,250	117,076	117,076	128,584
Common area maintenance costs	19,006	20,159	19,378	20,872
<b>Total Facilities - Utilities/Rent - Cheyenne Mtn.</b>	<b>\$ 146,611</b>	<b>\$ 156,349</b>	<b>\$ 151,938</b>	<b>\$ 169,100</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Account</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2017 Projection</b>	<b>2018 Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - Utilities/Rent - High Prairie</b>				
Electric	\$ 9,392	\$ 10,800	\$ 9,917	\$ 11,124
Water and sewer	4,524	8,000	5,964	8,640
Trash removal	789	1,000	833	1,100
<b>Total Facilities - Utilities/Rent - High Prairie</b>	<b>\$ 14,705</b>	<b>\$ 19,800</b>	<b>\$ 16,714</b>	<b>\$ 20,864</b>
<b>Facilities - Utilities/Rent - Fountain</b>				
Gas	\$ 1,473	\$ 2,200	\$ 1,552	\$ 2,266
Electric	9,710	13,600	10,525	14,008
Water and sewer	2,073	2,600	1,992	2,808
Trash removal	1,224	1,400	1,260	1,400
<b>Total Facilities - Utilities/Rent - Fountain</b>	<b>\$ 14,480</b>	<b>\$ 19,800</b>	<b>\$ 15,329</b>	<b>\$ 20,482</b>
<b>Facilities - Utilities/Rent - Library 21C</b>				
Gas	\$ 19,657	\$ 27,000	\$ 23,014	\$ 28,634
Electric	103,814	130,000	118,878	130,000
Water and sewer	26,225	27,800	17,377	30,024
Trash removal	4,413	6,000	4,710	4,500
<b>Total Facilities - Utilities/Rent - Library 21C</b>	<b>\$ 154,109</b>	<b>\$ 190,800</b>	<b>\$ 163,979</b>	<b>\$ 193,158</b>
<b>Facilities - Utilities/Rent - Ruth Holley</b>				
Gas	\$ 1,728	\$ 3,000	\$ 2,045	\$ 3,100
Electric	9,796	11,250	9,934	11,588
Trash removal	1,105	1,300	1,139	1,300
Rental	113,379	116,755	116,755	120,236
Common area maintenance costs	35,185	30,500	32,966	33,955
<b>Total Facilities - Utilities/Rent - Ruth Holley</b>	<b>\$ 161,193</b>	<b>\$ 162,805</b>	<b>\$ 162,839</b>	<b>\$ 170,179</b>
<b>Facilities - Utilities/Rent - Manitou</b>				
Gas	\$ 538	\$ 1,300	\$ 575	\$ 1,340
Electric	1,902	3,160	2,097	3,255
Water and Sewer	833	1,500	933	1,620
Rent	9,264	9,264	9,264	9,264
<b>Total Facilities - Utilities/Rent - Manitou Springs</b>	<b>\$ 12,537</b>	<b>\$ 15,224</b>	<b>\$ 12,869</b>	<b>\$ 15,479</b>
<b>Facilities - Utilities/Rent - Monument</b>				
Gas	\$ 1,696	\$ 2,500	\$ 1,543	\$ 2,575
Electric	12,988	13,700	12,618	14,111
Trash Removal	461	600	505	900
Facility rental costs	104,882	110,126	110,126	121,150
Common area maintenance costs	26,666	27,000	26,370	28,346
<b>Total Facilities - Utilities/Rent - Monument</b>	<b>\$ 146,693</b>	<b>\$ 153,926</b>	<b>\$ 151,162</b>	<b>\$ 167,082</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - Utilities/Rent - Old Colorado City</b>				
Gas	\$ 1,253	\$ 2,400	\$ 1,341	\$ 2,472
Electric	6,381	8,975	6,163	9,245
Trash removal	1,413	1,930	1,306	2,084
Water and sewer	656	800	677	800
<b>Total Facilities - Utilities/Rent - Old Colorado City</b>	<b>\$ 9,703</b>	<b>\$ 14,105</b>	<b>\$ 9,487</b>	<b>\$ 14,601</b>
<b>Facilities - Utilities/Rent - Palmer Lake</b>				
Gas	\$ 622	\$ 1,500	\$ 899	\$ 1,545
Electric	1,147	1,675	1,504	1,725
Water and sewer	881	1,160	906	1,253
<b>Total Facilities - Utilities/Rent - Palmer Lake</b>	<b>\$ 2,650</b>	<b>\$ 4,335</b>	<b>\$ 3,309</b>	<b>\$ 4,523</b>
<b>Facilities - Utilities/Rent - Rockrimmon</b>				
Gas	\$ 1,356	\$ 2,900	\$ 1,618	\$ 3,000
Electric	8,361	9,800	9,205	10,094
Trash removal	441	600	503	850
Facility rental costs	161,831	166,165	166,165	170,499
Common area maintenance costs	37,439	44,462	39,618	46,629
<b>Total Facilities - Utilities/Rent - Rockrimmon</b>	<b>\$ 209,428</b>	<b>\$ 223,927</b>	<b>\$ 217,109</b>	<b>\$ 231,072</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - Utilities/Rent - Sand Creek</b>				
Gas	\$ 1,564	\$ 3,200	\$ 2,229	\$ 3,300
Electric	11,169	15,200	11,238	15,656
Water and sewer	1,774	2,300	2,221	2,484
Trash Removal	292	500	409	500
Common area maintenance costs	18,009	17,624	22,187	22,683
<b>Total Facilities - Utilities/Rent - Sand Creek</b>	<b>\$ 32,808</b>	<b>\$ 38,824</b>	<b>\$ 38,284</b>	<b>\$ 44,623</b>
<b>Facilities - Utilities/Rent - Ute Pass</b>				
Gas	\$ 1,254	\$ 2,513	\$ 1,191	\$ 2,590
Electric	1,998	3,000	2,547	3,100
Water and sewer	1,306	1,615	1,422	1,745
Facility rental costs	6,505	6,700	6,505	6,700
<b>Total Facilities - Utilities/Rent - Ute Pass</b>	<b>\$ 11,063</b>	<b>\$ 13,828</b>	<b>\$ 11,665</b>	<b>\$ 14,135</b>
<b>Green Team</b>				
General supplies	\$ 639	\$ 750	\$ 750	\$ 750
Programing	100	100	100	100
Training	-	150	150	150
<b>Total Green Team</b>	<b>\$ 739</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities</b>				
<b>Administration</b>	\$ 730,672	\$ 806,950	\$ 775,400	\$ 820,550
<b>Facilities</b>				
<b>Penrose</b>	374,876	422,261	401,284	418,800
<b>East Library</b>	190,273	205,073	196,747	206,074
<b>Library 21C Facility</b>	228,373	238,168	194,363	226,975
<b>Utilities/Rent</b>				
<b>Penrose</b>	185,427	217,000	198,856	232,622
<b>East Library</b>	142,636	180,000	157,209	198,040
<b>Library Express</b>	1,200	1,200	1,200	-
<b>Cheyenne Mountain</b>	146,611	156,349	151,938	169,100
<b>High Prairie</b>	14,705	19,800	16,714	20,864
<b>Fountain</b>	14,480	19,800	15,329	20,482
<b>L21c</b>	154,109	190,800	163,979	193,158
<b>Ruth Holley</b>	161,193	162,805	162,839	170,179
<b>Manitou Springs</b>	12,537	15,224	12,869	15,479
<b>Monument Hill</b>	146,693	153,926	151,162	167,082
<b>Old Colorado City</b>	9,703	14,105	9,487	14,601
<b>Palmer Lake</b>	2,650	4,335	3,309	4,523
<b>Rockrimmon</b>	209,428	223,927	217,109	231,072
<b>Sand Creek</b>	32,808	38,824	38,284	44,623
<b>Ute Pass</b>	11,063	13,828	11,665	14,135
<b>Total Utilities/Rent</b>	<b>1,245,243</b>	<b>1,411,923</b>	<b>1,311,949</b>	<b>1,495,960</b>
<b>Total - Facilities</b>	<b>2,769,437</b>	<b>3,084,375</b>	<b>2,879,743</b>	<b>3,168,359</b>
<b>Teams</b>				
<b>Green Team</b>	739	1,000	1,000	1,000
<b>Total Teams</b>	<b>739</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Total Facilities Office</b>	<b>\$ 2,770,176</b>	<b>\$ 3,085,375</b>	<b>\$ 2,880,743</b>	<b>\$ 3,169,359</b>
<b>Authorized Positions</b>				
		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		12.00	12.00	12.00
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		12	12	12
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>12</b>	<b>12</b>	<b>12</b>
<b>MLS FTE's</b>		-	-	-



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Account</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2017 Projection</b>	<b>2018 Budget</b>
<b>COMMUNITY ENGAGEMENT AND OUTREACH OFFICE</b>				
<b>Administration</b>				
Salaries and wages	\$ 461,645	\$ 565,458	\$ 504,431	\$ 578,354
FICA charges	33,621	43,258	37,107	44,244
Retirement contributions	31,417	38,816	32,664	39,848
Video substitute pay	2,736	9,000	9,000	9,000
Meeting room supplies	15	2,000	2,000	2,000
Outreach supplies	-	10,000	10,000	10,000
Other operating supplies	2,846	4,100	4,100	4,100
Video production	1,425	2,500	2,500	2,500
Library channel	9,056	5,200	5,200	5,000
PMC repair/replacement	1,848	7,500	7,500	7,500
Newsletters - postage and mail preparation costs	1,359	2,500	2,500	2,500
Dues	9,075	-	-	-
Mileage reimbursement expenses	3,645	5,000	5,000	5,000
Contract information listing costs	13,081	15,000	15,000	15,000
External printing services	90,825	100,000	100,000	100,000
Paper supplies/copier center commitment	-	3,500	3,500	3,500
Networking costs	2,667	3,000	3,000	3,000
Marketing promotions	71,627	70,000	70,000	70,000
Programming costs	1,712	6,000	6,000	6,000
Merchandising costs	119	3,000	3,000	3,000
Trade exhibits/community outreach	5,206	8,000	8,000	8,000
Training	435	8,000	8,000	8,000
Survey subscription	-	300	300	300
Signage costs	3,907	8,000	8,000	8,000
<b>Total</b>	<b>\$ 748,267</b>	<b>\$ 920,132</b>	<b>\$ 846,802</b>	<b>\$ 934,846</b>
<b>Authorized Positions</b>				
		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		12.25	12.25	12.25
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		10	10	10
Half-time (20 - 39 hours per week)		4	4	4
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>14</b>	<b>14</b>	<b>14</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>INFORMATION TECHNOLOGY OFFICE</b>				
<b>Administration</b>				
Salaries and wages	\$ 698,902	\$ 852,270	\$ 857,011	\$ 852,270
FICA charges	51,370	65,199	62,903	65,199
Retirement contributions	51,963	63,876	63,535	63,876
Software	234,816	274,698	274,698	250,000
Computer supplies	39,993	46,000	46,000	36,000
Office supplies	3,701	2,500	3,000	3,000
Telecommunication Costs				
Data and network charges	193,451	355,880	355,880	256,000
Data hardware and software maintenance costs	-	-	-	100,000
Upgrades	12,158	-	-	-
Voice	56,640	77,600	77,600	60,000
Voice hardware and software maintenance costs	-	-	-	40,000
Cellular	63,718	73,200	73,200	76,000
Cabling	13,209	10,000	10,000	5,000
Consultant fees	57,726	65,000	65,000	113,500
Library unique IT systems	195,541	208,882	208,882	-
Integrated library services	-	-	-	182,000
Self-check and automated material handling	-	-	-	104,000
Prospector - software costs	-	75,000	-	-
Comp Sup Agreement-Internet	91,705	3,000	3,000	-
Miscellaneous equipment maintenance	23,599	153,923	120,000	132,000
Telecommunication equipment maintenance	66,514	68,123	68,123	-
Telephone maintenance	31,147	40,000	40,000	-
Equipment repair costs	4,630	8,860	8,860	30,000
Training	14,542	47,299	47,299	47,000
Mileage reimbursement expenses	4,994	6,000	6,000	6,000
<b>Total Information Technology Office</b>	<b>\$ 1,910,319</b>	<b>\$ 2,497,310</b>	<b>\$ 2,390,991</b>	<b>\$ 2,421,845</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		14.10	14.10	14.10
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		13	13	13
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		15	15	15
<b>MLS FTE's</b>		1.00	1.00	1.00

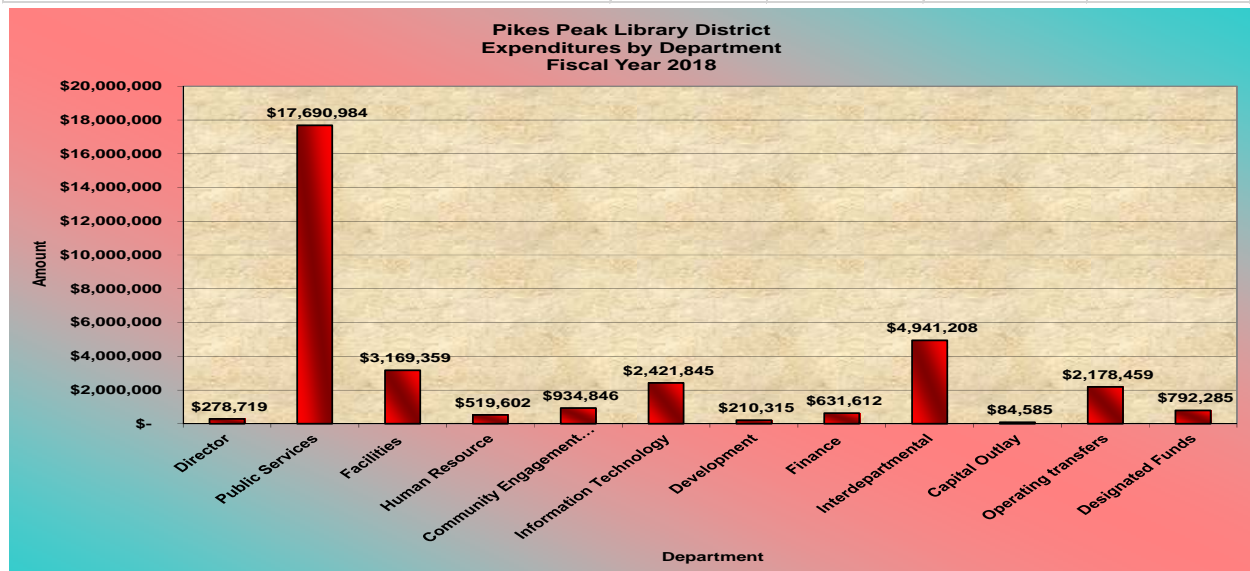
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>DEVELOPMENT OFFICE</b>				
<b>Administration</b>				
Administrative support - Foundation costs	\$ 197,703	\$ -	\$ -	\$ -
Salaries and wages	-	148,262	144,262	147,763
FICA charges	-	11,342	11,036	11,304
Retirement contributions	-	10,548	10,548	10,548
Development support	-	10,500	5,000	10,500
Mileage reimbursement expenses	-	2,400	2,400	2,400
Other expenses	876	1,900	1,900	1,900
Software support	-	19,000	19,000	19,000
Bank fees	-	1,600	1,600	1,600
Training	-	4,800	4,800	4,800
General supplies	-	500	500	500
<b>Total Development Office</b>	<b>\$ 198,579</b>	<b>\$ 210,852</b>	<b>\$ 201,046</b>	<b>\$ 210,315</b>
<b>Authorized Positions</b>		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		2.50	2.50	2.50
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		1	1	1
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>3</b>	<b>3</b>	<b>3</b>
<b>MLS FTE's</b>		-	-	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>FINANCE OFFICE</b>				
<b>Administration</b>				
Salaries and wages	\$ 342,917	\$ 372,122	\$ 379,354	\$ 388,367
Substitute pay	2,086	-	-	-
FICA charges	24,331	28,467	26,999	29,710
Retirement contributions	24,558	28,035	27,917	29,335
Office supplies	6,232	8,000	8,000	8,000
Audit fees	41,935	41,450	39,705	43,500
Legal notices - advertising	731	2,000	2,000	2,000
Fiscal System annual maintenance costs	60,902	64,000	64,000	64,000
Consulting services - fiscal system	-	50,000	2,500	50,000
Dues	1,357	-	-	-
Mileage reimbursement expenses	1,033	2,600	2,600	2,600
Vault clean-up charges	1,709	2,100	2,100	2,100
Training	6,079	12,000	12,000	12,000
<b>Total Finance Office</b>	<b>\$ 513,870</b>	<b>\$ 610,774</b>	<b>\$ 567,175</b>	<b>\$ 631,612</b>
<b>Authorized Positions</b>				
		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		6.75	6.75	6.75
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		1	1	1
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>7</b>	<b>7</b>	<b>7</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>

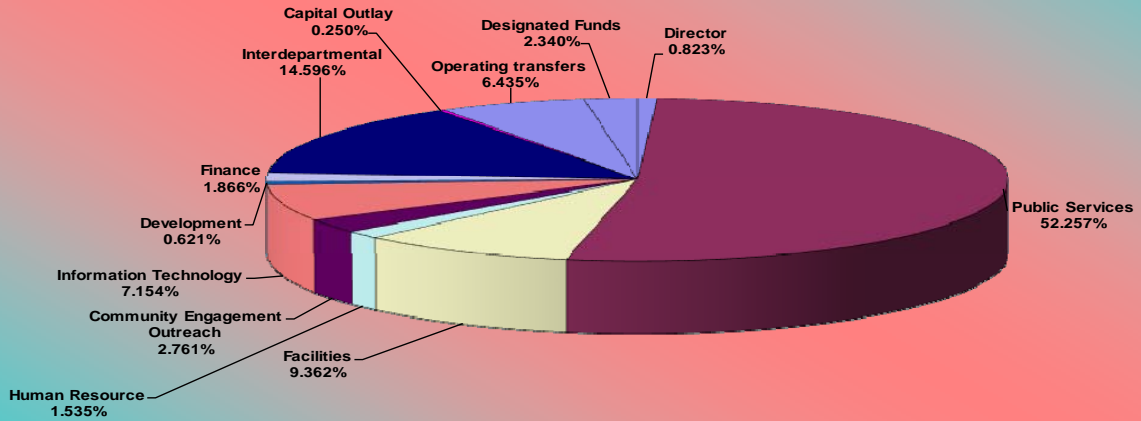
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Account</b>	<b>2016 Actual</b>	<b>2017 Budget</b>	<b>2017 Projection</b>	<b>2018 Budget</b>
<b>INTERDEPARTMENTAL</b>				
Vacation/sick leave payout provision	\$ 193,525	\$ 200,000	\$ 125,000	\$ 200,000
Payroll accrual provision	(88,517)	60,000	60,000	60,000
Contribution - retirement plan	25,878	24,000	24,000	25,000
Personnel items	-	466,200	333,000	468,041
Costs from 2017 study carried over to 2018	-	-	-	333,000
Savings from vacant positions	-	-	-	(600,000)
New positions/temporary positions	-	-	-	1,623,239
Substitute pay reserve - teams/Sunday hours	-	72,253	72,253	17,500
Other payroll taxes	34,271	37,171	37,171	38,680
Dues	-	52,842	52,842	58,126
Legal fees	51,622	50,000	57,500	50,000
Health insurance	1,538,345	1,467,000	1,467,000	1,650,000
Vision insurance	46,797	54,000	54,000	55,000
Unemployment insurance	38,280	44,000	40,000	45,000
Workers compensation costs	91,302	97,000	80,000	85,000
Life and disability insurance	54,359	51,000	51,000	51,000
Collection agency charges	37,993	41,000	35,000	35,000
Other operating supplies	988	2,500	1,000	2,500
Postage	57,971	90,000	70,000	90,000
Copier charges	44,797	45,000	50,000	51,000
Patron Reimbursement	-	1,000	-	1,000
Insurance	158,142	181,000	160,907	185,000
Bank charges	20,936	25,000	25,000	15,000
Treasurer's fees	373,148	386,656	389,000	402,122
<b>Total Interdepartmental</b>	<b>\$ 2,679,837</b>	<b>\$ 3,447,622</b>	<b>\$ 3,184,673</b>	<b>\$ 4,941,208</b>
<b>OPERATING TRANSFERS TO OTHER FUNDS</b>				
East Library Renovation	27,500	-	-	-
Penrose Library Renovation	87,000	59,690	59,690	1,335,841
Library 21C Facility Project Fund	92,150	50,000	50,000	-
Capital Reserve Fund	1,052,438	676,651	676,651	842,618
<b>Total Operating Transfers To Other Funds</b>	<b>\$ 1,259,088</b>	<b>\$ 786,341</b>	<b>\$ 786,341</b>	<b>\$ 2,178,459</b>

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>DESIGNATED FUNDS</b>				
Wages/temporary labor	113,786	90,457	90,457	79,605
Substitute pay	-	436	436	-
FICA	8,698	6,921	6,921	6,095
Supplies	31,417	10,374	10,374	16,660
Library Materials - Books	159,386	106,104	106,104	95,000
Library Materials - Electronic databases/on-line services	1,453	114,948	114,948	52,400
Data telecommunications	100	-	-	-
Printing	1,000	-	-	1,000
Programming	59,928	76,568	76,568	139,200
Summer Reading Prizes	1,754	6,600	6,600	10,100
Mileage reimbursement expenses	9	-	-	-
Dues	1,320	2,154	2,154	-
Employee recognition	-	10,000	10,000	10,000
Training	24,096	566	566	-
Other grant designated expenses	33,978	305,027	179,565	382,225
Capital Outlay	136,290	720,893	709,893	84,585
<b>Total Designated Funds</b>	<b>\$ 573,215</b>	<b>\$ 1,451,048</b>	<b>\$ 1,314,586</b>	<b>\$ 876,870</b>
<b>SPECIAL ITEM</b>				
TABOR refund	\$ 57,073	\$ -	\$ 435,552	\$ -
<b>Total Expenditures, Operating Transfers To Other Funds and Other Financing Uses</b>	<b>\$ 27,670,940</b>	<b>\$ 31,874,307</b>	<b>\$ 30,839,252</b>	<b>\$ 33,853,819</b>

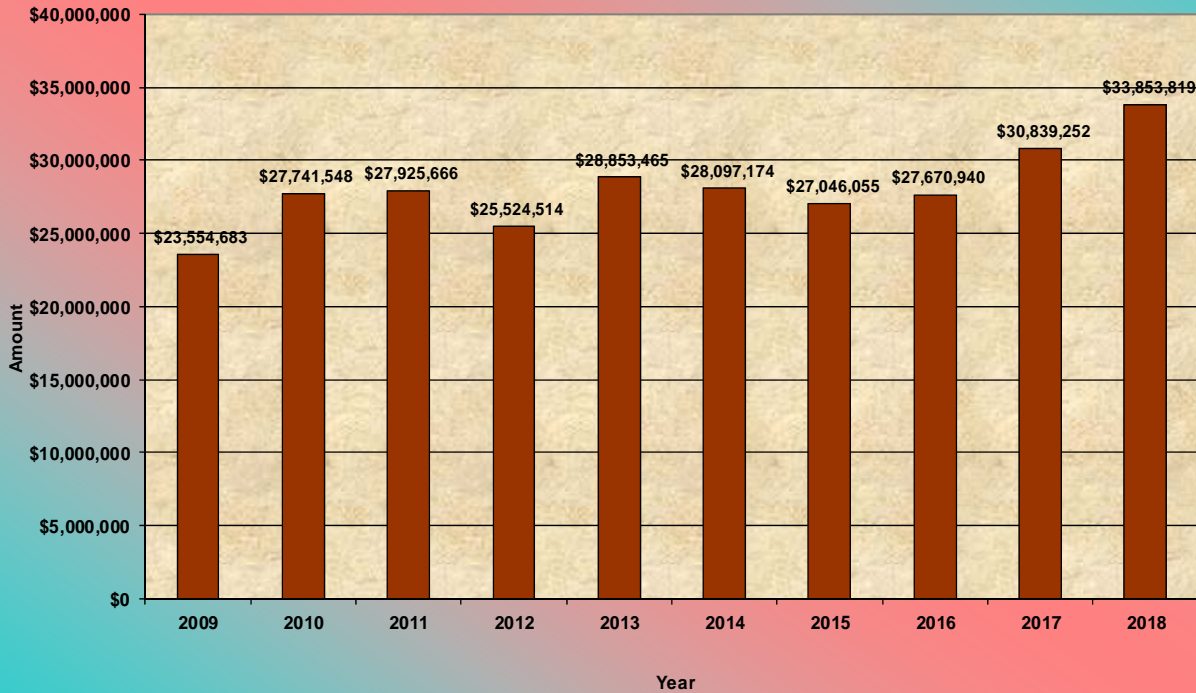
Pikes Peak Library District General Fund - Expenditures by Department Three-Year Period Ended December 31, 2018				
Account	2016 Actual	2017 Budget	2017 Projection	2018 Budget
<b>Summary</b>				
Director	\$ 260,561	\$ 282,719	\$ 270,219	\$ 278,719
Public Services	16,215,826	18,001,045	17,412,217	17,690,984
Human Resources	484,129	581,089	548,907	519,602
Facilities	2,770,176	3,085,375	2,880,743	3,169,359
Community Engagement and Outreach Office	748,267	920,132	846,802	934,846
Information Technology Office	1,910,319	2,497,310	2,390,991	2,421,845
Development Office	198,579	210,852	201,046	210,315
Finance Office	513,870	610,774	567,175	631,612
Interdepartmental	2,679,837	3,447,622	3,184,673	4,941,208
Capital Outlay	136,290	720,893	709,893	84,585
Operating Transfers To Other Funds	1,259,088	786,341	786,341	2,178,459
Designated Funds	436,925	730,155	604,693	792,285
Special Item	57,073	-	435,552	-
<b>Total General Fund Expenditures</b>	<b>\$ 27,670,940</b>	<b>\$ 31,874,307</b>	<b>\$ 30,839,252</b>	<b>\$ 33,853,819</b>
<b>Authorized Positions</b>				
		<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Total Full Time Equivalents (FTE's)</b>		347.98	344.63	342.63
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		212	219	217
Half-time (20 - 39 hours per week)		201	202	202
Part-time (1-19 hours per week)		68	42	42
<b>Total Authorized Positions</b>		481	463	461
<b>MLS FTE's</b>		51	52	52



### Pikes Peak Library District Expenditure Allocation Percentage Fiscal Years 2009 - 2018



### Pikes Peak Library District General Fund Expenditures Fiscal Years 2009 - 2018





<b>Pikes Peak Library District</b>					
<b>New Positions</b>					
<b>Three-Year Period Ended December 31, 2018</b>					
<b>Position Name</b>	<b>Location</b>	<b>Proposed Grade</b>	<b>Proposed Hours Week</b>	<b>Proposed Hourly Rate</b>	<b>Total Cost</b>
Regional Library Manager	East	27	40	\$ 35.47	\$ 97,140
Regional Library Manager	Penrose	27	40	35.47	97,140
Regional Library Manager	L21c	27	40	35.47	97,140
Branch Manager 1	Fountain	23	40	28.96	81,480
Assistant Regional Manager	East	24	40	31.15	86,748
Assistant Regional Manager	Penrose	24	40	31.15	86,748
Assistant Regional Manager	L21c	24	40	31.15	86,748
Organizational Development Manager	Human Resources	24	40	31.15	86,748
Public Services Floater	East	17	40	17.85	54,755
Public Services Floater	Penrose	17	40	17.85	54,755
Public Services Floater	L21c	17	40	17.85	54,755
Public Services Floater	East	17	40	17.85	54,755
Public Services Floater	Penrose	17	40	17.85	54,755
Public Services Floater	L21c	17	40	17.85	54,755
Public Services Adult Librarian	Penrose	21	40	25.67	73,566
Public Services Adult Librarian	L21c	21	40	25.67	73,566
Public Services Adult Librarian	East	21	40	25.67	73,566
Public Services Library Associate	Penrose	18	40	19.57	58,892
Public Services Library Associate	L21c	18	40	19.57	58,892
Public Services Library Associate	East	18	40	19.57	58,892
Graphic Artist	CEO	18	40	19.57	58,892
Technology/Digital Services Specialist	Sand Creek	18	40	19.57	58,892
System Support Analyst	Information Technology	21	40	25.67	73,566
Facilities Technician	Facilities	16	40	16.83	52,301
Building Manager	Knights of Columbus Hall	19	40	20.52	61,177
Library Associate	Eastern El Paso County	17	24	17.85	23,981
Library Associate (additional hours)	Eastern El Paso County	17	4	17.85	3,997
Social worker	Penrose	22	40	27.06	76,909
Positions to be reclassified					(232,268)
					<b>\$ 1,623,239</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Annual Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Briargate Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 168,725	\$ -	\$ 300,000
<b>Fiscal Year Expenditures</b>				
Other				
Projects yet to be defined	-	125,462	-	300,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	43,263	-	-
<b>Fund Balance - Beginning of Year</b>	4,984	4,984	4,984	4,984
<b>Fund Balance - End of Year</b>	\$ 4,984	\$ 48,247	\$ 4,984	\$ 4,984

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Facilities Support Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Facilities Support Fund.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 1,050	\$ -	\$ -	\$ -
<b>Excess (Deficit) Revenues Over Expenditures</b>	1,050	-	-	-
<b>Fund Balance - Beginning of Year</b>	-	1,050	1,050	1,050
<b>Fund Balance - End of Year</b>	\$ 1,050	\$ 1,050	\$ 1,050	\$ 1,050

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Penrose Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Penrose Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 15,000	\$ 15,000	\$ -
Other Resources - Utilization of Fund Balance	-	35,000	35,000	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Capital outlay				
KCH assessment study	-	50,000	50,000	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Fund Balance - End of Year</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 500</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Cheyenne Mountain Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Cheyenne Mountain Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 11,500	\$ 11,500	\$ -
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Relocate circulation desk	-	11,500	11,500	-
Access control upgrades	-	1,000	1,000	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>12,500</b>	<b>12,500</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(1,000)</b>	<b>(1,000)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>1,167</b>	<b>1,167</b>	<b>1,167</b>	<b>167</b>
<b>Fund Balance - End of Year</b>	<b>\$ 1,167</b>	<b>\$ 167</b>	<b>\$ 167</b>	<b>\$ 167</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Fountain Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Fountain Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 45,000	\$ 28,000	\$ 28,000	\$ 43,400
<b>Fiscal Year Expenditures</b>				
Program expenditures	-	2,500	2,500	-
Capital outlay				
Tree-trimming	960	-	-	-
Land improvement	10,590	-	-	-
Garden upkeep	-	2,500	2,500	-
Access control upgrades	-	4,000	4,000	-
Widen paver path in memorial garden to allow ADA access	-	1,500	1,500	-
Doorway to memorial garden	-	10,000	10,000	-
Roof maintenance	-	5,000	5,000	-
Patio furniture	-	-	-	1,200
Furniture replacement adult area	-	-	-	3,500
Carpet replacement	-	-	-	35,000
Meeting room tables	-	-	-	3,700
Other	-	2,500	2,500	-
<b>Total Fiscal Year Expenditures</b>	<b>11,550</b>	<b>28,000</b>	<b>28,000</b>	<b>43,400</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>33,450</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(31,710)</b>	<b>1,740</b>	<b>1,740</b>	<b>1,740</b>
<b>Fund Balance - End of Year</b>	<b>\$ 1,740</b>	<b>\$ 1,740</b>	<b>\$ 1,740</b>	<b>\$ 1,740</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>High Prairie Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's High Prairie Library's services, programs and assets.				
<b>Excess (Deficit) Revenues Over Expenditures</b>	\$ -	\$ -	\$ -	\$ -
<b>Fund Balance - Beginning of Year</b>	6,418	6,418	6,418	6,418
<b>Fund Balance - End of Year</b>	\$ 6,418	\$ 6,418	\$ 6,418	\$ 6,418

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Manitou Springs Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Manitou Springs Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 56,998	\$ 56,998	\$ 2,200
<b>Fiscal Year Expenditures</b>				
Program expenditures	-	500	500	2,200
Capital outlay	41,132	15,343	15,343	-
Other	23	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>41,155</b>	<b>15,843</b>	<b>15,843</b>	<b>2,200</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(41,155)</b>	<b>41,155</b>	<b>41,155</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>(41,155)</b>	<b>(41,155)</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ (41,155)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Monument Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Monument Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 220	\$ 4,000	\$ 4,000	\$ -
<b>Fiscal Year Expenditures</b>				
Capital outlay			-	-
Portable sink for community meeting room	-	2,000	2,000	-
Organizing utility shelving	-	2,000	2,000	-
Teen area furniture	-	-	-	3,200
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>4,000</b>	<b>4,000</b>	<b>3,200</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>220</b>	<b>-</b>	<b>-</b>	<b>(3,200)</b>
<b>Fund Balance - Beginning of Year</b>	<b>3,015</b>	<b>3,235</b>	<b>3,235</b>	<b>3,235</b>
<b>Fund Balance - End of Year</b>	<b>\$ 3,235</b>	<b>\$ 3,235</b>	<b>\$ 3,235</b>	<b>\$ 35</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Old Colorado City Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Old Colorado City Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 11,135	\$ 9,815	\$ 9,815	\$ -
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Window cornices	-	3,015	3,015	-
Restroom flooring and reseal	-	1,450	1,450	-
Roof inspection and repairs	-	1,500	1,500	1,200
Chairs	1,135	-	-	-
Window blinds and cornices - manager's office	-	-	-	2,000
Parking lot seal coat and restripe	-	-	-	2,500
Flooring	365			
Public art project	-	3,184	3,184	-
<b>Total Fiscal Year Expenditures</b>	<b>1,500</b>	<b>9,149</b>	<b>9,149</b>	<b>5,700</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>9,635</b>	<b>666</b>	<b>666</b>	<b>(5,700)</b>
<b>Fund Balance - Beginning of Year</b>	<b>4,958</b>	<b>14,593</b>	<b>14,593</b>	<b>15,259</b>
<b>Fund Balance - End of Year</b>	<b>\$ 14,593</b>	<b>\$ 15,259</b>	<b>\$ 15,259</b>	<b>\$ 9,559</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Palmer Lake Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Palmer Lake Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 1,000	\$ 2,000	\$ 2,000	\$ 4,500
<b>Fiscal Year Expenditures</b>				
Capital outlay				-
Upgrade water fountain	39	2,000	2,000	
Carpet replacement	-	-	-	4,500
<b>Total Fiscal Year Expenditures</b>	<b>39</b>	<b>2,000</b>	<b>2,000</b>	<b>4,500</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>961</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>961</b>	<b>961</b>	<b>961</b>
<b>Fund Balance - End of Year</b>	<b>\$ 961</b>	<b>\$ 961</b>	<b>\$ 961</b>	<b>\$ 961</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Rockrimmon Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Rockrimmon Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 3,000	\$ -	\$ -	\$ -
<b>Fiscal Year Expenditures</b>				
Programming	20	-	-	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	2,980	-	-	-
<b>Fund Balance - Beginning of Year</b>	(3,138)	(3,138)	(3,138)	(3,138)
<b>Fund Balance - End of Year</b>	\$ (158)	\$ (3,138)	\$ (3,138)	\$ (3,138)

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Ruth Holley Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Ruth Holley Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay	\$ 4,800	\$ -	\$ -	\$ -
<b>Excess (Deficit) Revenues Over Expenditures</b>	(4,800)	-	-	-
<b>Fund Balance - Beginning of Year</b>	5,091	291	291	291
<b>Fund Balance - End of Year</b>	\$ 291	\$ 291	\$ 291	\$ 291

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Sand Creek Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Sand Creek Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 156,500	\$ 156,500	\$ -
Other Resources - PPLD Fund Balance	-	447,735	447,735	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>604,235</b>	<b>604,235</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Makerspace costs	43,519	522,216	522,216	-
Meeting room divider	-	28,500	28,500	-
Other costs	-	10,000	10,000	-
<b>Total Fiscal Year Expenditures</b>	<b>43,519</b>	<b>560,716</b>	<b>560,716</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(43,519)</b>	<b>43,519</b>	<b>43,519</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>(43,519)</b>	<b>(43,519)</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ (43,519)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Ute Pass Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Ute Pass Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 1,000	\$ 1,000	\$ -
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Furniture for projector	-	1,000	1,000	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	-	-	-
<b>Fund Balance - Beginning of Year</b>	-	-	-	-
<b>Fund Balance - End of Year</b>	\$ -	\$ -	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Mobile Library Services Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Mobile Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Programming	\$ 250	\$ -	\$ -	\$ -
Other	215	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>465</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(465)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>190</b>	<b>(275)</b>	<b>(275)</b>	<b>(275)</b>
<b>Fund Balance - End of Year</b>	<b>\$ (275)</b>	<b>\$ (275)</b>	<b>\$ (275)</b>	<b>\$ (275)</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>1905 Carnegie Facility Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Carnegie Facility services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 17,500	\$ 17,500	\$ -
<b>Fiscal Year Expenditures</b>				
Capital outlay				-
Window tinting	-	7,000	7,000	
HVAC control upgrade	-	10,500	10,500	
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>17,500</b>	<b>17,500</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>
<b>Fund Balance - End of Year</b>	<b>\$ 600</b>	<b>\$ 600</b>	<b>\$ 600</b>	<b>\$ 600</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Carnegie Garden Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Carnegie Garden's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 1,625	\$ -	\$ -	\$ -
<b>Excess (Deficit) Revenues Over Expenditures</b>	1,625	-	-	-
<b>Fund Balance - Beginning of Year</b>	837	2,462	2,462	2,462
<b>Fund Balance - End of Year</b>	\$ 2,462	\$ 2,462	\$ 2,462	\$ 2,462

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Mini-Maker Fair Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's mini-makerfair program.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 4,000	\$ 4,000	\$ 4,000	\$ -
<b>Fiscal Year Expenditures</b>				
Other	5,772	4,000	4,000	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	(1,772)	-	-	-
<b>Fund Balance - Beginning of Year</b>	418	418	(1,354)	(1,354)
<b>Fund Balance - End of Year</b>	\$ (1,354)	\$ 418	\$ (1,354)	\$ (1,354)

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Children's Services Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Children's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 2,500	\$ 12,700	\$ 12,700	\$ 98,350
<b>Fiscal Year Expenditures</b>				
Library materials	1,358	-	-	-
Program expenditures	-	4,000	4,000	78,350
Capital outlay	-	-	-	1,785
Other	8,200	8,264	8,264	20,000
<b>Total Fiscal Year Expenditures</b>	<b>9,558</b>	<b>12,264</b>	<b>12,264</b>	<b>100,135</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(7,058)</b>	<b>436</b>	<b>436</b>	<b>(1,785)</b>
<b>Fund Balance - Beginning of Year</b>	<b>8,571</b>	<b>1,513</b>	<b>1,513</b>	<b>1,949</b>
<b>Fund Balance - End of Year</b>	<b>\$ 1,513</b>	<b>\$ 1,949</b>	<b>\$ 1,949</b>	<b>\$ 164</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Kirkpatrick Fund - Author Series</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Kirkpatrick Fund services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 10,500	\$ 7,000	\$ 7,000	\$ -
PPLD contribution	-	4,148	4,148	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>10,500</b>	<b>11,148</b>	<b>11,148</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	5,472	7,853	7,853	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>5,028</b>	<b>3,295</b>	<b>3,295</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(8,323)</b>	<b>(3,295)</b>	<b>(3,295)</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ (3,295)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Adult Services Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Adult Services department..				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 550	\$ 1,000	\$ 1,000	\$ -
<b>Fiscal Year Expenditures</b>				
Program expenditures	-	300	300	-
Other costs	-	700	700	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>550</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>726</b>	<b>1,276</b>	<b>1,276</b>	<b>1,276</b>
<b>Fund Balance - End of Year</b>	<b>\$ 1,276</b>	<b>\$ 1,276</b>	<b>\$ 1,276</b>	<b>\$ 1,276</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Adult Reading Program Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Adult Reading Program.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 2,500	\$ 2,500	\$ 2,500
<b>Fiscal Year Expenditures</b>				
Program expenditures	2,254	2,500	2,500	2,500
<b>Excess (Deficit) Revenues Over Expenditures</b>	(2,254)	-	-	-
<b>Fund Balance - Beginning of Year</b>	2,522	268	268	268
<b>Fund Balance - End of Year</b>	<u>\$ 268</u>	<u>\$ 268</u>	<u>\$ 268</u>	<u>\$ 268</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Senior Services Program Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Senior Services Fund				
<b>Excess (Deficit) Revenues Over Expenditures</b>	\$ -	\$ -	\$ -	\$ -
<b>Fund Balance - Beginning of Year</b>	600	600	600	600
<b>Fund Balance - End of Year</b>	\$ 600	\$ 600	\$ 600	\$ 600



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Teen Services Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Teen Services' services, programs and assets and the East Library Teen Center.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 2,800	\$ 7,200	\$ 7,200	\$ 14,100
Other Revenue	777	700	700	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>3,577</b>	<b>7,900</b>	<b>7,900</b>	<b>14,100</b>
<b>Fiscal Year Expenditures</b>				
Library materials	387	-	-	-
Program expenditures	2,154	-	-	10,000
Capital outlay	3,951	4,000	4,000	-
Other	-	3,200	3,200	4,100
<b>Total Fiscal Year Expenditures</b>	<b>6,492</b>	<b>7,200</b>	<b>7,200</b>	<b>14,100</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(2,915)</b>	<b>700</b>	<b>700</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>6,974</b>	<b>4,059</b>	<b>4,759</b>	<b>5,459</b>
<b>Fund Balance - End of Year</b>	<b>\$ 4,059</b>	<b>\$ 4,759</b>	<b>\$ 5,459</b>	<b>\$ 5,459</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Summer Reading Program Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Summer Reading Program's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 6,000	\$ 6,000	\$ 6,000
<b>Fiscal Year Expenditures</b>				
Other				
Summer Reading Program prizes	-	6,000	6,000	6,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	-	-	-
<b>Fund Balance - Beginning of Year</b>	2,103	2,103	2,103	2,103
<b>Fund Balance - End of Year</b>	\$ 2,103	\$ 2,103	\$ 2,103	\$ 2,103

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Special Collections Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Special Collections department's services, and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 10,500	\$ 10,500	\$ 3,040
Other Revenue	5,014	5,000	5,000	2,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>5,014</b>	<b>15,500</b>	<b>15,500</b>	<b>5,040</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	3,896	5,500	5,500	5,500
Capital outlay				
Freezer and supplies	-	8,000	-	8,000
Replace staff chairs (ten)	-	3,000	-	3,000
Other	7,922	1,000	1,000	3,000
<b>Total Fiscal Year Expenditures</b>	<b>11,818</b>	<b>17,500</b>	<b>6,500</b>	<b>19,500</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(6,804)</b>	<b>(2,000)</b>	<b>9,000</b>	<b>(14,460)</b>
<b>Fund Balance - Beginning of Year</b>	<b>12,264</b>	<b>5,460</b>	<b>5,460</b>	<b>14,460</b>
<b>Fund Balance - End of Year</b>	<b>\$ 5,460</b>	<b>\$ 3,460</b>	<b>\$ 14,460</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Collection Management Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Collection Management's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
State funding	\$ 143,982	\$ 145,000	\$ 145,000	\$ 145,000
<b>Fiscal Year Expenditures</b>				
Library materials	156,860	154,726	154,726	145,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	(12,878)	(9,726)	(9,726)	-
<b>Fund Balance - Beginning of Year</b>	16,630	3,752	3,752	(5,974)
<b>Fund Balance - End of Year</b>	\$ 3,752	\$ (5,974)	\$ (5,974)	\$ (5,974)

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Adult Education Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Adult Education department's programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 40,930	\$ 130,000	\$ 130,000	\$ 100,000
Expenditures covered by General Fund	84,154	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>125,084</b>	<b>130,000</b>	<b>130,000</b>	<b>100,000</b>
<b>Fiscal Year Expenditures</b>				
Personnel	122,474	97,378	97,378	85,700
Other	2,610	32,622	32,622	14,300
<b>Total Fiscal Year Expenditures</b>	<b>125,084</b>	<b>130,000</b>	<b>130,000</b>	<b>100,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>On Line High School Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's On Line High School programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 10,000	\$ 112,175	\$ 112,175	\$ 57,985
Expenditures covered by General Fund	-	30,000	30,000	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>10,000</b>	<b>142,175</b>	<b>142,175</b>	<b>57,985</b>
<b>Fiscal Year Expenditures</b>				
Other	-	152,175	152,175	20,000
Scholarships	-	-	-	30,000
Vouchers	-	-	-	5,625
Supplies	-	-	-	800
Refreshments	-	-	-	1,000
Calculators	-	-	-	560
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>152,175</b>	<b>152,175</b>	<b>57,985</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>10,000</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Adult Education Support Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Adult Education Support programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 5,231	\$ 2,500	\$ 2,500	\$ -
<b>Fiscal Year Expenditures</b>				
Other	1,125	2,500	2,500	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	4,106	-	-	-
<b>Fund Balance - Beginning of Year</b>	(188)	(188)	3,918	3,918
<b>Fund Balance - End of Year</b>	\$ 3,918	\$ (188)	\$ 3,918	\$ 3,918

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Video Center Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Video Production Center's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 6,797	\$ -	\$ -	\$ -
Other	5,000	15,000	15,000	15,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>11,797</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
<b>Fiscal Year Expenditures</b>				
Capital outlay	30,934	15,000	15,000	15,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(19,137)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>16,158</b>	<b>(2,979)</b>	<b>(2,979)</b>	<b>(2,979)</b>
<b>Fund Balance - End of Year</b>	<b>\$ (2,979)</b>	<b>\$ (2,979)</b>	<b>\$ (2,979)</b>	<b>\$ (2,979)</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Makerspace Programs Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Makerspace programs				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 2,500	\$ 2,500	\$ -
<b>Fiscal Year Expenditures</b>				
Capital outlay	-	2,500	2,500	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>2,500</b>	<b>2,500</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Family Place Grant Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Family Place Grants				
<b>Fiscal Year Revenues</b>				
Expenditures covered by General Fund	\$ 2,820	\$ 1,174	\$ 1,174	\$ -
<b>Total Fiscal Year Estimated Revenues</b>	<b>2,820</b>	<b>1,174</b>	<b>1,174</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Other	2,820	1,174	1,174	-
<b>Total Fiscal Year Expenditures</b>	<b>2,820</b>	<b>1,174</b>	<b>1,174</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Staff Organization Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Staff Organization.				
<b>Fiscal Year Revenues</b>				
Expenditures covered by General Fund	\$ -	\$ 10,000	\$ 10,000	\$ 10,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Fiscal Year Expenditures</b>				
Other	-	10,000	10,000	10,000
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Creative Aging Grant Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Creative Aging Grant.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 10,000	\$ -	\$ -	\$ -
<b>Fiscal Year Expenditures</b>				
Program expenditures	2,368	-	-	-
Other	198	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>2,566</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>7,434</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(7,434)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Healthy Living Grant Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Healthy Living Grants				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 30,529	\$ -	\$ -	\$ -
<b>Fiscal Year Expenditures</b>				
Program expenditures	9,851	-	-	-
Other	18,247	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>28,098</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>2,431</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>2,431</b>	<b>2,431</b>	<b>2,431</b>
<b>Fund Balance - End of Year</b>	<b>\$ 2,431</b>	<b>\$ 2,431</b>	<b>\$ 2,431</b>	<b>\$ 2,431</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Community Engagement and Outreach Department Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Community Engagement and Outreach department				
<b>Excess (Deficit) Revenues Over Expenditures</b>	\$ -	\$ -	\$ -	\$ -
<b>Fund Balance - Beginning of Year</b>	1,550	1,550	1,550	1,550
<b>Fund Balance - End of Year</b>	\$ 1,550	\$ 1,550	\$ 1,550	\$ 1,550

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>El Pomar Nonprofit Resources Center Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To account for all financial activity related to the El Pomar Nonprofit Resource Center.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
Contributions by PPLD	-	353	353	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>7,000</b>	<b>7,353</b>	<b>7,353</b>	<b>7,000</b>
<b>Fiscal Year Expenditures</b>				
Library materials	2,233	2,475	2,475	2,400
Other	4,746	4,709	4,709	4,600
<b>Total Fiscal Year Expenditures</b>	<b>6,979</b>	<b>7,184</b>	<b>7,184</b>	<b>7,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>21</b>	<b>169</b>	<b>169</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(190)</b>	<b>(169)</b>	<b>(169)</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ (169)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>All Pikes Peak Reads Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To account for all financial activity related to the District's All Pikes Peak Reads services, programs and activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 15,000	\$ -	\$ -	\$ -
Other	19,000	20,000	20,000	20,000
	34,000	20,000	20,000	20,000
Expenditures covered by General Fund	22,655	6,500	6,500	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>56,655</b>	<b>26,500</b>	<b>26,500</b>	<b>20,000</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	24,410	26,500	26,500	20,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>32,245</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(32,245)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Pikes Peak Poet Laureate Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To account for all financial activity related to the Pikes Peak Poet Laureate's programs and activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 2,500	\$ 2,000	\$ 2,000	\$ 2,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>2,500</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	2,343	2,000	2,000	2,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>157</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(187)</b>	<b>(187)</b>	<b>(187)</b>	<b>(187)</b>
<b>Fund Balance - End of Year</b>	<b>\$ (30)</b>	<b>\$ (187)</b>	<b>\$ (187)</b>	<b>\$ (187)</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Shivers Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Shivers Fund's programs and activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 31,000	\$ 17,200	\$ 27,500	\$ 15,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>31,000</b>	<b>17,200</b>	<b>27,500</b>	<b>15,000</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	21,424	17,200	17,200	15,000
Other	415	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>21,839</b>	<b>17,200</b>	<b>17,200</b>	<b>15,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>9,161</b>	<b>-</b>	<b>10,300</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(13,719)</b>	<b>(13,719)</b>	<b>(13,719)</b>	<b>(3,419)</b>
<b>Fund Balance - End of Year</b>	<b>\$ (4,558)</b>	<b>\$ (13,719)</b>	<b>\$ (3,419)</b>	<b>\$ (3,419)</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Staff Development and Recognition Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's staff development and recognition programs.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 15,000	\$ 3,000	\$ 3,000	\$ -
Expenditures covered by General Fund	6,004	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>21,004</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Other				
Training - IFLA Conference	20,935	-	-	-
Staff development	-	3,000	3,000	-
<b>Total Fiscal Year Expenditures</b>	<b>20,935</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>69</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(69)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Ciavonne Trust Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Children's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ 650
<b>Fiscal Year Expenditures</b>				
Program expenditures	435	-	-	650
<b>Excess (Deficit) Revenues Over Expenditures</b>	(435)	-	-	-
<b>Fund Balance - Beginning of Year</b>	77	(358)	(358)	(358)
<b>Fund Balance - End of Year</b>	\$ (358)	\$ (358)	\$ (358)	\$ (358)

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Donor Relations Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's donor relations activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 250	\$ -	\$ -	\$ -
<b>Fiscal Year Expenditures</b>				
Other	\$ 1,700	\$ 5,573	\$ 5,573	
<b>Excess (Deficit) Revenues Over Expenditures</b>	(1,450)	(5,573)	(5,573)	-
<b>Fund Balance - Beginning of Year</b>	7,502	6,052	6,052	479
<b>Fund Balance - End of Year</b>	\$ 6,052	\$ 479	\$ 479	\$ 479

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Authors Programs Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Authors programs.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ 3,000
<b>Fiscal Year Expenditures</b>				
Program expenditures	-	8,715	8,715	3,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(8,715)	(8,715)	-
<b>Fund Balance - Beginning of Year</b>	8,715	8,715	8,715	-
<b>Fund Balance - End of Year</b>	\$ 8,715	\$ -	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Other Programs Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Other Programs Fund.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 25,000	\$ -	\$ -	\$ -
<b>Excess (Deficit) Revenues Over Expenditures</b>	25,000	-	-	-
<b>Fund Balance - Beginning of Year</b>	(25,000)	-	-	-
<b>Fund Balance - End of Year</b>	\$ -	\$ -	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Library 21c Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Library 21c activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 798	\$ 3,040	\$ 3,040	\$ -
<b>Fiscal Year Expenditures</b>				
Capital outlay	798	-	-	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	3,040	3,040	-
<b>Fund Balance - Beginning of Year</b>	(1,410)	(1,410)	(1,410)	1,630
<b>Fund Balance - End of Year</b>	\$ (1,410)	\$ 1,630	\$ 1,630	\$ 1,630



## **EAST LIBRARY CAPITAL PROJECTS FUND**

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - East Library Renovation Project Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Sources of Funds</b>				
<b>Funding - Pikes Peak Library District</b>				
Operating transfer - General Fund	\$ 27,500	\$ -	\$ -	\$ -
<b>Uses of Funds</b>				
<b>Building Items</b>				
Building maintenance/minor renovation projects				
Replace canvas roll-up awning materials	-	-	-	6,000
Replace public water fountainswith ADA water bottle fill types	-	-	-	5,200
Replace staff lounge blinds	-	-	-	5,500
Replace storytime room divider	-	-	-	18,000
Additional study room chairs	-	-	-	3,500
Water treatment system	-	3,000	3,000	-
Paint shelves	-	945	945	-
Surveillance equipment	-	5,000	5,000	-
Reface cabinets in storytime office	-	-	-	15,000
Blinds for ESL office	-	2,200	2,200	-
Blinds for ERC/maker space	-	4,500	4,500	-
Window leak - 2nd floor	-	7,500	7,500	-
Additional meeting room chairs - 1st floor lab	-	2,250	2,250	-
Roof replacement				
Roof inspection and repairs	3,625	5,875	5,875	3,500
Painting allowance	2,992	-	-	-
Renovation				
Construction costs	29,835	-	-	-
Information Technology related costs	5,670	2,071	2,071	-
<b>Departments/Offices</b>				
<b>Administrative Services</b>				
Educational Resource Center	10,509	160	160	-
<b>Children's Department</b>				
Other furniture or equipment replacement				
Cabinetry upgrades in Arts and Crafts room	18,500	-	-	-
Additional furnishings/barrier for tween area	-	4,000	4,000	-

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - East Library Renovation Project Fund</b>					
<b>Three-Year Period Ended December 31, 2018</b>					
<b>Uses of Funds, Continued</b>					
		<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
	<b>Teen Services</b>				
	Teen Center				
	Interior paint	-	4,000	4,000	-
	Other furniture or equipment replacement				
	Mural	-	5,000	5,000	-
	Chair replacement	-	3,500	3,500	-
	<b>Facilities Department</b>				
	Tractor replacement	-	-	-	12,000
	<b>Other</b>				
	Purchase laminator	-	-	-	2,000
	Promotion	759	-	-	-
	<b>Total Uses of Funds</b>	<b>71,890</b>	<b>50,001</b>	<b>50,001</b>	<b>70,700</b>
	<b>Excess Revenues Over Expenditures</b>	<b>(44,390)</b>	<b>(50,001)</b>	<b>(50,001)</b>	<b>(70,700)</b>
	<b>Fund Balance - Beginning of Year</b>	<b>176,645</b>	<b>132,255</b>	<b>132,255</b>	<b>82,254</b>
	<b>Fund Balance - End of Year</b>	<b>\$ 132,255</b>	<b>\$ 82,254</b>	<b>\$ 82,254</b>	<b>\$ 11,554</b>

## **PENROSE LIBRARY CAPITAL PROJECTS FUND**

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Penrose Library Renovation Project Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Sources of Funds</b>				
<b>Funding - Pikes Peak Library District Foundation</b>				
1905 Carnegie	-	-	-	11,000
<b>Funding - Pikes Peak Library District</b>				
Operating transfer - General Fund	\$ 87,000	\$ 59,690	\$ 59,690	\$ 1,335,841
<b>Total Sources of Funds</b>	<b>87,000</b>	<b>59,690</b>	<b>59,690</b>	<b>1,346,841</b>
<b>Uses of Funds</b>				
<b>PENROSE PUBLIC LIBRARY</b>				
<b>Building Items</b>				
Building maintenance/minor projects				
Replace elevator door panel	4,846	-	-	-
Replace floors in elevators	-	3,500	3,500	-
Front door remodeling	8,120	-	-	-
PA system improvements	3,939	-	-	-
Redress mulch in landscaped areas in front of building	475	-	-	-
Roof inspection and repairs	3,720	2,280	2,280	3,500
Reconfigure Children's service desk	-	-	-	5,000
Meeting room - lower level	-	-	-	275,000
Additional lighting at south wall display shelving	-	1,000	1,000	-
Roof preventative maintenance repairs	-	3,500	3,500	-
Window blinds for east wall staff work area	-	3,200	3,200	-
Replace existing parking lot meters	-	50,000	50,000	-
Façade repair (tuck and pointing)	-	16,000	16,000	-
Elevator modernization - cab	-	45,000	45,000	-
Upgrade two interior elevators	-	-	-	58,000
HVAC replacement/upgrades				
Chiller replacement	-	-	-	55,000
HVAC heating loop and glycol recharge	-	-	-	17,000
Remodeling				
Project (Penrose complex)				
Construction costs	27,049	5,280	5,280	-
Furniture and equipment	15,537	464	464	-
27" laminator	-	-	-	2,500

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Penrose Library Renovation Project Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Uses of Funds, Continued</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Children's Department</b>				
Building maintenance/minor projects				
Convert pea gravel walk to astro-turf	-	2,000	2,000	-
Other furniture or equipment replacement				
Shelving signage	-	2,000	2,000	-
Replace 4 staff chairs	-	1,500	1,500	-
Furniture replacement for Children's area	-	-	-	7,000
<b>1905 CARNEGIE BUILDING</b>				
Carpet replacement				
Reading room	-	-	-	15,000
Building maintenance/minor renovation projects				
Window caulking	-	53,013	53,013	-
Balcony waterproofing	4,988	-	-	-
Wood repairs and scaffolding	-	40,000	40,000	-
Additional power/data in reading room	-	-	-	15,000
UV film on reading room	-	-	-	13,000
Other furniture or equipment replacement				
End caps and canopies for shelving units	-	-	-	20,000
<b>KCH OFFICE BUILDING</b>				
Building maintenance/minor renovation projects				
Renovation costs	-	-	-	865,000
<b>Other</b>				
Promotion	759	-	-	-
<b>Total Uses of Funds</b>	<b>69,433</b>	<b>228,737</b>	<b>228,737</b>	<b>1,351,000</b>
<b>Excess Revenues Over Expenditures</b>	<b>17,567</b>	<b>(169,047)</b>	<b>(169,047)</b>	<b>(4,159)</b>
<b>Fund Balance - Beginning of Year</b>	<b>155,639</b>	<b>173,206</b>	<b>173,206</b>	<b>4,159</b>
<b>Fund Balance - End of Year</b>	<b>\$ 173,206</b>	<b>\$ 4,159</b>	<b>\$ 4,159</b>	<b>\$ -</b>

**NORTH FACILITY (LIBRARY 21C) CAPITAL PROJECTS FUND**

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Library 21c Project Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Sources of Funds</b>				
<b>Funding - Fundraising</b>				
Donations - Pikes Peak Library District Foundation	\$ -	\$ 30,000	\$ 30,000	\$ 167,128
<b>Funding - Pikes Peak Library District</b>				
Operating transfer - General Fund	92,150	50,000	50,000	-
<b>Total Sources of Funds</b>	<b>92,150</b>	<b>80,000</b>	<b>80,000</b>	<b>167,128</b>
<b>Uses of Funds</b>				
<b>Building Items</b>				
<b>Parking Lot</b>				
Concrete walkway between East and South parking lots	-	650,000	650,000	-
	-	-	-	19,500
<b>Roofing Costs</b>				
Roof replacement (fully adhered, unballasted roofing system)	-	-	-	60,000
Roof inspection/repairs	-	-	-	3,000
<b>Windows</b>				
ENT and Make II window treatments	-	-	-	9,000
<b>Building Interior</b>				
Install ceiling fans in Children's	-	1,750	1,750	-
Improvements Teen Gaming room	-	30,000	30,000	-
Replace restroom handicap auto-openers	4,239	-	-	-
Sound dampening of AMH space	-	3,000	3,000	-
Install additional cabinetry in Computer Commons	2,400	-	-	-
Allowance to install electrical outlets at west wall counter space	-	5,000	5,000	-
Replace fountain to ADA compliant fixtures	-	10,000	10,000	-
<b>HVAC Costs</b>				
Chiller coil guards	1,712	-	-	-
Control upgrade	146,867	-	-	-
<b>Renovation Costs</b>				
Contingency	2,868	37,868	37,868	-
New teen service desk	-	-	-	1,200
Courtyard improvements	-	-	-	20,000
Public area café table replacement	-	-	-	19,500



<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - Library 21c Project Fund</b>					
<b>Three-Year Period Ended December 31, 2018</b>					
		<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Other Items</b>					
	Install additional can lights	-	-	-	1,200
	New display case with lighting	-	-	-	3,500
<b>Information Technology</b>					
<b>Servers</b>					
	UPS - server room	6,263	-	-	-
<b>Computer Commons</b>					
<b>Equipment</b>					
	Patron registration capability using tablets	-	3,000	3,000	-
	TAZ 3D prnater	-	10,000	10,000	-
	Laser cutter	-	13,000	13,000	-
<b>Meeting Venue</b>					
<b>Minor projects</b>					
	Increase stage size	-	-	-	15,000
	Studio noise mitigation	-	-	-	25,000
	Venue LED lighting	-	-	-	10,000
<b>Furniture</b>					
	Tables and chairs	25,598	-	-	-
<b>Equipment</b>					
	Stage Audio Room - Mikes wireless	-	1,500	1,500	-
	Production music	-	-	-	1,600
	Public equipment EOL replacement	-	-	-	4,000
	New public equipment inventory	-	-	-	4,000
	AV equipment maintenance	-	-	-	12,000

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - Library 21c Project Fund</b>					
<b>Three-Year Period Ended December 31, 2018</b>					
		<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Other</b>					
<b>Equipment</b>					
	Staging	-	4,675	4,675	-
	Audio/Lighting	-	4,000	4,000	-
<b>Human Resources</b>					
Minor Facility Projects					
	Sound attenuation	-	5,000	5,000	-
<b>Hardware and Software</b>					
	Record management system	-	30,000	30,000	-
<b>Community Engagement</b>					
<b>Other</b>					
	Signage	-	5,000	5,000	-
	<b>Total Uses of Funds</b>	<b>189,947</b>	<b>813,793</b>	<b>813,793</b>	<b>208,500</b>
	<b>Excess Revenues Over Expenditures</b>	<b>(97,797)</b>	<b>(733,793)</b>	<b>(733,793)</b>	<b>(41,372)</b>
	<b>Fund Balance - Beginning of Year</b>	<b>875,462</b>	<b>777,665</b>	<b>777,665</b>	<b>43,872</b>
	<b>Fund Balance - End of Year</b>	<b>\$ 777,665</b>	<b>\$ 43,872</b>	<b>\$ 43,872</b>	<b>\$ 2,500</b>

**CAPITAL RESERVE FUND**

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - Capital Reserve Fund</b>					
<b>Three-Year Period Ended December 31, 2018</b>					
		<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Sources of Funds</b>					
<b>Funding - Pikes Peak Library District</b>					
	Operating transfer - General Fund	\$ 1,052,438	\$ 676,651	\$ 676,651	\$ 842,618
	<b>Total Sources of Funds</b>	<b>1,052,438</b>	<b>676,651</b>	<b>676,651</b>	<b>842,618</b>
<b>Uses of Funds</b>					
<b>MOBILE LIBRARY SERVICES</b>					
	East county library services	-	75,000	75,000	125,000
	Vehicle maintenance/minor items				
	New wrap for bookmobile 702	-	5,000	5,000	-
	Replace generator for bookmobile 702	9,084	1,915	1,915	-
	Seat addition for bookmobile 702	1,151	-	-	-
	Replace generator for bookmobile 705	-	-	-	12,500
	Other furniture or equipment replacement				
	Standing workstation in garage	-	1,000	1,000	-

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>CHEYENNE MOUNTAIN BRANCH</b>				
Carpet replacement	-	30,000	30,000	-
<b>RUTH HOLLEY BRANCH</b>				
Building maintenance/minor renovation projects				
Rolling wall partition	-	2,200	2,200	-
Access control upgrades	-	10,800	10,800	
Other furniture or equipment replacement				
Chair replacement	2,811	-	-	-
Study tables and chairs to create additional seating spaces	-	9,000	9,000	-
<b>MANITOU SPRINGS BRANCH</b>				
Building maintenance/minor renovation projects	-	35,000	35,000	-
Other furniture or equipment replacement	-	1,000	1,000	-
<b>MONUMENT BRANCH</b>				
Carpet replacement	-	30,000	30,000	-
Building maintenance/minor renovation projects				
Drive up book drop improvements	8,417	6,583	6,583	-
Restroom improvements	10,670	1,330	1,330	-
Access control upgrades	-	12,000	12,000	-
Painting allowance	-	10,000	10,000	-
Other furniture or equipment replacement				
Storage cabinet for meeting room chairs/tables	-	1,500	1,500	-
Reupholster (17) meeting room chairs	-	1,600	1,600	-

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
Other furniture or equipment replacement				
Purchase storage shed	-	2,800	2,800	-
Reupholster (2) patron chairs	-	1,000	1,000	-
<b>ROCKRIMMON BRANCH</b>				
Building maintenance/minor renovation projects				
Public restroom improvements	3,031	-	-	-
Access control upgrades	-	9,100	9,100	-
Other furniture or equipment replacement				
Furniture replacement	4,994	-	-	10,600
<b>SAND CREEK BRANCH</b>				
Building maintenance/minor renovation projects				
Access control upgrades	-	1,100	1,100	-
Upgrade Children's area lighting	-	-	-	4,000
Other furniture or equipment replacement				
Children's and teen area furniture	-	-	-	7,000
<b>OTHER ITEMS</b>				
Concrete replacement - districtwide allowance	10,469	19,171	19,171	12,000
Staff lounges improvements	-	30,000	30,000	-
Adult Education workspace improvements	-	30,000	30,000	-
Asphalt repairs and maintenance - districtwide allowance	7,392	30,373	30,373	15,000
Evacuscape chairs for East, Penrose and Library 21c	6,380	-	-	-
Card reading access accessories	-	5,300	5,300	-
Electric scooters	2,330	-	-	-
Water management system	-	25,000	25,000	-
Upgrade fire system dialers	-	-	-	15,000
Upgrade intrusion alarm system - 7 locations	-	20,000	20,000	-
Capital Contingency	50,887	96,879	96,879	50,000
Other vehicle replacement	-	60,300	60,300	-
Furniture replacement contingency	-	25,000	25,000	25,000
<b>Total - Facilities</b>	<b>117,616</b>	<b>589,951</b>	<b>589,951</b>	<b>276,100</b>

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>INFORMATION TECHNOLOGY</b>				
Servers				
Replacements	78	25,000	25,000	-
Cloud hosting, support for ppld.org	16,515	-	-	-
Maintenance hardware and software for servers	8,047	39,317	39,317	-
Webcams for server rooms	936	-	-	-
Data domain replacement	6,971	3,771	3,771	-
SIRSI test server	6,527	2,532	2,532	-
Computers				
Technology refresh (staff)	68,837	197,000	197,000	-
Technology refresh (patrons)	-	126,000	126,000	-
Barcode scanners, RFID equipment				
	4,125	15,102	15,102	-
Telecommunications equipment				
Telecommunications switches	70,420	60,000	60,000	-
Tipping point replacements	-	5,270	5,270	-
Self check stations				
District wide/AMH bin project	168,528	62,695	62,695	20,000
Telecom firewall replacement				
	-	45,000	45,000	-
Laptops				
Laptops replacements and tablets, loans and netbooks	9,036	32,454	32,454	-
Laptop staff lab - Penrose Library	-	615	615	-
Laptop replacement - Monument	3,948	-	-	-
Laptop replacement - Palmer Lake	789	-	-	-
Adult Literacy department - laptops	-	4,371	4,371	-
Equipment Initiatives				
Replace Jamex boxes district-wide	4,214	-	-	-
Phone system	-	29,768	29,768	-
Archival management system	-	12,000	12,000	-
Replace data domain	2,873	1,255	1,255	-
Security	-	58,121	58,121	42,000
Children's - iPads for programming	2,000	-	-	-

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
Copiers and printers replacement project	-	-	-	200,000
Meeting room reservation system transition	-	15,000	15,000	-
Telephone system upgrade/replacement project	-	100,000	100,000	150,000
District-wide audio-visual equipment standardization	-	-	-	50,000
Children's equipment	-	100,000	100,000	-
Special Collections equipment	-	29,000	29,000	-
Library reservation and print system replacement	-	50,000	50,000	50,000
East Library tween computers	-	4,000	4,000	-
Contingency	954	73,050	73,050	23,000
<b>Total Information Technology</b>	<b>374,798</b>	<b>1,091,321</b>	<b>1,091,321</b>	<b>535,000</b>
<b>COMMUNITY ENGAGEMENT AND OUTREACH</b>				
Peripheral equipment				
Video projector replacements and additions	4,606	-	-	5,000
Upgrades to Avid Liquid 7.0	-	1,000	1,000	-
Renovation costs				
Studio flooring	-	16,067	16,067	-
Studio improvements	-	3,500	3,500	-
Equipment Initiatives				
A/V set-up for Children's - Library 21c	6,655	-	-	-
<b>Total Community Engagement and Outreach</b>	<b>11,261</b>	<b>20,567</b>	<b>20,567</b>	<b>5,000</b>
<b>CREATIVE SERVICES</b>				
New machinery	-	-	-	12,932
Equipment replacement fund	-	26,000	26,000	13,586
<b>Total Creative Services</b>	<b>-</b>	<b>26,000</b>	<b>26,000</b>	<b>26,518</b>
<b>Total Uses of Funds</b>	<b>503,675</b>	<b>1,727,839</b>	<b>1,727,839</b>	<b>842,618</b>
<b>Excess Revenues Over Expenditures</b>	<b>548,763</b>	<b>(1,051,188)</b>	<b>(1,051,188)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>502,425</b>	<b>1,051,188</b>	<b>1,051,188</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 1,051,188</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**SPECIAL REVENUE FUNDS**

<b>Pikes Peak Library District</b>				
<b>General Fund - Special Revenue Fund</b>				
<b>Annual Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the acquisition of specific assets or the purchase of specific services not specifically identified through another established fund.				
<b>Fiscal Year Estimated Revenues</b>				
<b>Fiscal Year Expenditures</b>				
Other expenditures	\$ 624	\$ -	\$ -	\$ -
Capital outlay				
Makerspace - Sand Creek	-	7,000	7,000	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>7,000</b>	<b>7,000</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(7,000)</b>	<b>(7,000)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>7,624</b>	<b>7,624</b>	<b>7,000</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 7,624</b>	<b>\$ 624</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Cheyenne Mountain Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Cheyenne Mountain Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Other expenditures	\$ 356	\$ -	\$ -	\$ -
Capital Outlay				
Upgrade lock system to card reader system	-	9,067	9,067	-
<b>Total Fiscal Year Expenditures</b>	<b>356</b>	<b>9,067</b>	<b>9,067</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(356)</b>	<b>(9,067)</b>	<b>(9,067)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>9,423</b>	<b>9,067</b>	<b>9,067</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 9,067</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Fountain Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Fountain Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Upgrade lock system to card reader system	\$ -	\$ 8,000	\$ 8,000	\$ -
<b>Total Fiscal Year Expenditures</b>	-	8,000	8,000	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(8,000)	(8,000)	-
<b>Fund Balance - Beginning of Year</b>	18,725	18,725	18,725	10,725
<b>Fund Balance - End of Year</b>	\$ 18,725	\$ 10,725	\$ 10,725	\$ 10,725

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>High Prairie Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's High Prairie Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay	\$ 1,500	\$ -	\$ -	\$ -
Miscellaneous projects	-	60,000	60,000	-
Interior paint				
Sound attenuation				
Storage unit				
Replace meeting room carpet				
Landscape design				
Fence for seeding garden				
<b>Total Fiscal Year Expenditures</b>	<b>1,500</b>	<b>60,000</b>	<b>60,000</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(1,500)</b>	<b>(60,000)</b>	<b>(60,000)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>176,075</b>	<b>174,575</b>	<b>174,575</b>	<b>114,575</b>
<b>Fund Balance - End of Year</b>	<b>\$ 174,575</b>	<b>\$ 114,575</b>	<b>\$ 114,575</b>	<b>\$ 114,575</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Sand Creek Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Sand Creek Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay	\$ 7,229	\$ -	\$ -	\$ -
Sand Creek Makerspace	-	42,171	42,171	-
Upgrade lock system to card reader system	-	8,000	8,000	-
Security camera system - control room	-	10,375	10,375	-
<b>Total Fiscal Year Expenditures</b>	<b>7,229</b>	<b>60,546</b>	<b>60,546</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(7,229)</b>	<b>(60,546)</b>	<b>(60,546)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>67,775</b>	<b>60,546</b>	<b>60,546</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 60,546</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>1905 Carnegie Support Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's 1905 Carnegie Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay	\$ 4,362	\$ -	\$ -	\$ -
Convert Carnegie Reading Room back to a reading room	-	4,374	4,374	-
<b>Total Fiscal Year Expenditures</b>	<b>4,362</b>	<b>4,374</b>	<b>4,374</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(4,362)</b>	<b>(4,374)</b>	<b>(4,374)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>8,736</b>	<b>4,374</b>	<b>4,374</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 4,374</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>1905 Carnegie Garden Support Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's 1905 Carnegie Garden's services and assets.				
<b>Fiscal Year Expenditures</b>				
Other expenditures	\$ 888	\$ 999	\$ 999	-
<b>Total Fiscal Year Expenditures</b>	<b>888</b>	<b>999</b>	<b>999</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(888)</b>	<b>(999)</b>	<b>(999)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>1,887</b>	<b>999</b>	<b>999</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 999</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Special Collections Support Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2016</b>	<b>2017</b>	<b>2017</b>	<b>2018</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Special Collections department's services and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Convert Carnegie Reading Room back to a reading room	\$ -	\$ 1,113	\$ 1,113	\$ -
<b>Total Fiscal Year Expenditures</b>	-	1,113	1,113	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(1,113)	(1,113)	-
<b>Fund Balance - Beginning of Year</b>	1,113	1,113	1,113	-
<b>Fund Balance - End of Year</b>	\$ 1,113	\$ -	\$ -	\$ -