

**2019 BUDGET  
PIKES PEAK LIBRARY DISTRICT  
COLORADO**

**2018 Board of Trustees of the Pikes Peak Library District**

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# Pikes Peak Library District 2019 Budget

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December 11, 2018

Citizens of the Pikes Peak Library District

### **GENERAL INFORMATION**

Attached is the 2019 Budget of the Pikes Peak Library District (the District). The 2019 Budget was originally presented to the Board of Trustees on October 15, 2018. The 2019 Budget is important for both the budgetary figures as well as its description of the future direction and services of the District for citizens of the region.

The District's Leadership Team believes the 2019 Budget incorporates the most significant goals and objectives of the District.

The Leadership Team incorporated direction provided by the Board of Trustees throughout the year. Some time frames and goals were modified as a result of limited resources to meet all current objectives and goals.

#### **Legal Requirements**

On October 15, 2018, the Chief Librarian and CEO submitted the 2019 Budget Proposal to the Board of Trustees, as required by Colorado Statute 29-1-107 and 108. Subsequently, the "notice of budget" was prepared and issued to inform the citizens of the District of the availability of the proposed budget for inspection and comments.

On December 11, 2018, the Board of Trustees conducted a formal public hearing, as required by statute, to give citizens the opportunity to express their comments. This meeting notice was posted following the District's public notification procedures for all Board meetings.

The Board of Trustees adopted the 2019 Budget, certified its mill levies, and appropriate monies to all funds and accounts. Each individual fund, as required by state statute, is balanced with new and existing carryover revenues equal to all planned and anticipated expenditures.

#### **Reporting Entity**

The District was created through state statute (CRS 24-90-110). The District's Board of Trustees consists of seven members. A joint committee equally represented by the City of Colorado Springs, Colorado, and El Paso County, Colorado, appoints them.

The District serves all of El Paso County, Colorado, except Widefield School District #3. The District provides public library services to its constituents, and such services include, but are not limited to, access to electronic databases and resources (including the internet), books and other materials for business or pleasure, adult services, teen services, children's services, genealogy and regional history, programs, adult education, makerspaces, video center, recording studio and meeting rooms.

The District has three regional facilities and eleven smaller facilities, as well as it offers outreach services through the use of two bookmobiles, and one senior services van.

## **Qualifications to the Budget Process**

The figure used for CPI (Denver/Boulder/Lakewood) for 2019 TABOR calculations, which is part of the limit definition, is based on the CPI through June 30, 2018. The final 2018 CPI will not be known until February 2019, well after when the 2019 Budget is approved. Accordingly, the 2018 CPI used for these limit calculations is an estimate based on current available information. It is very likely that the final 2018 CPI will vary from the estimate that is used in our 2019 TABOR limit calculations, and the District will make appropriate changes to the budget, through a Board approved budget amendment (if necessary), once those figures are known.

## **Usage – Demand for Traditional Library Services**

The 2019 Budget includes charts that depict circulation by facility for the past ten years. Projections indicate that total circulation for the District will be approximately 7.4 million for both 2018 and 2019 (estimates based on trends during 2018). Circulation is just one of many measures used to evaluate the demand for all library services.

## **Reorganization of District Operations**

By the end of 2018, the District will have completed a reorganization of its operational departments and reporting functions, the purpose of which is to improve efficiency and effectiveness of how the District offers and delivers library-related services to its constituents. The 2019 Budget reflects the changes in departmental staffing and reporting responsibilities, and the account structure for 2019 is significantly different in comparison to the structure for 2018 and prior years.

Some of the more significant changes include:

- Public Services departments/expenditures, previously included in one total, is split between Library Services (library design services, including program selections) and Branch Libraries (library service providers).
- Library Services includes the following departments:
  - Adult Services
  - Children’s Services
  - Regional History and Genealogy Services
  - Creative Services
  - Young Adult Services
  - Adult Education
  - Collection Management
  - Interlibrary Loan, a component of Collection Management
- Branch Services incorporates the operational direct costs of providing library services to its constituents for all of its facilities including mobile library services. For 2019, the costs of implementing and providing library services are presented by each library facility. This includes presenting operational costs for the three regional facilities (Penrose Library, East Library and Library 21c) for the first time. In prior years, the costs for these three regional libraries were included under the various library services departments (Adult Services, Children’s Services, Circulation and Shelving Services, and so forth).

- The Support Service departments (Communications, Information Technology, Human Resources, Facilities, Development and Finance) continue to be presented separately in the 2019 Budget and are not part of either the Library Services or the Branch Services categories.

## **FUND INFORMATION**

### **GENERAL FUND**

The following items discuss the issues related to the District's mill levy and property tax revenue calculations.

#### **Property Tax Revenue Limitations**

In 1986, the citizens of the District authorized the District to set a mill levy for operating purposes up to 4.000 mills.

The District must adhere to the more restrictive of the two legal limitations when calculating its property tax revenue to be received in any given budget year:

The State 5.5% property tax revenue limitation  
The Taxpayer Bill of Rights (TABOR)

#### **State 5.5% Limitation**

The District received its preliminary 5.5% calculation from the Department of Local Affairs (Form DLG-53). Under this limit, the District's operating property tax revenue limit is 29,283,530 or 4.066 mills, which exceeds the District's TABOR limit as discussed below, and its 4.000 mill levy limit discussed above.

### **TABOR**

#### **Mill Levy – Operating Purposes**

This property tax revenue limit is based on two factors – CPI and a growth factor:

The estimate of CPI for the Denver/Boulder/Lakewood area for 2018 is 3.1%. The final CPI will not be known until after the 2019 budget is approved.

Using data provided by El Paso County, the growth factor is 3.2%.

The 2019 TABOR factor for the property tax revenue limit calculation is 6.3%. Under this limit, the maximum mill levy allowed for general operating purposes is 4.038 mills. The TABOR calculation is the more restrictive of the two limits. However, both limits resulted in mill levies greater than the 4.000 mills approved by voters in 1986. The 2019 mill levy for general operating purposes is 4.000 mills.

#### **Mill Levy – Abatements and Credits**

The District is authorized to levy a mill rate to cover prior year abatements and credits. This mill levy is not subject to either the State 5.5% limitation or the TABOR's property tax revenue limitation.

For 2019, the maximum mill levy allowed for abatements and refunds is 0.046 mills. However, the mill levy included in the 2019 Budget is 0.018 mills because the District’s position is the net (combined) mill levy should not exceed 4.000 mills in total, not just for general operating purposes. The difference is a reduction in property tax revenue by approximately \$196,000.

**Mill Levy – Temporary Tax Credit**

The 2019 Budget includes a temporary tax credit of (0.018) mills. The temporary tax credit mill levy equates to (\$128,044). The temporary tax credit is necessary to refund amounts received in excess of the District’s TABOR limits for both 2016 and 2017 that was not previously refunded as part of the temporary mill levy credit for the 2018 budget, along with 10% simple interest per year.

The total mill levy for 2019 is 4.000 mills, which is the sum of the three mill levies discussed above.

**Property Tax Revenue Summary**

**Net Assessed Valuation**

2018	\$7,001,563,360
2019	\$7,113,572,510

**Mill Levies**

**General Operating Purposes**

2018	3.860
2019	4.000

**Abatements and Refunds**

2018	0.023
2019	0.018

**Temporary Mill Levy Credit**

2018	(0.071)
2019	(0.018)

**Total Mill Levy**

2018	3.812
2019	4.000

## **Property Tax Revenue**

### **General Operating Purposes**

2018 \$27,026,035

2019 \$28,454,290

### **Refunds and Abatements**

2018 \$161,036

2019 \$128,044

### **Temporary Mill Levy Credit**

2018 (\$497,111)

2019 (\$128,044)

### **Total Property Tax Revenue**

2018 \$26,689,960

2019 \$28,454,290

## **Revenues**

Total General Fund budgeted revenues for 2019 are \$33,405,893. The 2018 revenue budget is \$32,098,444. The difference is an increase of \$1,307,449.

The following is a brief summary of the more significant items included as part of revenue within the 2019 Budget.

### **Property Taxes**

See discussion above. Property tax revenue typically equates to approximately 85% of the annual revenue budget.

#### **Specific Ownership Taxes - \$3,450,000.**

This amount equates to approximately 10% of the total 2019 revenue budget. Collections for 2019 are expected to be slightly higher than the estimated total for 2018 primarily because there should be a small spike in auto sales during late 2018 and early 2019 to replace vehicles previously damaged from hail storms. The 2018 estimate is \$3,335,000.

#### **E-Rate Refund - \$200,000.**

This is the amount expected for the 2019 funding year, which is slightly less the total to be collected during the 2018 funding year. The estimate for 2019 is based on what is legally appropriate. The



adjustment may change by the budget hearing on December 11, 2018 as management continues to explore what its options are for eRate reimbursement purposes.

**Fines and Fees - \$100,000.**

During 2018, the District eliminated fines on most library materials. There has been a statewide and national trend towards eliminating fines. Charging fines can be viewed as an impediment to access to library materials, especially for lower-income families. The budgeted total represents amounts collected for lost materials and the related fees associated with utilizing a collection agency.

**Interest Income - \$380,000.**

Given the recent struggling national, state and local economies, interest rates have fallen dramatically over the past several years to historical lows in many instances. During 2007, total interest income was \$486,767. These economies have and continue to improve, meaning the District anticipates higher interest rates for 2018 and 2019. Given the volatile state of the economy and world markets, the actual amount expected to be earned during 2019 may vary from the estimated amount because interest rates may change significantly. The estimated amount to be received during 2018 is \$375,000.

**Copier/Printing Charges - \$96,000.**

Revenue generated from copier services and printer management services has increased over the past several years. In part, the demand for printing copies of information that is available electronically appears to have increased recently, perhaps due to the availability of such information.

**Parking Lot Collections - \$33,000.**

The parking lot at Penrose Library is well-utilized. The 2019 estimate is approximately the same as the estimate for 2018, as total collections appears to have leveled off over the past several years.

**Donations - \$585,559**

A recent change in accounting literature for government entities strictly defines how designated funds must be accounted for within the entity's financial records. New activities in designated funds must be accounted for in the General Fund. This figure represents an estimated amount of new financial activity that has typically been accounted for separately as part of the District's designated funds in the past.

In addition, this line item includes an amount of \$300,000 for unanticipated/unknown donations for 2019. Prior to 2018, an estimate for unanticipated donations for the year had not been included in prior year budgets. There is a corresponding line under expenditures (Designated Funds) for the same amount. This practice is consistent with the 2018 Budget.

**Expenditures**

The 2019 Budget for General Fund expenditures is \$35,505,009. The budget total for 2018 is \$34,511,678.

The following are the more significant items/issues that are included in the 2019 Budget:

## **Personnel Budget**

The District's staff is arguably its most valuable resource, providing exemplary service that garners the District both local accolades and national recognition. The 2019 budget is \$20,801,813 (58.5% of the total 2019 budget).

The 2019 Budget includes funding for 480 existing positions (372.72 full-time equivalents), which includes funding for an additional seven full-time positions, two part-time positions and seven additional hours to existing positions, as discussed below.

### **2019 Pay Structure Adjustments and Issues**

During 2016, the District engaged a consultant to complete a comprehensive compensation, classification and workforce levels study. This study was completed in 2017. There were many objectives to this study, including the development and implementation of a district-wide workforce plan, the development of a classification system, and the development of a pay scale to help attract top talent for its positions and to be competitive with other employers for retaining talent both at a local and national level.

In addition, several issues related to personnel costs are addressed in the 2019 Budget:

1. In November 2016, the citizens of Colorado voted to add a constitutional amendment to increase the minimum wage for workers in Colorado. The minimum wage for Colorado will change from the 2016 rate of \$8.31 per hour to \$9.30 per hour for 2017, \$10.20 per hour for 2018, \$11.10 per hour for 2019, and \$12.00 per hour in 2020 (to be adjusted annually thereafter). The 2019 Budget includes an estimate of \$23,000 to address the minimum wage issue for 2019 by increasing the District's minimum wage in its staffing tables to \$11.10 per hour.
2. The El Paso County Retirement Plan (the Plan) Board of Trustees has deferred indefinitely any increase to the employer and employee contribution rate (currently 8.0%). However, El Paso County approved a payment to the Plan of \$400,000 to be used to partially offset the Plan's administrative costs. The District's share of the Plan's financial activity is approximately 6% of the total Plan, and the Budget includes \$25,000 to augment the contribution from El Paso County.

In addition, as part of the compensation project, the District has committed to reviewing the pay structure to the market values for each position at least once every 3 years. The 2019 Budget includes \$25,000 for a consultant to review the current salary structure to market values and to make recommendations for pay adjustments in 2020, contingent upon available resources.

### **New Positions**

The 2019 Budget includes seven new full-time positions, two new part-time positions, and seven hours per week to be added to existing positions. The estimated cost for these positions for 2019 is \$511,716.

The following is a summary of the new positions:

- Librarian (1)
- Senior Librarians (2)
- Internal Communications Specialist (1)
- District-wide Audio/Video Staff (1)
- Infrastructure Group Manager (1)

- Technical Support Specialist (1)
- Library Associates – part time (2)

### **Pay Adjustment Pool**

The 2019 Budget includes a 3% pay adjustment pool; estimated cost of \$529,000.

### **Savings from Vacant Positions**

The 2019 Budget includes a vacant position savings target of \$675,000. This target is included in the 2019 Budget because of the following:

- The District budgets all of its positions annually as if they will all be filled throughout the year. Realistically, there are vacancies through the year, and it generally takes time to fill the vacant position. This occurs annually, and as a result, savings from vacant positions are added back to fund balance at the end of each year.
- The 2019 Budget includes \$511,716 for new positions, as discussed above. Again, the budget is set up as if each position will be filled as of January 1, 2019, and this is not realistic. The new positions will be phased in, some as soon as January 2019, but others will be filled over the period of January 2019 through June 2019.

### **Payroll Accrual Provision**

District employees are paid bi-weekly. Accordingly, there is at least one extra day in each year for which the District must set funds aside to cover the year when there will be 27 pay dates. This will occur again during 2028. The 2019 Budget includes \$65,000 to be set aside for this purpose.

### **Employee Health Insurance Plan**

In 2004, the District implemented a partially self-insured health plan for its eligible employees (those employees with a regularly scheduled work week of 30 – 40 hours). Almost 90% of eligible employees participate in the plan. District contributions to the health plan will approximate \$1.75 million in 2019. This amount is reflective of the 5% increase in the renewal rate for 2019. This amount is also net of one month of no premium payments for both the District and its participating employees.

### **Benefit Stipend Issues**

During 2003, as a result of rising health care costs, the District made some changes in health insurance coverage for its employees. The District previously paid all of its employees with a regularly scheduled workweek of 20 or more hours a benefit stipend. In 2004, the District offered health insurance coverage only to employees, with a regularly scheduled workweek of 30 hours or more, contributing directly towards the monthly premium costs for those employees who elect to participate.

Employees hired prior to July 1, 2003, with a regularly scheduled workweek of 20 – 29 hours, receive a monthly health insurance stipend, as long as they remain employed by the District. For 2019, this cost will not exceed \$22,500 and this amount will continue to decline over future years as employees in this category leave the District.

## **Contributions to the El Paso County Retirement Plan**

The District has participated in the Plan, a defined benefit retirement plan, since its inception in 1967. In short, all District full-time employees are required to participate in this plan. During 2019, the District and its employees will continue to contribute 8.0% of the employee's covered salary each to the Plan. The total amount expected to be contributed to the Plan in 2019 is \$976,828, up from the 2018 budget of \$970,335.

## **Library Materials**

The 2019 Budget includes \$4,630,765 for library materials, which is higher than the 2018 original budget of \$4,400,565. The percentage of all expenditures going directly to library materials in 2019 is 13.0%. This figure approximates the national average for library systems of similar size and is a reflection of the District's emphasis on meeting customer demands and on keeping the collection up-to-date for users.

Included in this figure (for both 2019 and 2018) is a grant from the State of Colorado in the amount of \$145,000 (each year) for the purchase of library materials.

## **Training**

The 2019 Budget includes \$287,534 to continue the emphasis of training staff appropriately. The benefits of this initiative include professional and personal development of District staff, which in turn allows for improved customer service and a more professional work environment. The amount included in the 2018 budget is \$246,349.

## **Career On-Line High School Program**

The 2019 budget includes \$30,000 as a platform fee to continue the Career Online High School program, which was initially implemented during 2017.

## **Operating Transfers**

The 2019 Budget includes the following transfers:

East Library Renovation Project Fund	\$139,627
Penrose Library Renovation Project Fund	96,700
Library 21c Capital Projects Fund	1,156,100
Capital Reserve Fund	<u>1,035,984</u>
Total	<u>\$2,428,411</u>

The purpose of these funds, entirely for capital projects, will be discussed in further detail below.

## **Other Items**

The following is a list of other items that are pertinent to the discussion of the 2019 Budget:

1. The District has no General Obligation Bonds or any other similar forms of debt financing outstanding as of December 31, 2018, nor is any anticipated as of December 31, 2019. This is unusual for governmental entities.

2. The District has several operating leases in place for the rental of certain Library facilities.

### **Fund Balance**

As of December 31, 2019, the estimated fund balance is estimated at \$7,664,323. This total includes an estimate for the operational reserve (unassigned fund balance) of \$6,549,654.

Many financial experts recommend a financially prudent operational reserve of 1-3 months of operating revenues. For the District, this equates to a range of \$2.8 - \$8.4 million. The estimate of the operational reserve as of December 31, 2019 is 19.7% of 2019 revenues, or about 2.3 months.

The 2019 Budget calls for a reduction in fund balance of (\$2,099,116). This balance was designated to fund one-time capital projects as discussed in further detail below. Please note that the estimated unassigned fund balance as of December 31, 2018, per the original 2018 budget, is \$6,594,357. The revised estimate of the unassigned fund balance as of December 31, 2018 is \$8,699,224, which represents an increase of \$2,104,567. The majority of this amount comes from estimated budget savings realized during 2018 (savings from vacant staff positions being the primary source). The net between the additions to fund balance in 2018 and the estimated usage of fund balance in 2019 is a net increase of \$5,451.

Fund balance as of December 31, 2019 also includes an estimate of \$985,816 for the Emergency Reserve as required by TABOR.

## **CAPITAL PROJECTS FUNDS**

### **EAST LIBRARY PROJECT FUND**

The purpose of this Capital Projects Fund is to account for all financial activity for all capital expenditures related to the East Library facility. This fund is ongoing and it will account for all financial activities related to capital projects for this facility in the future.

For 2019, a total \$144,627 of expenditures is included for several minor capital projects, including \$60,000 to replace the emergency lighting generator.

### **PENROSE LIBRARY PROJECT FUND**

The purpose of this Capital Projects Fund is to account for all financial activity for all capital expenditures related to the Penrose Library facility, including the 1905 Carnegie Building and the Knights of Columbus Building located next to the Penrose Library. This fund is ongoing and it will account for all financial activities related to capital projects for this facility in the future.

For 2019, a total of \$96,700 is included for several capital projects.

### **LIBRARY 21c PROJECT FUND**

The purpose of this Capital Projects Fund is to account for all financial activity for all capital expenditures related to the Library 21c facility. This fund is ongoing and it will account for all financial activities related to capital projects for this facility in the future.

For 2019, a total \$1,156,100 of expenditures is included in the 2019 Budget, including \$1,035,000 as an estimate cost to replace the roof at this facility, \$108,000 to replace the skylights in conjunction with the roof replacement project, and several other minor projects.

## **CAPITAL RESERVE FUND**

The purpose of this fund is to account for the accumulation of funds to be used on projects specifically identified in future years that are not funded in either the other Capital Projects Funds (described above) of any Special Revenue Fund or any designated fund included within the General Fund.

Such projects include, but are not limited to, furniture replacement, equipment replacement, vehicle replacement, purchases of land for future expansion, construction of new facilities, and renovation projects related to existing facilities, along with IT-related projects.

Currently, funding for these projects comes from the General Fund and from fundraising through the Pikes Peak Library District Foundation. The expenditure budget for 2019 is \$1,158,984. The more significant projects are as follows:

- \$200,000 – to be set aside for the acquisition and installation of a small facility tentatively proposed to be placed in the town of Ellicott, Colorado.
- \$125,000 – to be used for the redesign of the security surveillance system.
- \$100,000 - to be used to standardize the audio-video equipment district-wide.
- \$75,000 – replace wooden floor at the Old Colorado Library facility; funding of which is expected through a donation.
- \$75,000 – set aside for the redesign of the data centers; project to be completed in 2020.
- \$75,000 – technology refresh (computer replacements) for staff.
- \$75,000 – technology refresh (computer replacements) for library users.
- \$50,000 – capital contingency (non-IT related projects).
- \$47,500 – capital contingency for IT-related projects.

## **SPECIAL REVENUE FUNDS**

The 2019 Budget includes its remaining Special Revenue Funds (SRFs). SRFs are funds established to account for monies previously received by the District that are either restricted or designated (by the donor when applicable) for specific purposes. Given the change in accounting literature, the District's designated funds are no longer accounted for under SRFs and are now required to be accounted for under the General Fund. The remaining funds included under SRFs are to be fully depleted in time.

For 2019, the only remaining funds are the High Prairie Library Support Fund and the Fountain Library Support Fund. All other funds should be fully depleted by the end of 2018. These two funds will have an estimated balance of \$71,574 and \$2,225 remaining as of December 31, 2019, respectively, and the balance will be used for capital projects related to that library when needs arise.

**2018/2019 STRATEGIC PLAN**

This is included for informational purposes only.

<p>Providing resources and opportunities that impact individual lives and build community.</p>	<p>Pikes Peak Library District Strategic Plan 2017-2020</p>	
STRATEGIC FOCUS	EFFORTS	OUTCOMES
<p><b>COMMUNITY</b></p>	<p>Steward the alignment of the community's talents, abilities and relationships to enrich lives. Facilitate enlightened dialogues to serve as a social connector.</p>	<p>PPLD is a people-focused public library that embraces new ways of working together to advance greater integration and cooperation in our community.</p>
<p><b>RESOURCES</b></p>	<p>Provide, maintain and improve a variety of flexible, sustainable and innovative resources. Explore and develop opportunities with other organizations for collaborative resources both internal and external, throughout the District.</p>	<p>PPLD is the center of a thriving community.</p>
<p><b>INNOVATION/CREATIVITY</b></p>	<p>Focus on community interests and trends to create opportunities for individuals to collaborate, innovate, inspire one another and generate content. Utilize innovation and creativity to highlight the history and culture of the Pikes Peak Region.</p>	<p>PPLD will support lifelong learning and foster a learning community that allows each individual to maximize their creative potential.</p>
<p><b>SERVICE</b></p>	<p>Design and implement services to anticipate and meet the needs of increasingly diverse communities with unique needs and expectations. Remove barriers and take bold risks to design and deliver exemplary services that set a national standard of excellence for libraries.</p>	<p>The customer experience at PPLD will emphasize convenience, speed, ease and satisfaction. PPLD collections and services will be responsive to community needs and relevant to residents' lives.</p>
<p><b>INTERNAL – STAFF</b></p>	<p>Create and maintain an environment that allows employees to take maximum advantage of their abilities to grow personally and professionally in alignment with PPLD's mission. Offer competitive compensation, benefits and work environment to attract and retain quality employees. Develop and maintain an organizational structure that is responsive, agile and quality focused.</p>	<p>PPLD staff members are community-focused, confident and motivated.</p>
<p><b>ACCOUNTABILITY</b></p>	<p>Build institutional capacity to ensure the future of PPLD. Promote efficient and effective use of financial resources entrusted to PPLD. Foster community understanding of PPLD with a focus on initiatives tied to strategic efforts.</p>	<p>PPLD will be prudent in the utilization of its financial resources. PPLD will have a strong brand as a trusted community resource, asset and partner.</p>

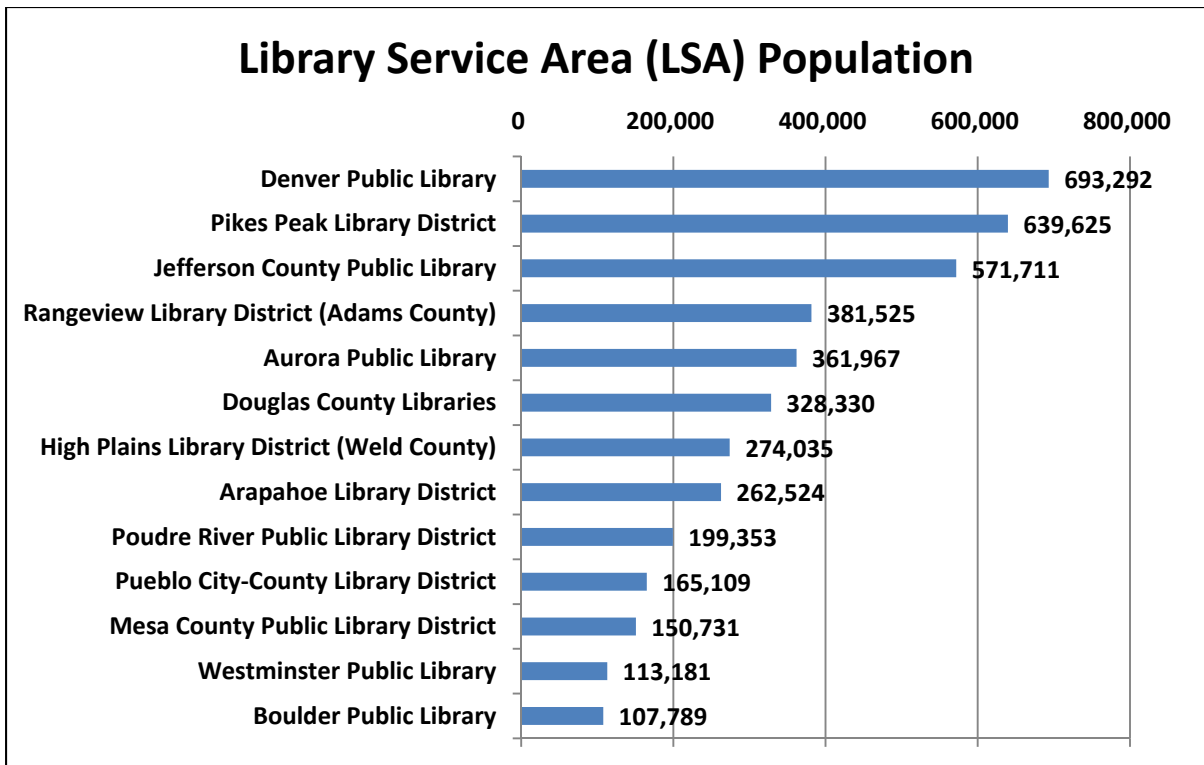
**PERFORMANCE MEASURES**

Included in this Budget are charts to show how the District compares to other large library systems in Colorado. The source of the information is the Library Research Service. The chart data is for the 2017 calendar year, which represents the most current available data.

For purposes of this analysis, the following libraries have been selected:

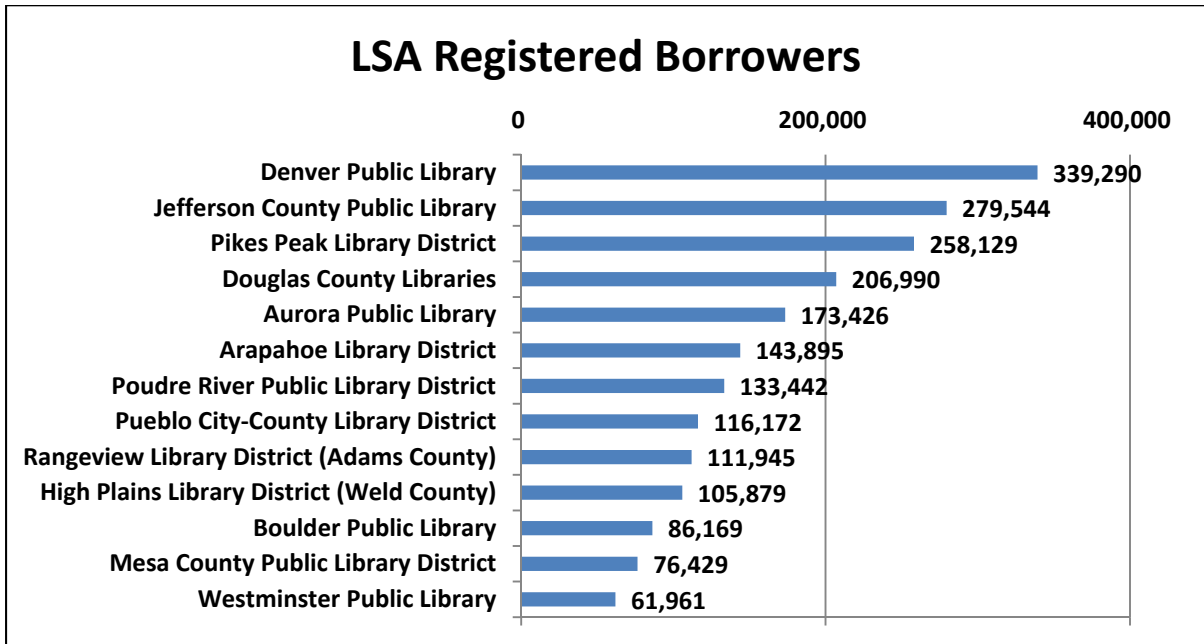
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|--|---|
| Pikes Peak Library District                | Denver Public Library                     |
| Jefferson County Public Library            | Arapahoe Library District                 |
| Douglas County Libraries                   | Rangeview Library District (Adams County) |
| High Plains Library District (Weld County) | Pueblo City-County Library District       |
| Boulder Public Library                     | Aurora Public Library                     |
| Poudre River Public Library District       | Mesa County Public Library District       |
| Westminster Public Library                 |   |

**1. Library Service Area (“LSA”) Population** – This chart shows the total number of citizens that reside within the boundaries of each library service area. For 2017, the District has the second highest LSA population.

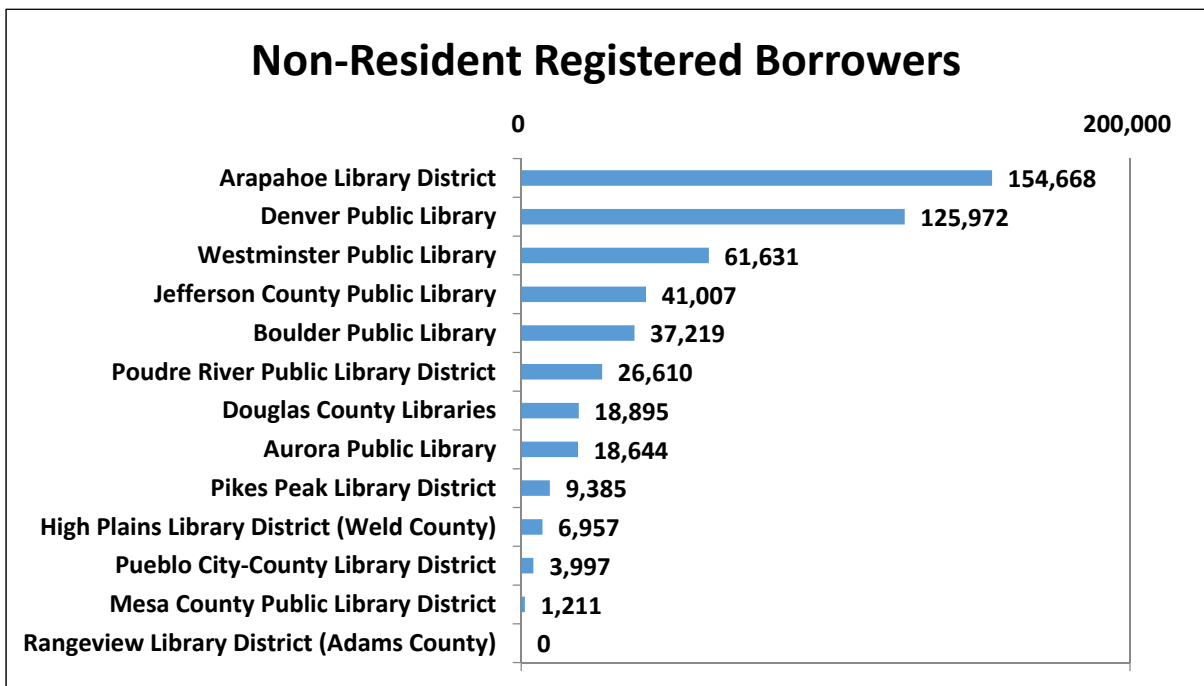




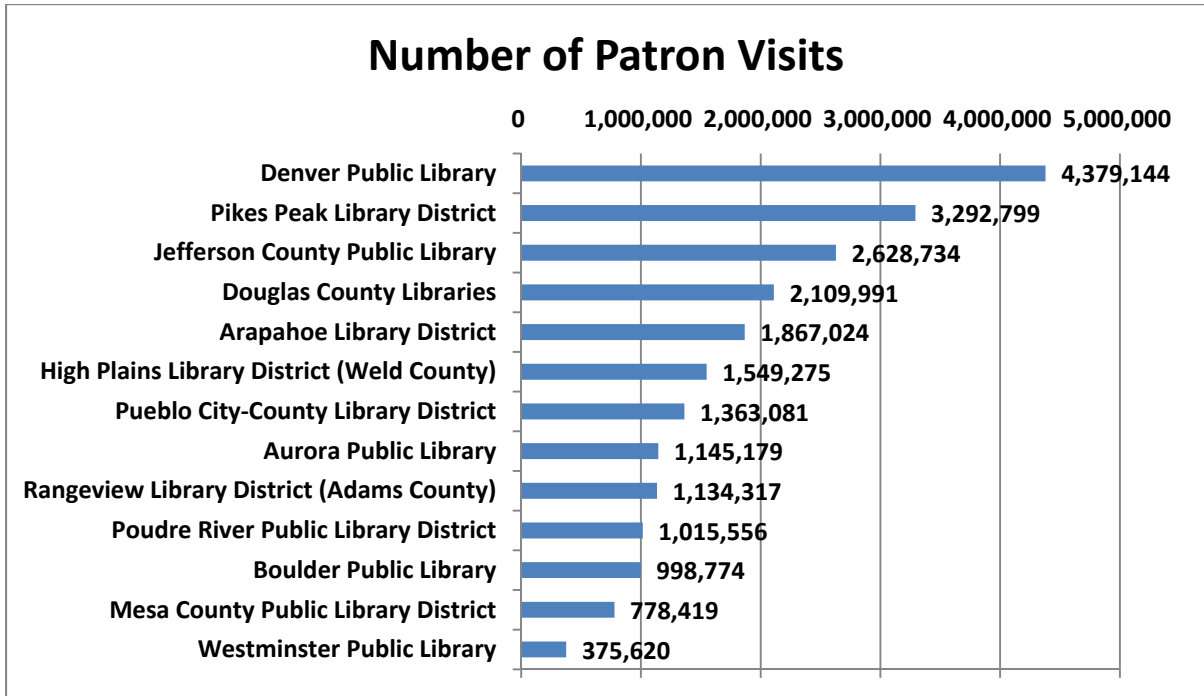
2. **LSA Registered Borrowers** – This chart shows the number of resident library cardholders within each LSA population. The District ranked third out of 13 libraries, which is up from fourth in 2016.



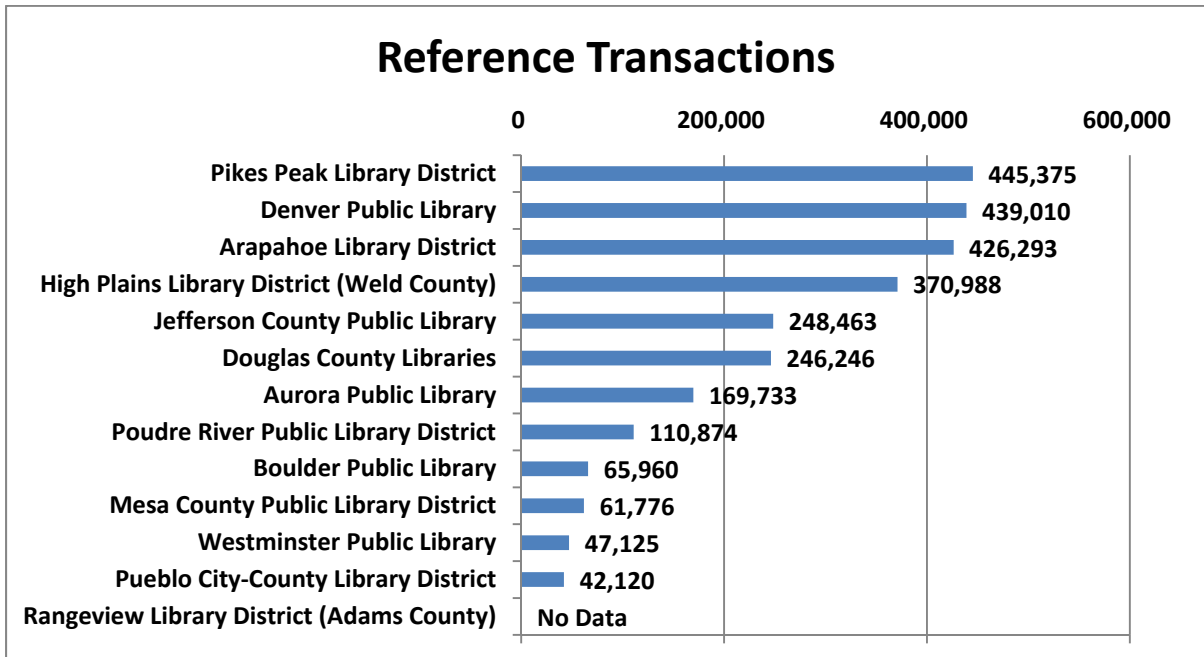
3. **Non-Resident Registered Borrowers** – This chart shows the number of non-resident library cardholders in each LSA population. The District ranked ninth out of the 13 libraries presented, which was the same as 2016.



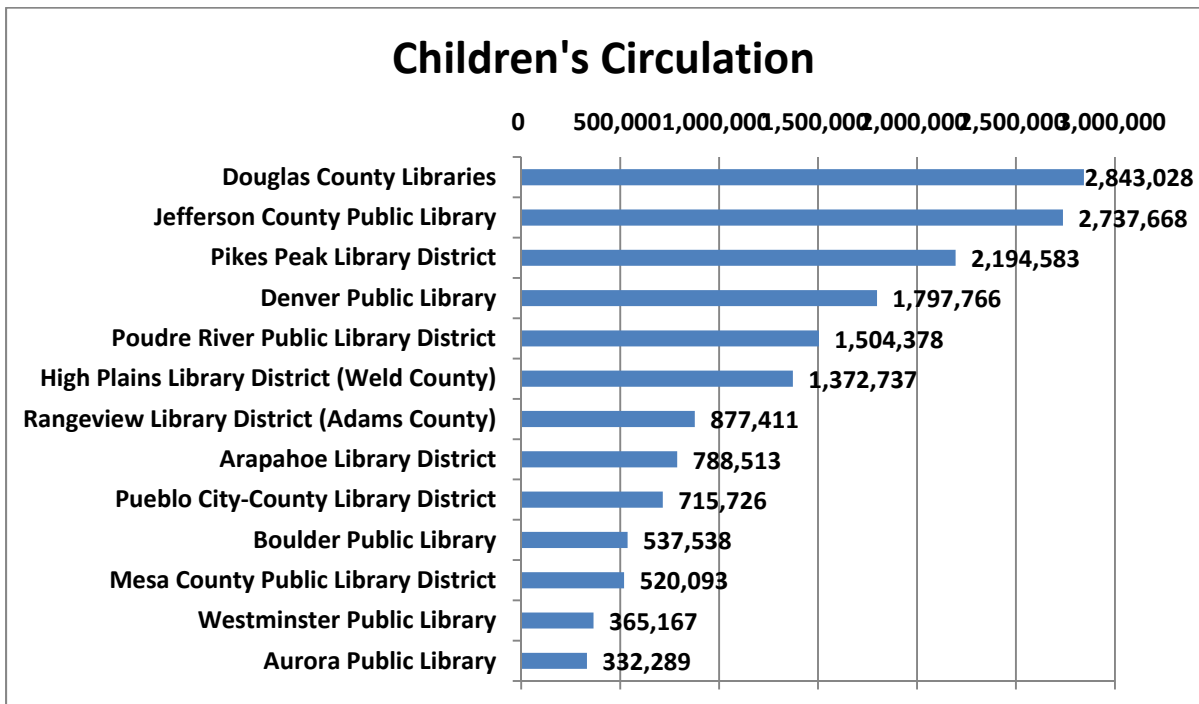
4. **Number of Patron Visits** – This chart shows total library patron visits during 2017. For 2017, the District ranked second in this category, which was the same as for 2016.



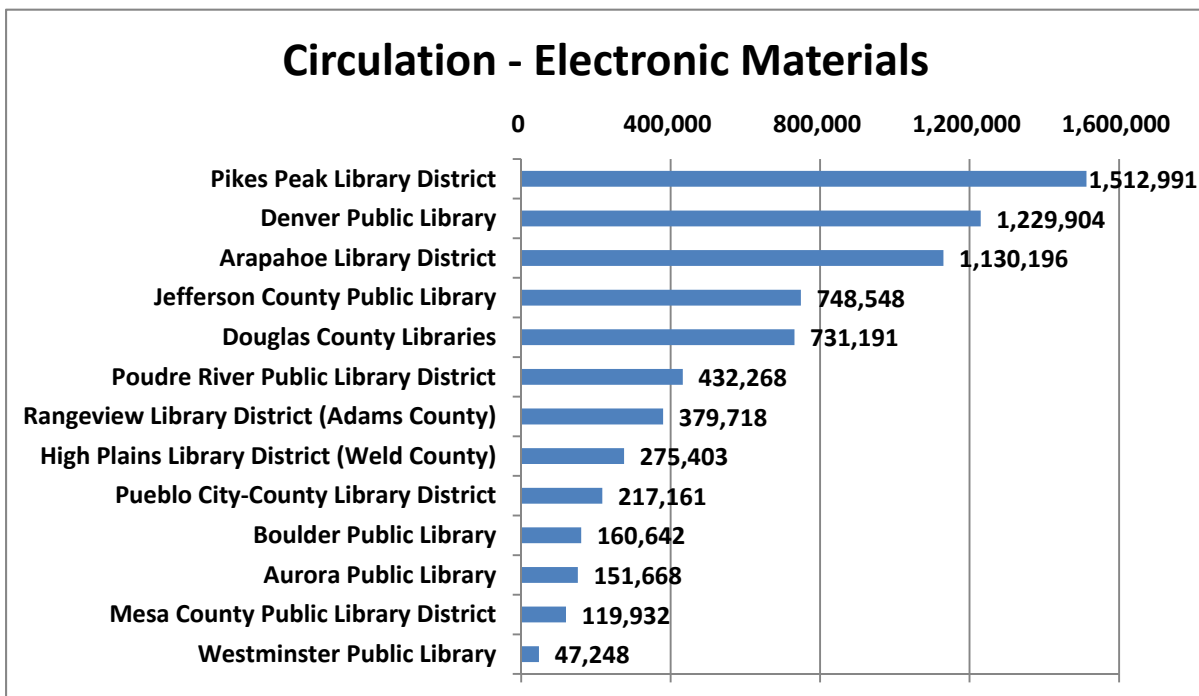
5. **Reference Transactions** – Defined as “An information contact which involves the knowledge, use, recommendations, interpretation, or instruction in the use of one or more information sources by a member of the library staff. This includes in-person, phone, fax, mail, email, live or electronic reference service, and it does not include directional transactions or questions of rules or policies.” For 2017, the District ranked first out of the 13 libraries. For 2016, the District ranked second.



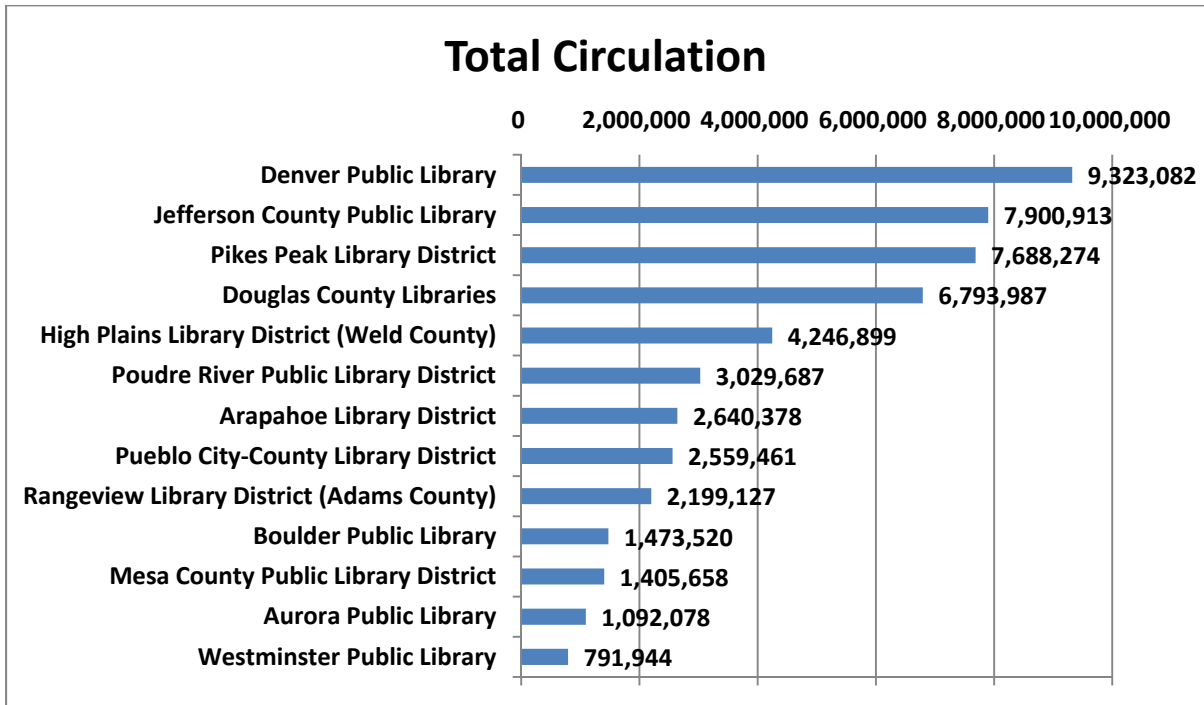
6. **Children's Circulation** – The number of items the library loaned in 2017 to children, including renewals. “Children” are defined as individuals 11 years of age and under. The District ranked third out of 13 libraries, unchanged from 2016.



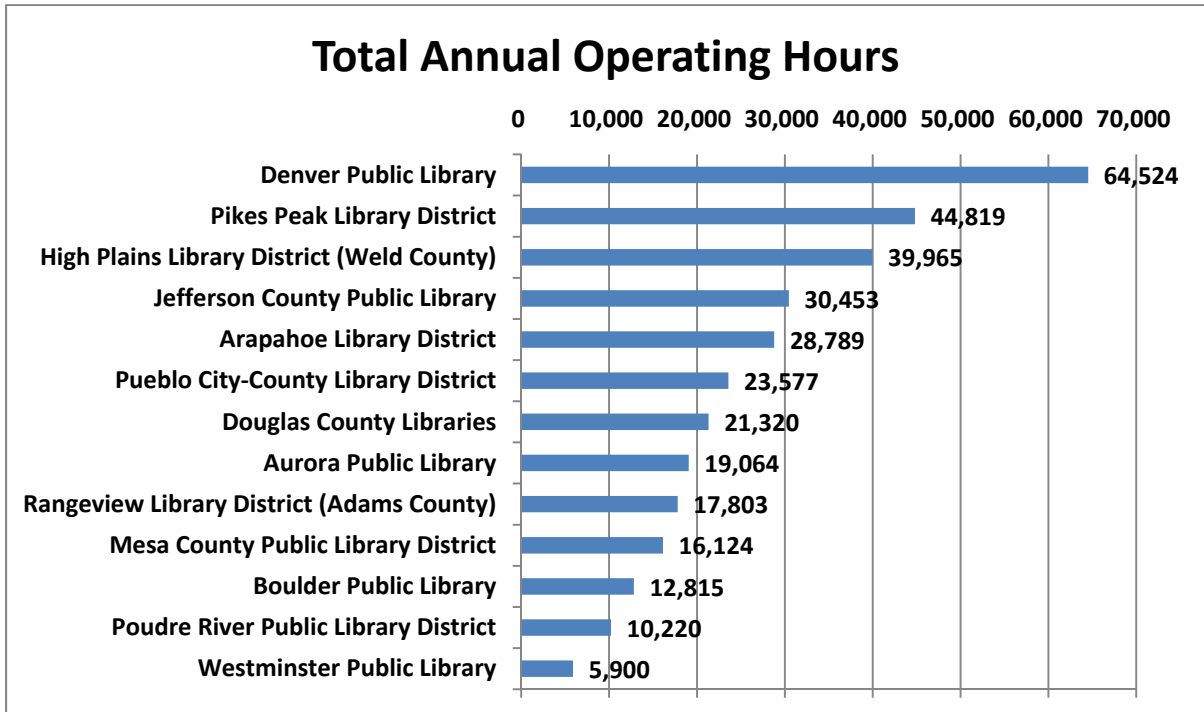
7. **Circulation - Electronic Materials** – This chart shows the total circulation of electronic materials. In 2017, the district ranked first in this category, unchanged from 2016.



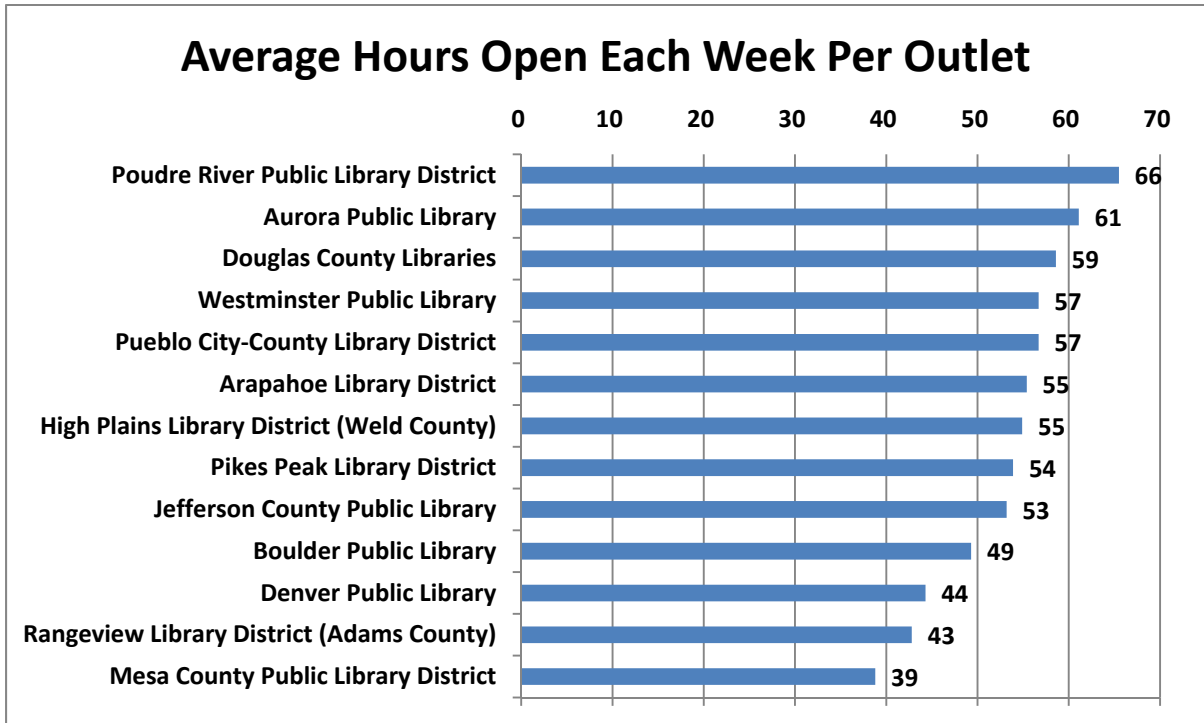
8. **Total Circulation** – This chart shows total circulation during 2017. The District ranked third, primarily due to the size of its LSA population. In 2016, the District also ranked third.



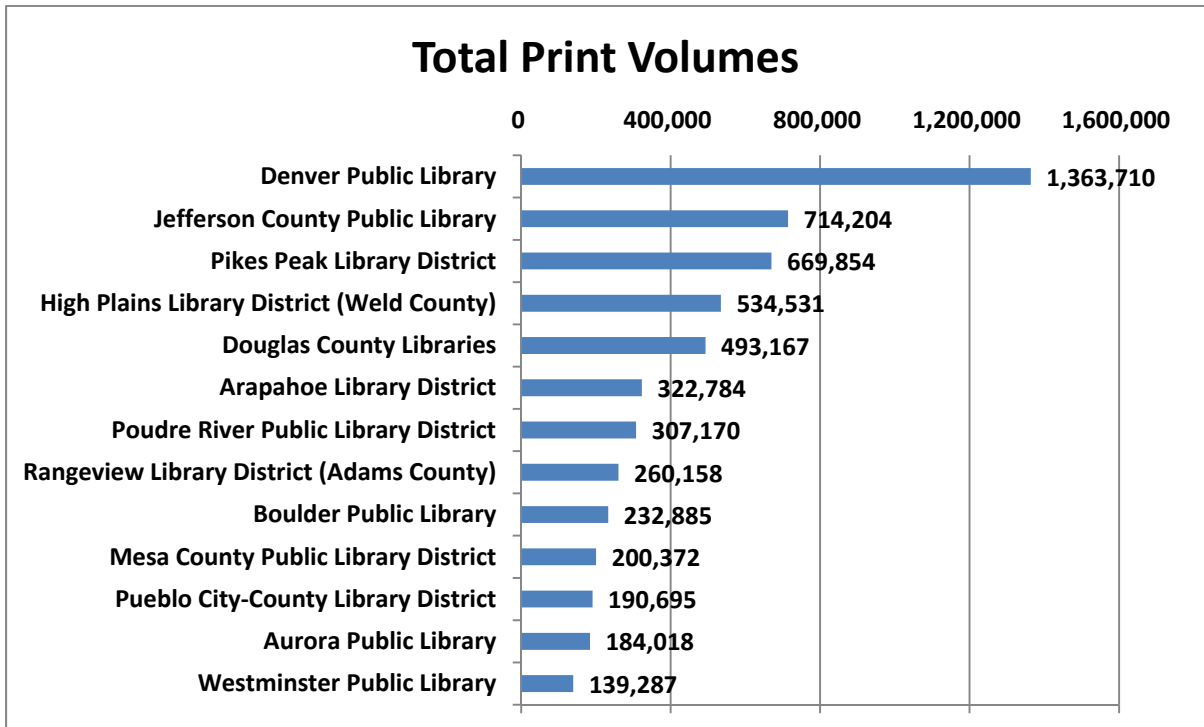
9. **Total Annual Operating Hours** – Total public service hours that central libraries, branches, and bookmobiles are open to the public, which includes hours for books-by-mail operation. The District ranked second out of 13 libraries, unchanged from 2016.



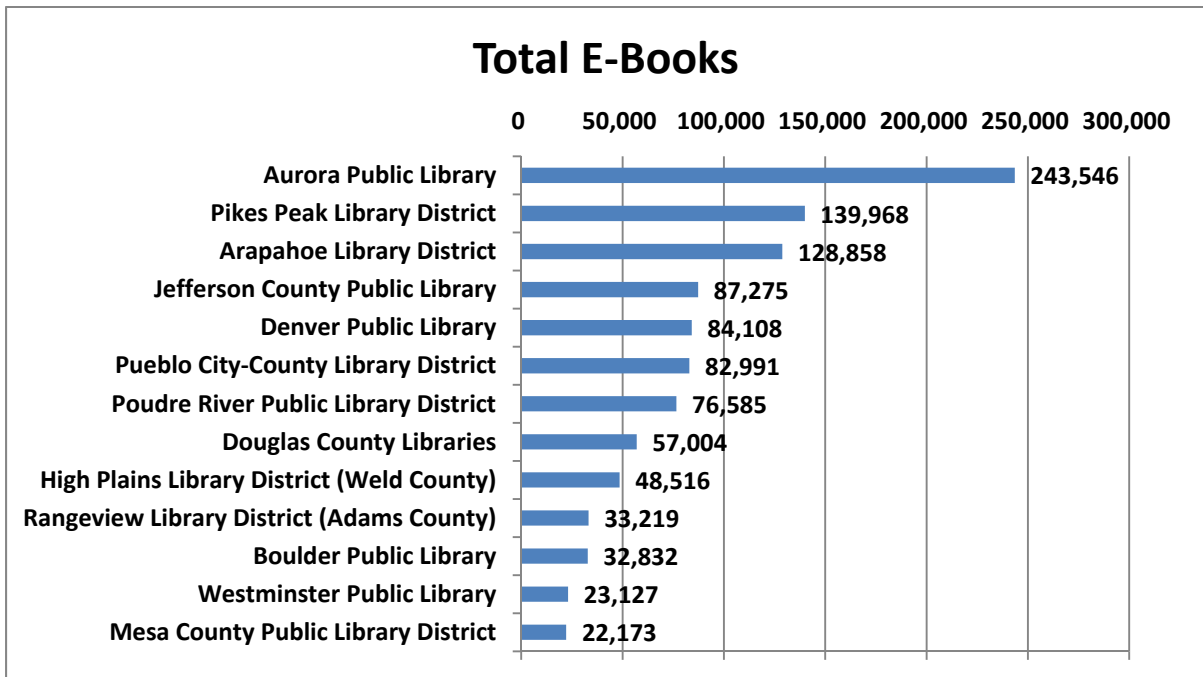
**10. Average Hours Open Each Week Per Outlet** – The total number of hours that a library and all its outlets are open each week divided by the number of outlets. The District ranked eighth out of the 13 libraries, up from ninth in 2016.



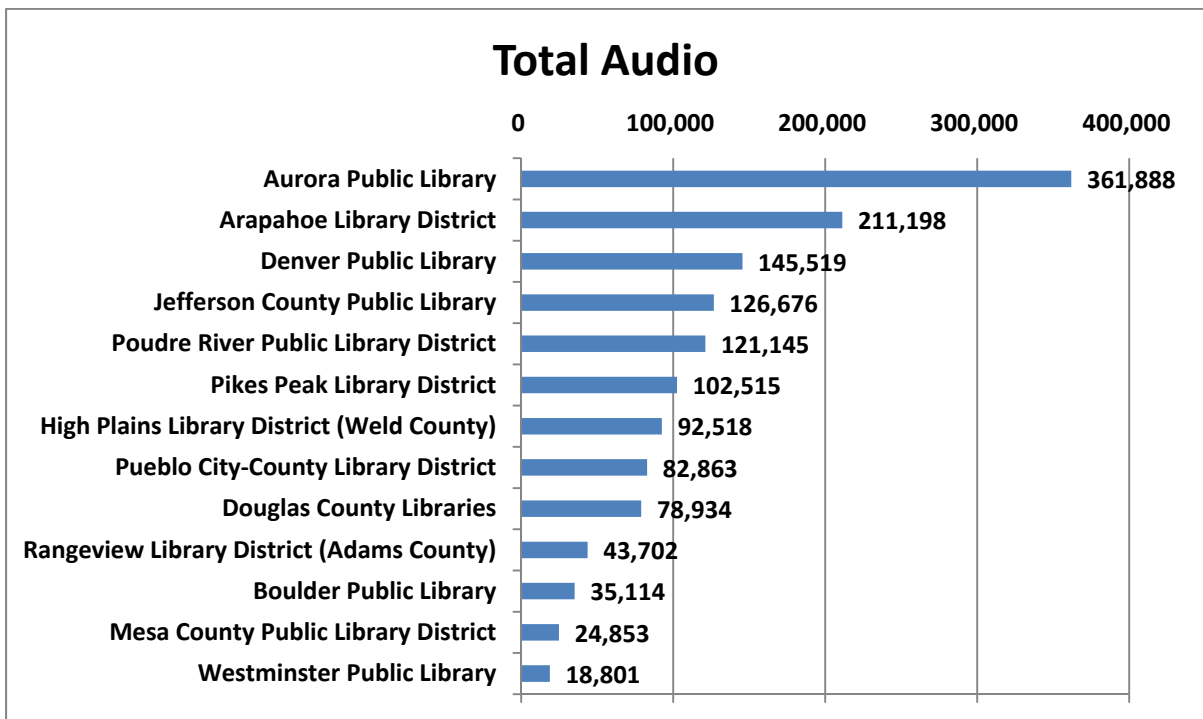
**11. Total Print Volumes** – The number of printed books and serial publications owned by the library. The District ranked third of the 13 libraries, unchanged from 2016.



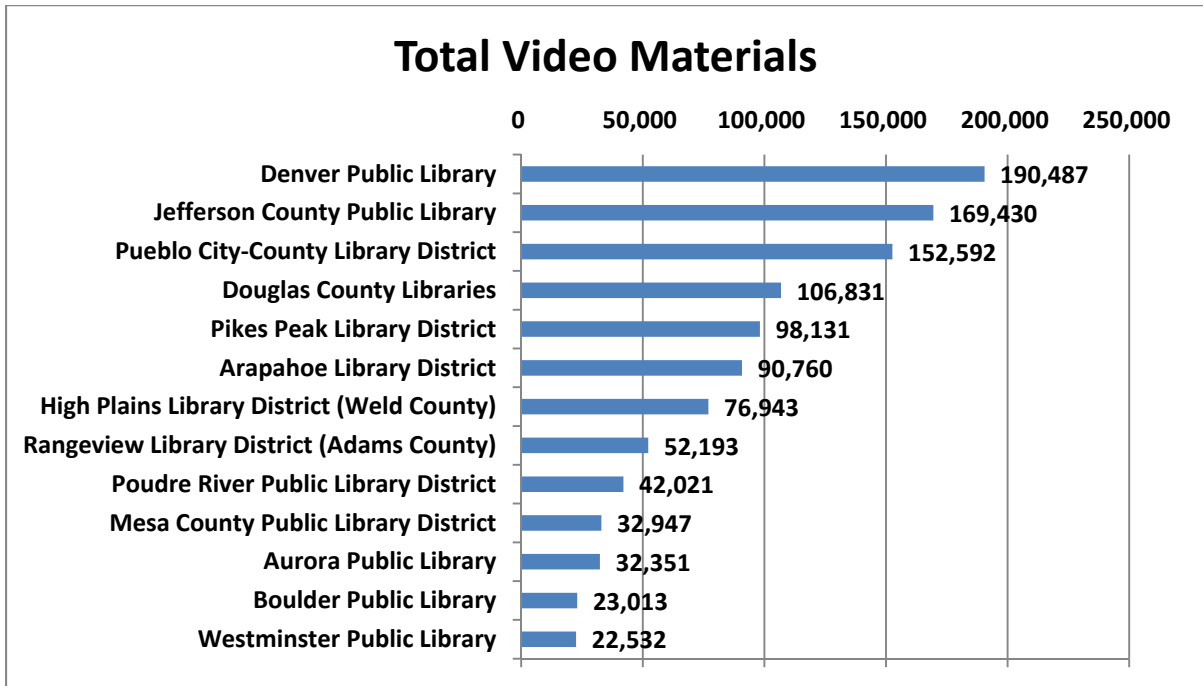
**12. Total E-Books** – The number of e-books and serial publications owned by the library. The District ranked second out of the 13 libraries, unchanged from 2016.



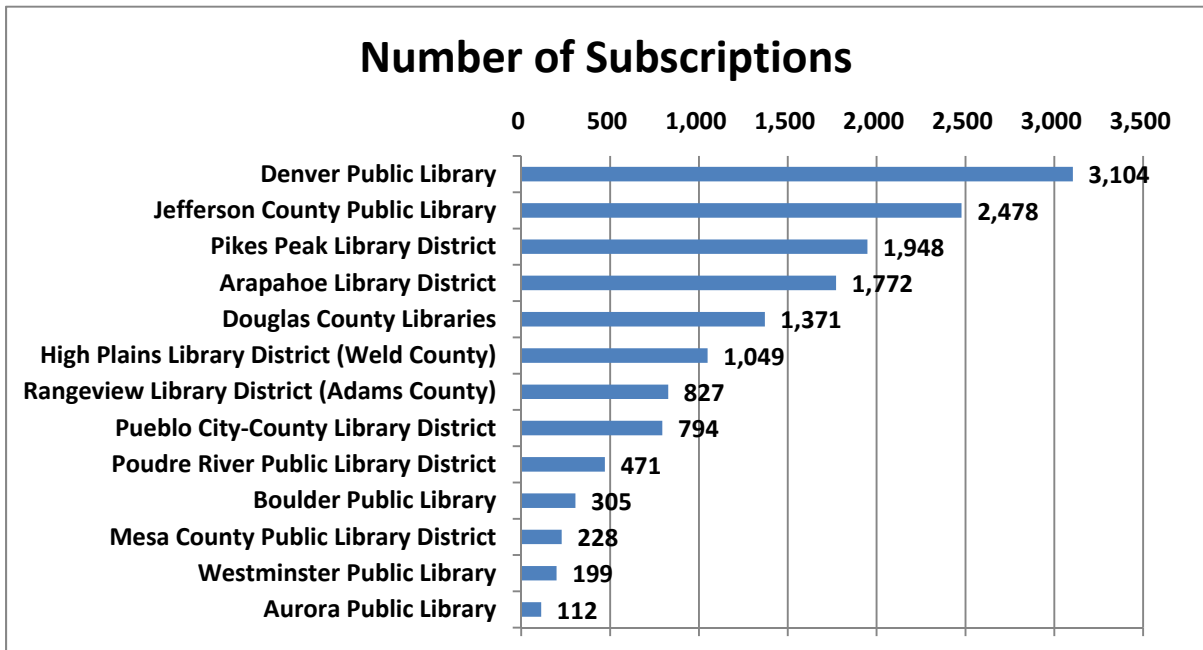
**13. Total Audio** – Sum of physical or electronic audiobooks, music, and other formats. The District ranked sixth out of the 13 libraries, unchanged from 2016.



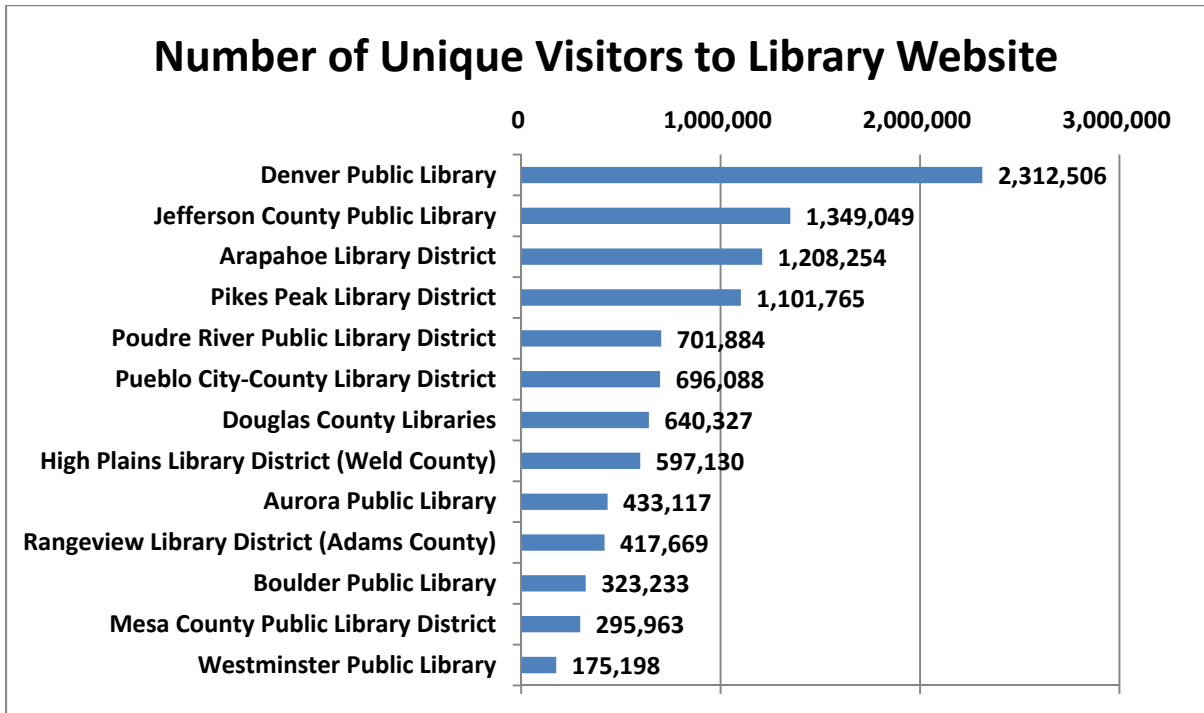
**14. Total Video Materials** – This number is the sum of physical and electronic video materials. The District ranked fifth in 2017, dropping from fourth in 2016.



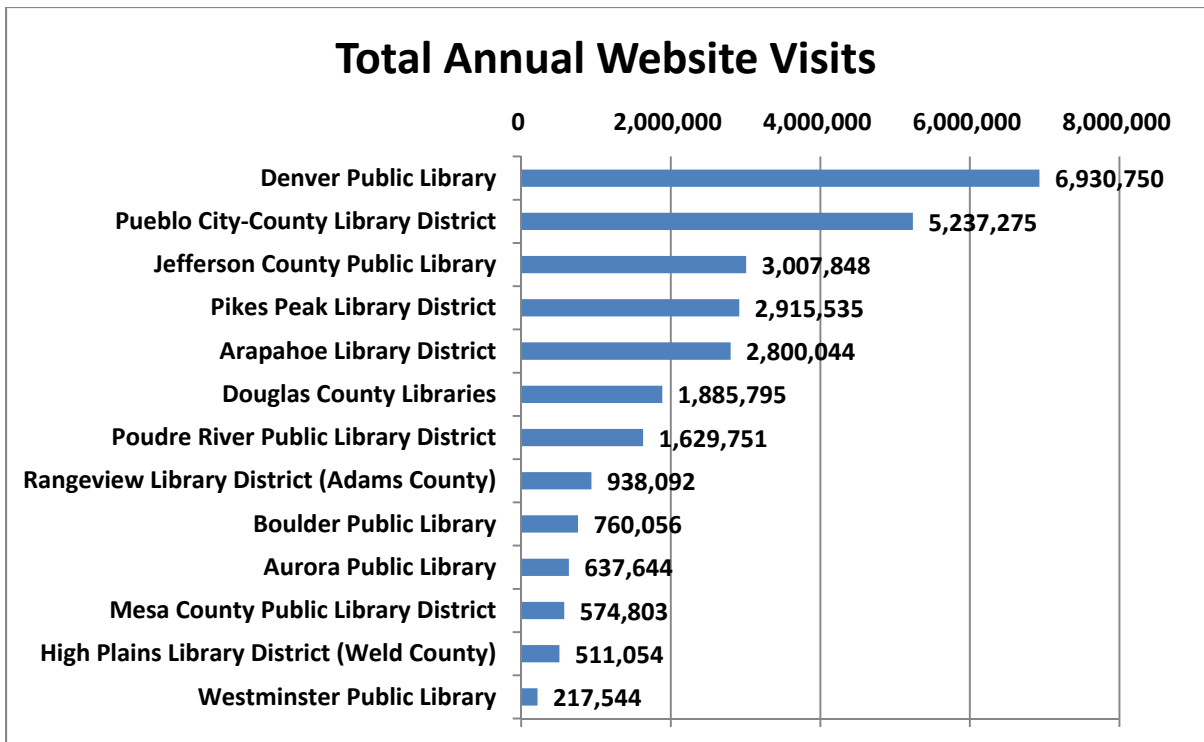
**15. Number of Subscriptions** – The number of print serial subscriptions, including duplicates, for all outlets. Includes magazines, newspapers, annuals, some government documents, some reference tools, and numbered monograph series. The District ranked third out of the 13 libraries, unchanged from 2016.



**16. Number of Unique Visitors to Library Website** - This chart shows total unique visits to the website during 2017. The District ranked fourth in this category, down from third in 2016.

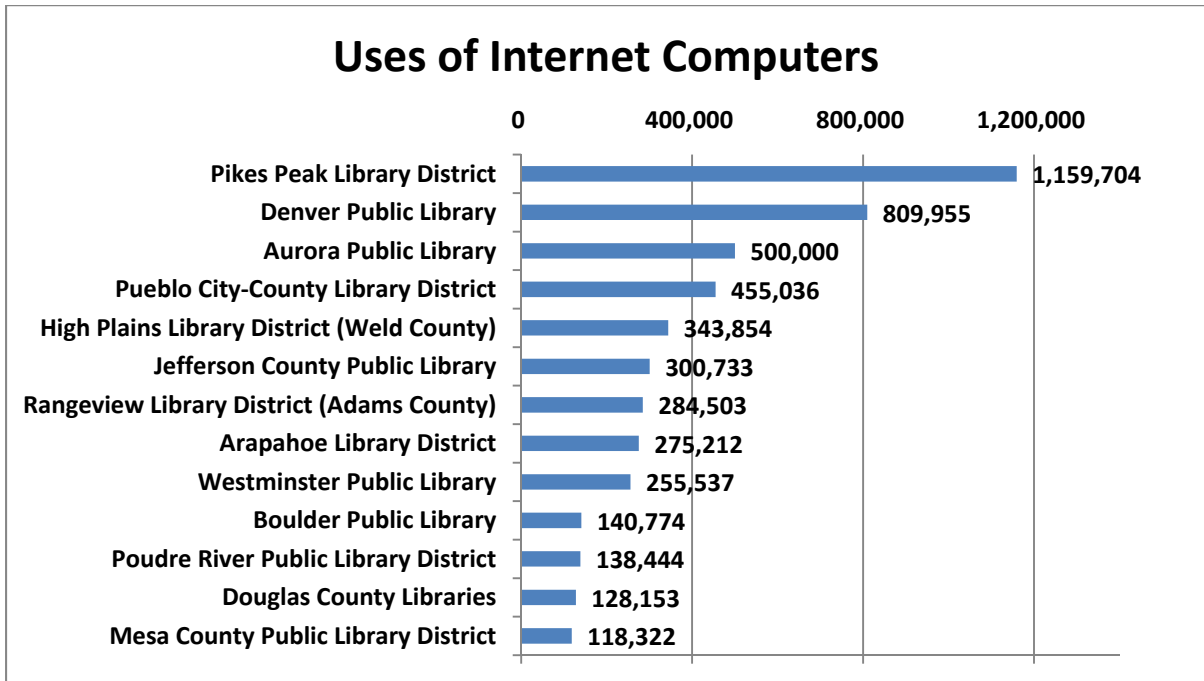


**17. Total Annual Website Visits** – This chart shows the total number of visits to the library’s main web page. In 2017, the District ranked fourth out of the 13 libraries, down from third in 2016.

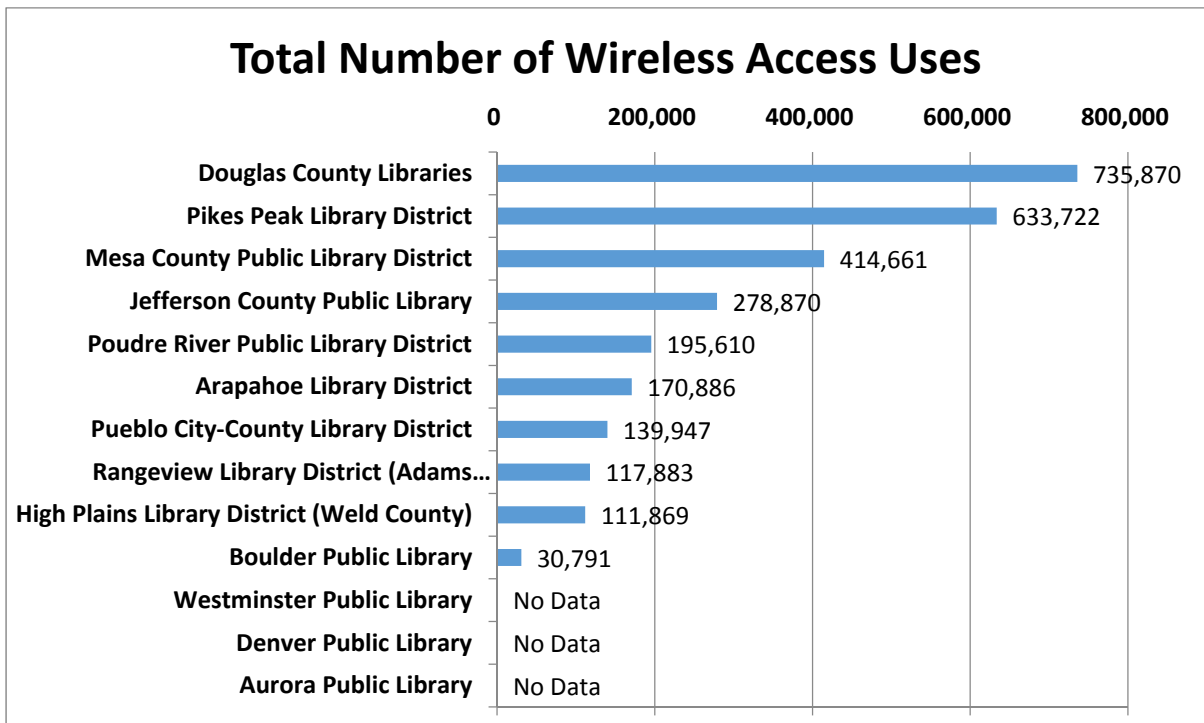




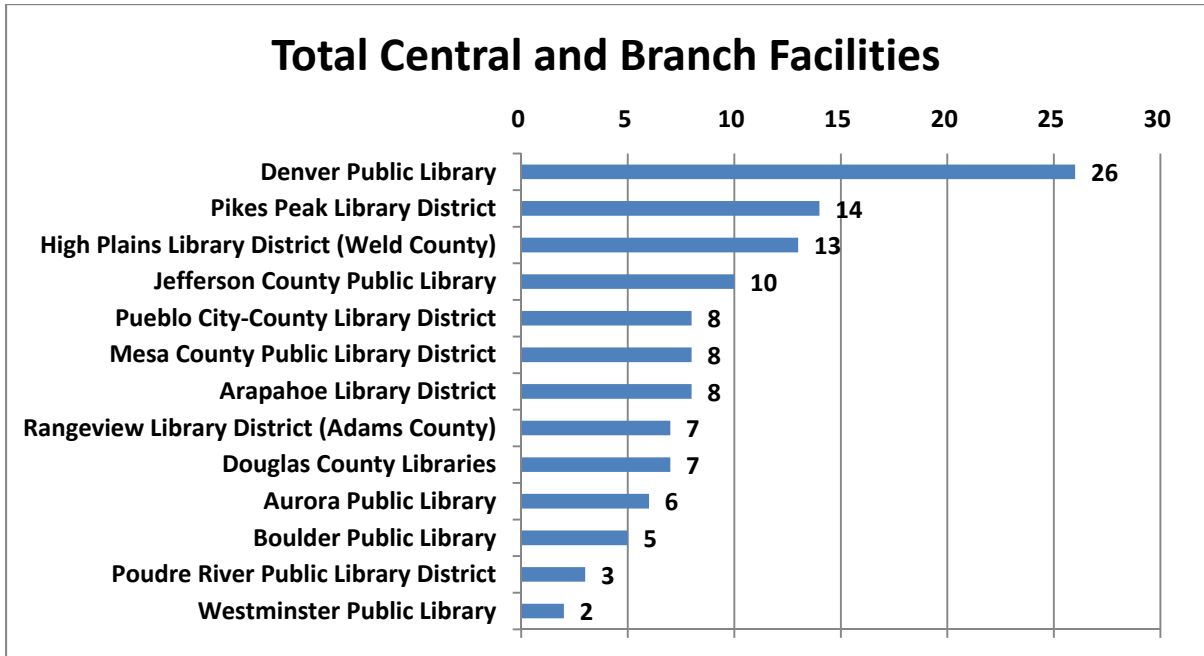
**18. Uses of Internet Computers** – This chart shows the total number of uses of internet computers. The District ranked first out of these 13 libraries, same as for 2016.



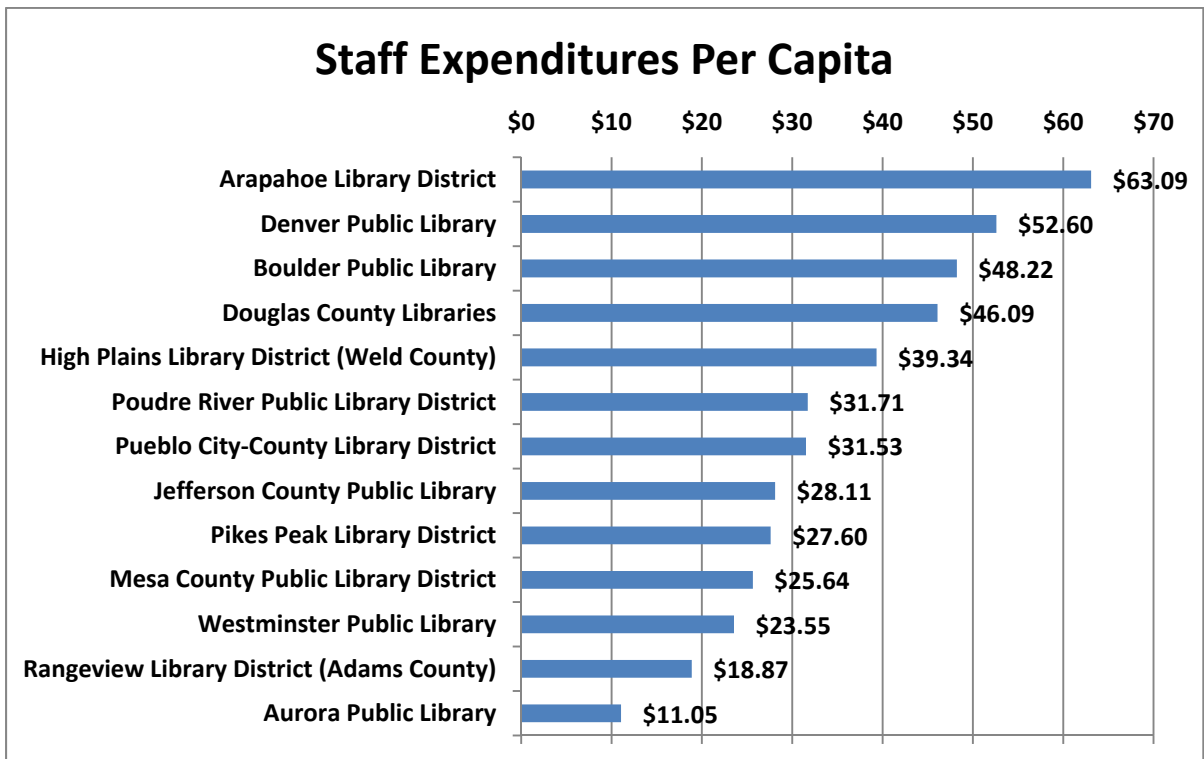
**19. Total Number of Wireless Access Uses** – This chart shows the total number of wireless access uses. The District ranked second out of the 10 libraries that reported this statistic, down from first in 2016.



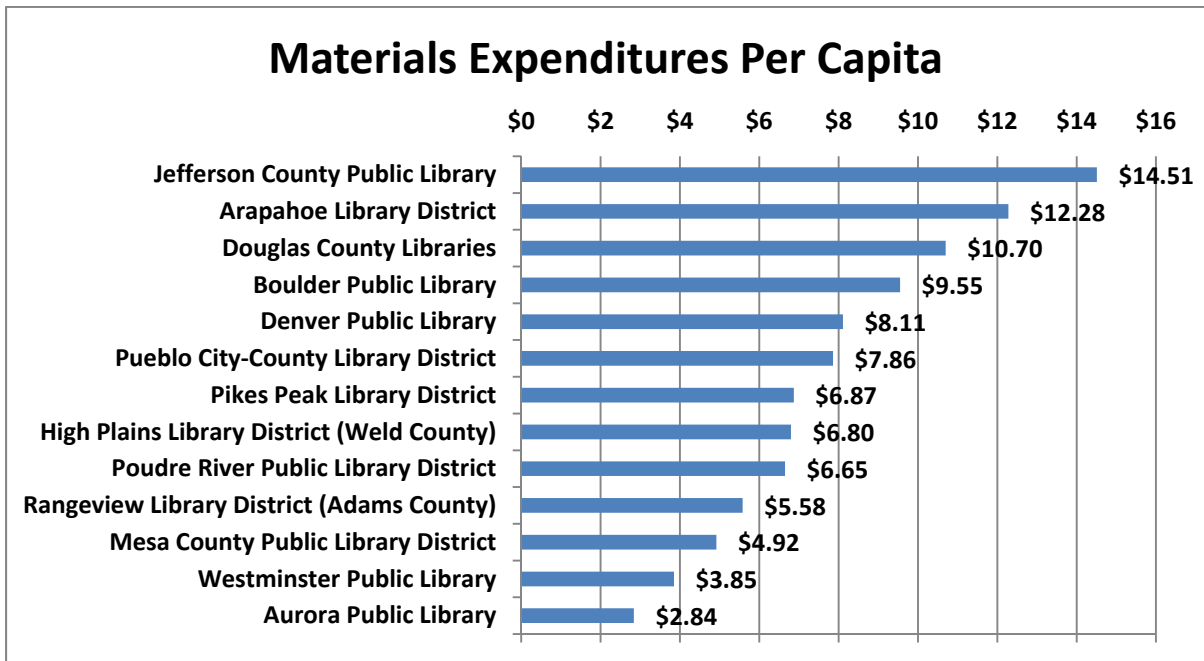
**20. Total Central and Branch Facilities** – This chart shows the number of library facilities for each library. Unchanged from 2016, the District ranked second with 14 facilities.



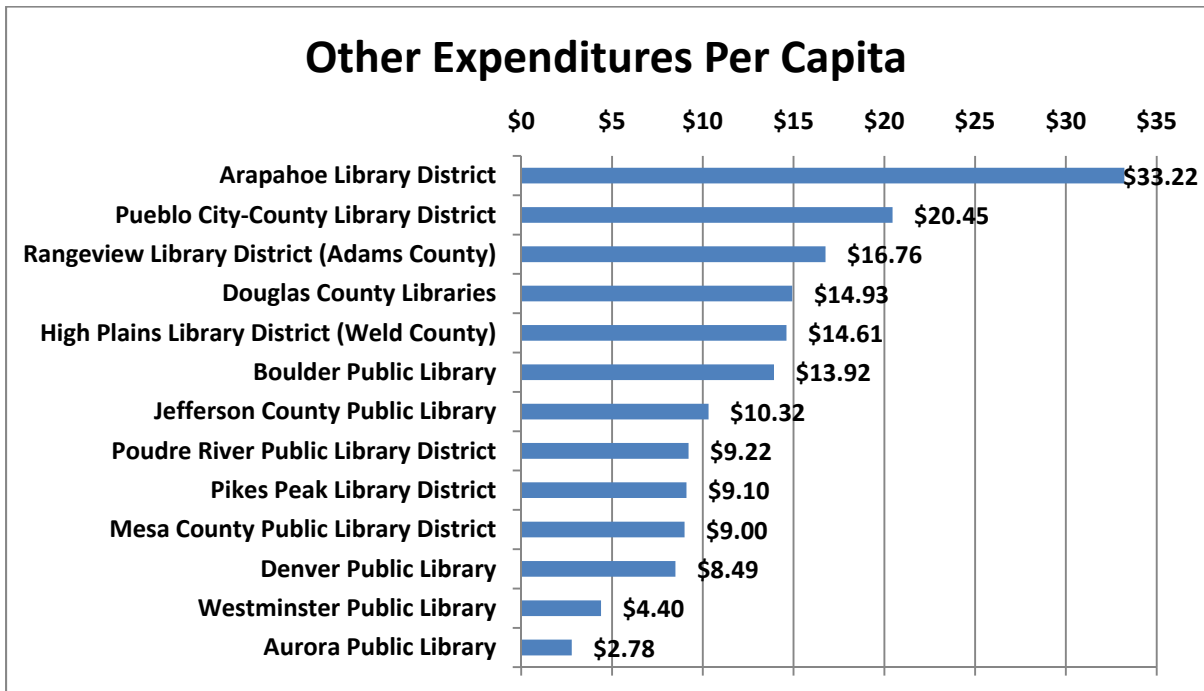
**21. Staff Expenditures Per Capita** – This chart shows the total staff dollars spent on staff wages and benefits divided by total LSA population. The District ranked ninth out of the 13 libraries, unchanged from 2016.



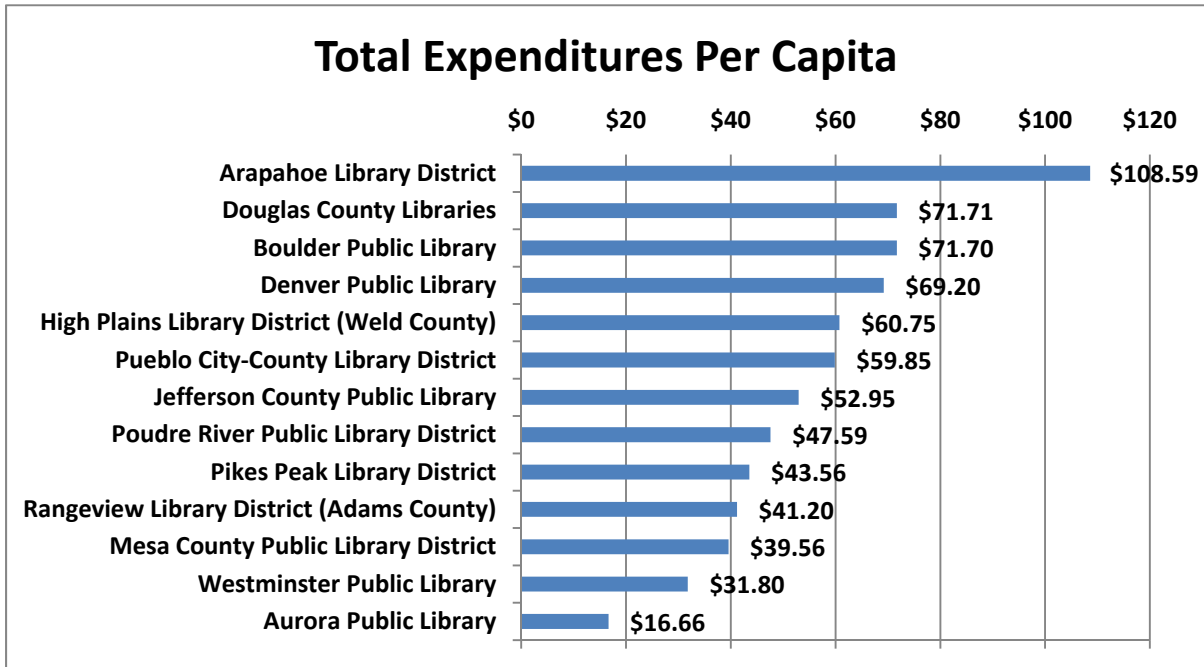
**22. Materials Expenditures Per Capita** – This chart shows the total materials expenditures divided by total LSA population. In 2017, the District ranked seventh, up from eighth for 2016.



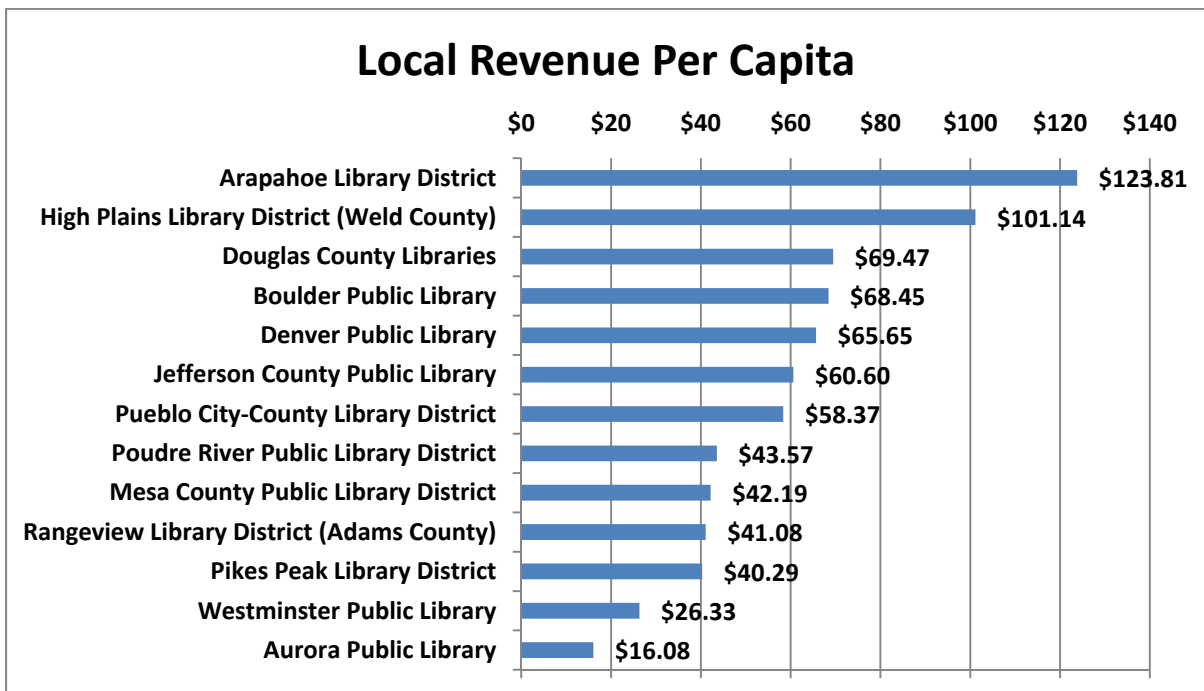
**23. Other Expenditures Per Capita** – This chart shows all other materials expenditures not reported as print, audio, video, or electronic, such as microforms, kits, and LeapFrog. The District ranked ninth out of the 13 libraries, unchanged from 2016.



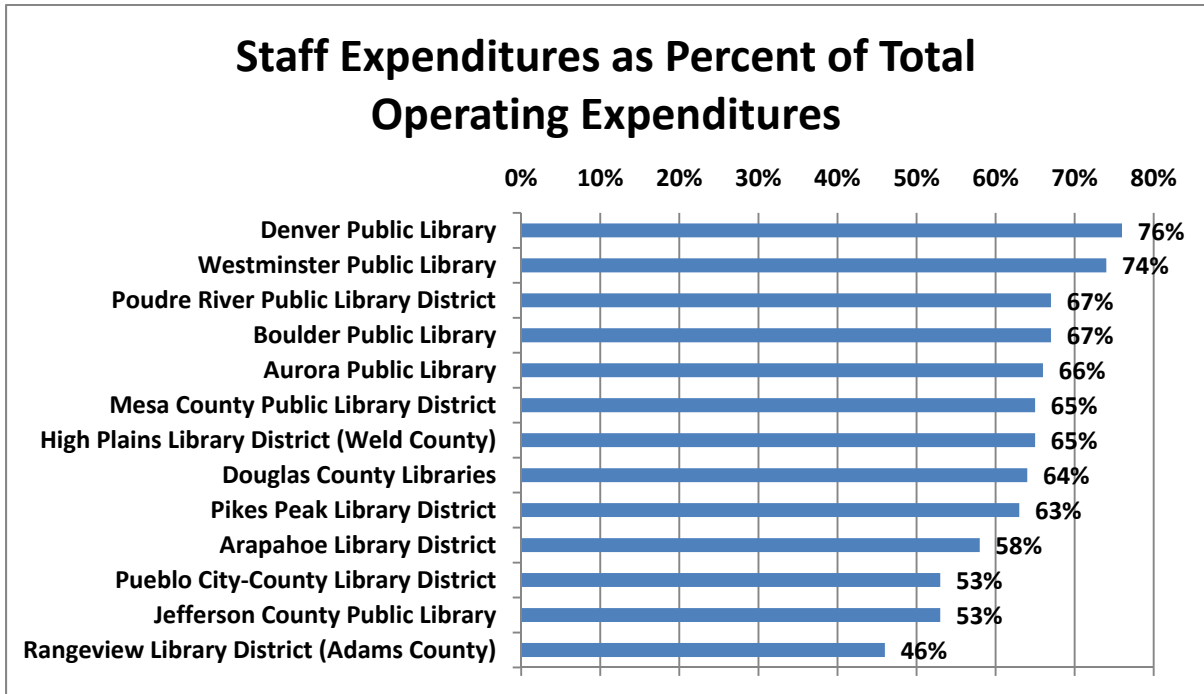
**24. Total Expenditures Per Capita** – This chart shows the total operating expenditures divided by LSA population. The District ranked ninth out of the 13 libraries for 2017, unchanged from 2016.



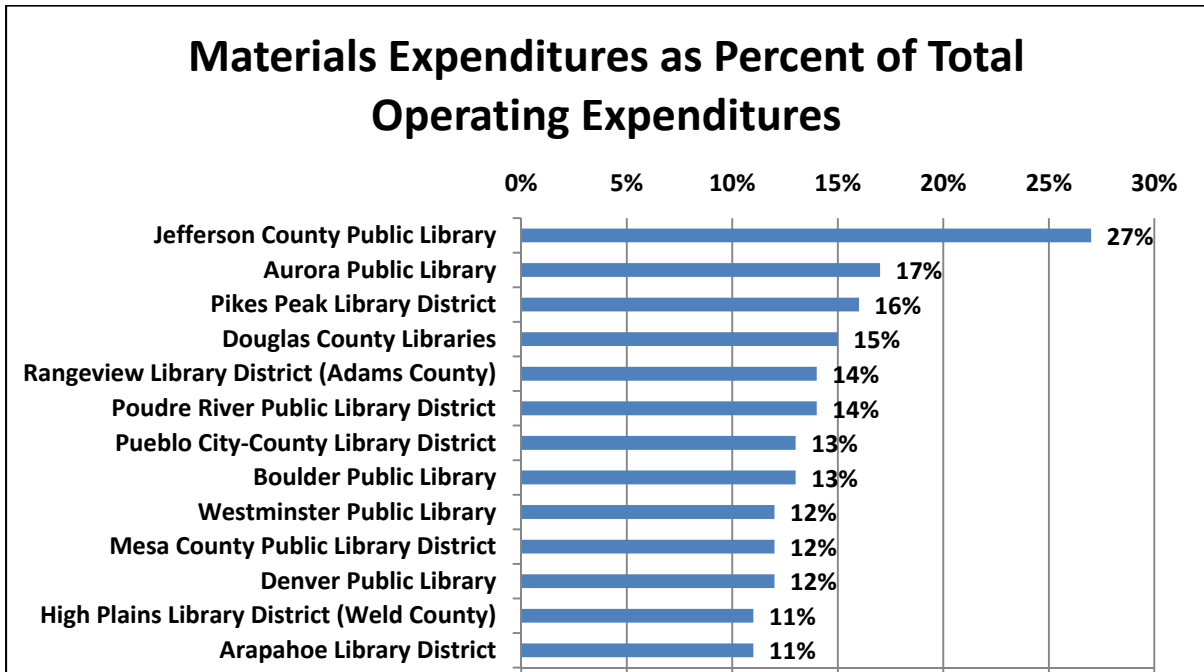
**25. Local Revenue Per Capita** – This chart shows the total dollars of local revenue (primarily property taxes) divided by the total LSA population. The District ranked eleventh out of the 13 libraries, down from tenth in 2016.



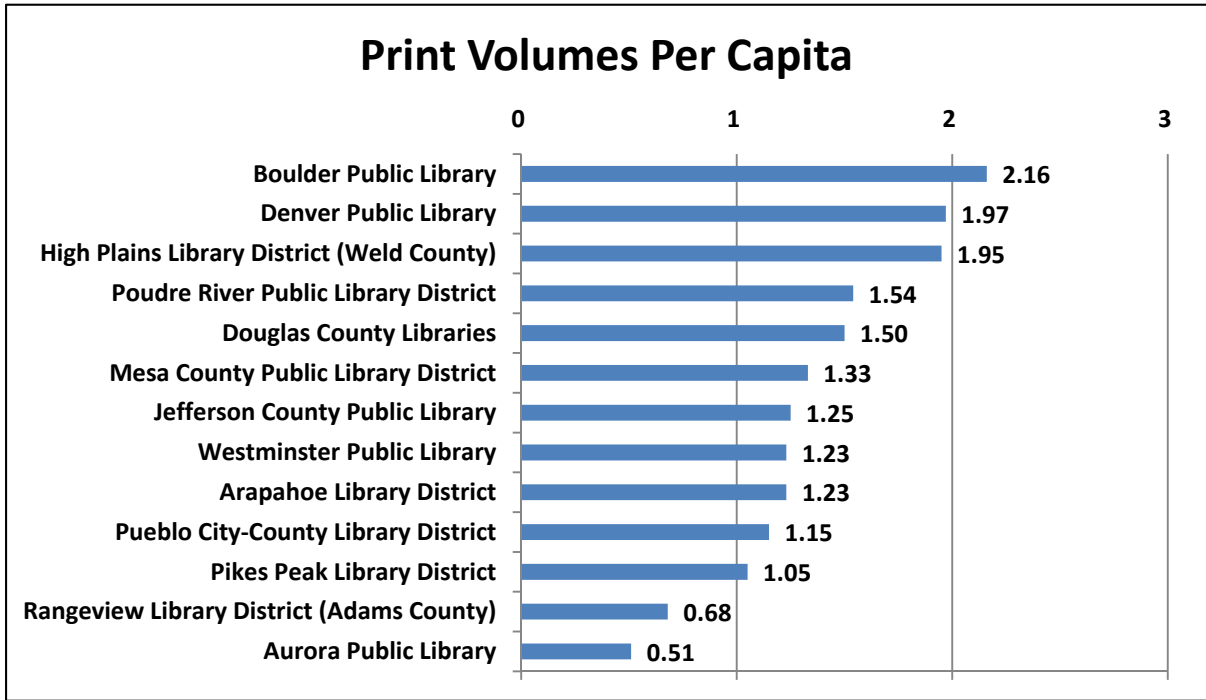
**26. Staff Expenditures as Percent of Total Operating Expenditures** - This chart shows the sum of all staff expenditures for salaries, wages, and benefits divided by the sum of all operating expenditures for staff, materials, and other purposes. The District ranked ninth in 2017, up from tenth in 2016.



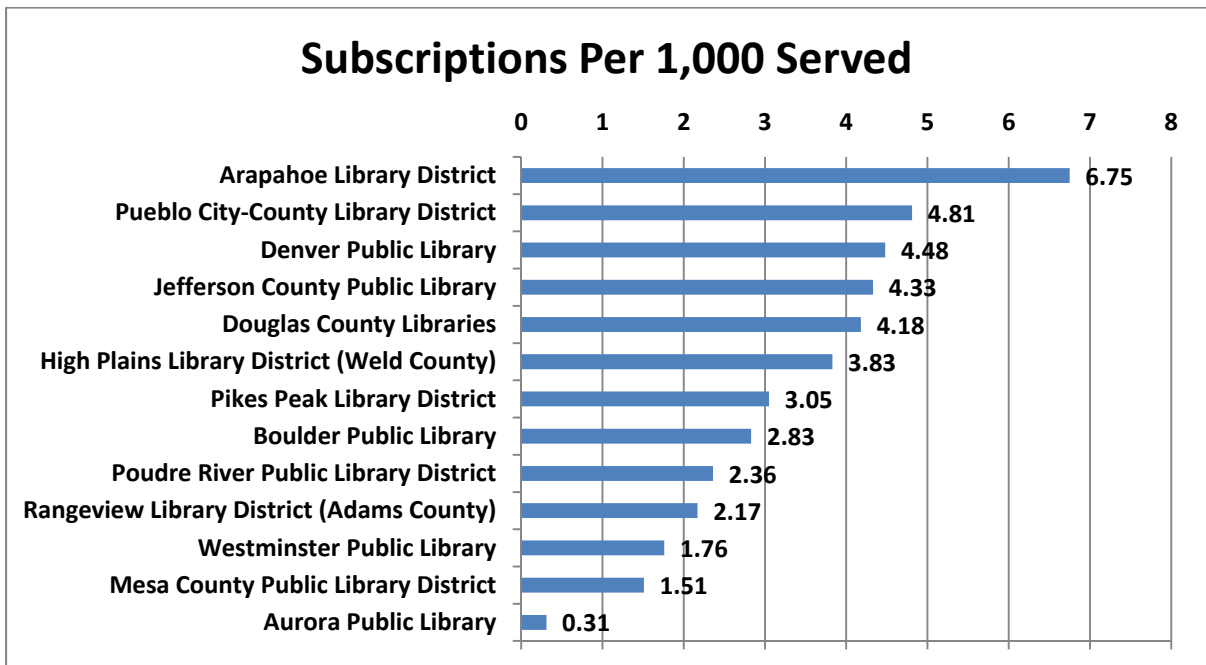
**27. Materials Expenditures as Percent of Total Operating Expenditures** - This chart shows the cost of all library materials divided by the amount spent for all operating expenses including materials costs. The District ranked third in this category, down from second in 2016.



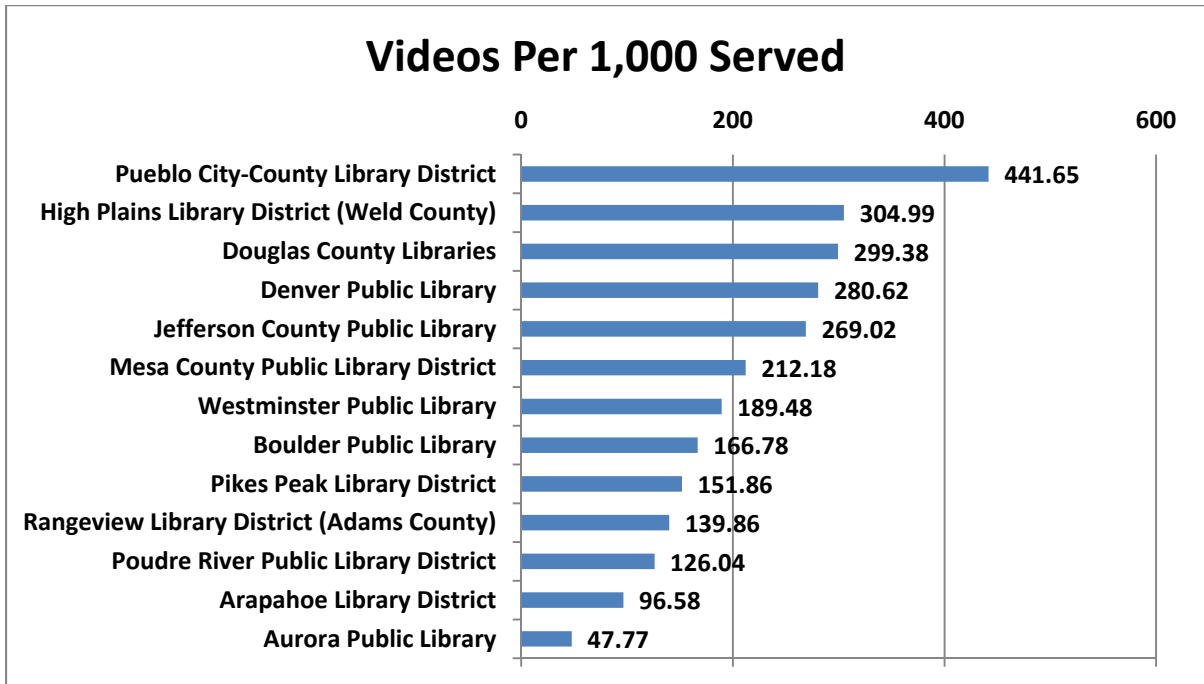
**28. Print Volumes Per Capita** - This chart shows the number of print volumes the library holds, divided by the library's LSA population. The District ranked eleventh out of the 13 libraries for 2017, unchanged from 2016.



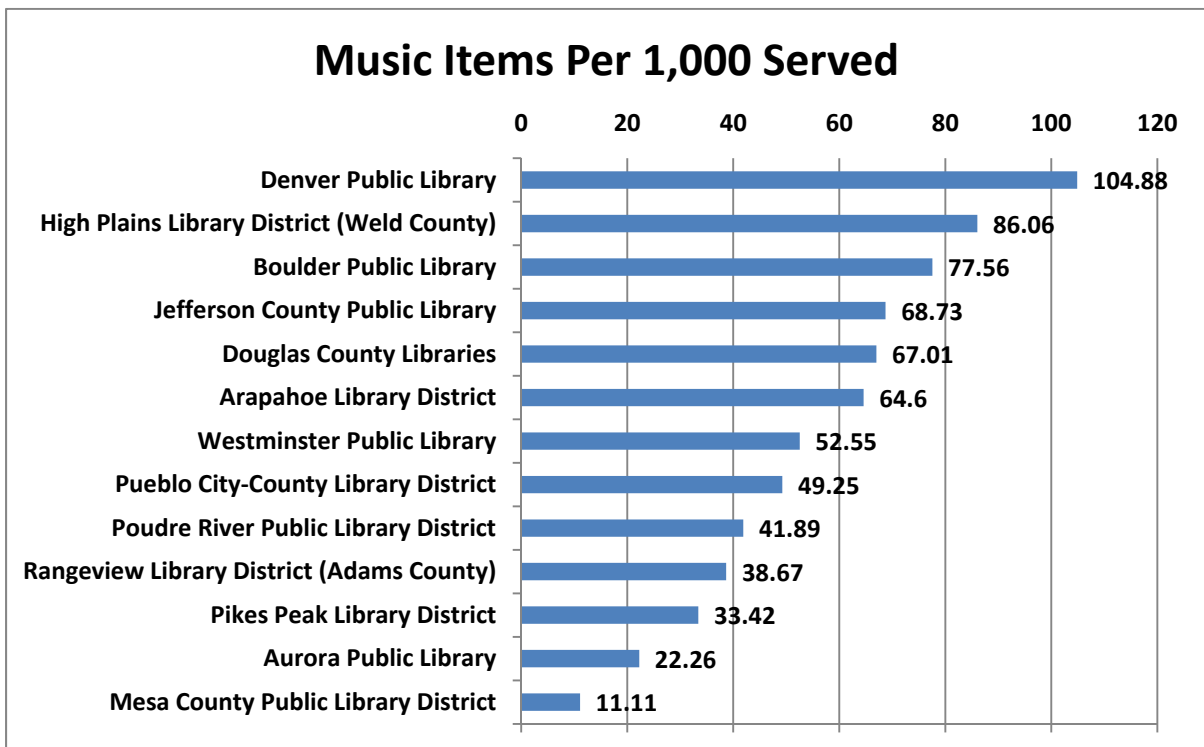
**29. Subscriptions Per 1,000 Served** - This chart shows the number of serial subscriptions divided by the LSA in thousands. The District ranked seventh out of the 13 libraries, down from sixth in 2016.



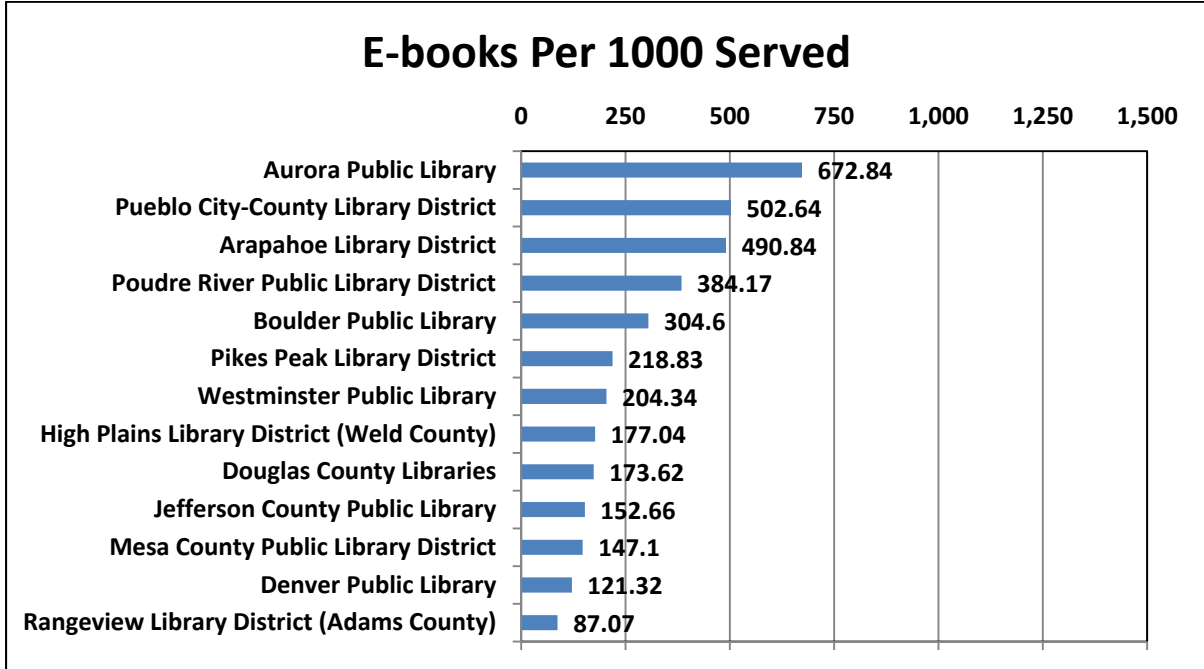
**30. Videos Per 1,000 Served** – This chart shows the number of videos in the collection per 1,000 population in the LSA. In 2017, the District ranked ninth in this category, unchanged from 2016.



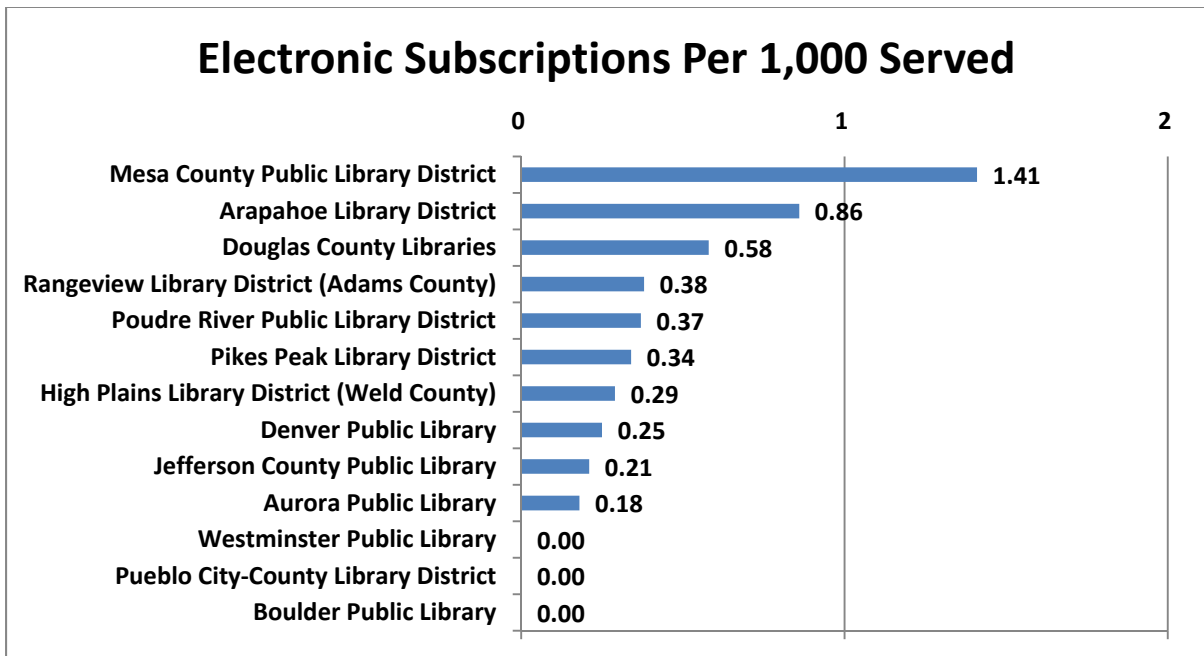
**31. Music Items Per 1,000 Served** – This chart shows the number of music materials in the collection per 1,000 population within their LSA. The District ranked eleventh out of 13 libraries, unchanged from 2016.



**32. E-Books Per 1,000 Served** – This chart shows the total number of E-books divided by the LSA population (divided by 1,000). The District ranked sixth in this category for 2017, unchanged from 2016.

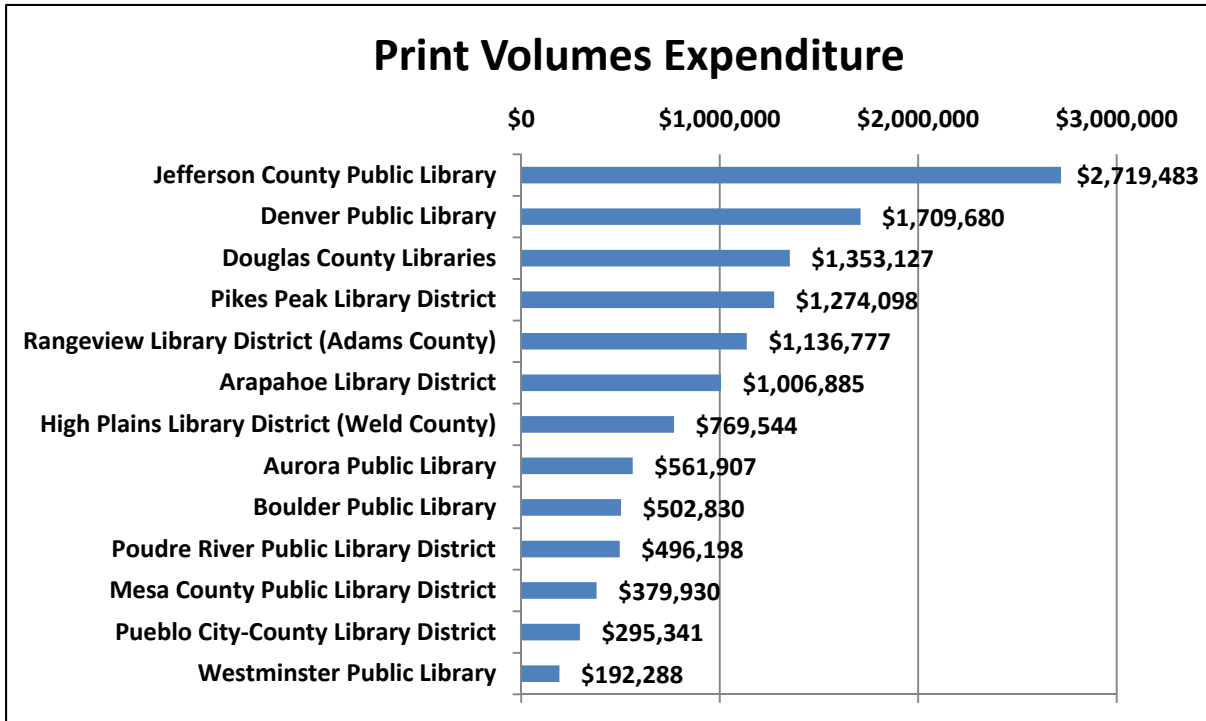


**33. Electronic Subscriptions Per 1,000 Served** – This chart shows the total number of electronic subscriptions per 1,000 LSA population served. The District is currently ranked sixth out of the 13 libraries. During 2016, the District ranked seventh in this category.

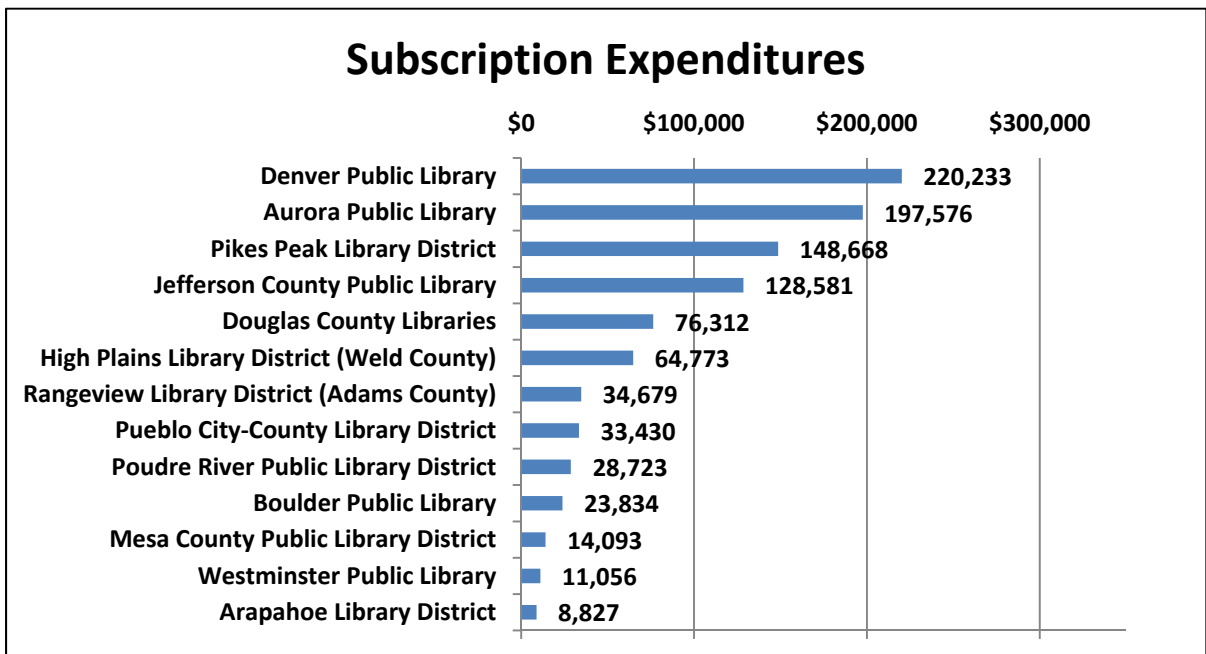




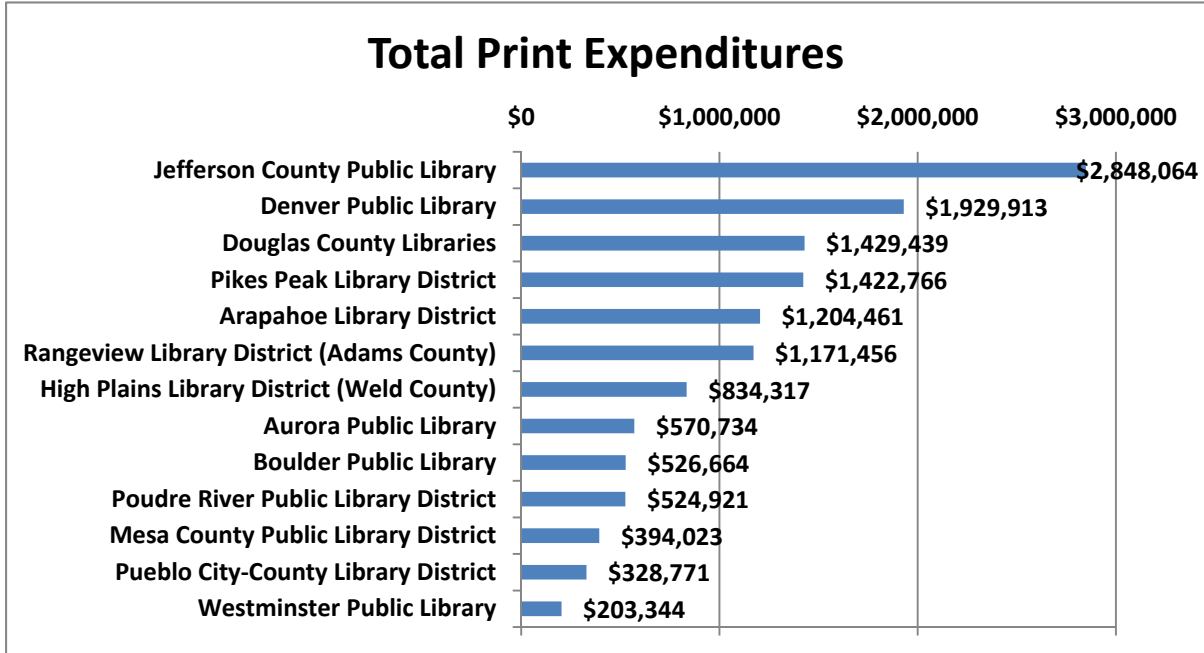
**34. Print Volumes Expenditure** – This chart shows total expenditures on non-periodical printed publications bound in hard or soft covers or in loose-leaf format, including publications issued in successive parts. The District ranked fourth out of the 13 libraries, down from third in 2016.



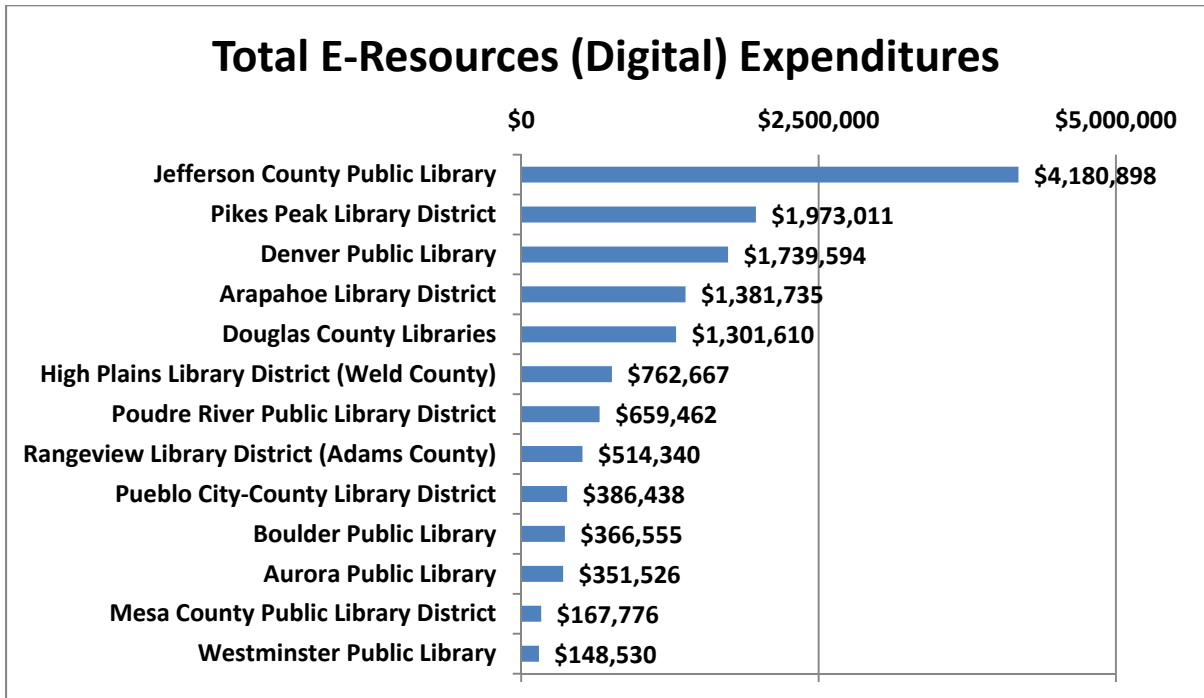
**35. Subscriptions Expenditures** – This chart shows total expenditures on serial subscriptions including periodicals, newspapers, annuals, some government documents, some reference tools, and numbered monographic series. The District ranked third out of the 13 libraries, unchanged from 2016.



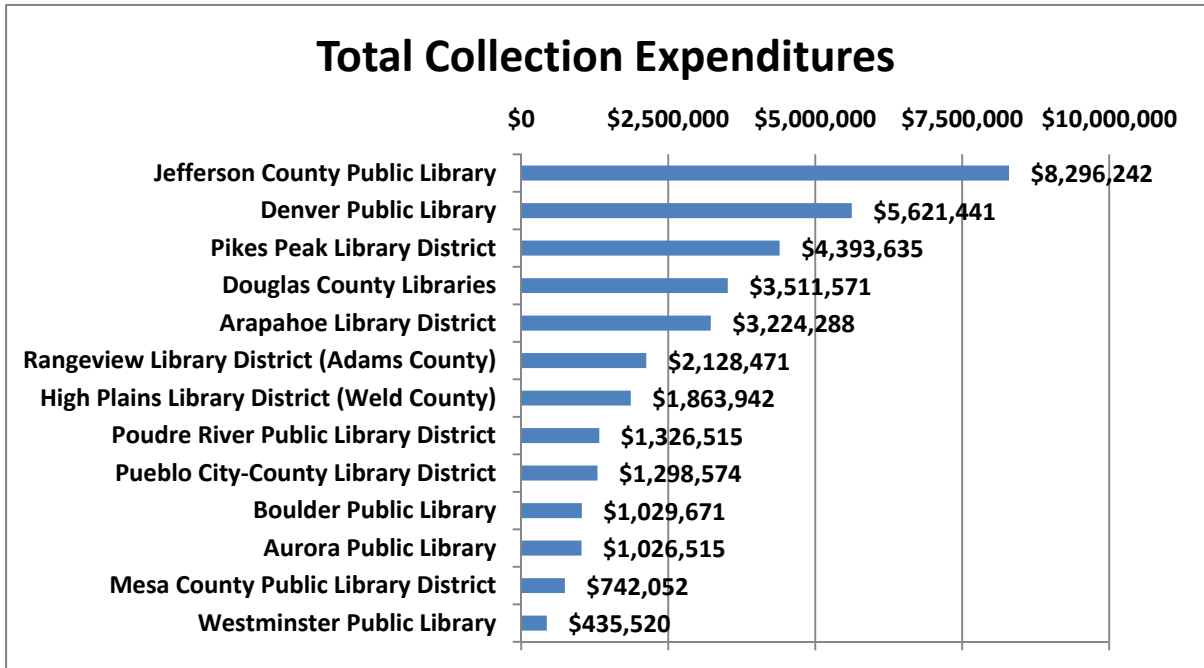
**36. Total Print Expenditures** - This chart shows the total amount spent on books, bound volumes, and paper subscriptions or serials. The District ranked fourth out of the 13 libraries in this category, down from third in 2016.



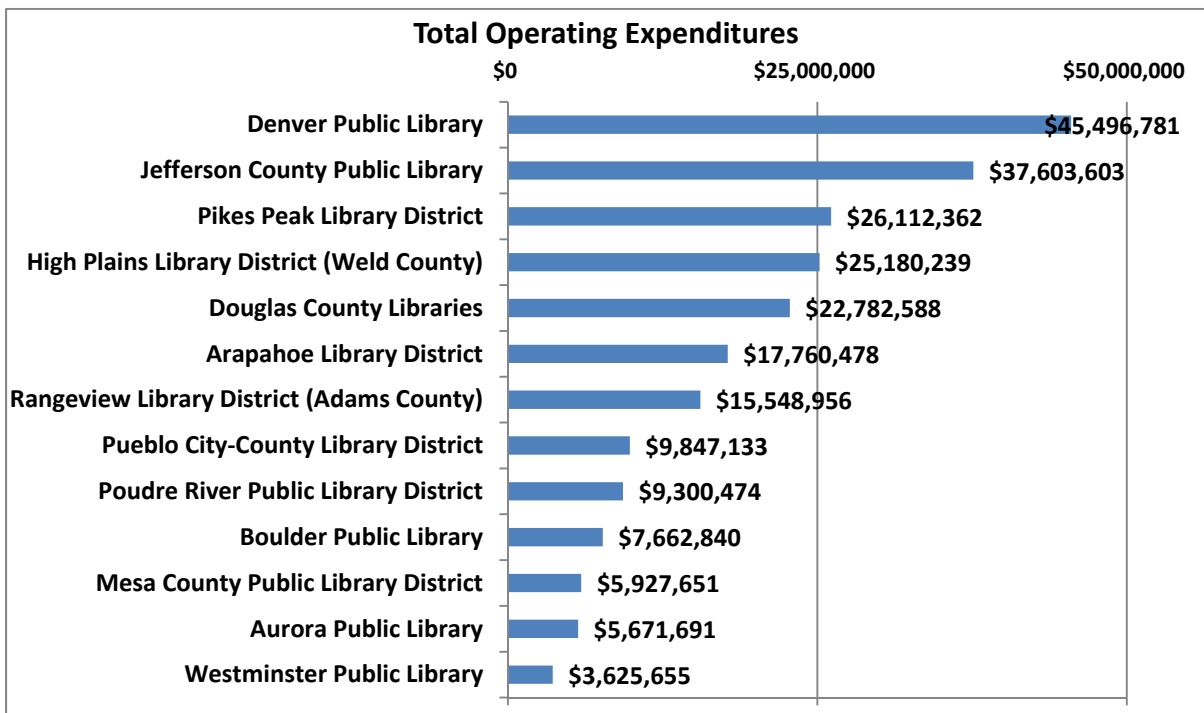
**37. Total E-Resources (Digital) Expenditure** – This chart shows the total amount spent on digital resources (E-Resources). The District ranked second for 2017, up from third for 2016.



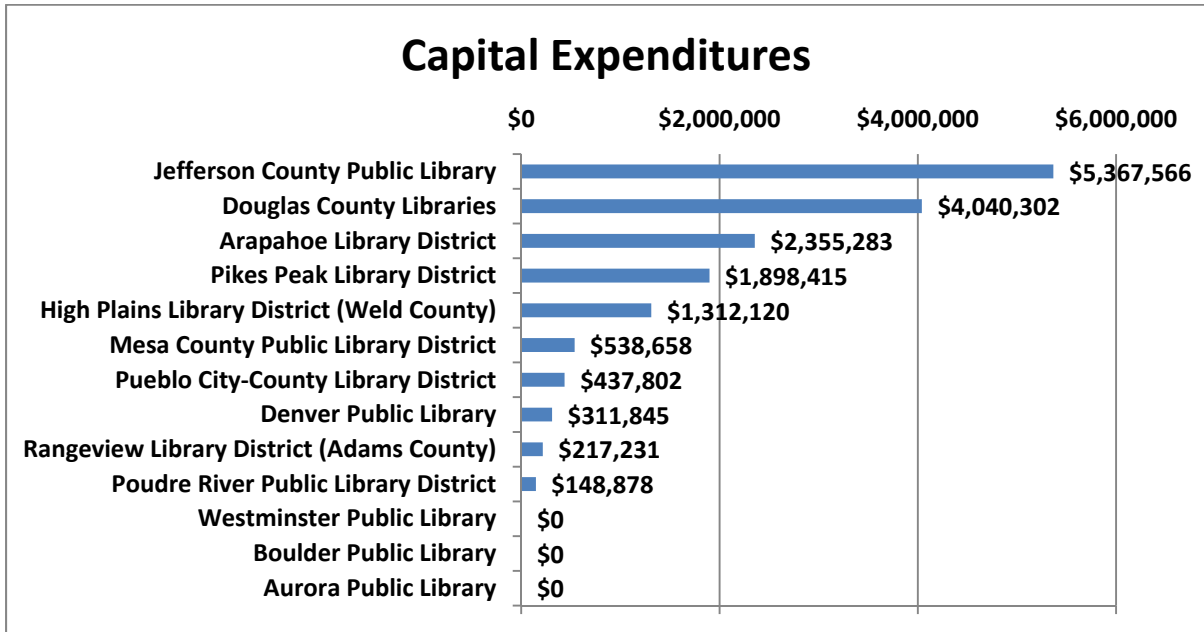
**38. Total Collection Expenditures** - This chart shows the total amount spent on library materials. In 2017, the District ranked third, primarily due to the size of its LSA population. This rank is unchanged from 2016.



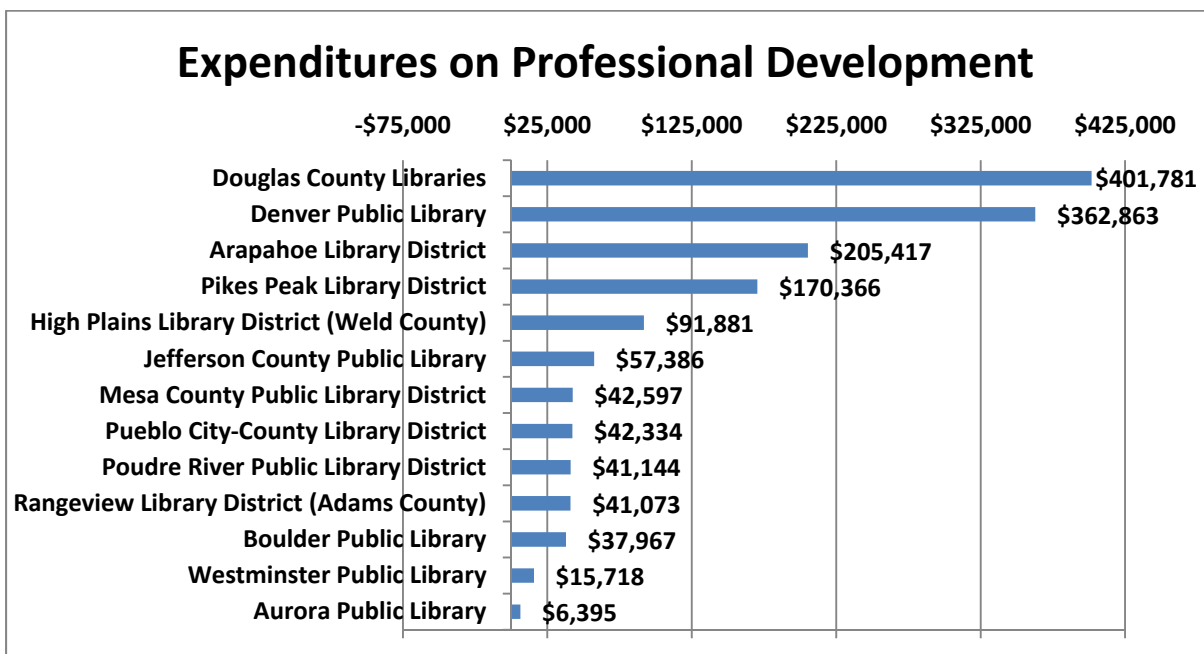
**39. Total Operating Expenditures** – This chart shows the total amount spent on operations. In 2017, the District ranked third, primarily due to the size of its LSA population, unchanged from 2016.



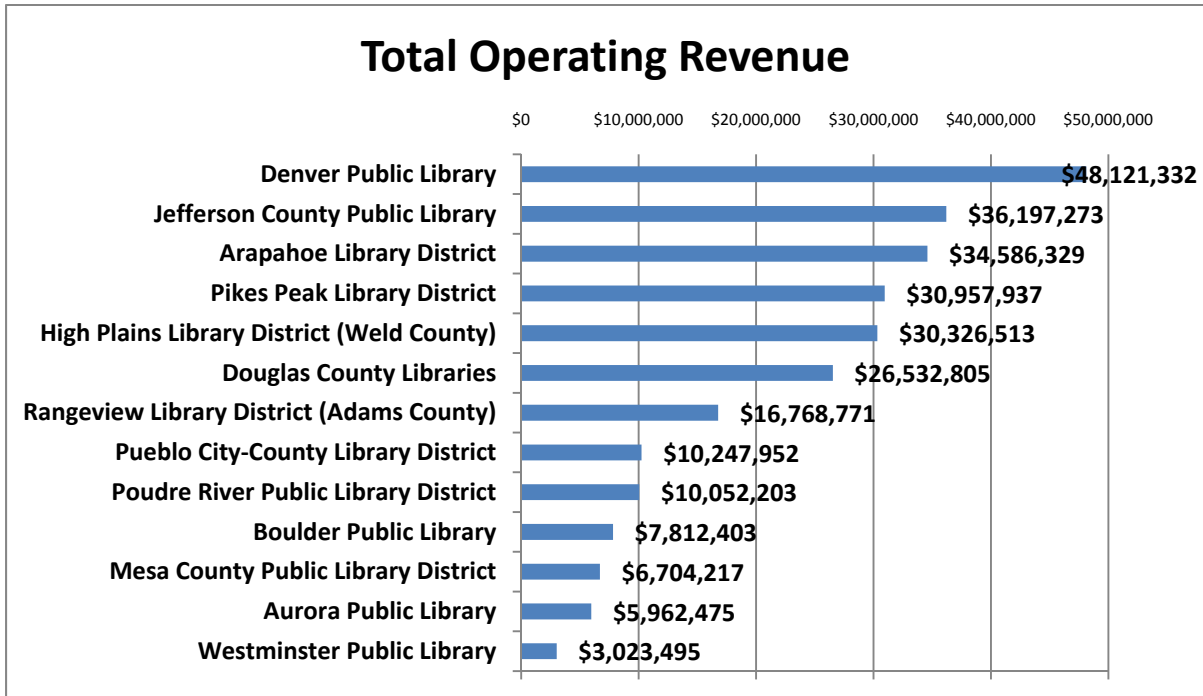
**40. Capital Expenditures** – This chart shows total expenses paid for new buildings or furnishings, renovations, automation systems, vehicles, and other major one-time projects. Includes all federal, state, local and other revenue used for major capital expenditures. In 2017, the District ranked fourth, up from sixth in 2016.



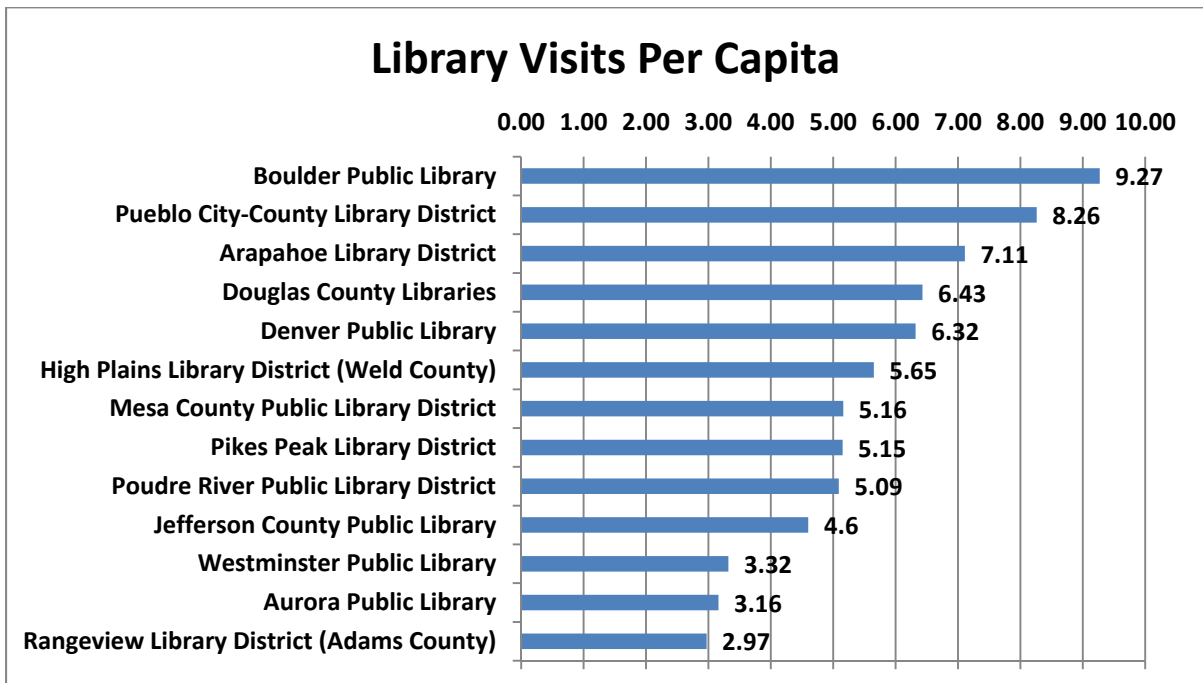
**41. Expenditures on Professional Development** – This chart shows total expenditures for development and education of staff. The total includes fees, materials, travel costs, conference registrations, workshops, reimbursements, software, videos, and cost of in-house development office. This does not include costs associated with regular staff or human resources meetings. For 2017, the District ranked fourth out of 13 libraries in this category, up from sixth in 2016.



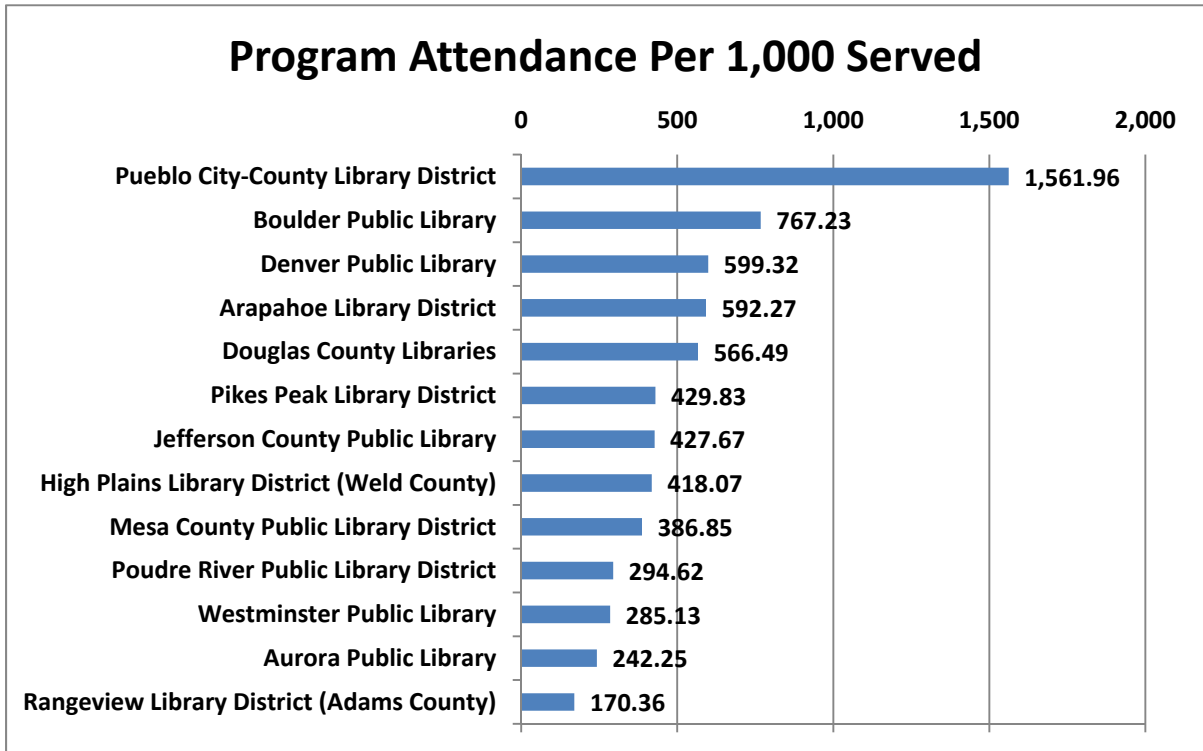
**42. Total Operating Revenue** – This chart shows total operating revenue for each library. In 2017, the District ranked fourth, primarily due to the size of its LSA population. In 2016, the District ranked fifth in this category.



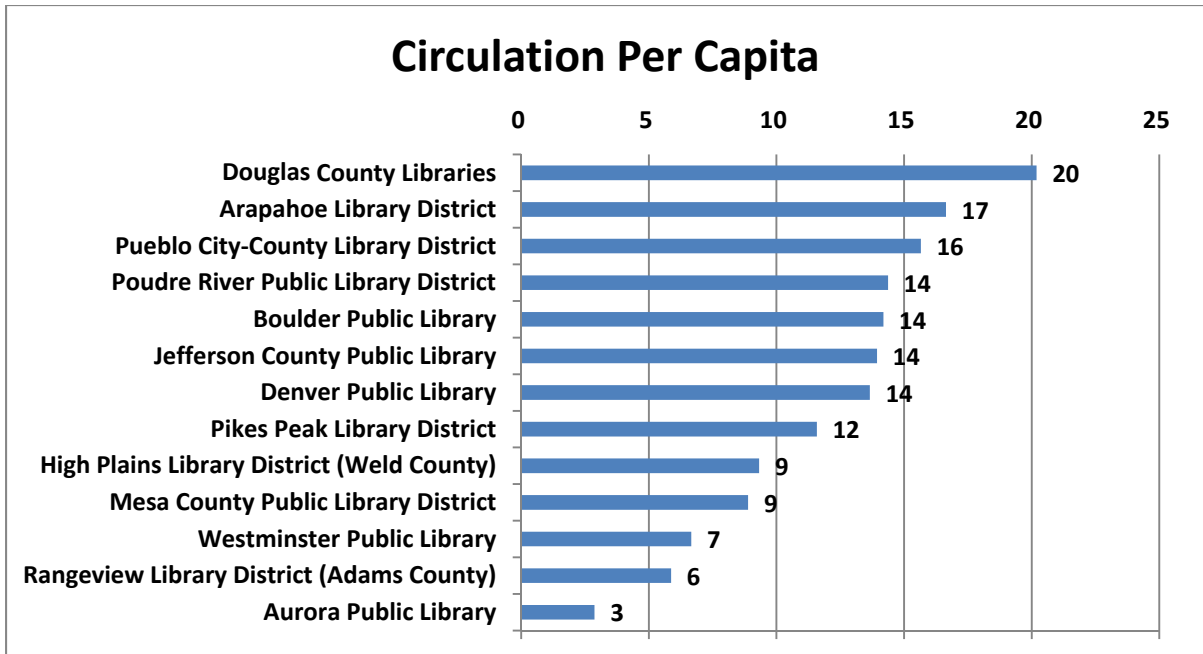
**43. Library Visits Per Capita** – This chart shows total library patron visits divided by the total LSA population. For 2016, the District ranked seventh in this category. For 2017, the District ranked eighth.



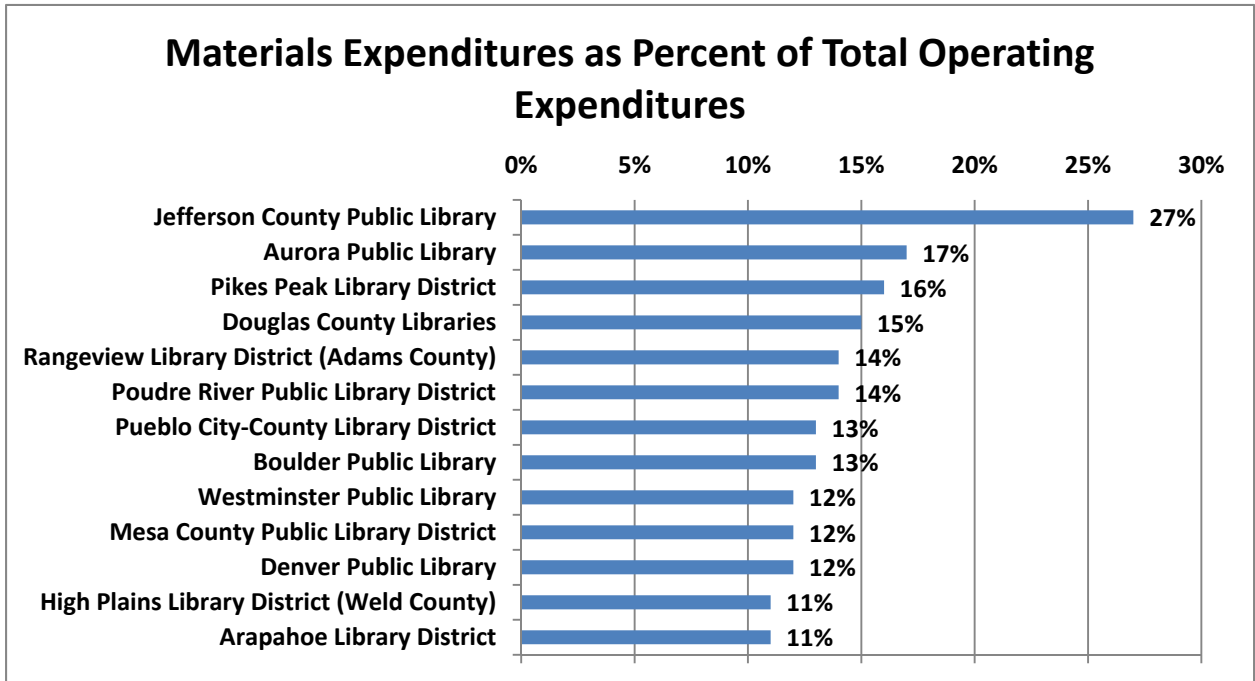
**44. Program Attendance Per 1,000 Served** – This chart shows total attendance for all programs. In 2017, the District ranked sixth, unchanged from 2016.



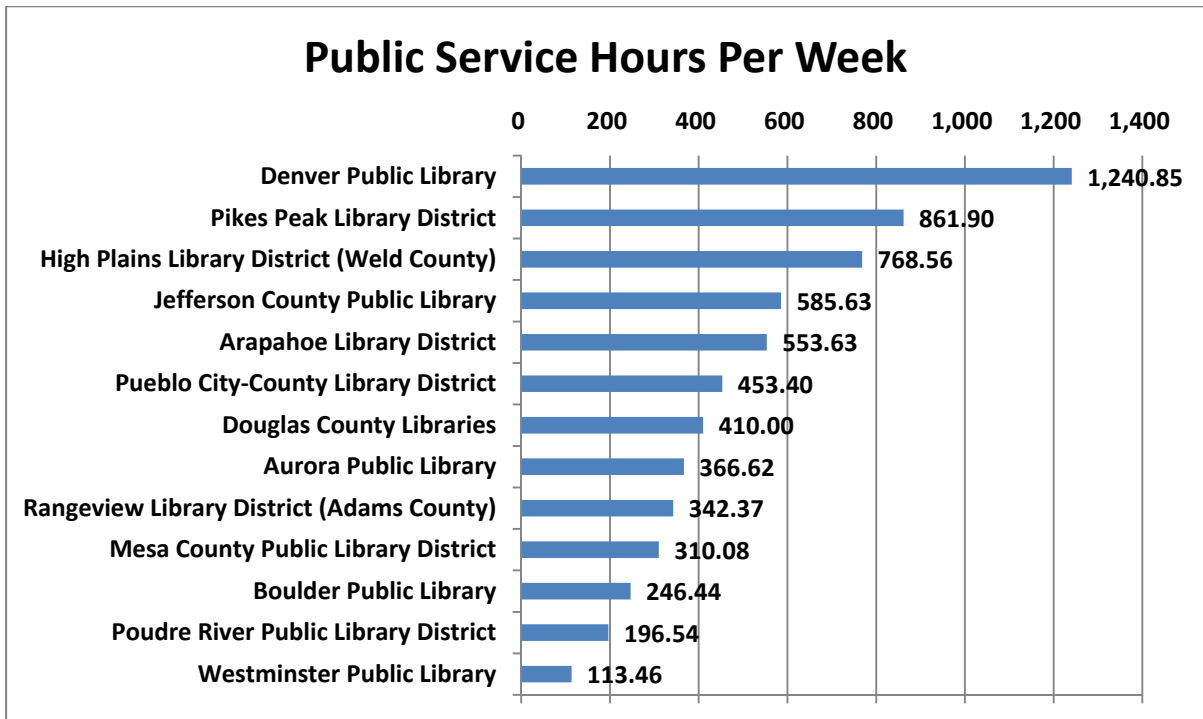
**45. Circulation Per Capita** – This chart shows total circulation divided by LSA population. In 2017, the District ranks eighth, unchanged from 2016.



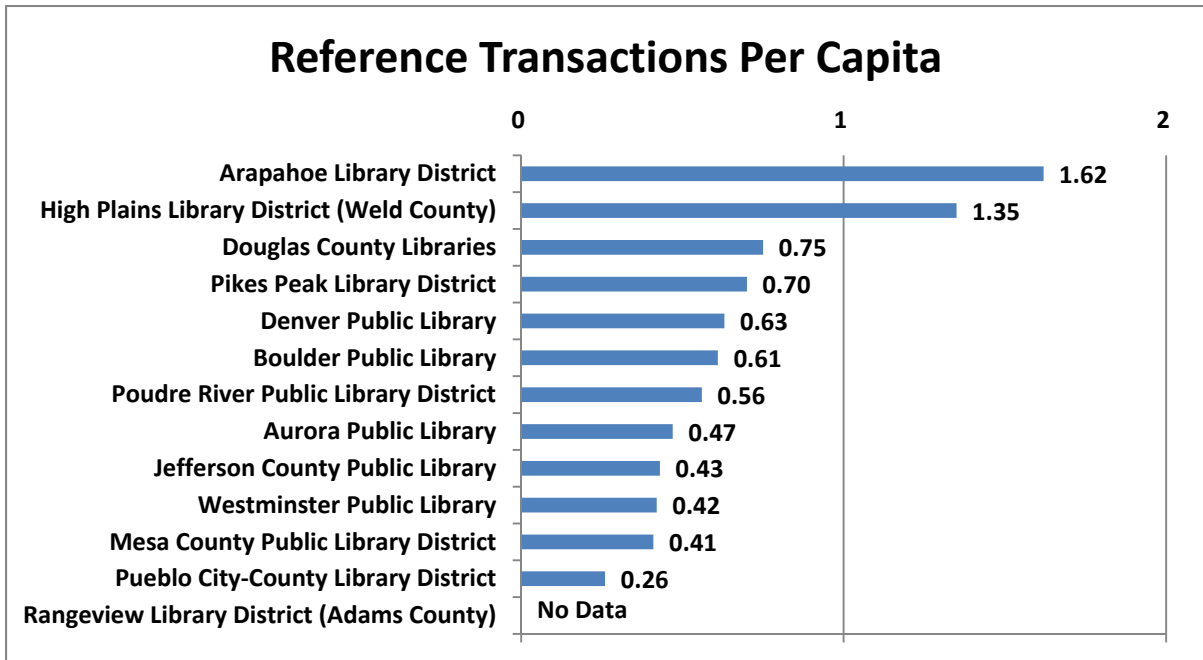
**46. Materials Expenditures as Percent of Total Operating Expenditures** – This chart shows the cost of all library materials divided by the amount spent for all operating expenses including materials costs. In 2017, the District ranked third out of the 13 libraries, unchanged from 2016.



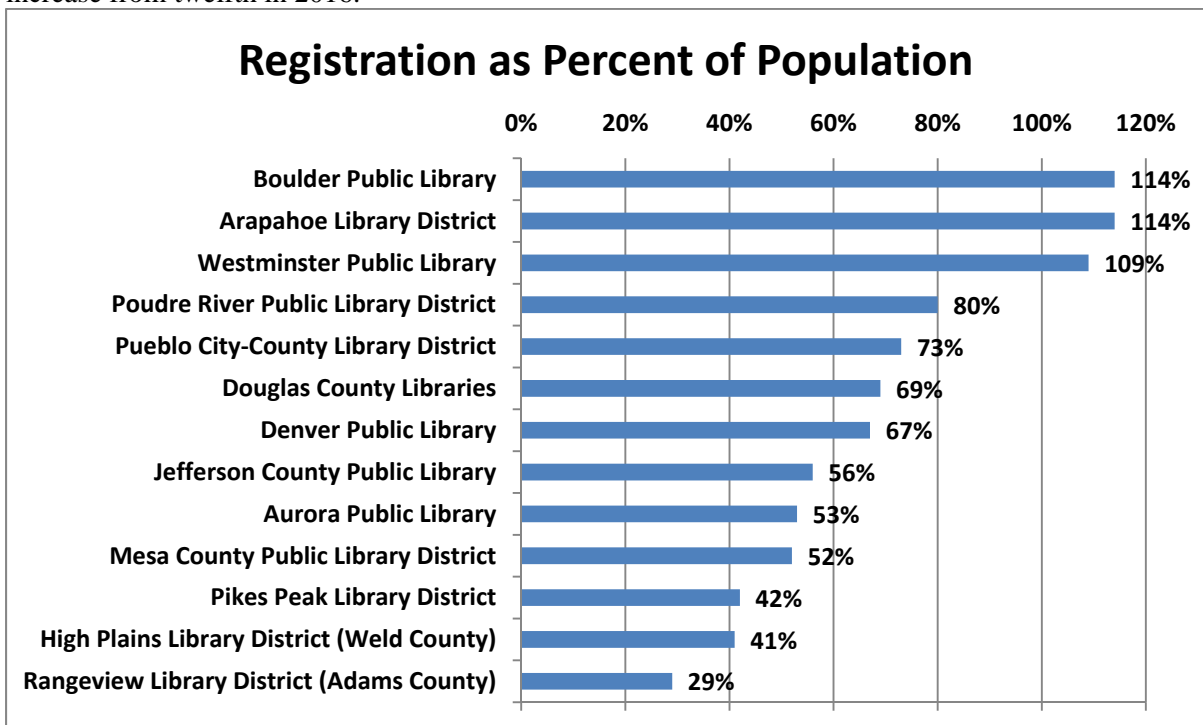
**47. Public Service Hours Per Week** – This chart shows total number of hours the library is open to the public per week. The District ranked second for 2017 and 2016, primarily due to the number of facilities.



**48. Reference Transactions Per Capita** – This chart shows total reference questions divided by total LSA population. For 2017, the District ranked fourth, down from third in 2016.

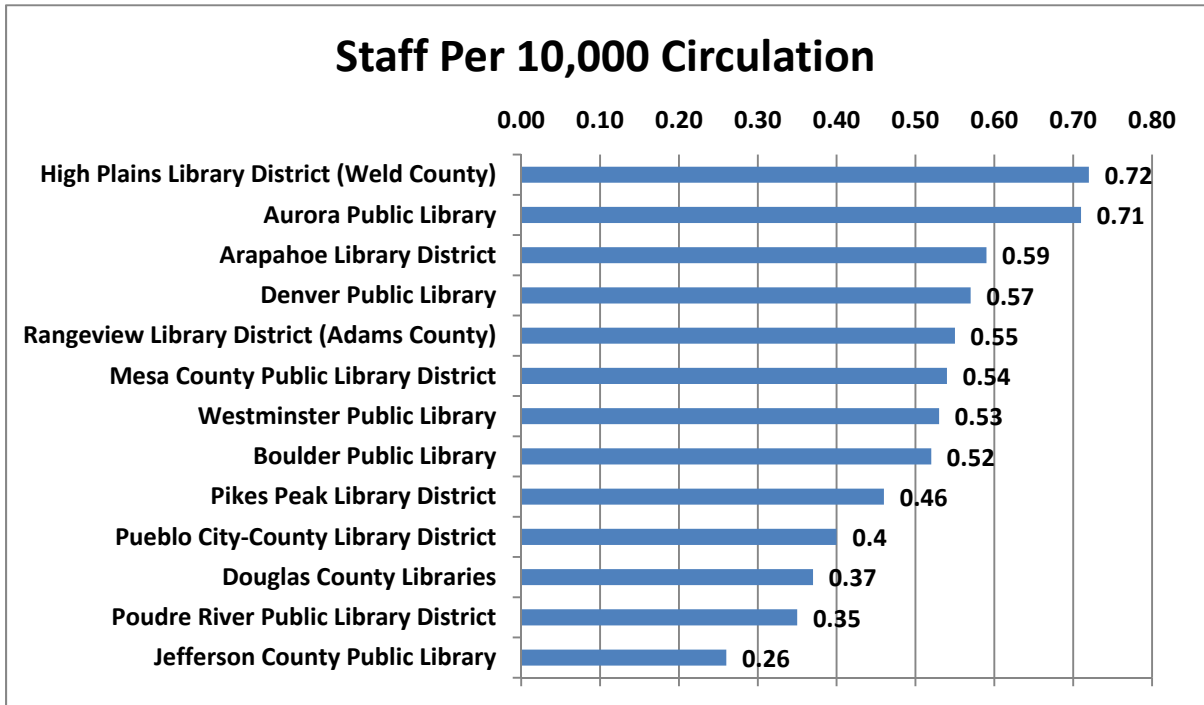


**49. Registration as Percent of Population** – This chart shows total library cardholders as a percentage of the total LSA population. The District ranked eleventh out of the 13 libraries for 2017; an increase from twelfth in 2016.

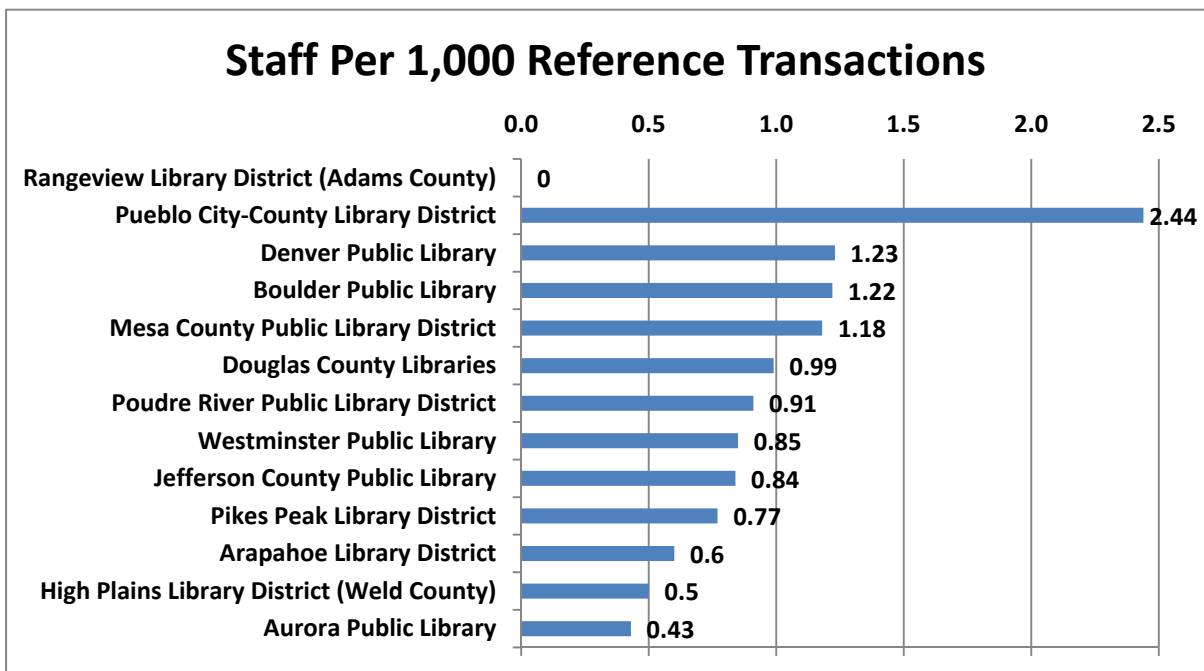




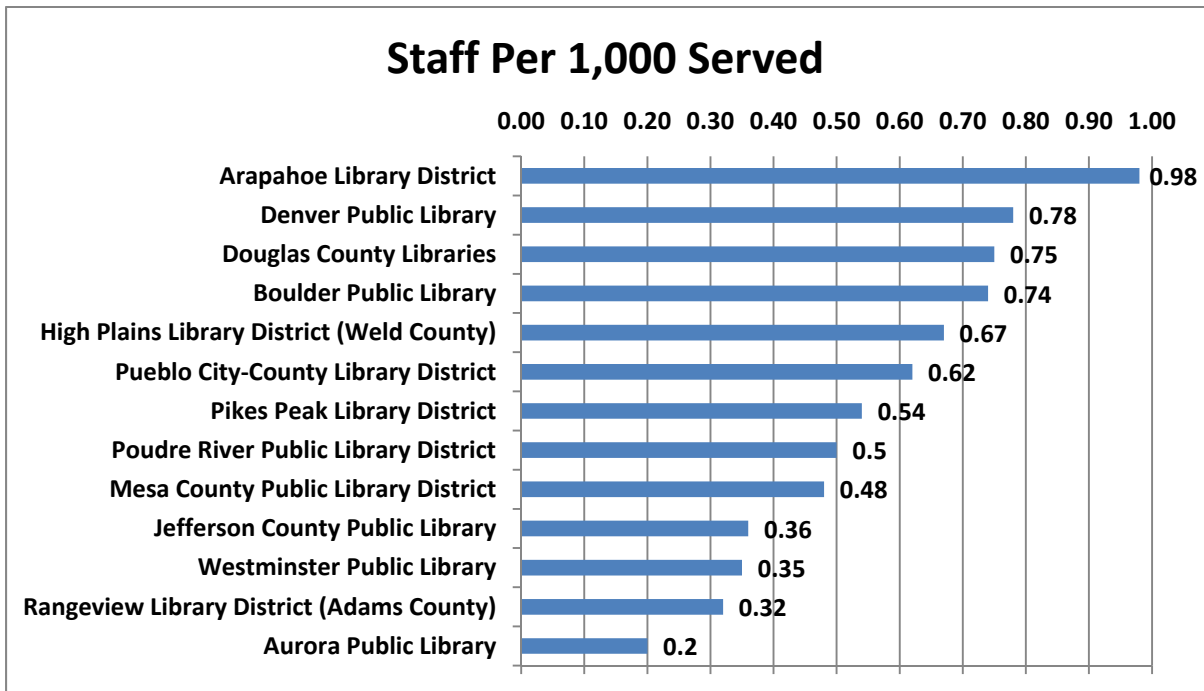
**50. Staff Per 10,000 Circulation** – This chart shows total staff per 10,000 LSA population. In 2017, the District ranked ninth out of the 13 libraries in this category, unchanged from 2016.



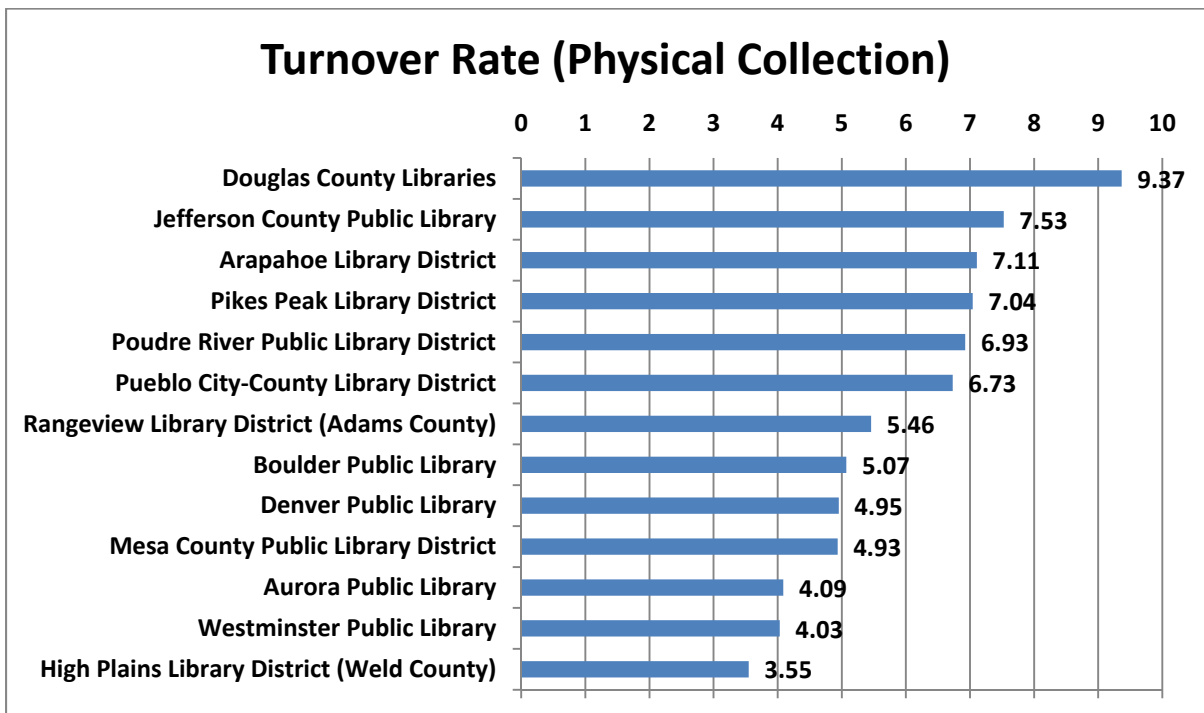
**51. Staff Per 1,000 Reference Transactions** – This chart shows total staff full-time equivalents divided by total reference transactions (divided by 1,000). For 2017, the District ranked tenth, down from eighth in 2016.



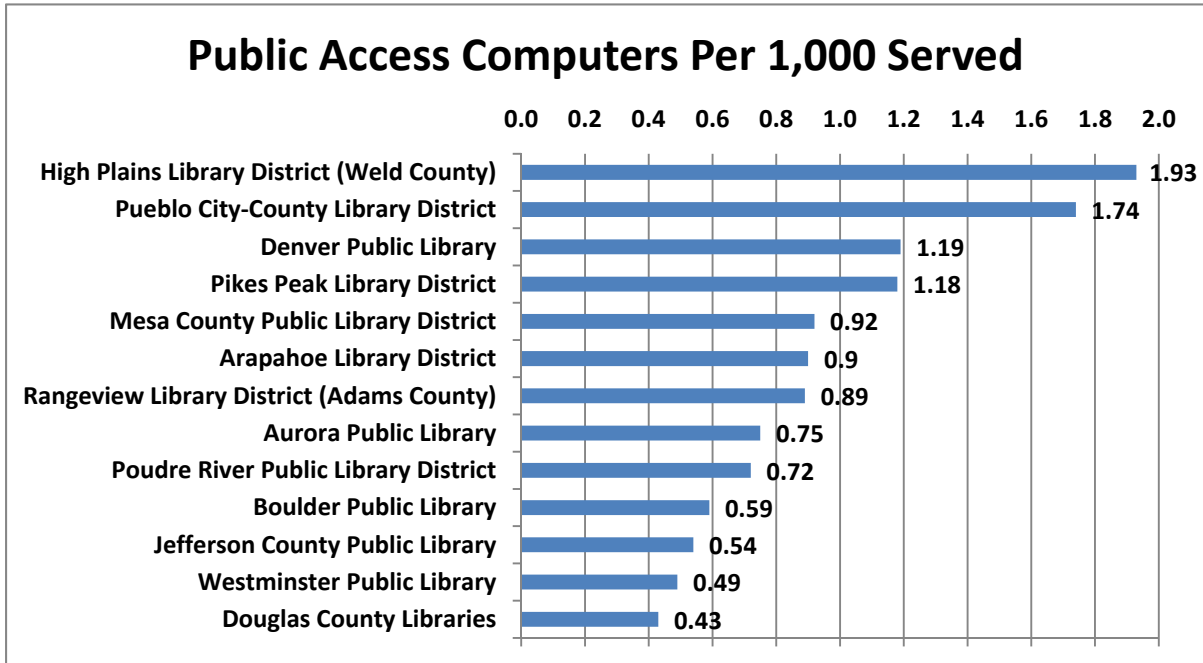
**52. Staff Per 1,000 Served** – This chart shows total staff divided by the total LSA population (divided by 1,000). The District ranked seventh, unchanged from 2016.



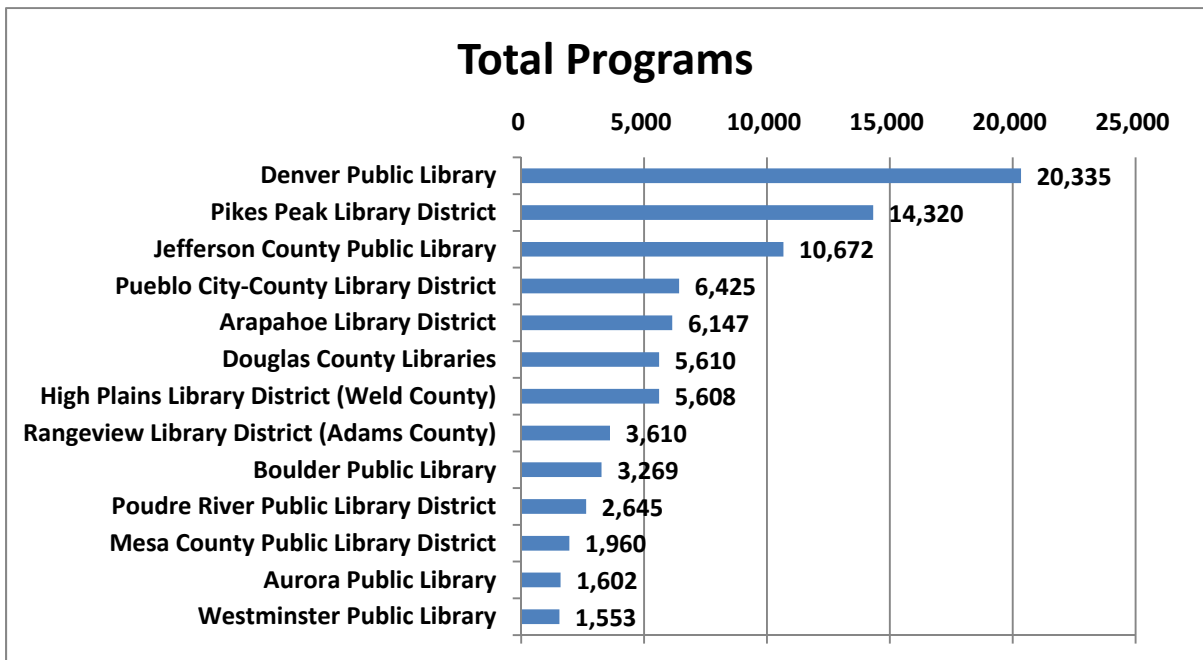
**53. Turnover Rate (Physical Collection)** – This chart shows total circulation divided by total number of items in the collection. The District ranked fourth out of the 13 libraries in this category. In 2016, the District ranked second.



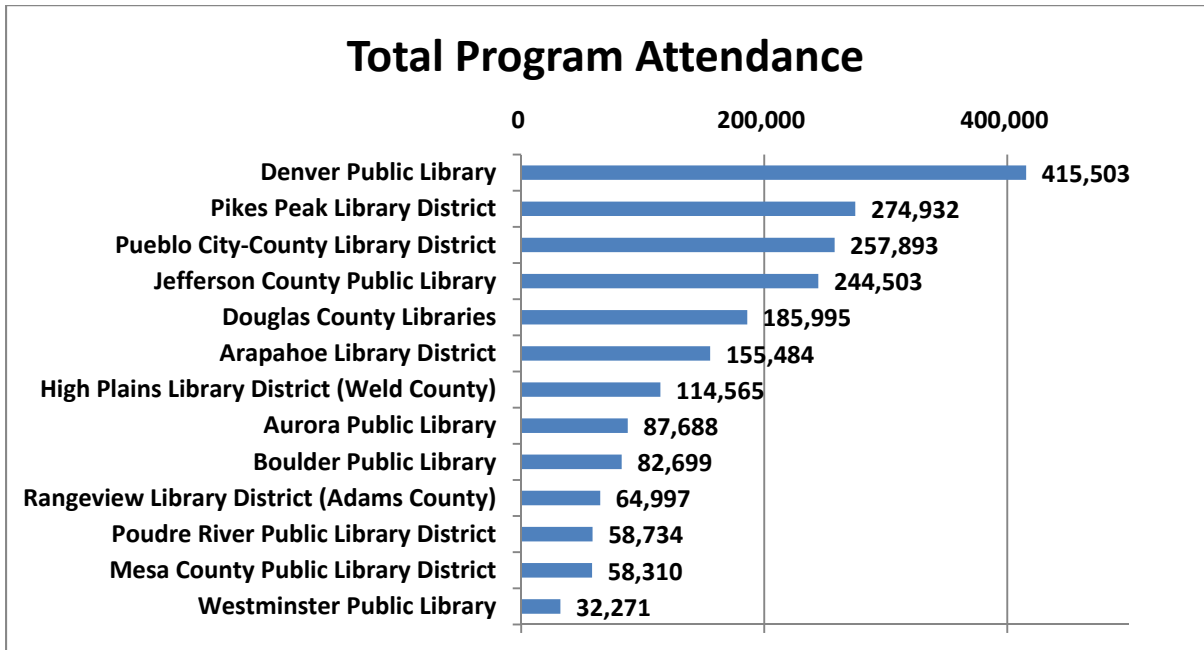
**54. Public Access Computers Per 1,000 Served** – This chart shows total number of public access computers with Internet available divided by the legal service area in thousands. The District ranks fourth out of 13 libraries for 2017, unchanged from 2016.



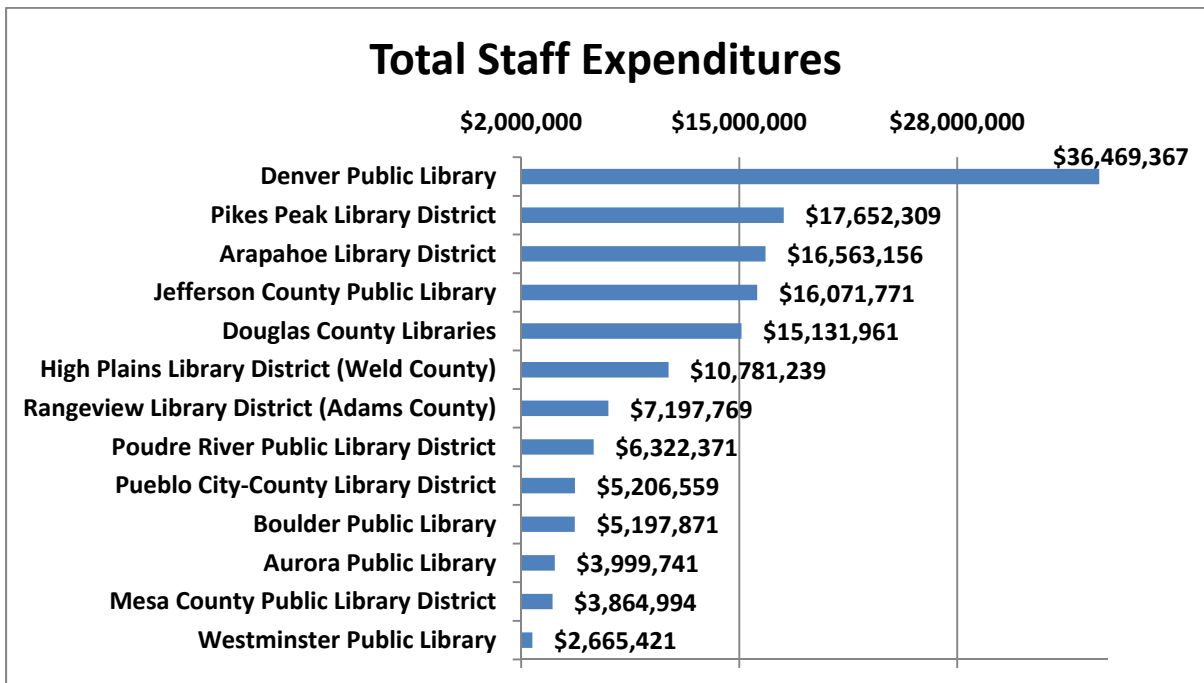
**55. Total Programs** – This chart shows total number of programs. The District ranks second out of 13 libraries in 2017, unchanged from 2016.



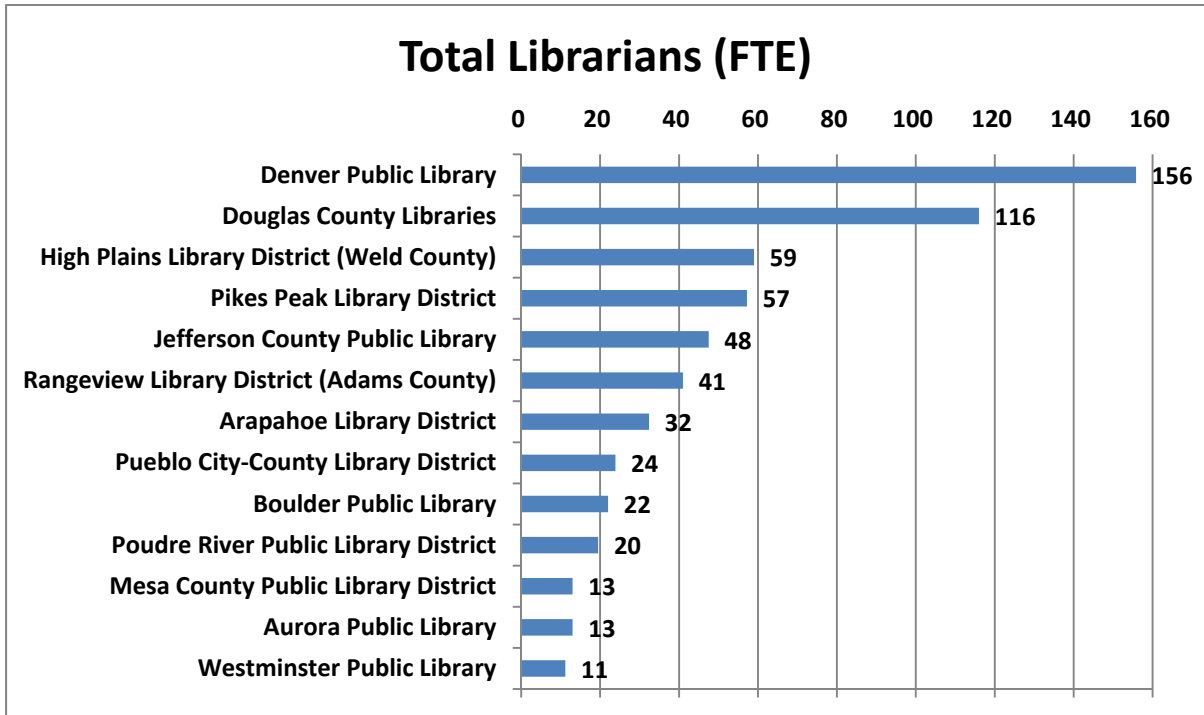
**56. Total Program Attendance** – This chart shows total count of the audience at all library programs. The District ranked second in 2017, unchanged from 2016.



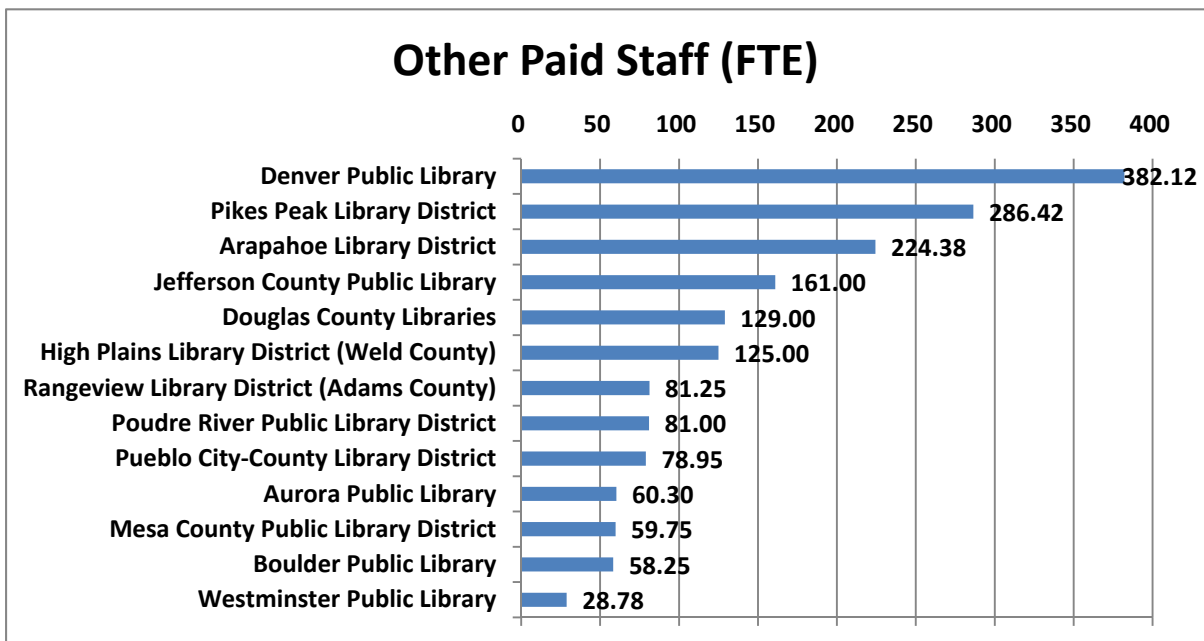
**57. Total Staff Expenditures** – This chart shows total wages and benefits paid to library staff. In 2017, the District ranked second, primarily due to the size of its LSA population. For 2016, the District ranked third.



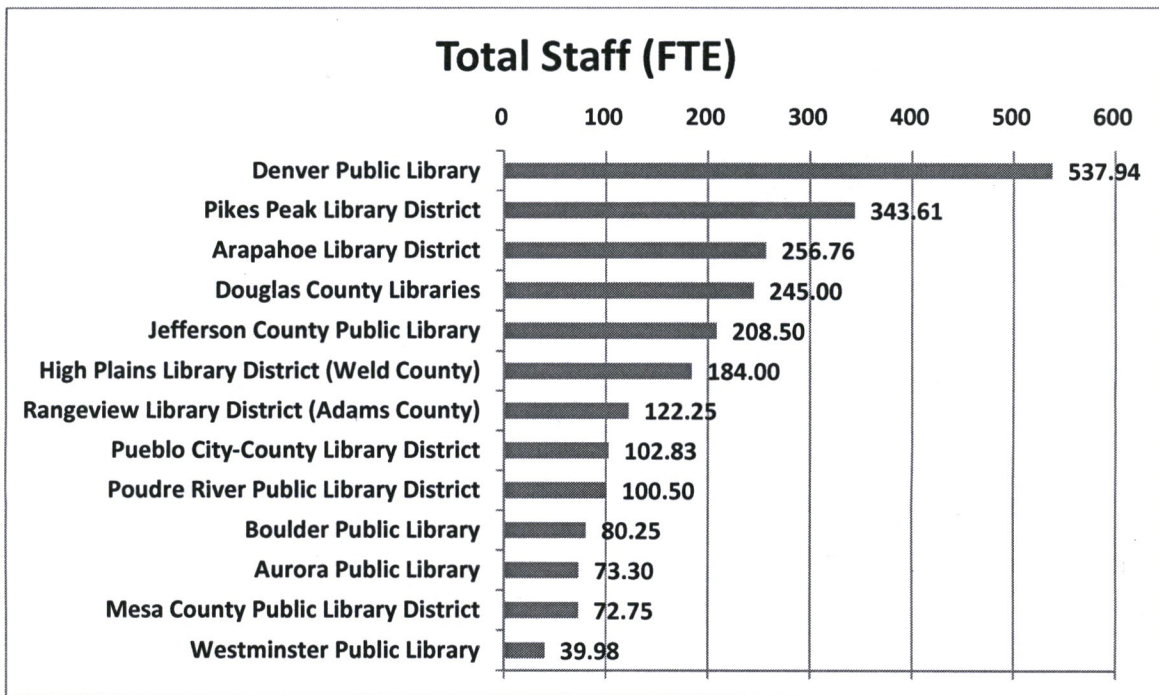
**58. Total Librarians (FTE)** – This chart shows the total number of full-time equivalents of librarians. For 2017, the District ranked fourth, again primarily due to the size of its LSA population. This rank is unchanged from 2016.



**59. Other Paid Staff (FTE)** – This chart includes all other FTE employees paid from the reporting unit budget, including plant operations, security, and maintenance staff. For 2017, the District ranked second, unchanged from 2016.



60. **Total Staff (FTE)** - This chart shows the total number of full-time equivalents of staff. The District ranked second, primarily due to the size of its LSA population; this rank is unchanged from 2016.



**TREND INFORMATION**

Included in the 2019 Budget are various charts and graphs that depict financial information in a visual format.

**BUDGETARY BASIS OF ACCOUNTING**

The 2019 budget has been prepared on a modified accrual basis of accounting. Revenue is recognized when available, and expenditures are recognized when the obligation is incurred. Encumbrances are not recorded in the 2019 budget.

**ACKNOWLEDGEMENTS**

Special thanks and appreciation are expressed to the Board of Trustees, the Leadership Team and the Management Team for their leadership and direction toward completion of the 2019 budget.

Thanks and appreciation are also extended to all District managers, supervisors and staff for their efforts toward examining the budget carefully and planning ahead prudently to complete a balanced 2018 budget.

Respectfully submitted,

*John Spears*  
John Spears  
Chief Librarian & CEO

*Michael Varnet*  
Michael Varnet, CPA, CPFO  
Chief Financial Officer



## RESOLUTION TO SET MILL LEVIES

A resolution levying general property taxes for the fiscal year 2019, to help defray the costs of government for the Pikes Peak Library District, Colorado Springs, Colorado, for the 2019 budget year.

**WHEREAS**, the Board of Trustees of the Pikes Peak Library District has adopted the annual budget in accordance with Local Government Budget Law, on December 11, 2018, and;

**WHEREAS**, the amount of money necessary to balance the budget for general operating purposes is \$33,405,893, and;

**WHEREAS**, the 2018 net valuation for assessment (payable in 2019) for the Pikes Peak Library District, as certified by the County Assessor, is \$7,113,572,510.

### **NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO:**

Section 1. That for the purpose of meeting all general operating expenses of the Pikes Peak Library District during the 2018 budget year, there is hereby levied a tax of 4.000 mills (comprised of a general operating mill levy of 4.000 mills, a mill levy for refunds and abatements of 0.018 mills, and a temporary tax credit of (0.018) mills), upon each dollar of the total valuation for assessment of all taxable property within the District for the 2018 assessment year.

Section 2. That the Chief Financial Officer of the Pikes Peak Library District is hereby authorized and directed to immediately certify to the County Commissioners of El Paso County, Colorado, the mill levies for the Pikes Peak Library District as hereinabove determined and set.

**ADOPTED**, this 11th day of December 2018.

  
Kathleen Owings, President

## RESOLUTION TO ADOPT BUDGET

A resolution summarizing expenditures and revenues for each fund and adopting a budget for the Pikes Peak Library District, Colorado Springs, Colorado, for the calendar year beginning on the first day of January 2019, and ending on the last day of December 2019.

**WHEREAS**, the Board of Trustees of the Pikes Peak Library District has appointed the Executive Director to prepare and submit a proposed budget to said governing body at the proper time, and;

**WHEREAS**, the Executive Director has submitted a proposed budget to this governing body on October 15, 2018 for its consideration, and;

**WHEREAS**, upon due and proper notice, published or posted in accordance with the law, said proposed budget was open for inspection by the public at a designated place, a public hearing was held on December 11, 2018, and interested taxpayers were given the opportunity to file or register any objections to the proposed budget, and;

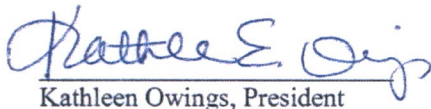
**WHEREAS**, whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance, as required by law.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO SPRINGS, COLORADO:**

Section 1. That the budget as submitted, amended, and summarized by fund, hereby is approved and adopted as the budget of the Pikes Peak Library District for the year stated above.

Section 2. That the budget hereby approved and adopted shall be signed by the Executive Director and made a part of the public records of the Pikes Peak Library District.

**ADOPTED**, this 11th day of December 2018.

  
Kathleen Owings, President



## RESOLUTION TO APPROPRIATE SUMS OF MONEY

A resolution appropriating sums of money to the various funds, in the amount and for the purposes as set forth below, for the Pikes Peak Library District, Colorado Springs, Colorado, for the 2019 budget year.

**WHEREAS**, the Board of Trustees has adopted the annual budget in accordance with the Local Government Budget Law, on December 11, 2018, and;

**WHEREAS**, the Board of Trustees has made provision therein for revenues and fund balances in the amount equal to or greater than the total proposed expenditures as set forth in said budget, and;

**WHEREAS**, it is not only required by law, but also necessary to appropriate the revenues and fund balances provided in the budget to and for the purposes described below, thereby establishing a limitation on expenditures for the operations of the Pikes Peak Library District.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO:**

Section 1. That the following sums are hereby appropriated from the revenue and fund balances of each fund, to each fund, for the stated purpose:

### General Fund

Current Operating Expenditures	\$33,076,598
Transfers to other funds	<u>2,428,411</u>

<b>Total General Fund</b>	<b><u>\$35,505,009</u></b>
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### East Library Renovation Project Fund

Capital Outlay	<u>\$144,627</u>
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### Penrose Library Renovation Project Fund

Capital Outlay	<u>\$96,700</u>
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### North Facility (Library 21c) Project Fund

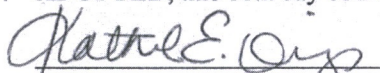
Capital Outlay	<u>\$1,156,100</u>
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### Capital Reserve Fund

Capital Outlay	<u>\$1,158,984</u>
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	<u>\$38,061,420</u>
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ADOPTED, this 11th day of December 2018.

  
Kathleen Owings, President

### CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments

**TO:** County Commissioners<sup>1</sup> of El Paso County, Colorado.

On behalf of the Pikes Peak Library District  
(taxing entity)<sup>A</sup>  
 the Board of Trustees  
(governing body)<sup>B</sup>  
 of the Pikes Peak Library District  
(local government)<sup>C</sup>

**Hereby** officially certifies the following mills to be levied against the taxing entity's GROSS \$ 7,198,824,710  
 assessed valuation of: (GROSS<sup>D</sup> assessed valuation, Line 2 of the Certification of Valuation Form DLG 57<sup>E</sup>)

**Note:** If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area<sup>F</sup> the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 7,113,572,510  
(NET<sup>G</sup> assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)  
**USE VALUE FROM FINAL CERTIFICATION OF VALUATION PROVIDED BY ASSESSOR NO LATER THAN DECEMBER 10**

**Submitted:** 12/13/2018 for budget/fiscal year 2019  
(no later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE <small>(see end notes for definitions and examples)</small>	LEVY <sup>2</sup>	REVENUE <sup>2</sup>
1. General Operating Expenses <sup>H</sup>	4.000 mills	\$ 28,454,290
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction <sup>I</sup>	< 0.018 > mills	\$ < 128,044 >
<b>SUBTOTAL FOR GENERAL OPERATING:</b>	3.982 mills	\$ 28,326,246
3. General Obligation Bonds and Interest <sup>J</sup>	- mills	\$ -
4. Contractual Obligations <sup>K</sup>	- mills	\$ -
5. Capital Expenditures <sup>L</sup>	- mills	\$ -
6. Refunds/Abatements <sup>M</sup>	0.018 mills	\$ 128,044
7. Other <sup>N</sup> (specify): _____	- mills	\$ -
_____	- mills	\$ -
<b>TOTAL:</b> <small>[ Sum of General Operating Subtotal and Lines 3 to 7 ]</small>	4.000 mills	\$ 28,454,290

Contact person: Michael Varnet, CPA, CPFO Daytime phone: (719) 884-9700  
 (print)  
 Signed:  Title: Chief Financial Officer

*Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 864-7720.*

<sup>1</sup> If the taxing entity's boundaries include more than one county, you must certify the levies to each county. Use a separate form for each county and certify the same levies uniformly to each county per Article X, Section 3 of the Colorado Constitution.  
<sup>2</sup> Levies must be rounded to three decimal places and revenue must be calculated from the total NET assessed valuation (Line 4 of Form DLG57 on the County Assessor's **FINAL** certification of valuation).

**Pikes Peak Library District  
Budget Timetable  
Fiscal Year 2019**

- |  |                 |
|--|-----------------|
| 1. Preliminary discussion with Internal Affairs Committee  | June 2018       |
| 2. Preliminary discussion with Leadership Team   | June 2018       |
| 3. Budget input training   | June/July 2018  |
| 4. Budget forms and guidelines are provided to all Departments/Offices   | July 9, 2018    |
| 5. Budget questionnaires are due to Finance  | July 2018       |
| 6. Preliminary assessed valuation due from County  | Aug. 25, 2018   |
| 7. Preliminary CPI (June 30, 2018) due from State  | Aug. 25, 2018   |
| 8. Chief Librarian/CEO and the Chief Financial Officer meet with each Officer/Manager to discuss budget objectives | July/Aug. 2018  |
| 9. All budget requests due to Finance  | Sept. 10, 2018  |
| 10. Budget draft is prepared by Chief Financial Officer  | Sept. 15, 2018  |
| 11. Leadership team to discuss budget draft  | Sept./Oct. 2018 |
| 12. Internal budget meetings held to discuss budget issues   | Sept./Oct. 2018 |
| 13. Budget draft presented to Board of Trustees  | Oct. 15, 2018   |
| 14. Public hearing is held   | Dec. 11, 2018   |
| 15. Budget is approved by the Board of Trustees  | Dec. 11, 2018   |
| 16. The 2019 mill levy is certified by the Board of Trustees   | Dec. 15, 2018   |
| 17. The 2019 accounting records incorporate the 2019 budget  | Dec. 31, 2018   |
| 18. 2019 Budget due to State   | Jan. 31, 2019   |

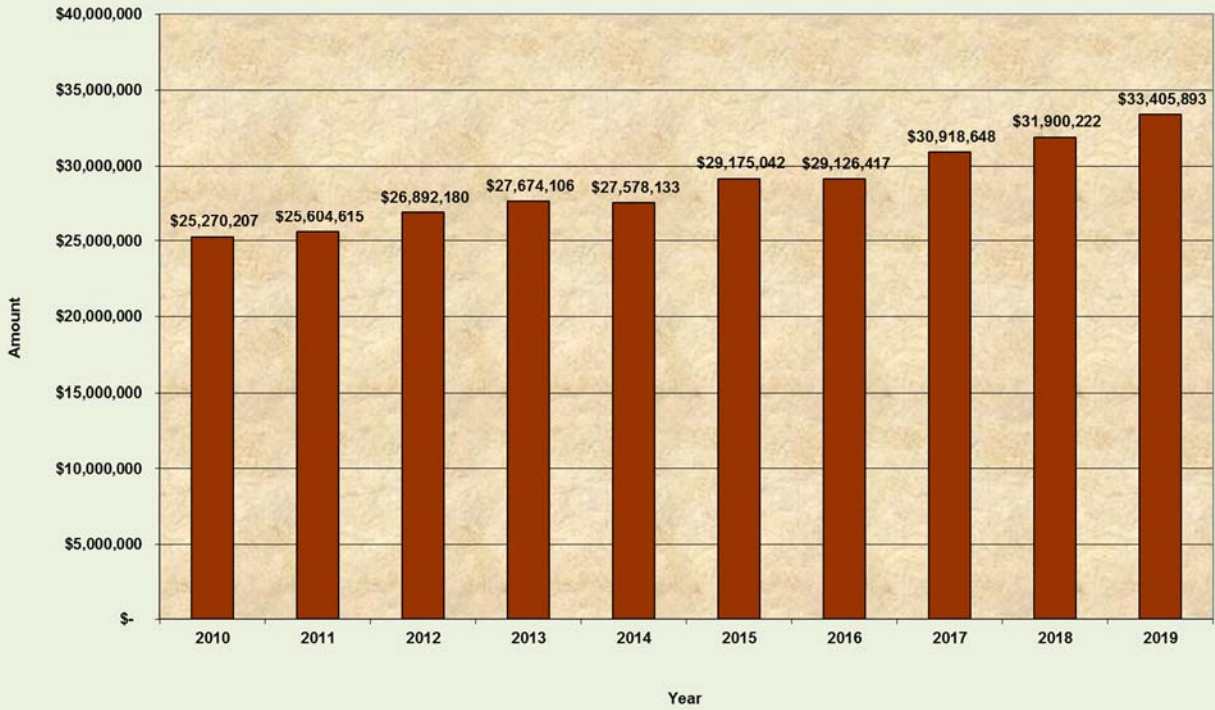
**GENERAL FUND**

<b>Pikes Peak Library District</b>			
<b>General Fund - Revenue/Expenditure Summary</b>			
<b>Three-Year Period Ended December 31, 2019</b>			
	<b>2017</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
<b>Revenues</b>			
Budget	\$ -	\$ 32,073,444	\$ 33,405,893
Budget amendment	-	25,000	-
<b>Total Budgeted Revenues</b>	-	32,098,444	33,405,893
Actual	30,918,648	-	-
Estimated actual revenues (below) budget	-	(198,222)	-
<b>Total Revenues</b>	30,918,648	31,900,222	33,405,893
<b>Expenditures</b>			
Budget	-	33,853,819	35,505,009
Budget amendment	-	657,859	-
<b>Total Budgeted Expenditures</b>	-	34,511,678	35,505,009
Actual	29,776,582	-	-
Estimated actual expenditures (below) budget	-	(1,942,059)	-
<b>Total Expenditures</b>	29,776,582	32,569,620	35,505,009
<b>Net Excess Revenues Over Expenditures</b>	1,142,066	(669,398)	(2,099,116)
<b>Fund Balance - Beginning of Year</b>	9,290,771	10,432,837	9,763,439
<b>Fund Balance - End of Year</b>	<u>\$ 10,432,837</u>	<u>\$ 9,763,439</u>	<u>\$ 7,664,323</u>

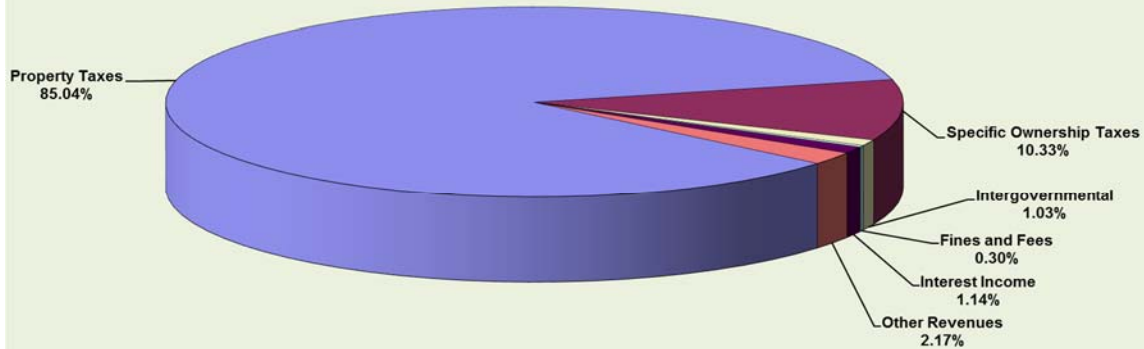
<b>Pikes Peak Library District</b>			
<b>General Fund - Fund Balance Summary</b>			
<b>Three-Year Period Ended December 31, 2019</b>			
	<b>2017</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
<b>NonSpendable</b>			
Prepaid expenditures	\$ 339,785	\$ -	\$ -
<b>Restricted For:</b>			
Emergency (TABOR)	890,607	935,362	\$ 985,816
Gifts and grants	111,177	89,578	89,578
<b>Committed for:</b>			
Capital Projects - Knights of Columbus Hall	865,000	-	-
<b>Assigned To:</b>			
Purchases of books and materials	151,407	-	-
McKinley Trust	39,275	39,275	39,275
Purchased contracts	186,847	-	-
<b>Unassigned</b>	<b>7,848,739</b>	<b>8,699,224</b>	<b>6,549,654</b>
<b>Total Fund Balance</b>	<b>\$ 10,432,837</b>	<b>\$ 9,763,439</b>	<b>\$ 7,664,323</b>



**Pikes Peak Library District  
General Fund Revenues  
Fiscal Years 2010 - 2019**

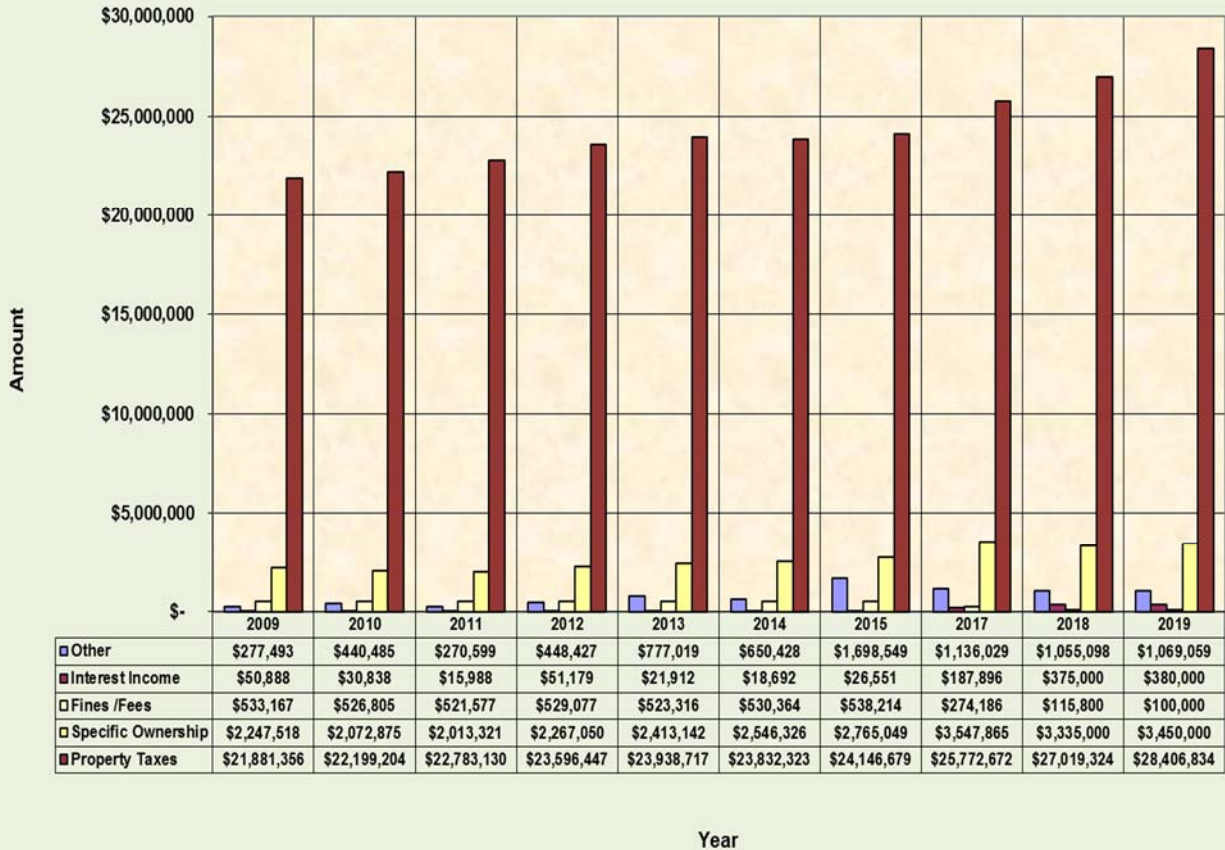


**Pikes Peak Library District  
General Fund Revenues  
Fiscal Year 2019**



Pikes Peak Library District General Fund - Revenue Summary Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
Taxes	\$ 29,320,537	\$ 30,434,719	\$ 30,354,324	\$ 31,856,834
Intergovernmental	458,187	370,000	345,000	345,000
Fines and Fees	274,186	115,800	115,800	100,000
Interest income	187,896	335,000	375,000	380,000
Other Revenues	677,842	842,925	710,098	724,059
<b>Total Revenues</b>	<b>\$ 30,918,648</b>	<b>\$ 32,098,444</b>	<b>\$ 31,900,222</b>	<b>\$ 33,405,893</b>

Pikes Peak Library District  
General Fund Revenues  
Fiscal Years 2010 - 2019

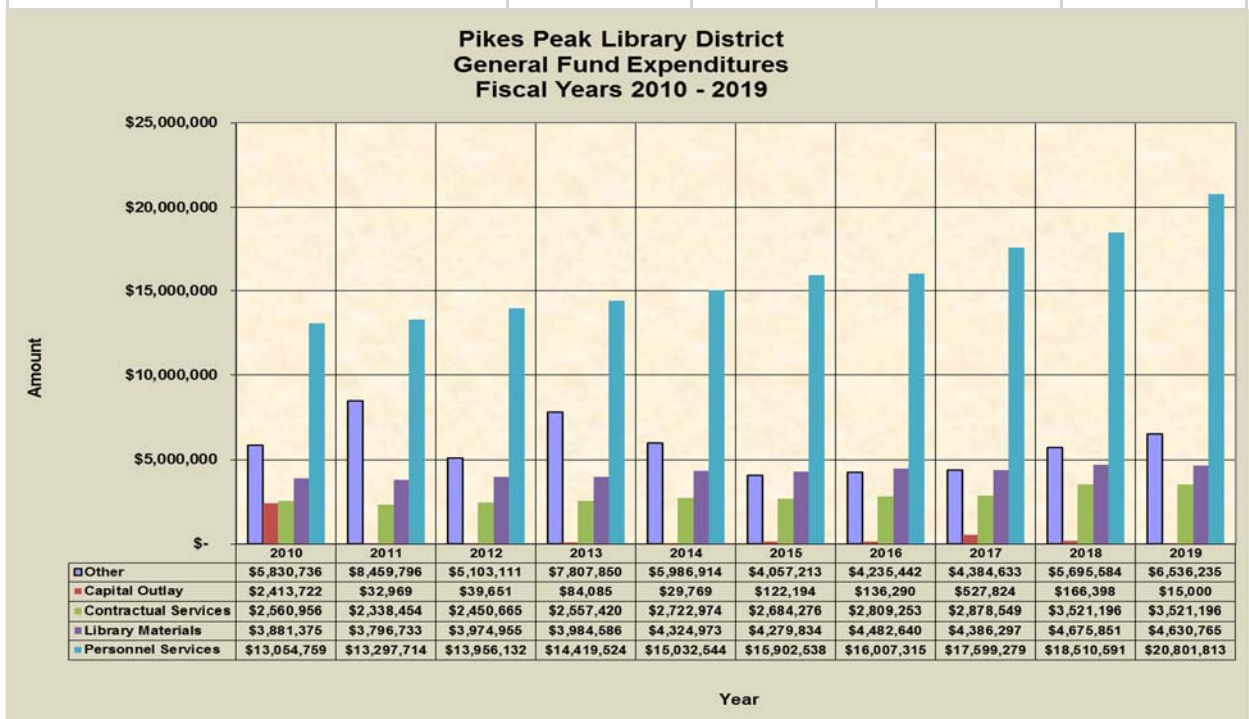




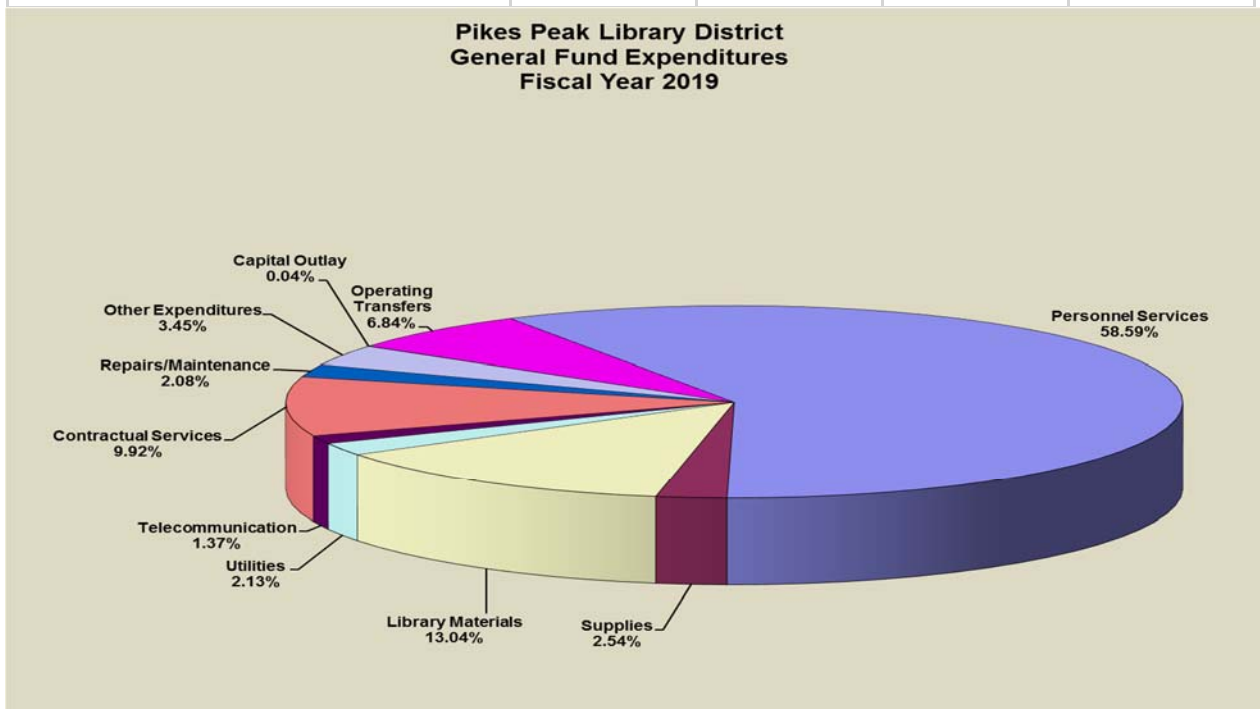
<b>Pikes Peak Library District</b>				
<b>General Fund - Revenues (detail)</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Account</b>	<b>2017 Actual</b>	<b>2018 Budget</b>	<b>2018 Projection</b>	<b>2019 Budget</b>
<b>Taxes</b>				
Current property taxes	\$ 25,942,634	\$ 26,689,960	\$ 26,689,960	\$ 28,454,290
Less: uncollectible taxes	(90,841)	(100,366)	(100,366)	(105,000)
Net property taxes	25,851,793	26,589,594	26,589,594	28,349,290
Abatements and credits	(141,951)	(110,000)	(130,000)	(140,000)
Omitted property tax revenue	5,224	4,000	6,000	6,000
Delinquent taxes	14,007	15,000	17,000	17,000
Interest on delinquent taxes	33,187	33,000	35,000	36,000
Specific ownership taxes	3,547,865	3,400,000	3,335,000	3,450,000
Payment in lieu of taxes	10,412	10,500	9,105	10,500
Property tax revenue offset - temporary credit	-	492,625	492,625	128,044
<b>Total Taxes</b>	<b>29,320,537</b>	<b>30,434,719</b>	<b>30,354,324</b>	<b>31,856,834</b>
<b>Intergovernmental</b>				
Federal funds - E-Rate	225,288	225,000	200,000	200,000
State funds - library materials	144,574	145,000	145,000	145,000
State grant - other	88,325	-	-	-
<b>Total Intergovernmental</b>	<b>458,187</b>	<b>370,000</b>	<b>345,000</b>	<b>345,000</b>
<b>Fines and Fees</b>	<b>274,186</b>	<b>115,800</b>	<b>115,800</b>	<b>100,000</b>
<b>Interest Income</b>	<b>187,896</b>	<b>335,000</b>	<b>375,000</b>	<b>380,000</b>
<b>Other Revenues</b>				
Copier charges	94,826	85,000	95,000	96,000
Sale of assets	11,640	25,000	10,000	5,000
Parking lot collections	31,880	34,000	33,000	33,000
Donations	505,725	694,725	567,898	585,559
Other	33,771	4,200	4,200	4,500
<b>Total Other Revenues</b>	<b>677,842</b>	<b>842,925</b>	<b>710,098</b>	<b>724,059</b>
<b>Total Revenues</b>	<b>\$ 30,918,648</b>	<b>\$ 32,098,444</b>	<b>\$ 31,900,222</b>	<b>\$ 33,405,893</b>

<b>Pikes Peak Library District</b>			
<b>Mill Levy Calculation</b>			
<b>Three-Year Period Ended December 31, 2019</b>			
	<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Assessed Valuation</b>			
Gross	\$ 6,617,856,790	\$ 7,080,595,440	\$ 7,198,824,710
Net	6,556,136,920	7,001,563,360	7,113,572,510
<b>Difference - TIF Districts</b>	<b>\$ 61,719,870</b>	<b>\$ 79,032,080</b>	<b>\$ 85,252,200</b>
<b>Mill Levy - Pikes Peak Library District Budget</b>			
Operating	3.934	3.860	4.000
Property Tax Revenue - Operating	25,791,843	27,026,035	28,454,290
Abatements - Credits	0.023	0.023	0.018
Property Tax Revenue - Abatements and Credits	150,791	161,036	128,044
Temporary Tax Credit	-	(0.071)	(0.018)
Property Tax Revenue	-	(497,111)	(128,044)
<b>Total Mill Levy</b>	<b>3.957</b>	<b>3.812</b>	<b>4.000</b>
<b>Total Property Tax Revenue - Net AV</b>	<b>25,942,634</b>	<b>26,689,960</b>	<b>28,454,290</b>
<b>Property tax Revenue</b>			
Pikes Peak Library District - Net AV	\$ 25,942,634	\$ 26,689,960	\$ 28,454,290
TIF Districts	244,226	306,882	342,543
<b>Total Property Tax Revenue - Gross AV</b>	<b>\$ 26,186,859</b>	<b>\$ 26,996,841</b>	<b>\$ 28,796,833</b>

Pikes Peak Library District General Fund - Expenditures by Major Account Classification Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
Personnel Services	\$ 17,599,279	\$ 19,865,493	\$ 18,510,591	\$ 20,801,813
Supplies	647,124	840,808	832,020	902,251
Library Materials	4,386,297	4,675,851	4,675,851	4,630,765
Utilities	582,681	732,617	642,041	757,083
Telecommunication Costs	467,416	537,449	507,449	487,000
Contractual Services	2,878,549	3,361,011	3,294,523	3,521,196
Repairs and Maintenance	579,989	765,007	631,603	737,000
Other Services/Expenditures	777,886	1,125,980	847,680	1,224,490
Capital Outlay	527,824	166,398	166,398	15,000
Operating Transfers To Other Funds	786,341	2,441,064	2,441,064	2,428,411
Special Item	543,196	-	20,400	-
<b>Total Expenditures</b>	<b>\$ 29,776,582</b>	<b>\$ 34,511,678</b>	<b>\$ 32,569,620</b>	<b>\$ 35,505,009</b>

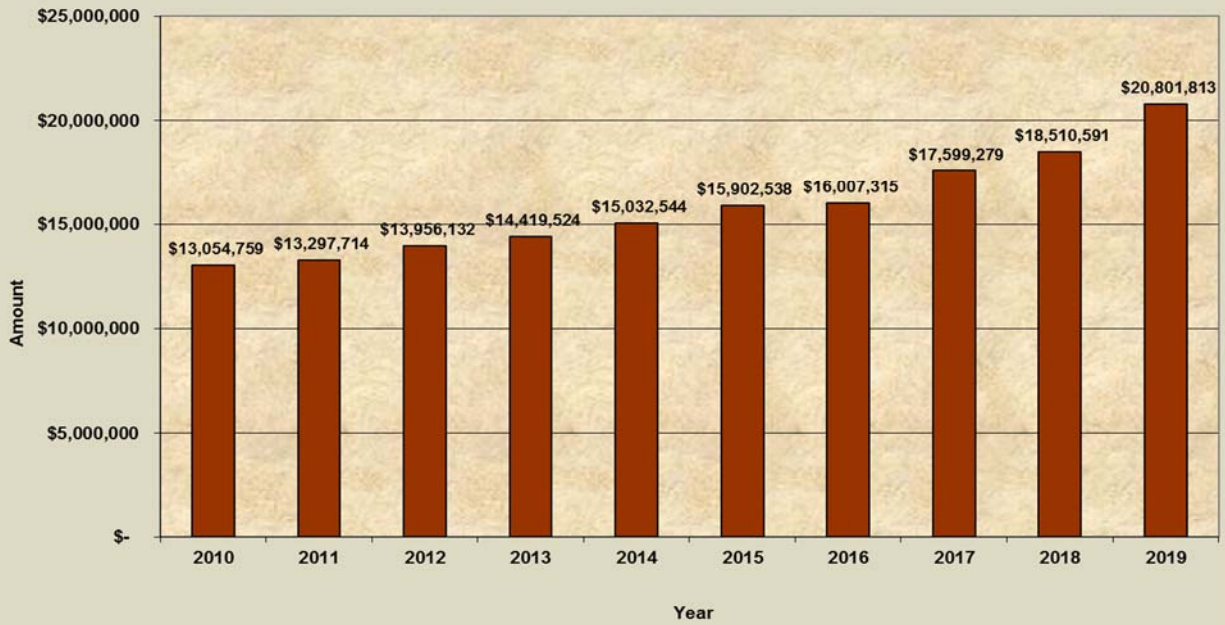


Pikes Peak Library District General Fund - Expenditures by Major Account Classification - Percentage To Total Budget Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
Personnel Services	59.1%	57.6%	56.8%	58.6%
Supplies	2.2%	2.4%	2.6%	2.5%
Library Materials	14.7%	13.5%	14.4%	13.0%
Utilities	2.0%	2.1%	2.0%	2.1%
Telecommunication Costs	1.6%	1.6%	1.6%	1.4%
Contractual Services	9.7%	9.7%	10.1%	9.9%
Repairs and maintenance	1.9%	2.2%	1.9%	2.1%
Other Services/Expenditures	2.6%	3.3%	2.6%	3.4%
Capital Outlay	1.8%	0.5%	0.5%	0.0%
Operating Transfers To Other Funds	2.6%	7.1%	7.5%	6.8%
Special Item	1.8%	0.0%	0.1%	0.0%
<b>Total Expenditures</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

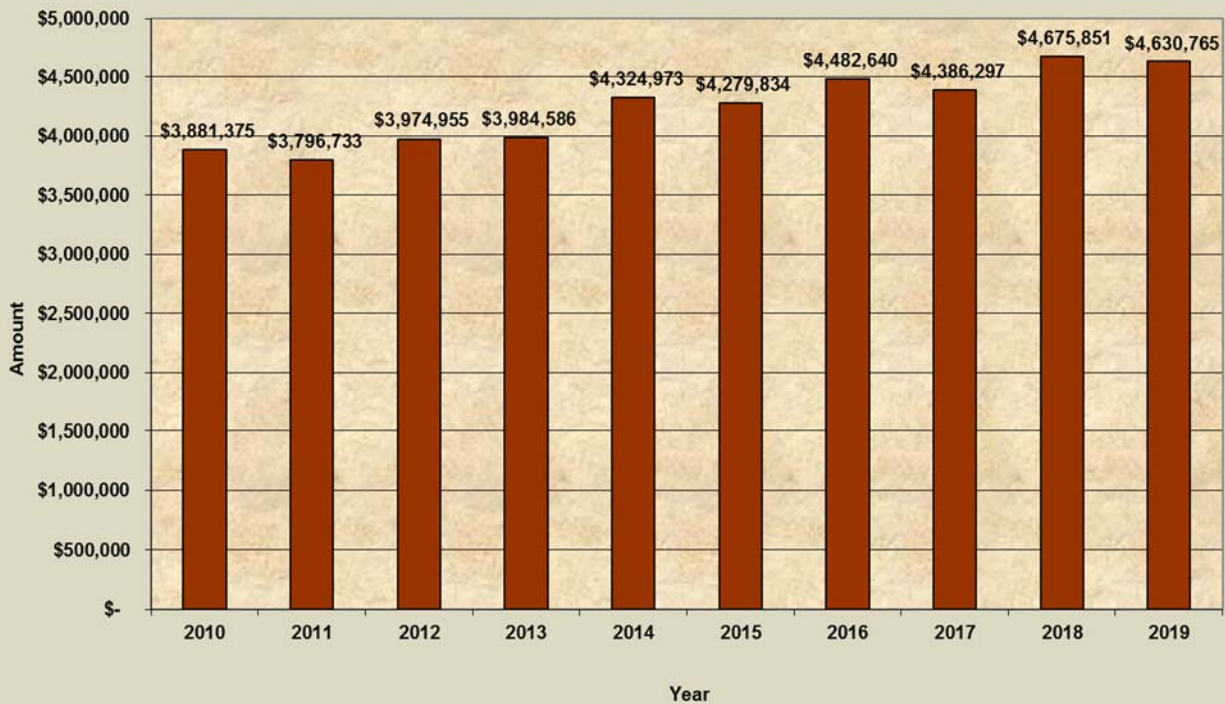


<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Account</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Account</b>	<b>2017 Actual</b>	<b>2018 Budget</b>	<b>2018 Projection</b>	<b>2019 Budget</b>
<b>Personnel Services</b>				
Salaries and wages	\$ 13,489,872	\$ 15,228,669	\$ 14,181,540	\$ 16,218,332
Substitute pay	517,744	485,174	456,856	327,594
FICA	1,025,817	1,226,876	1,089,862	1,222,809
Retirement contribution	790,760	970,335	834,582	976,828
Health benefits	1,620,680	1,756,000	1,773,512	1,875,000
Unemployment taxes	30,157	45,000	43,000	47,250
Workers compensation	76,714	85,000	75,000	85,000
Tuition reimbursement	38,762	40,000	43,000	40,000
Work study	8,773	28,439	13,239	9,000
<b>Total Personnel Services</b>	<b>17,599,279</b>	<b>19,865,493</b>	<b>18,510,591</b>	<b>20,801,813</b>
<b>Supplies</b>				
Microform	540	2,450	500	2,450
Software purchases	210,546	254,882	254,882	322,000
Computer supplies	43,006	41,000	45,000	42,000
Processing supplies	94,649	95,000	95,000	95,000
General supplies	298,383	447,476	436,638	440,801
<b>Total Supplies</b>	<b>647,124</b>	<b>840,808</b>	<b>832,020</b>	<b>902,251</b>

### Pikes Peak Library District Budget - Personnel Services Fiscal Years 2010 - 2019



### Pikes Peak Library District Budget - Library Materials Fiscal Years 2010 - 2019



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Account</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Account</b>	<b>2017 Actual</b>	<b>2018 Budget</b>	<b>2018 Projection</b>	<b>2019 Budget</b>
<b>Library Materials</b>				
Books	3,649,004	4,056,072	4,056,072	3,977,400
Microforms	9,300	5,000	5,000	5,000
Periodicals	111,605	110,000	110,000	110,000
Serials	24,443	34,036	34,036	25,000
Electronic databases/online services	591,945	470,743	470,743	513,365
<b>Total Library Materials</b>	<b>4,386,297</b>	<b>4,675,851</b>	<b>4,675,851</b>	<b>4,630,765</b>
<b>Utilities</b>				
Gas	63,324	103,558	64,221	109,168
Electric	439,859	509,688	465,608	526,656
Water and sewer	79,498	106,650	108,943	113,415
Storm water fees	-	12,721	3,269	7,844
<b>Total Utilities</b>	<b>582,681</b>	<b>732,617</b>	<b>642,041</b>	<b>757,083</b>
<b>Telecommunication Costs</b>				
Telecommunication costs	467,416	537,449	507,449	487,000
<b>Total Telecommunication Costs</b>	<b>467,416</b>	<b>537,449</b>	<b>507,449</b>	<b>487,000</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Account</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Account</b>	<b>2017 Actual</b>	<b>2018 Budget</b>	<b>2018 Projection</b>	<b>2019 Budget</b>
<b>Contractual Services</b>				
Audit fees	39,705	43,500	40,935	45,000
Legal fees	56,690	50,000	65,000	65,000
Microfilming services	13,280	28,000	15,000	19,600
Consultant fees	188,708	204,500	191,000	216,500
Contract cataloging	31,291	50,600	50,600	50,600
Trash removal	19,568	22,051	21,316	24,229
Copier charges	48,027	51,000	55,000	56,000
Delivery services	175,875	211,850	211,850	222,231
Janitorial services	385,965	399,000	394,000	447,000
Computer agreements	287,638	416,795	410,760	455,500
Collection agency charges	40,311	35,000	32,500	30,000
External printing	88,094	101,200	101,200	125,000
Programming costs	224,546	357,300	344,360	357,065
Security services	25,128	-	-	-
Insurance	144,657	185,000	167,681	184,500
Facilities rental/CAM	648,650	723,918	711,943	722,525
Parking	39,592	42,375	42,456	43,646
Treasurer's fees	388,563	402,122	402,122	420,000
Storage space	16,200	16,800	16,800	16,800
Employee Assistance Program	16,061	20,000	20,000	20,000
<b>Total Contractual Services</b>	<b>2,878,549</b>	<b>3,361,011</b>	<b>3,294,523</b>	<b>3,521,196</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Account</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Account</b>	<b>2017 Actual</b>	<b>2018 Budget</b>	<b>2018 Projection</b>	<b>2019 Budget</b>
<b>Repairs and Maintenance</b>				
Telephone/telecommunication maintenance	26,032	9,000	9,000	82,000
Building repair	95,216	139,912	105,167	142,750
Furniture repair	20,064	33,785	31,538	33,000
Equipment repair	13,691	54,703	36,107	42,450
Equipment maintenance	143,266	200,837	140,837	98,500
Grounds maintenance	56,594	73,500	69,866	75,500
HVAC maintenance	116,276	136,520	124,592	139,300
Vehicle operating costs	58,045	57,000	61,000	61,000
Burglar and fire alarm system maintenance	50,805	59,750	53,496	62,500
<b>Total Repairs and Maintenance</b>	<b>579,989</b>	<b>765,007</b>	<b>631,603</b>	<b>737,000</b>
<b>Other Services/Expenditures</b>				
Mileage reimbursement expenses	48,733	70,474	65,590	73,800
Advertising	86,657	90,250	89,250	111,000
Employee recruitment	17,564	62,500	60,500	50,500
Testing	-	500	500	500
Dues	44,682	64,619	46,493	74,000
Merchandising/book displays	581	2,066	1,816	1,000
Employee recognition	10,932	20,525	18,000	20,525
Board of Trustees	1,766	3,000	4,000	7,000
Marketing promotions	-	15,000	15,000	-
Training	162,912	246,349	218,849	287,534
Signage	5,021	10,000	8,000	16,000

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Account</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Account</b>	<b>2017 Actual</b>	<b>2018 Budget</b>	<b>2018 Projection</b>	<b>2019 Budget</b>
<b>Other Services/Expenditures continued</b>				
Volunteer & Library card program	3,294	5,900	5,900	5,900
Safety	11,030	18,500	13,500	18,500
Summer Adventure prizes	31,839	44,924	31,708	31,306
Summer Adventure party	2,535	2,600	2,300	3,000
Postage	78,536	92,500	60,000	62,500
Bindery	4,468	5,000	5,000	5,000
Administrative support - PPLD Foundation	199,802	-	-	-
Other	67,534	371,273	201,274	456,425
<b>Total Other Services/Expenditures</b>	<b>777,886</b>	<b>1,125,980</b>	<b>847,680</b>	<b>1,224,490</b>
<b>Capital Outlay</b>				
Other capital projects	527,824	166,398	166,398	15,000
<b>Total Capital Outlay</b>	<b>527,824</b>	<b>166,398</b>	<b>166,398</b>	<b>15,000</b>
<b>Operating Transfers To Other Funds</b>				
East Library Project Fund	-	-	-	139,627
Penrose Library Project Fund	59,690	1,335,841	1,335,841	96,700
Library 21c Project Fund	50,000	-	-	1,156,100
Capital Reserve	676,651	1,105,223	1,105,223	1,035,984
<b>Total Operating Transfers To Other Funds</b>	<b>786,341</b>	<b>2,441,064</b>	<b>2,441,064</b>	<b>2,428,411</b>
<b>Special Item</b>				
TABOR refund	543,196	-	20,400	-
<b>Total Expenditures, Operating Transfers To Other Funds and Other Financing Uses</b>	<b>\$ 29,776,582</b>	<b>\$ 34,511,678</b>	<b>\$ 32,569,620</b>	<b>\$ 35,505,009</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>LIBRARY SERVICES</b>				
<b>Administration</b>				
Salaries and wages	\$ 177,570	\$ 190,112	\$ 190,010	\$ 95,056
Seasonal substitute pay	179	-	-	-
FICA charges	13,387	14,544	14,536	7,272
Retirement contributions	14,107	15,208	14,925	7,604
Supplies	1,034	400	500	1,000
Training	81,499	114,000	114,000	-
Mileage reimbursement expenses	12,900	20,000	15,000	1,000
<b>Total Administration</b>	<b>\$ 300,676</b>	<b>\$ 354,264</b>	<b>\$ 348,971</b>	<b>\$ 111,932</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalent (FTEs)</b>		2.00	2.00	1.00
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		2	2	1
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		2	2	1
<b>MLS FTEs</b>		2.00	2.00	1.00
<b>Customer Service Team</b>				
General supplies	\$ -	\$ 625	\$ 625	\$ 500
<b>Total Customer Service Team</b>	<b>\$ -</b>	<b>\$ 625</b>	<b>\$ 625</b>	<b>\$ 500</b>







<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>LIBRARY SERVICES</b>				
<b>Adult Services - Library 21c</b>				
Salaries and wages	\$ 330,596	\$ 301,768	\$ 290,479	\$ -
Substitute pay	16,402	20,926	20,900	-
FICA charges	24,901	23,085	22,165	-
Retirement contributions	19,744	17,382	17,156	-
Supplies	3,456	8,114	7,000	-
Programming costs - teen	4,829	4,359	4,359	-
Programming costs - adult	4,640	5,000	5,000	-
Mileage reimbursement expenses	868	2,000	1,000	-
Merchandising	204	566	566	-
<b>Total Adult Services - Library 21c</b>	<b>\$ 405,640</b>	<b>\$ 383,200</b>	<b>\$ 368,625</b>	<b>\$ -</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		8.25	8.25	-
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		6	6	-
Half-time (20 - 39 hours per week)		4	4	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		10	10	-
<b>MLS FTEs</b>		3.00	3.00	-



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>LIBRARY SERVICES</b>				
<b>Total Adult Services</b>				
<b>Adult Services</b>	\$ 19,001	\$ 104,831	\$ 95,931	\$ 1,110,865
<b>Customer Service Team</b>	-	625	625	500
<b>Penrose Library</b>	1,169,079	1,336,795	1,328,837	-
<b>East Library</b>	1,264,050	956,613	924,320	-
<b>Library 21c</b>	405,640	383,200	368,625	-
<b>Total</b>	<b>\$ 2,857,770</b>	<b>\$ 2,782,064</b>	<b>\$ 2,718,338</b>	<b>\$ 1,111,365</b>
<b>Authorized Positions</b>				
		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		46.79	45.79	10.00
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		37	36	10
Half-time (20 - 39 hours per week)		18	18	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>55</b>	<b>54</b>	<b>10</b>
<b>MLS FTEs</b>		<b>19.50</b>	<b>19.50</b>	<b>8.00</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>LIBRARY SERVICES</b>				
<b>Children's Services</b>				
Salaries and wages	\$ -	\$ -	\$ -	\$ 426,358
FICA charges	-	-	-	32,616
Retirement contributions	-	-	-	34,109
Supplies	5,112	4,513	4,000	5,000
Family Place supplies	3,632	750	2,000	-
Educational Resource Center	-	-	-	5,000
Programming costs	28,774	35,160	33,000	58,000
Spring break programming costs	5,550	6,650	6,570	6,650
Family Fun programming costs	6,156	9,753	9,753	6,650
Programming-Home School Engagement	-	-	-	1,000
Translation services	-	2,000	-	-
School Engagement	-	-	-	1,000
Training	-	-	-	11,380
Mileage reimbursement expenses	-	-	-	4,000
Summer Adventure party	2,535	2,600	2,300	3,000
Summer Adventure programming	14,792	30,923	22,222	25,000
Summer Adventure printing and other	8,110	6,101	1,586	6,306
<b>Total Children's Services</b>	<b>\$ 74,661</b>	<b>\$ 98,450</b>	<b>\$ 81,431</b>	<b>\$ 626,069</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalent (FTEs)</b>		-	-	8.00
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		-	-	8
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		-	-	8
<b>MLS FTEs</b>		-	-	5.00









<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>LIBRARY SERVICES</b>				
<b>Regional History and Genealogy Services</b>				
Salaries and wages	\$ 485,670	\$ 479,877	\$ 454,717	\$ 480,834
Substitute pay	3,560	4,501	4,200	3,000
FICA charges	36,171	36,711	33,928	36,784
Retirement contributions	27,316	27,159	24,504	27,213
Supplies	2,685	3,000	3,000	3,000
Microform supplies	540	950	500	950
Archive supplies	1,735	4,115	4,115	4,115
Photo archive supplies	3,598	8,601	8,601	6,471
Consultant fees	10,000	6,500	6,500	2,000
Microfilming services	13,280	28,000	15,000	19,600
Bindery	4,468	5,000	5,000	5,000
Training	-	-	-	13,270
Mileage reimbursement expenses	231	750	750	750
Programming costs	751	2,240	2,240	2,240
<b>Total Regional History and Genealogy Services</b>	<b>\$ 590,005</b>	<b>\$ 607,404</b>	<b>\$ 563,055</b>	<b>\$ 605,227</b>
<b>Authorized Positions</b>				
		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		9.50	9.50	9.50
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		6	6	6
Half-time (20 - 39 hours per week)		7	7	7
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		13	13	13
<b>MLS FTEs</b>		5.00	5.00	5.00









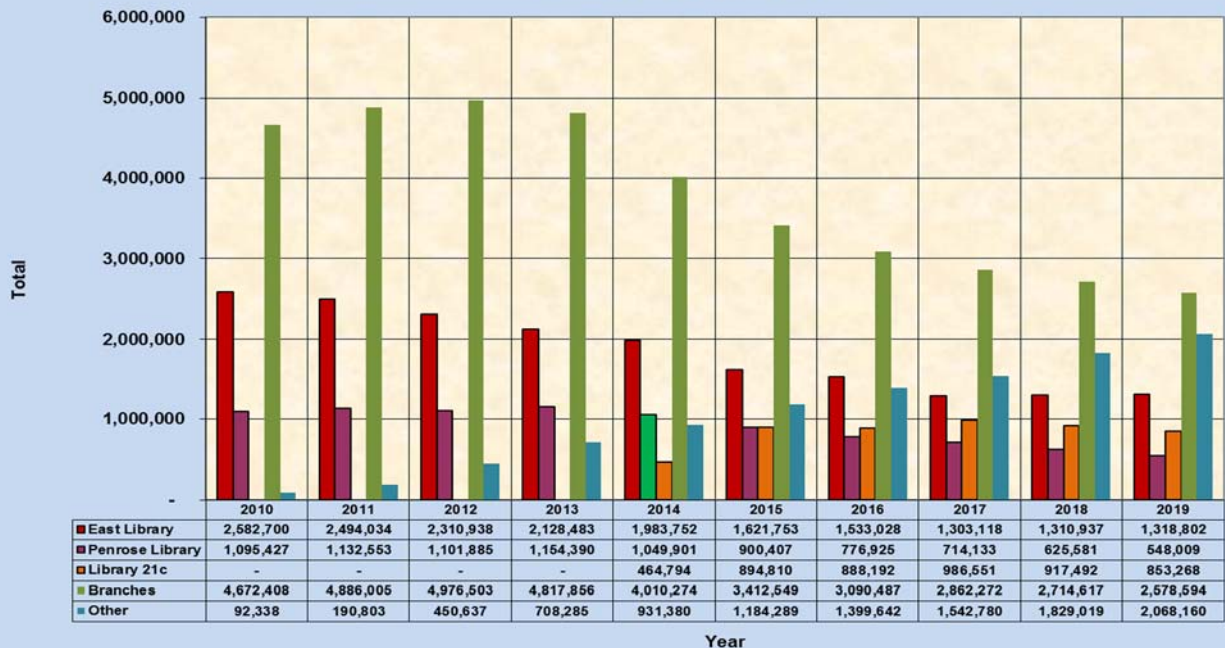
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>LIBRARY SERVICES</b>				
<b>Collection Management</b>				
Salaries and wages	\$ 783,154	\$ 1,099,265	\$ 908,375	\$ 898,726
Temporary labor	10,036	14,000	14,000	7,000
Substitute pay	1,946	3,875	3,300	1,875
FICA charges	58,551	84,094	67,888	68,753
Retirement contributions	56,798	77,730	65,353	65,863
Supplies	2,137	4,500	4,500	4,500
Processing supplies	94,649	95,000	95,000	95,000
Cataloging services	31,291	50,600	50,600	50,600
Library material purchases	3,520,056	3,919,528	3,919,528	3,850,000
Microforms	9,300	5,000	5,000	5,000
Periodicals	111,605	110,000	110,000	110,000
Serials	24,443	34,036	34,036	25,000
Databases/online services	67,997	114,965	114,965	98,365
Title Source software/Web Dewey BCR	1,996	2,500	2,500	2,500
Training	2,472	-	-	15,750
Mileage reimbursement expenses	480	500	500	3,000
<b>Total Collection Management</b>	<b>\$ 4,776,911</b>	<b>\$ 5,615,593</b>	<b>\$ 5,395,545</b>	<b>\$ 5,301,932</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalent (FTEs)</b>		18.40	19.25	19.25
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		16	17	17
Half-time (20 - 39 hours per week)		4	4	4
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		20	21	21
<b>MLS FTEs</b>		6.00	6.00	8.00

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>LIBRARY SERVICES</b>				
<b>Interlibrary Loan</b>				
Salaries and wages	\$ -	\$ -	\$ -	\$ 202,282
FICA charges	-	-	-	15,475
Retirement contributions	-	-	-	11,991
Work study costs	2,794	4,000	4,000	6,000
Supplies	4,679	5,500	5,500	5,225
OCLC online charges	41,112	44,000	44,000	44,000
State-wide courier contract	6,829	9,725	9,725	10,000
ILL borrowing expenses	3,426	6,000	6,000	6,000
<b>Total Interlibrary Loan</b>	<b>\$ 58,840</b>	<b>\$ 69,225</b>	<b>\$ 69,225</b>	<b>\$ 300,973</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalent (FTEs)</b>		-	-	4.27
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		-	-	3
Half-time (20 - 39 hours per week)		-	-	2
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		-	-	5
<b>MLS FTEs</b>		-	-	1.00

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>LIBRARY SERVICES</b>				
<b>Administration</b>	\$ 300,676	\$ 354,264	\$ 348,971	\$ 111,932
<b>Adult Services</b>	2,857,770	2,782,064	2,718,338	1,111,365
<b>Children's Services</b>	1,310,502	1,401,398	1,384,686	626,069
<b>Regional History and Genealogy Services</b>	590,005	607,404	563,055	605,227
<b>Creative Services</b>	537,660	716,310	552,654	322,221
<b>Young Adult Services</b>	32,360	34,519	34,519	438,167
<b>Adult Education</b>	248,158	308,099	287,570	370,628
<b>Collection Management</b>	4,776,911	5,615,593	5,395,545	5,301,932
<b>Interlibrary Loan</b>	58,840	69,225	69,225	300,973
<b>Total Library Services</b>	<b>\$ 10,712,882</b>	<b>\$ 11,888,876</b>	<b>\$ 11,354,563</b>	<b>\$ 9,188,514</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalent (FTEs)</b>		115.96	114.81	69.02
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		91	90	61
Half-time (20 - 39 hours per week)		44	44	14
Part-time (1-19 hours per week)		4	4	2
<b>Total Authorized Positions</b>		139	138	77
<b>MLS FTEs</b>		44.50	45.50	36.00

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
<b>BRANCH SERVICES</b>				
<b>Administration</b>				
Salaries and wages	\$ -	\$ -	\$ -	\$ 95,056
FICA charges	-	-	-	7,272
Retirement contributions	-	-	-	7,604
Mileage reimbursement expenses	-	-	-	1,000
<b>Total Administration</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 110,932</b>
<b>Authorized Positions</b>				
	<b>2017</b>	<b>2018</b>	<b>2019</b>	
<b>Total Full Time Equivalents (FTEs)</b>	-	-	1.00	
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)	-	-	1	
Half-time (20 - 39 hours per week)	-	-	-	
Part-time (1-19 hours per week)	-	-	-	
<b>Total Authorized Positions</b>	-	-	1	
<b>MLS FTEs</b>	-	-	1.00	

**Pikes Peak Library District  
Circulation - East, Penrose, Library 21c and Branch Libraries  
Fiscal Years 2010 - 2019**



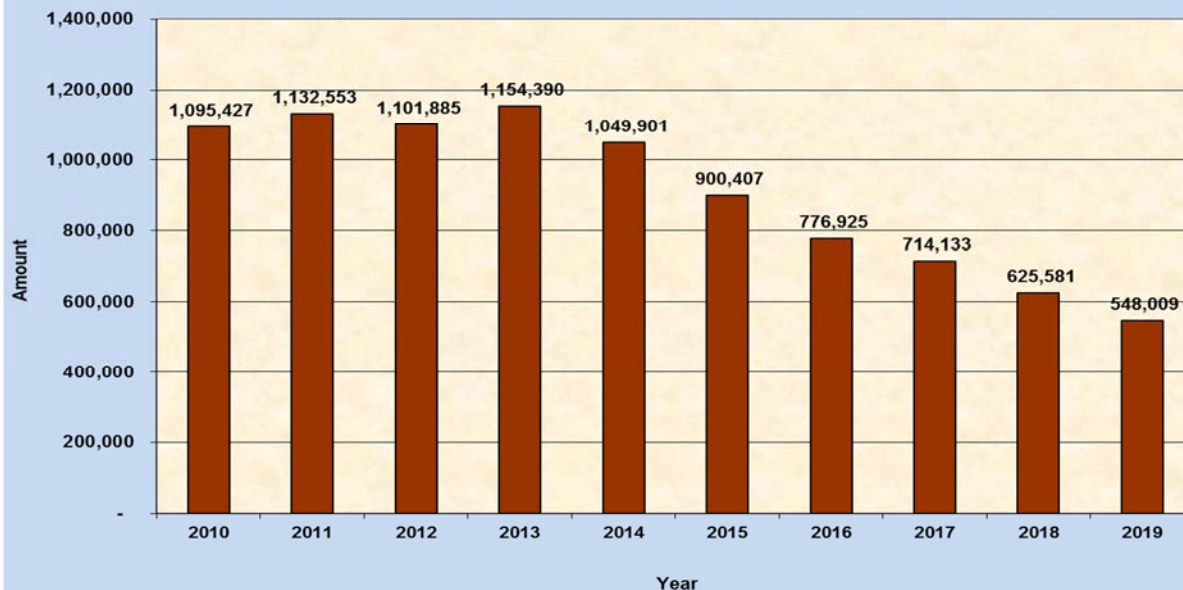
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>BRANCH SERVICES</b>				
<b>Security</b>				
Salaries and wages	\$ 422,962	\$ 489,476	\$ 478,257	\$ 489,476
Substitute pay	19,255	11,250	2,000	11,250
FICA charges	32,483	37,445	35,010	37,445
Retirement contributions	29,088	34,603	32,744	34,603
Supplies	6,820	11,640	11,640	13,640
Security contract services	25,128	-	-	-
Mileage reimbursement expenses	1,477	2,700	5,000	5,000
<b>Total Security</b>	<b>\$ 537,213</b>	<b>\$ 587,114</b>	<b>\$ 564,651</b>	<b>\$ 591,414</b>
<b>Authorized Positions</b>				
		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		15.00	15.00	15.00
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		13	13	13
Half-time (20 - 39 hours per week)		4	4	4
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>17</b>	<b>17</b>	<b>17</b>
<b>MLS FTEs</b>		<b>-</b>	<b>-</b>	<b>-</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>BRANCH SERVICES</b>				
<b>WEST REGION</b>				
<b>Administration</b>				
Salaries and wages	\$ -	\$ 312,936	\$ 95,415	\$ 252,616
Substitute pay	-	-	-	25,000
FICA charges	-	23,940	7,097	19,325
Retirement contributions	-	25,035	7,633	20,209
Supplies	-	200	200	-
Training	-	-	-	16,000
Mileage reimbursement expenses	-	-	-	7,000
<b>Total Administration</b>	<b>\$ -</b>	<b>\$ 362,111</b>	<b>\$ 110,345</b>	<b>\$ 340,150</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalent (FTEs)</b>		-	5.00	5.00
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		-	5	5
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		-	5	5
<b>MLS FTEs</b>		-	1.00	1.00



Pikes Peak Library District General Fund - Expenditures by Department Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
<b>BRANCH SERVICES</b>				
<b>Penrose Library</b>				
Salaries and wages	\$ -	\$ -	\$ -	\$ 683,163
Substitute pay	-	-	-	24,160
FICA charges	-	-	-	52,262
Retirement contributions	-	-	-	39,603
Supplies	-	-	-	25,300
Programming	-	-	-	3,500
<b>Total Penrose Library</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 827,988</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		-	-	15.64
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		-	-	11
Half-time (20 - 39 hours per week)		-	-	9
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		-	-	20
<b>MLS FTEs</b>		-	-	4.00

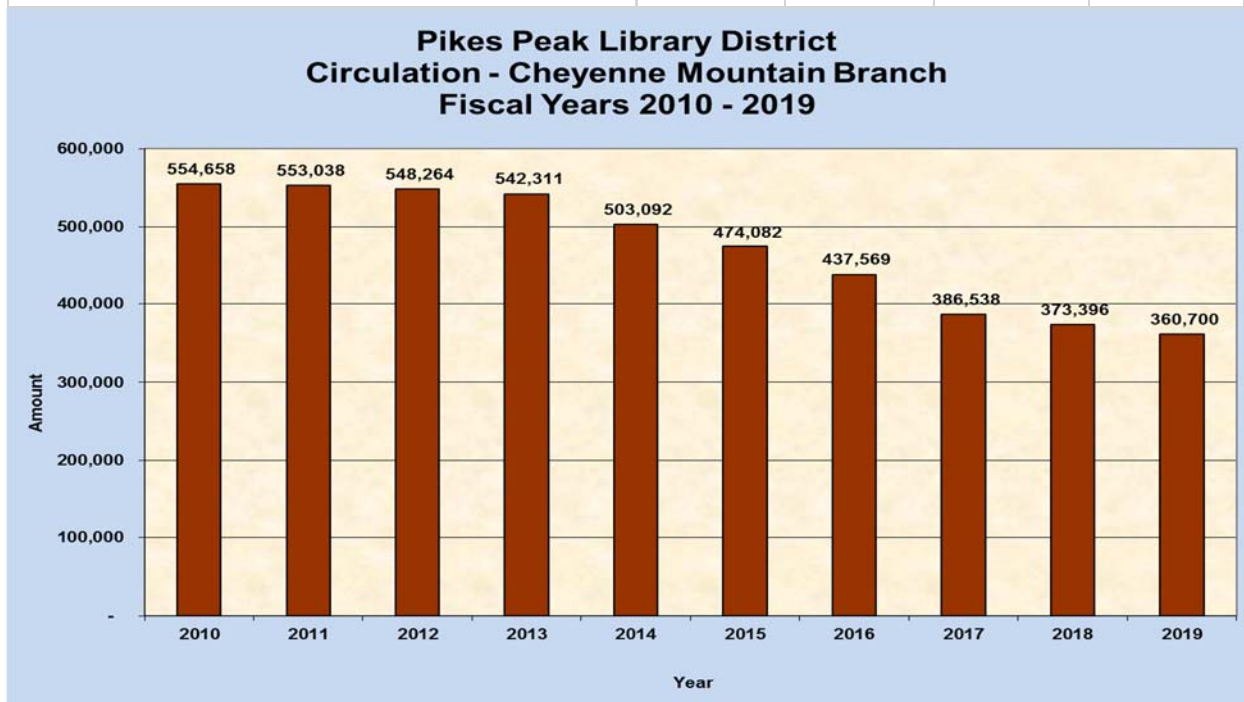
**Pikes Peak Library District  
Circulation - Penrose Library  
Fiscal Years 2010 - 2019**



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>BRANCH SERVICES</b>				
<b>Circulation - Penrose Library</b>				
Salaries and wages	\$ 319,801	\$ 328,546	\$ 329,472	\$ 338,732
Substitute pay	20,919	25,510	23,400	8,000
FICA charges	25,463	25,134	26,115	25,913
Retirement contributions	15,976	16,206	16,497	16,708
Supplies	1,571	9,369	9,369	-
<b>Total Circulation - Penrose Library</b>	<b>\$ 383,730</b>	<b>\$ 404,765</b>	<b>\$ 404,853</b>	<b>\$ 389,353</b>
<b>Authorized Positions</b>				
		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalent (FTEs)</b>		11.84	11.84	12.02
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		7	7	7
Half-time (20 - 39 hours per week)		9	9	9
Part-time (1-19 hours per week)		2	2	2
<b>Total Authorized Positions</b>		18	18	18
<b>MLS FTEs</b>		-	-	-

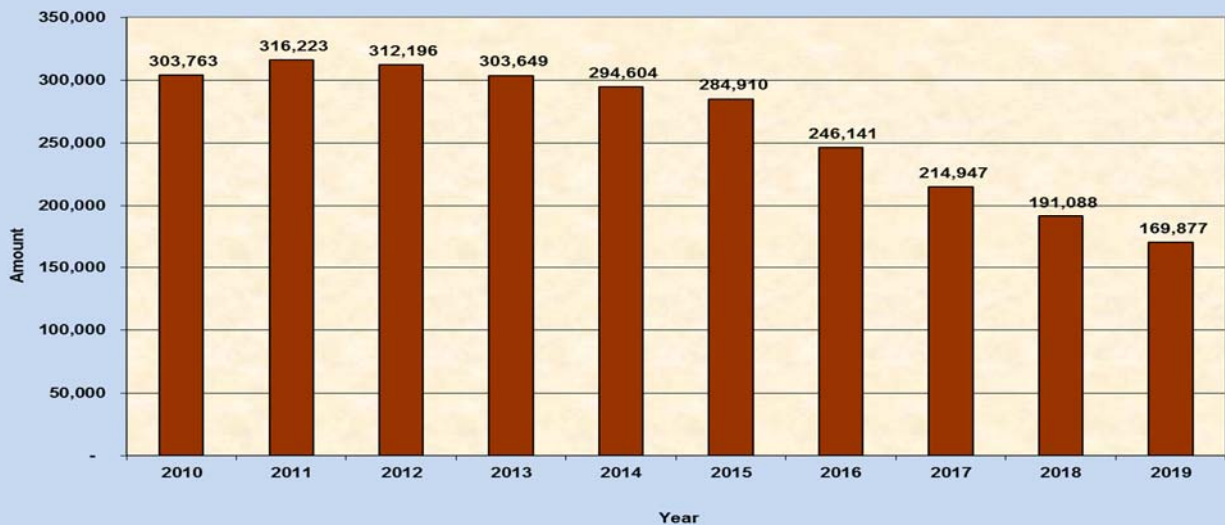
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>BRANCH SERVICES</b>				
<b>Shelving - Penrose Library</b>				
Salaries and wages	\$ 133,543	\$ 125,226	\$ 137,236	\$ 133,105
Substitute pay	12,435	10,886	10,800	1,405
FICA charges	11,133	9,580	11,144	10,183
<b>Total Shelving - Penrose Library</b>	<b>\$ 157,111</b>	<b>\$ 145,692</b>	<b>\$ 159,180</b>	<b>\$ 144,693</b>
<b>Authorized Positions</b>				
		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		6.12	6.12	5.58
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		-	-	-
Half-time (20 - 39 hours per week)		9	9	9
Part-time (1-19 hours per week)		3	3	2
<b>Total Authorized Positions</b>		<b>12</b>	<b>12</b>	<b>11</b>
<b>MLS FTEs</b>		<b>-</b>	<b>-</b>	<b>-</b>

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
<b>BRANCH SERVICES</b>				
<b>Cheyenne Mountain Library</b>				
Salaries and wages	\$ 349,931	\$ 368,314	\$ 366,515	\$ 376,205
Substitute pay	24,514	31,462	30,200	7,000
FICA charges	27,829	28,176	28,905	28,780
Retirement contributions	11,805	17,176	15,057	17,544
Supplies	7,723	6,500	6,500	8,500
<b>Total Cheyenne Mountain Library</b>	<b>\$ 421,802</b>	<b>\$ 451,628</b>	<b>\$ 447,177</b>	<b>\$ 438,029</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalent (FTEs)</b>		10.55	10.55	10.48
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		4	4	5
Half-time (20 - 39 hours per week)		9	9	9
Part-time (1-19 hours per week)		4	4	1
<b>Total Authorized Positions</b>		17	17	15
<b>MLS FTEs</b>		1.00	1.00	1.00



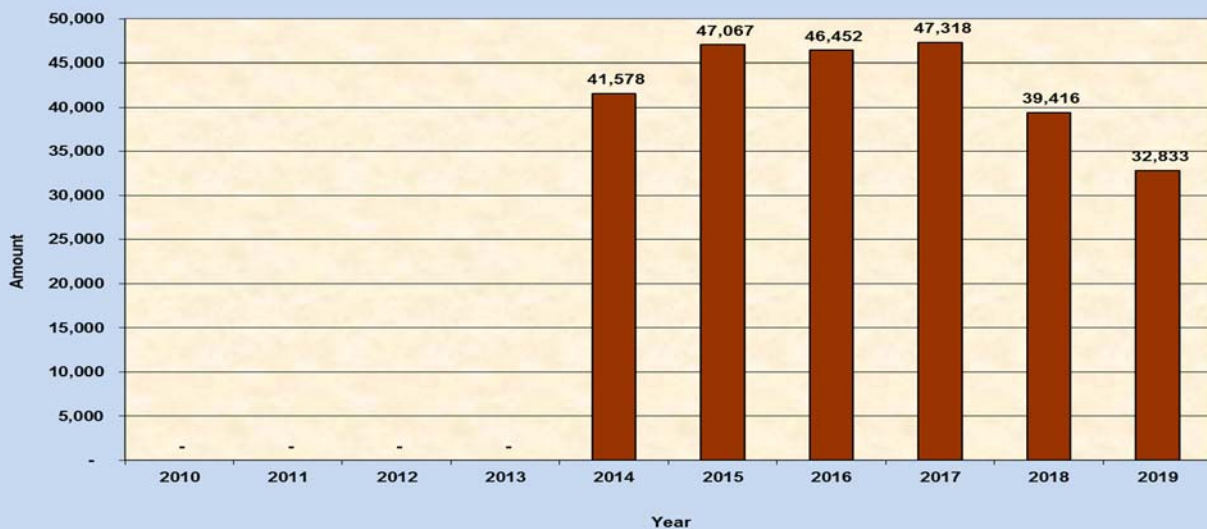
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
<b>BRANCH SERVICES</b>				
<b>Old Colorado City Library</b>				
Salaries and wages	\$ 289,164	\$ 315,556	\$ 318,804	\$ 320,823
Temporary employees	300	-	-	-
Substitute pay	15,842	12,200	9,200	5,500
FICA charges	22,815	24,140	24,284	24,543
Retirement contributions	12,026	19,781	15,840	20,111
Supplies	4,260	7,533	7,533	7,500
Programming costs	627	1,125	1,125	1,125
<b>Total Old Colorado City Library</b>	<b>\$ 345,034</b>	<b>\$ 380,335</b>	<b>\$ 376,786</b>	<b>\$ 379,602</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		8.90	8.90	8.80
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		4	4	6
Half-time (20 - 39 hours per week)		8	8	5
Part-time (1-19 hours per week)		1	1	-
<b>Total Authorized Positions</b>		13	13	11
<b>MLS FTEs</b>		1.00	1.00	1.00

**Pikes Peak Library District  
Circulation - Old Colorado City Branch  
Fiscal Years 2010 - 2019**



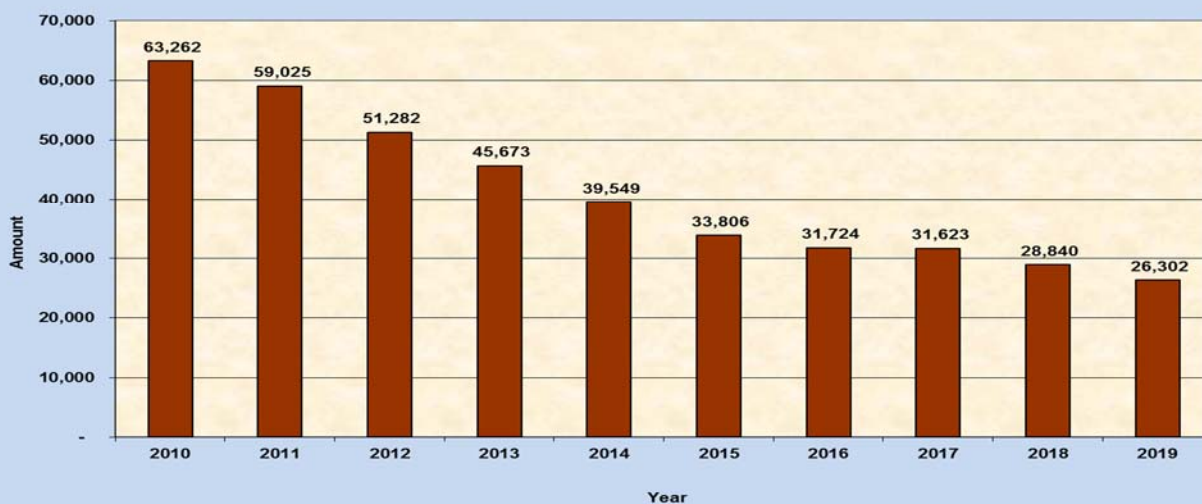
Pikes Peak Library District General Fund - Expenditures by Department Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
<b>BRANCH SERVICES</b>				
<b>Manitou Springs Library</b>				
Salaries and wages	\$ 190,373	\$ 193,406	\$ 190,025	\$ 194,678
Substitute pay	5,038	5,677	5,600	3,500
FICA charges	14,899	14,796	14,962	14,893
Retirement contributions	8,486	8,816	8,641	8,874
Supplies	4,796	4,500	4,500	5,250
Programming costs	5,492	-	-	-
Adult	-	2,000	2,000	300
Children's	-	2,000	2,000	150
Teen	-	2,000	2,200	300
<b>Total Manitou Springs Library</b>	<b>\$ 229,084</b>	<b>\$ 233,195</b>	<b>\$ 229,928</b>	<b>\$ 227,945</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalent (FTEs)</b>		4.25	4.25	4.25
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		2	2	2
Half-time (20 - 39 hours per week)		4	4	4
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		6	6	6
<b>MLS FTEs</b>		1.00	1.00	1.00

**Pikes Peak Library District  
Circulation - Manitou Springs Library  
Fiscal Years 2010 - 2019**



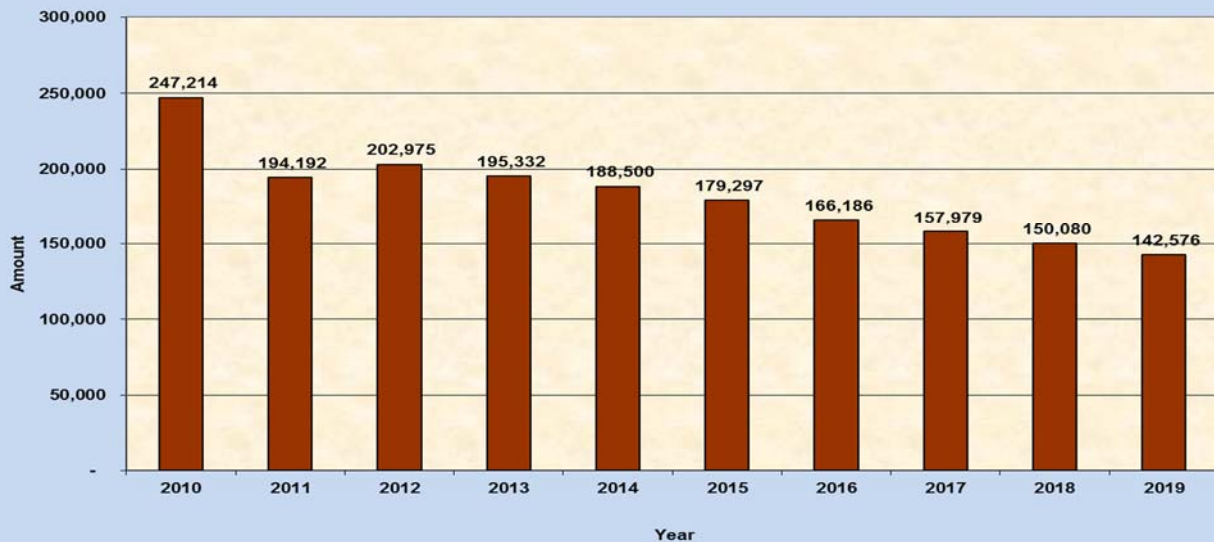
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
<b>BRANCH SERVICES</b>				
<b>Ute Pass Library</b>				
Salaries and wages	\$ 42,191	\$ 41,733	\$ 43,022	\$ 41,733
Substitute pay	4,962	2,100	4,000	1,000
FICA charges	3,541	3,193	3,450	3,193
Supplies	422	1,000	1,000	2,250
Programming costs	1,449	2,000	2,000	750
<b>Total Ute Pass Library</b>	<b>\$ 52,565</b>	<b>\$ 50,026</b>	<b>\$ 53,472</b>	<b>\$ 48,926</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		1.28	1.28	1.28
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		-	-	-
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>2</b>	<b>2</b>	<b>2</b>
<b>MLS FTEs</b>		-	-	-

**Pikes Peak Library District  
Circulation - Ute Pass Branch  
Fiscal Years 2010 - 2019**



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
<b>BRANCH SERVICES</b>				
<b>Mobile Library Services</b>				
Salaries and wages	\$ 307,807	\$ 327,915	\$ 291,958	\$ 351,495
Substitute pay	27,901	40,581	40,000	6,500
FICA charges	24,949	25,085	24,523	26,889
Retirement contributions	14,320	15,255	13,382	16,352
Supplies	2,059	1,850	1,850	1,850
Programming costs	2,200	1,700	1,700	1,850
Training	-	-	-	5,000
Other expenditures	1,286	1,200	1,200	1,200
<b>Total Mobile Library Services</b>	<b>\$ 380,522</b>	<b>\$ 413,586</b>	<b>\$ 374,613</b>	<b>\$ 411,137</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		9.15	9.15	9.15
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		5	5	5
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>13</b>	<b>13</b>	<b>13</b>
<b>MLS FTEs</b>		-	-	-

**Pikes Peak Library District  
Circulation - Mobile Library Services  
Fiscal Years 2010 - 2019**

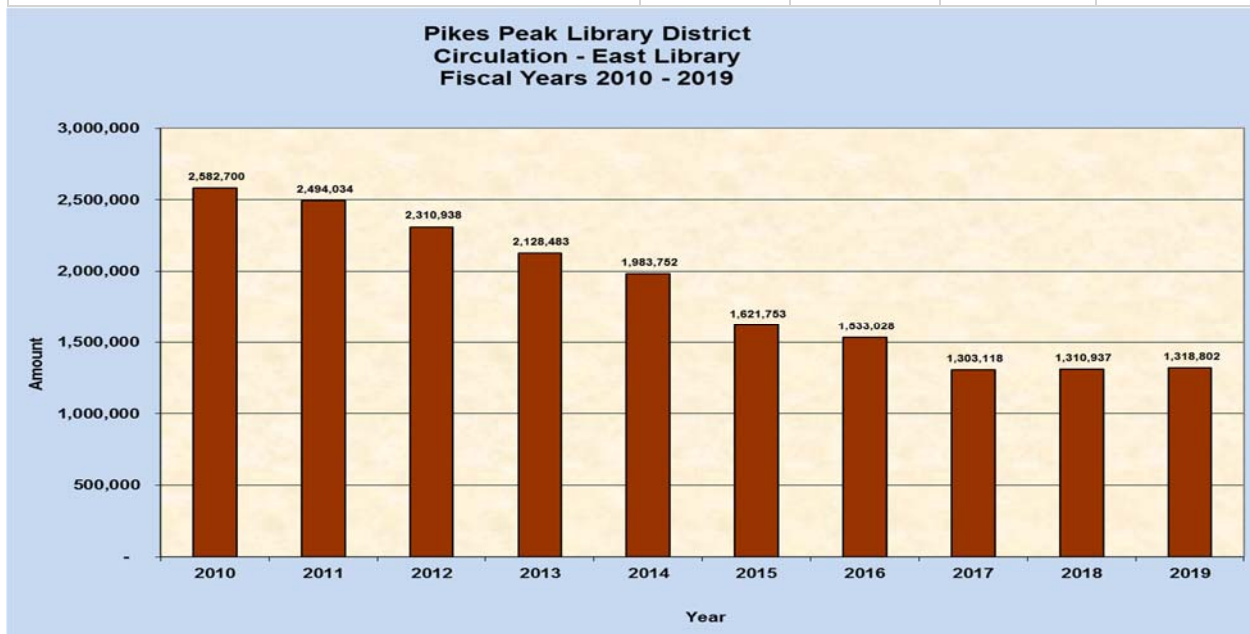








<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Account</b>	<b>2017 Actual</b>	<b>2018 Budget</b>	<b>2018 Projection</b>	<b>2019 Budget</b>
<b>BRANCH SERVICES</b>				
<b>East Library</b>				
Salaries and wages	\$ -	\$ -	\$ -	\$ 745,007
Substitute pay	-	-	-	24,160
FICA charges	-	-	-	56,993
Retirement contributions	-	-	-	42,018
Supplies	-	200	200	32,000
Makerspace consumables	-	-	-	6,000
Microform supplies	-	-	-	1,500
Programming				
Adult Services	-	-	-	500
Young Services	-	-	-	1,000
Children's Services	-	-	-	1,000
Creative Services	-	-	-	1,000
Makerspace repairs	-	-	-	4,000
<b>Total East Library</b>	<b>\$ -</b>	<b>\$ 200</b>	<b>\$ 200</b>	<b>\$ 915,178</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		-	-	16.19
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		-	-	11
Half-time (20 - 39 hours per week)		-	-	9
Part-time (1-19 hours per week)		-	-	1
<b>Total Authorized Positions</b>		-	-	21
<b>MLS FTEs</b>		-	-	5.00

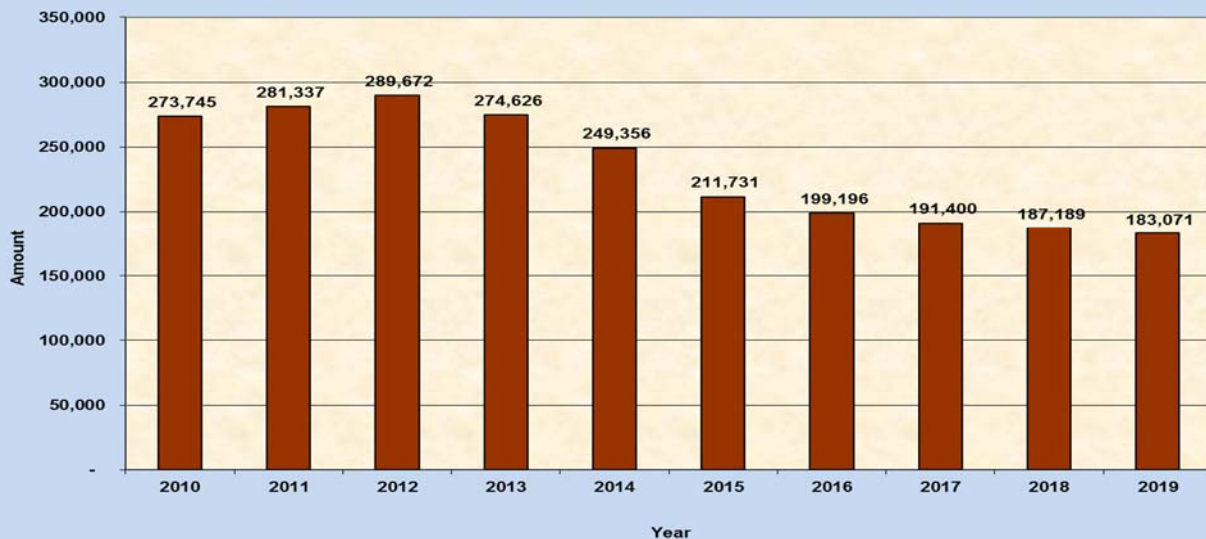




<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>BRANCH SERVICES</b>				
<b>Shelving - East Library</b>				
Salaries and wages	\$ 294,515	\$ 288,224	\$ 295,880	\$ 292,903
Temporary labor	301	-	-	-
Substitute pay	8,482	8,148	6,400	3,000
FICA charges	23,037	22,049	22,915	22,407
Retirement contributions	3,518	3,565	3,623	3,623
General supplies	696	3,764	3,764	-
<b>Total Shelving - East Library</b>	<b>\$ 330,549</b>	<b>\$ 325,750</b>	<b>\$ 332,582</b>	<b>\$ 321,933</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		12.07	12.07	11.59
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		1	1	1
Half-time (20 - 39 hours per week)		21	21	20
Part-time (1-19 hours per week)		1	1	1
<b>Total Authorized Positions</b>		<b>23</b>	<b>23</b>	<b>22</b>
<b>MLS FTEs</b>		-	-	-

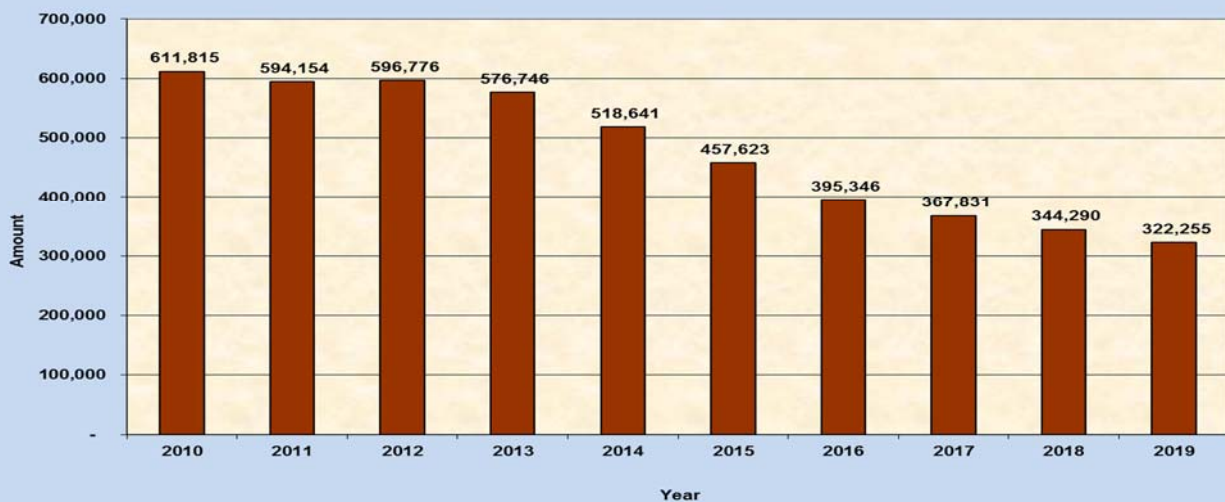
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
<b>BRANCH SERVICES</b>				
<b>Fountain Library</b>				
Salaries and wages	\$ 219,242	\$ 281,208	\$ 237,398	\$ 283,915
Substitute pay	12,497	15,422	15,000	4,000
FICA charges	17,244	21,512	18,222	21,719
Retirement contributions	6,366	11,201	8,142	11,309
Supplies	4,728	5,300	5,300	-
Supplies - Family Place	-	2,000	2,000	2,000
Programming costs	3,112	4,150	4,150	1,000
<b>Total Fountain Library</b>	<b>\$ 263,189</b>	<b>\$ 340,793</b>	<b>\$ 290,212</b>	<b>\$ 323,943</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		6.63	6.63	7.63
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		2	2	3
Half-time (20 - 39 hours per week)		6	6	6
Part-time (1-19 hours per week)		3	3	3
<b>Total Authorized Positions</b>		11	11	12
<b>MLS FTEs</b>		-	1.00	1.00

**Pikes Peak Library District  
Circulation - Fountain Branch  
Fiscal Years 2010 - 2019**



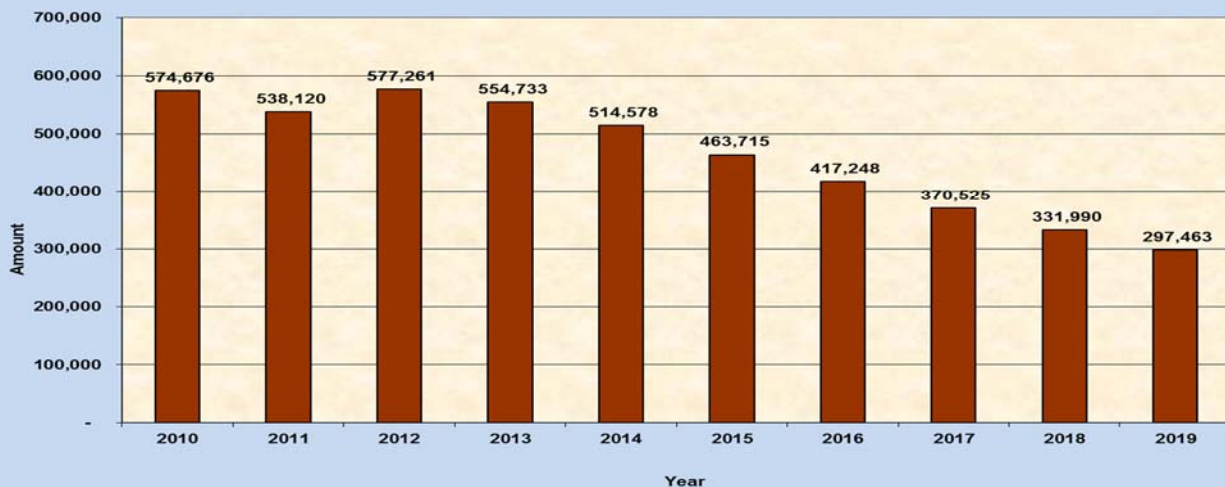
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
<b>BRANCH SERVICES</b>				
<b>Ruth Holley Library</b>				
Salaries and wages	\$ 364,781	\$ 381,527	\$ 315,803	\$ 383,534
Substitute pay	30,209	19,867	17,700	7,600
FICA charges	29,113	29,187	24,192	29,340
Retirement contributions	18,926	20,269	14,777	20,376
Supplies	8,485	7,400	8,000	10,000
Programming costs	1,303	2,460	2,460	1,000
Other costs	-	264	264	-
<b>Total Ruth Holley Library</b>	<b>\$ 452,817</b>	<b>\$ 460,974</b>	<b>\$ 383,196</b>	<b>\$ 451,850</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		10.50	10.50	10.75
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		6	6	6
Half-time (20 - 39 hours per week)		7	7	8
Part-time (1-19 hours per week)		2	2	-
<b>Total Authorized Positions</b>		15	15	14
<b>MLS FTEs</b>		1.00	1.00	1.00

**Pikes Peak Library District  
Circulation - Ruth Holley Branch  
Fiscal Years 2010 - 2019**



Pikes Peak Library District General Fund - Expenditures by Department Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
<b>BRANCH SERVICES</b>				
<b>Sand Creek Library</b>				
Salaries and wages	\$ 559,416	\$ 601,592	\$ 528,877	\$ 602,772
Substitute pay	24,873	23,342	24,000	12,000
FICA charges	43,023	46,022	40,782	46,112
Retirement contributions	36,531	36,314	31,338	36,385
General supplies	7,441	1,500	1,500	-
Makerspace consumables	-	-	-	6,000
Recording studio consumables	-	-	-	500
Supplies	8,391	10,000	13,000	17,000
Supplies - Family Place	-	2,000	2,000	2,000
Programming costs	5,951	5,000	5,000	2,000
Makerspace & Studio repairs	-	-	-	5,600
<b>Total Sand Creek Library</b>	<b>\$ 685,626</b>	<b>\$ 725,770</b>	<b>\$ 646,497</b>	<b>\$ 730,369</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		16.20	16.20	16.05
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		12	12	11
Half-time (20 - 39 hours per week)		6	6	8
Part-time (1-19 hours per week)		3	3	2
<b>Total Authorized Positions</b>		21	21	21
<b>MLS FTEs</b>		1.00	2.00	2.00

**Pikes Peak Library District  
Circulation - Sand Creek Branch  
Fiscal Years 2010 - 2019**

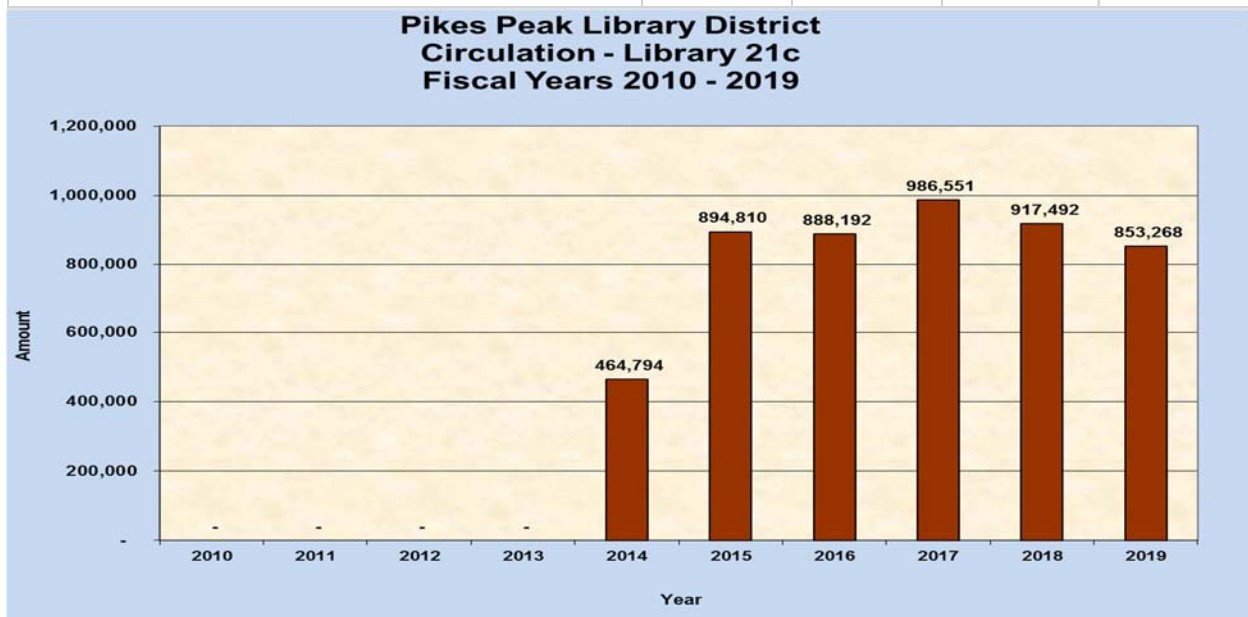




<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>BRANCH SERVICES</b>				
<b>Southeast Region</b>				
<b>Administration</b>	\$ -	\$ 240,216	\$ 93,116	\$ 213,451
<b>East Library</b>	-	200	200	915,178
<b>Circulation - East Library</b>	711,899	756,870	761,466	577,458
<b>Shelving - East Library</b>	330,549	325,750	332,582	321,933
<b>Fountain Library</b>	263,189	340,793	290,212	323,943
<b>Ruth Holley Library</b>	452,817	460,974	383,196	451,850
<b>Sand Creek Library</b>	685,626	725,770	646,497	730,369
<b>Total Southeast Region</b>	<b>\$ 2,444,080</b>	<b>\$ 2,850,573</b>	<b>\$ 2,507,269</b>	<b>\$ 3,534,182</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		64.24	67.24	82.86
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		30	33	43
Half-time (20 - 39 hours per week)		52	52	66
Part-time (1-19 hours per week)		16	16	10
<b>Total Authorized Positions</b>		98	101	119
<b>MLS FTEs</b>		2.00	5.00	10.00

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>BRANCH SERVICES</b>				
<b>North Region</b>				
<b>Administration</b>				
Salaries and wages	\$ -	\$ 215,155	\$ 90,028	\$ 151,154
Substitute pay	-	-	-	25,000
FICA charges	-	16,459	6,887	11,563
Retirement contributions	-	17,212	7,202	12,092
Supplies	-	200	200	300
Training	-	-	-	16,000
Mileage reimbursement expenses	-	-	-	7,000
<b>Total Administration</b>	<b>\$ -</b>	<b>\$ 249,026</b>	<b>\$ 104,317</b>	<b>\$ 223,109</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalent (FTEs)</b>		-	3.00	3.00
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		-	3	3
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		-	3	3
<b>MLS FTEs</b>		-	1.00	1.00

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
<b>BRANCH SERVICES</b>				
<b>Library 21c</b>				
Salaries and wages	\$ -	\$ -	\$ -	\$ 856,973
Substitute pay	-	-	-	30,000
FICA charges	-	-	-	65,558
Retirement contributions	-	-	-	54,629
Supplies	-	-	-	45,000
Repair equipment	-	-	-	18,000
Programming	-	-	-	10,000
Merchandising	-	-	-	1,000
<b>Total Library 21c</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,081,160</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalent (FTEs)</b>		-	-	19.63
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		-	-	15
Half-time (20 - 39 hours per week)		-	-	8
Part-time (1-19 hours per week)		-	-	1
<b>Total Authorized Positions</b>		-	-	24
<b>MLS FTEs</b>		-	-	6.00

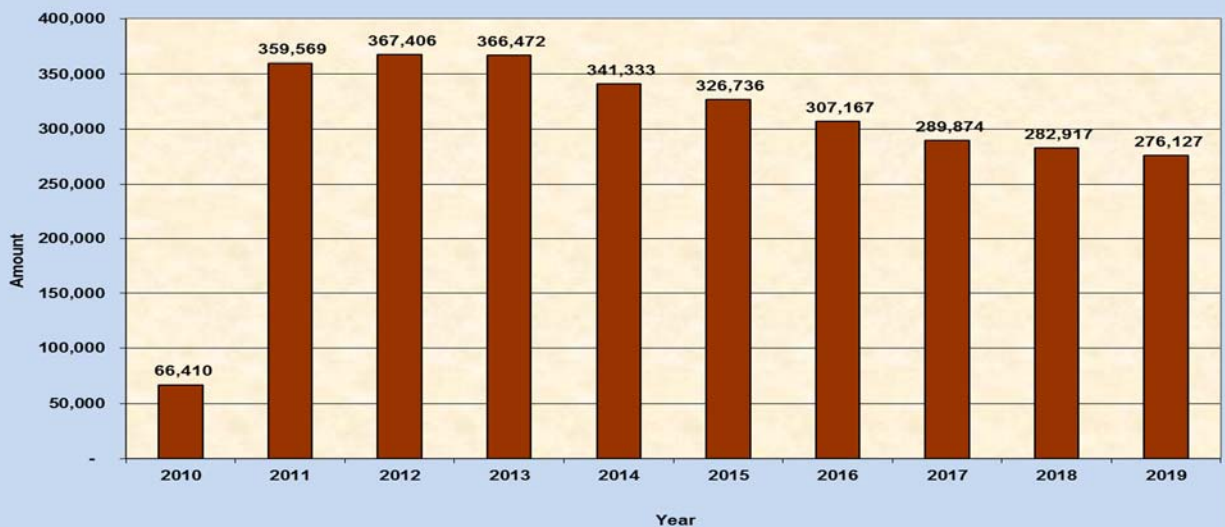


<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>BRANCH SERVICES</b>				
<b>Circulation - Library 21c</b>				
Salaries and wages	\$ 194,591	\$ 254,306	\$ 225,048	\$ 264,378
Substitute pay	16,203	18,912	18,200	14,000
Work study costs	-	3,600	-	-
FICA charges	15,019	19,454	16,872	20,225
Retirement contributions	5,214	10,785	8,142	11,212
Supplies	2,513	10,195	10,195	55,000
Courier services costs	169,046	202,125	202,125	212,231
Mileage reimbursement expenses	-	696	696	700
<b>Total Circulation - Library 21c</b>	<b>\$ 402,586</b>	<b>\$ 520,073</b>	<b>\$ 481,278</b>	<b>\$ 577,746</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		6.50	6.50	7.50
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		2	2	3
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		10	10	11
<b>MLS FTEs</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>BRANCH SERVICES</b>				
<b>Shelving - Library 21c</b>				
Salaries and wages	\$ 103,314	\$ 104,258	\$ 107,795	\$ 117,783
Temporary work	7,159	-	-	-
Substitute pay	20,585	19,237	19,900	2,600
FICA charges	9,966	7,976	9,792	9,010
Supplies	-	500	500	-
<b>Total Shelving - Library 21c</b>	<b>\$ 141,024</b>	<b>\$ 131,971</b>	<b>\$ 137,987</b>	<b>\$ 129,393</b>
<b>Authorized Positions</b>				
		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		5.25	5.25	5.25
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		-	-	-
Half-time (20 - 39 hours per week)		9	9	9
Part-time (1-19 hours per week)		2	2	2
<b>Total Authorized Positions</b>		11	11	11
<b>MLS FTEs</b>		-	-	-

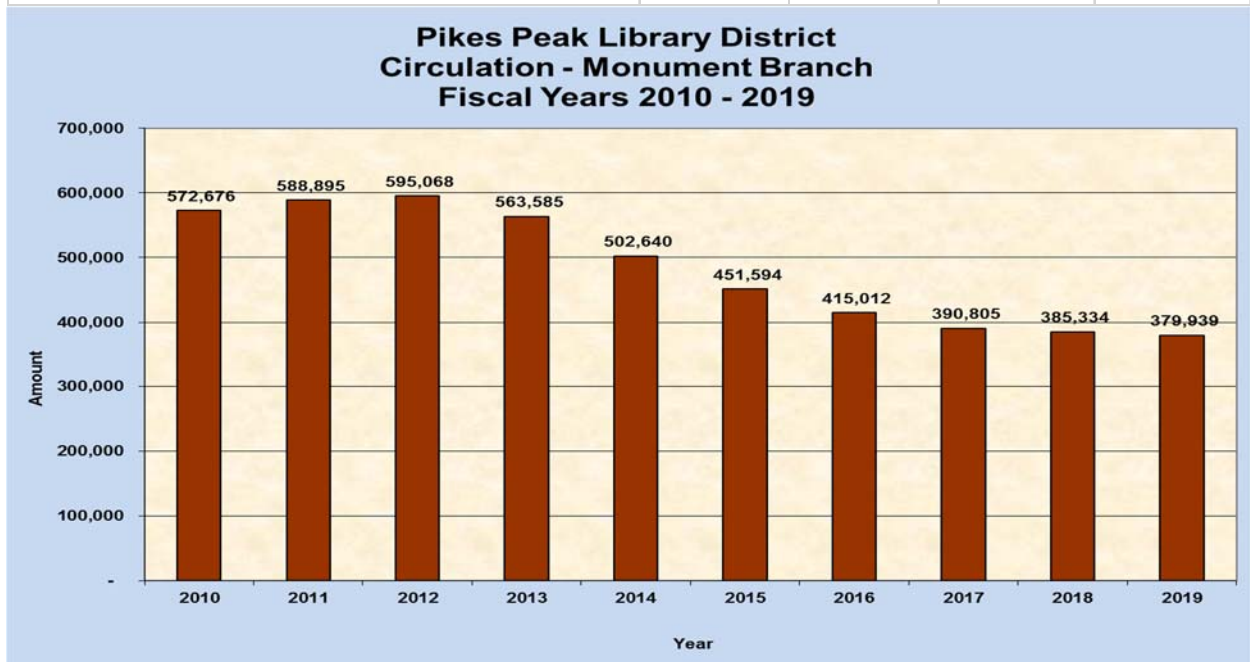
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
<b>BRANCH SERVICES</b>				
<b>High Prairie Library</b>				
Salaries and wages	\$ 279,139	\$ 305,752	\$ 232,065	\$ 307,928
Substitute pay	13,577	12,646	12,500	6,000
FICA charges	21,990	23,390	18,223	23,556
Retirement contributions	13,771	14,439	12,739	14,542
Supplies	2,563	3,600	3,600	3,600
Programming costs	315	1,740	1,740	1,000
<b>Total High Prairie Library</b>	<b>\$ 331,355</b>	<b>\$ 361,567</b>	<b>\$ 280,867</b>	<b>\$ 356,626</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		8.25	8.25	8.25
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		4	4	4
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		12	12	12
<b>MLS FTEs</b>		1.00	1.00	1.00

**Pikes Peak Library District  
Circulation - High Prairie Library  
Fiscal Years 2010 - 2019**



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>BRANCH SERVICES</b>				
<b>Calhan Library</b>				
Salaries and wages	\$ -	\$ 22,277	\$ -	\$ 22,277
Substitute pay	-	-	-	1,000
FICA charges	-	1,705	-	1,705
Retirement contributions	-	2,970	-	2,970
Supplies	-	-	-	750
Programming	-	-	-	750
<b>Total Calhan Library</b>	<b>\$ -</b>	<b>\$ 26,952</b>	<b>\$ -</b>	<b>\$ 29,452</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalent (FTEs)</b>		-	-	0.60
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		-	-	-
Half-time (20 - 39 hours per week)		-	-	1
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		-	-	1
<b>MLS FTEs</b>		-	-	-

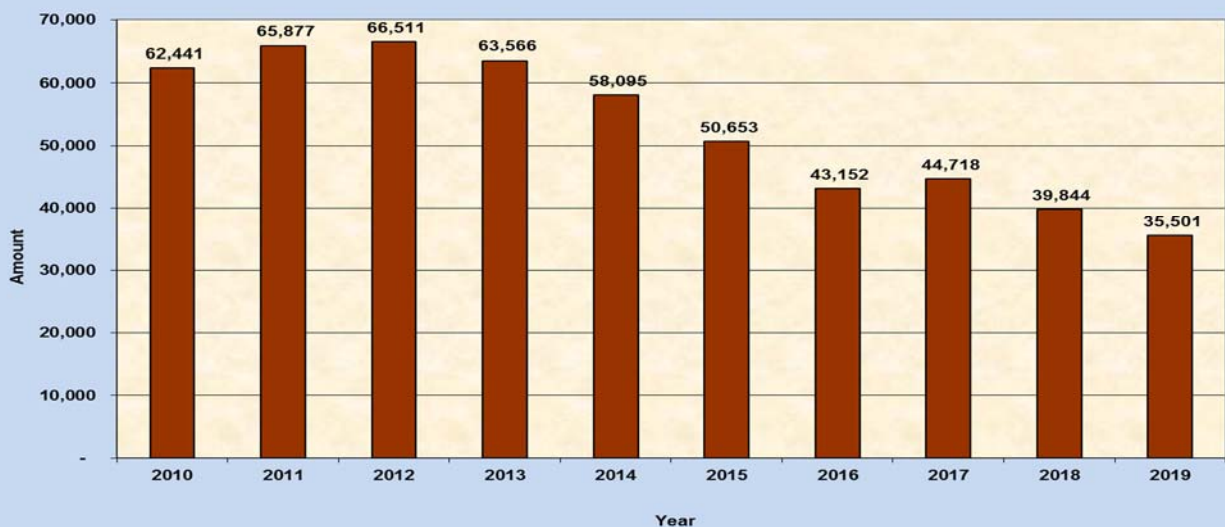
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
<b>BRANCH SERVICES</b>				
<b>Monument Library</b>				
Salaries and wages	\$ 359,901	\$ 374,859	\$ 366,667	\$ 375,826
Substitute pay	16,161	17,680	19,000	8,000
FICA charges	27,633	28,677	28,342	28,751
Retirement contributions	14,511	15,137	14,788	15,176
Supplies	5,821	6,200	6,200	6,700
Other costs	458	500	500	-
Programming costs	2,000	2,000	2,000	1,000
<b>Total Monument Library</b>	<b>\$ 426,485</b>	<b>\$ 445,053</b>	<b>\$ 437,497</b>	<b>\$ 435,453</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		10.49	10.49	10.25
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		4	4	4
Half-time (20 - 39 hours per week)		7	7	10
Part-time (1-19 hours per week)		6	6	1
<b>Total Authorized Positions</b>		17	17	15
<b>MLS FTEs</b>		1.00	1.00	1.00





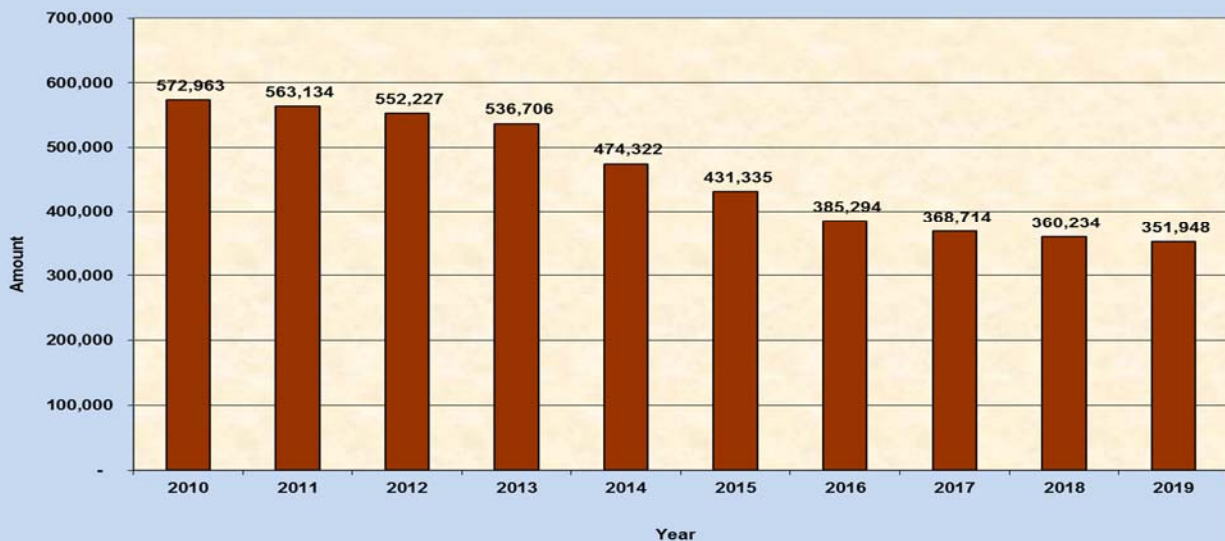
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
<b>BRANCH SERVICES</b>				
<b>Palmer Lake Library</b>				
Salaries and wages	\$ 62,343	\$ 67,537	\$ 67,837	\$ 69,993
Substitute pay	6,523	4,644	4,600	2,500
FICA charges	5,265	5,167	5,576	5,354
Supplies	569	800	800	650
Other costs	-	125	125	-
<b>Total Palmer Lake Library</b>	<b>\$ 74,700</b>	<b>\$ 78,273</b>	<b>\$ 78,938</b>	<b>\$ 78,498</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		2.03	2.03	2.03
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		-	-	-
Half-time (20 - 39 hours per week)		3	3	3
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>3</b>	<b>3</b>	<b>3</b>
<b>MLS FTEs</b>		-	-	-

**Pikes Peak Library District  
Circulation - Palmer Lake Branch  
Fiscal Years 2010 - 2019**



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
<b>BRANCH SERVICES</b>				
<b>Rockrimmon Library</b>				
Salaries and wages	\$ 359,787	\$ 362,878	\$ 359,937	\$ 365,283
Substitute pay	11,998	14,290	14,200	7,000
FICA charges	27,660	27,760	27,305	27,944
Retirement contributions	14,788	15,139	15,268	15,239
Supplies	4,088	6,150	6,150	6,000
Programming costs	1,134	1,500	1,500	1,000
<b>Total Rockrimmon Library</b>	<b>\$ 419,455</b>	<b>\$ 427,717</b>	<b>\$ 424,360</b>	<b>\$ 422,466</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		10.08	10.08	10.10
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		4	4	4
Half-time (20 - 39 hours per week)		9	9	9
Part-time (1-19 hours per week)		5	5	2
<b>Total Authorized Positions</b>		<b>18</b>	<b>18</b>	<b>15</b>
<b>MLS FTEs</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**Pikes Peak Library District  
Circulation - Rockrimmon Branch  
Fiscal Years 2010 - 2019**



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>BRANCH SERVICES</b>				
<b>North Region</b>				
<b>Administration</b>	\$ -	\$ 249,026	\$ 104,317	\$ 223,109
<b>Library 21c</b>	-	-	-	1,081,160
<b>Circulation - Library 21c</b>	402,586	520,073	481,278	577,746
<b>Shelving - Library 21c</b>	141,024	131,971	137,987	129,393
<b>High Prairie Library</b>	331,355	361,567	280,867	356,626
<b>Calhan Library</b>	-	26,952	-	29,452
<b>Monument Library</b>	426,485	445,053	437,497	435,453
<b>Palmer Lake Library</b>	74,700	78,273	78,938	78,498
<b>Rockrimmon Library</b>	419,455	427,717	424,360	422,466
<b>Total North Region</b>	<b>\$ 1,795,605</b>	<b>\$ 2,240,632</b>	<b>\$ 1,945,244</b>	<b>\$ 3,333,903</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalent (FTEs)</b>		42.60	45.60	66.61
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		14	17	33
Half-time (20 - 39 hours per week)		44	44	56
Part-time (1-19 hours per week)		13	13	6
<b>Total Authorized Positions</b>		<b>71</b>	<b>74</b>	<b>95</b>
<b>MLS FTEs</b>		<b>3.00</b>	<b>4.00</b>	<b>10.00</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>BRANCH SERVICES</b>				
<b>Administration</b>	\$ -	\$ -	\$ -	\$ 110,932
<b>Security</b>	537,213	587,114	564,651	591,414
<b>West Region</b>	1,969,848	2,441,338	2,156,354	3,207,822
<b>Southeast Region</b>	2,444,080	2,850,573	2,507,269	3,534,182
<b>North Region</b>	1,795,605	2,240,632	1,945,244	3,333,903
<b>Total Branch Facilities</b>	<b>\$ 6,746,746</b>	<b>\$ 8,119,657</b>	<b>\$ 7,173,518</b>	<b>\$ 10,778,253</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		173.93	184.93	237.67
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		79	90	131
Half-time (20 - 39 hours per week)		149	149	181
Part-time (1-19 hours per week)		39	39	21
<b>Total Authorized Positions</b>		<b>267</b>	<b>278</b>	<b>333</b>
<b>MLS FTEs</b>		<b>8.00</b>	<b>13.00</b>	<b>29.00</b>

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2019				
	2017	2018	2018	2019
Account	Actual	Budget	Projection	Budget
<b>HUMAN RESOURCES OFFICE</b>				
<b>Administration</b>				
Salaries and wages	\$ 233,921	\$ 350,267	\$ 242,771	\$ 350,267
Bilingual staff stipends	130	5,700	5,700	5,700
Work study costs	-	1,800	-	-
Temporary labor	12,288	-	-	-
FICA charges	17,955	26,795	18,583	26,795
Retirement contributions	14,159	23,123	14,715	23,123
Supplies	2,643	4,050	4,050	4,450
Consultant fees	-	-	-	10,000
Compensation study	86,479	-	-	25,000
Outside services - Flexible Spending Program	4,744	9,500	9,500	9,500
Mileage reimbursement expenses	1,027	1,750	1,750	1,750
Employee recruitment expenses				
Testing	-	500	500	500
Background checks	9,336	40,000	40,000	25,000
Pre-employment assessment costs	2,045	6,500	6,500	7,500
Advertising costs	1,094	2,000	2,000	2,000
Recruitment travel costs	2,887	8,500	6,500	8,500
Relocation expenses	2,000	5,000	5,000	7,000
Job fairs	202	500	500	500
District-wide training programs/initiatives				
All Staff Day	5,773	5,000	5,000	7,500
Leadership	72	5,000	2,000	5,000
Master Drive	2,140	3,000	3,000	-
Other programs to be determined	330	4,000	4,000	20,000
Training	582	7,099	7,099	10,000
Employee recognition				
District-wide programs	1,526	7,525	5,000	7,525
Tuition reimbursement costs	38,762	40,000	43,000	40,000
Wellness and safety	11,030	18,500	13,500	18,500
Volunteer program costs	3,152	3,700	3,700	3,700
Employee assistance program	16,061	20,000	20,000	20,000
<b>Total Human Resources Office</b>	<b>\$ 470,338</b>	<b>\$ 599,809</b>	<b>\$ 464,368</b>	<b>\$ 639,810</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		5.15	5.15	6.25
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		4	4	5
Half-time (20 - 39 hours per week)		1	1	2
Part-time (1-19 hours per week)		1	1	-
<b>Total Authorized Positions</b>		6	6	7
<b>MLS FTEs</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>HUMAN RESOURCES OFFICE</b>				
<b>Organizational Excellence Team</b>				
Employee Recognition	\$ -	\$ 3,000	\$ 3,000	\$ 3,000
<b>Total OET Team</b>	<b>\$ -</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>
<b>HUMAN RESOURCES OFFICE</b>				
<b>Administration</b>	\$ 470,338	\$ 599,809	\$ 464,368	\$ 639,810
<b>Teams</b>				
Organizational Excellence Team	-	3,000	3,000	3,000
<b>Total Teams</b>	<b>-</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>Total Human Resources Office</b>	<b>\$ 470,338</b>	<b>\$ 602,809</b>	<b>\$ 467,368</b>	<b>\$ 642,810</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - District-wide</b>				
Supplies	\$ 145	\$ 300	\$ 198	\$ 300
Facilities supplies	2,558	3,200	2,278	3,200
Vehicle operating costs	58,045	57,000	61,000	61,000
Consultant fees	13,458	15,000	15,000	15,000
Janitorial services	385,965	399,000	394,000	330,000
Carpet cleaning	-	-	-	117,000
Equipment maintenance	15,699	15,222	15,222	18,000
Furniture repair	1,691	7,785	7,785	6,000
Building repairs - branches	27,062	35,250	27,565	35,250
Moving and storage costs	16,200	16,800	16,800	16,800
HVAC maintenance	91,317	103,020	103,020	100,800
Elevator maintenance	32,252	36,250	36,250	40,500
Burglar and fire alarm maintenance	50,805	59,750	53,496	62,500
Grounds maintenance	56,594	73,500	69,866	75,500
Mileage reimbursement expenses	2,260	3,000	2,066	3,000
Training	922	2,000	-	1,000
Equipment rental	325	3,278	1,000	1,000
<b>Total Facilities - District-wide</b>	<b>\$ 755,298</b>	<b>\$ 830,355</b>	<b>\$ 805,546</b>	<b>\$ 886,850</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - Penrose Library</b>				
Salaries and wages	\$ 284,396	\$ 205,525	\$ 205,525	\$ 205,525
FICA charges	20,254	15,723	15,723	15,723
Retirement contributions	22,093	16,442	16,442	16,442
Supplies	6,972	8,200	7,159	8,200
Facilities supplies	13,296	24,000	16,049	24,000
Building repairs	23,929	35,100	27,296	38,000
Furniture repairs	8,439	12,500	12,500	12,500
Equipment repairs	-	1,000	1,000	1,000
<b>Total Facilities - Penrose Library</b>	<b>\$ 379,379</b>	<b>\$ 318,490</b>	<b>\$ 301,694</b>	<b>\$ 321,390</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalent (FTEs)</b>		6.00	5.00	5.00
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		6	5	5
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		6	5	5
<b>MLS FTEs</b>		-	-	-



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - East Library</b>				
Salaries and wages	\$ 126,944	\$ 125,466	\$ 127,505	\$ 125,466
FICA charges	9,347	9,598	9,334	9,598
Retirement contributions	9,907	10,037	9,872	10,037
Supplies	6,145	6,000	6,378	8,500
Facilities supplies	13,423	14,000	14,000	16,000
Building repairs	21,089	30,089	28,847	31,000
Furniture repairs	9,905	12,500	9,290	12,500
Equipment repairs	766	850	850	850
<b>Total Facilities - East Library</b>	<b>\$ 197,526</b>	<b>\$ 208,540</b>	<b>\$ 206,076</b>	<b>\$ 213,951</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalent (FTEs)</b>		3.00	3.00	3.00
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		3	3	3
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		3	3	3
<b>MLS FTEs</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - Library 21c</b>				
Salaries and wages	\$ 123,474	\$ 238,118	\$ 242,323	\$ 238,118
FICA charges	9,105	18,216	18,535	18,216
Retirement contributions	9,655	19,049	18,402	19,049
Supplies	4,160	4,750	4,505	5,000
Facilities supplies	10,907	12,500	10,922	13,000
Equipment repair	2,978	3,000	2,257	3,500
Furniture repair	29	1,000	1,963	2,000
Building repairs	23,136	39,473	21,459	38,500
HVAC maintenance	24,959	33,500	21,572	38,500
<b>Total Facilities - Library 21c</b>	<b>\$ 208,403</b>	<b>\$ 369,606</b>	<b>\$ 341,938</b>	<b>\$ 375,883</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalent (FTEs)</b>		3.00	3.00	5.00
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		3	3	5
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		3	3	5
<b>MLS FTEs</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - Utilities/Rent - Penrose Library</b>				
Gas	\$ 15,502	\$ 28,840	\$ 12,400	\$ 29,706
Electric	123,986	129,783	125,198	133,677
Water and sewer	24,809	28,111	30,505	29,483
Trash removal	2,615	3,000	3,154	4,000
Parking	39,592	42,375	42,456	43,646
Storm water fee	-	3,513	428	1,026
<b>Total Facilities - Utilities/Rent - Penrose Library</b>	<b>\$ 206,504</b>	<b>\$ 235,622</b>	<b>\$ 214,141</b>	<b>\$ 241,538</b>
<b>Facilities - Utilities/Rent - East Library</b>				
Gas	\$ 10,166	\$ 20,600	\$ 13,855	\$ 21,218
Electric	115,866	141,120	118,637	145,429
Water and sewer	25,732	30,820	31,101	32,054
Trash removal	4,532	5,000	4,423	5,000
Storm water fee	-	3,500	1,409	3,380
<b>Total Facilities - Utilities/Rent - East Library</b>	<b>\$ 156,296</b>	<b>\$ 201,040</b>	<b>\$ 169,425</b>	<b>\$ 207,081</b>
<b>Facilities - Utilities/Rent - Library Express</b>				
Facility rental costs	\$ 1,200	\$ -	\$ -	\$ -
<b>Total Facilities - Utilities/Rent - Library Express</b>	<b>\$ 1,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Facilities - Utilities/Rent - Cheyenne Mountain Library</b>				
Gas	\$ 2,635	\$ 3,296	\$ 2,308	\$ 3,395
Electric	12,211	14,879	12,703	15,326
Trash removal	1,260	1,469	1,215	1,469
Facility rental costs	116,119	128,584	128,584	131,393
Common area maintenance costs	19,375	20,872	20,872	20,872
<b>Total Facilities - Utilities/Rent - Cheyenne Mtn. Library</b>	<b>\$ 151,600</b>	<b>\$ 169,100</b>	<b>\$ 165,682</b>	<b>\$ 172,455</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Account</b>	<b>2017 Actual</b>	<b>2018 Budget</b>	<b>2018 Projection</b>	<b>2019 Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - Utilities/Rent - High Prairie Library</b>				
Electric	\$ 9,911	\$ 11,124	\$ 10,651	\$ 11,458
Water and sewer	4,673	8,640	7,162	8,900
Trash removal	819	1,100	1,100	1,115
<b>Total Facilities - Utilities/Rent - High Prairie Library</b>	<b>\$ 15,403</b>	<b>\$ 20,864</b>	<b>\$ 18,913</b>	<b>\$ 21,473</b>
<b>Facilities - Utilities/Rent - Fountain Library</b>				
Gas	\$ 1,114	2,266	\$ 1,735	\$ 2,334
Electric	10,086	14,008	11,011	14,429
Water and sewer	2,307	2,808	2,845	2,893
Trash removal	1,260	1,400	1,350	1,400
<b>Total Facilities - Utilities/Rent - Fountain Library</b>	<b>\$ 14,767</b>	<b>\$ 20,482</b>	<b>\$ 16,941</b>	<b>\$ 21,056</b>
<b>Facilities - Utilities/Rent - Library 21c</b>				
Gas	\$ 23,688	\$ 28,634	\$ 23,284	\$ 29,493
Electric	109,488	130,000	127,515	132,000
Water and sewer	15,985	28,426	30,402	30,925
Trash removal	5,087	4,500	5,191	5,418
Storm water fee	-	4,598	1,332	3,197
<b>Total Facilities - Utilities/Rent - Library 21c</b>	<b>\$ 154,248</b>	<b>\$ 196,158</b>	<b>\$ 187,724</b>	<b>\$ 201,033</b>
<b>Facilities - Utilities/Rent - Ruth Holley Library</b>				
Gas	\$ 1,822	\$ 3,100	\$ 1,482	\$ 3,193
Electric	11,136	11,588	10,982	11,936
Trash removal	1,137	1,300	1,201	1,300
Rental	116,756	120,236	120,236	123,822
Common area maintenance costs	32,966	33,955	33,955	36,020
<b>Total Facilities - Utilities/Rent - Ruth Holley Library</b>	<b>\$ 163,817</b>	<b>\$ 170,179</b>	<b>\$ 167,856</b>	<b>\$ 176,271</b>
<b>Facilities - Utilities/Rent - Manitou Springs Library</b>				
Gas	\$ 532	\$ 1,340	\$ 500	\$ 1,380
Electric	2,110	3,255	2,305	3,353
Water and Sewer	1,066	1,620	1,259	1,669
Rent	9,264	9,264	9,264	9,264
<b>Total Facilities - Utilities/Rent - Manitou Springs Library</b>	<b>\$ 12,972</b>	<b>\$ 15,479</b>	<b>\$ 13,328</b>	<b>\$ 15,666</b>
<b>Facilities - Utilities/Rent - Monument Library</b>				
Gas	\$ 1,810	\$ 2,575	\$ 2,575	\$ 2,653
Electric	13,827	14,111	14,580	14,535
Trash Removal	483	900	869	972
Facility rental costs	92,126	121,150	121,150	120,260
Common area maintenance costs	26,369	28,346	28,346	27,000
<b>Total Facilities - Utilities/Rent - Monument Library</b>	<b>\$ 134,615</b>	<b>\$ 167,082</b>	<b>\$ 167,520</b>	<b>\$ 165,420</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>FACILITIES OFFICE</b>				
<b>Facilities - Utilities/Rent - Old Colorado City Library</b>				
Gas	\$ 1,307	\$ 2,472	\$ 1,148	\$ 2,547
Electric	6,379	9,245	5,511	9,523
Trash removal	1,440	2,032	1,581	2,147
Water and sewer	676	800	773	843
Storm water fee	-	552	44	104
<b>Total Facilities - Utilities/Rent - Old Colorado City Library</b>	<b>\$ 9,802</b>	<b>\$ 15,101</b>	<b>\$ 9,057</b>	<b>\$ 15,164</b>
<b>Facilities - Utilities/Rent - Palmer Lake Library</b>				
Gas	\$ 636	\$ 1,545	\$ 1,001	\$ 1,591
Electric	998	1,725	1,212	1,777
Water and sewer	860	1,253	844	1,291
<b>Total Facilities - Utilities/Rent - Palmer Lake Library</b>	<b>\$ 2,494</b>	<b>\$ 4,523</b>	<b>\$ 3,057</b>	<b>\$ 4,659</b>
<b>Facilities - Utilities/Rent - Rockrimmon Library</b>				
Gas	\$ 1,565	\$ 3,000	\$ 1,458	\$ 3,090
Electric	9,109	10,094	9,375	10,394
Trash removal	483	850	922	908
Facility rental costs	166,165	170,499	170,499	174,834
Common area maintenance costs	39,618	46,629	39,612	48,796
<b>Total Facilities - Utilities/Rent - Rockrimmon Library</b>	<b>\$ 216,940</b>	<b>\$ 231,072</b>	<b>\$ 221,866</b>	<b>\$ 238,022</b>



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2019				
	2017	2018	2018	2019
Account	Actual	Budget	Projection	Budget
<b>FACILITIES OFFICE</b>				
<b>Facilities</b>				
Administration	\$ 755,298	\$ 830,355	\$ 805,546	\$ 886,850
Facilities				
Penrose	379,379	318,490	301,694	321,390
East Library	197,526	208,540	206,076	213,951
Library 21c	208,403	369,606	341,938	375,883
Utilities/Rent				
Penrose Library	206,504	235,622	214,141	241,538
East Library	156,296	201,040	169,425	207,081
Library Express	1,200	-	-	-
Cheyenne Mountain Library	151,600	169,100	165,682	172,455
High Prairie Library	15,403	20,864	18,913	21,473
Fountain Library	14,767	20,482	16,941	21,056
Library 21c	154,248	196,158	187,724	201,033
Ruth Holley Library	163,817	170,179	167,856	176,271
Manitou Springs Library	12,972	15,479	13,328	15,666
Monument Library	134,615	167,082	167,520	165,420
Old Colorado City Library	9,802	15,101	9,057	15,164
Palmer Lake Library	2,494	4,523	3,057	4,659
Rockrimmon Library	216,940	231,072	221,866	238,022
Sand Creek Library	38,724	45,123	35,600	46,086
Ute Pass Library	11,109	14,135	11,647	14,559
Calhan Library	-	15,000	15,000	7,000
<b>Total Utilities/Rent</b>	<b>1,290,491</b>	<b>1,520,961</b>	<b>1,417,756</b>	<b>1,547,483</b>
<b>Total - Facilities Office</b>	<b>2,831,097</b>	<b>3,247,952</b>	<b>3,073,010</b>	<b>3,345,557</b>
<b>Teams</b>				
Green Team	496	1,000	1,000	1,000
<b>Total Teams</b>	<b>496</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Total Facilities Office</b>	<b>\$ 2,831,593</b>	<b>\$ 3,248,952</b>	<b>\$ 3,074,010</b>	<b>\$ 3,346,557</b>
<b>Authorized Positions</b>				
		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		12.00	11.00	13.00
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		12	11	13
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		12	11	13
<b>MLS FTEs</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Account</b>	<b>2017 Actual</b>	<b>2018 Budget</b>	<b>2018 Projection</b>	<b>2019 Budget</b>
<b>COMMUNICATIONS OFFICE</b>				
<b>Administration</b>				
Salaries and wages	\$ 512,694	\$ 649,646	\$ 520,588	\$ 649,646
FICA charges	37,896	49,698	39,825	49,698
Retirement contributions	32,821	48,382	35,728	48,382
Substitute pay	2,663	9,000	6,000	9,000
Meeting room supplies	858	1,000	1,000	1,000
Supplies	2,283	5,100	4,100	4,100
Video production	6,291	13,089	13,089	12,000
Library channel	481	9,125	9,125	5,000
Consultant fees	-	10,000	10,000	50,000
PMC repair/replacement	3,035	12,853	10,000	7,500
Newsletters - postage and mail preparation costs	1,717	2,500	2,000	2,500
Dues	3,981	-	-	-
Mileage reimbursement expenses	3,409	4,000	4,000	5,000
External printing services	88,094	100,000	100,000	125,000
Networking costs	4,950	3,000	3,000	5,000
Advertising	85,330	87,000	87,000	110,000
Community outreach	8,472	14,000	7,000	14,000
Training	2,127	8,000	5,000	11,000
Survey subscription	78	300	300	-
Signage costs	5,021	10,000	8,000	16,000
<b>Total Communications Office</b>	<b>\$ 802,201</b>	<b>\$ 1,036,693</b>	<b>\$ 865,755</b>	<b>\$ 1,124,826</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		12.25	12.25	13.25
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		10	10	12
Half-time (20 - 39 hours per week)		4	4	2
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>14</b>	<b>14</b>	<b>14</b>
<b>MLS FTEs</b>		<b>-</b>	<b>-</b>	<b>-</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>INFORMATION TECHNOLOGY OFFICE</b>				
<b>Administration</b>				
Salaries and wages	\$ 858,239	\$ 837,522	\$ 832,857	\$ 837,522
FICA charges	63,102	64,070	61,550	64,070
Retirement contributions	63,642	62,611	61,907	62,611
Software	207,740	252,882	252,882	320,000
Computer supplies	43,006	41,000	45,000	42,000
Supplies	2,960	3,000	3,000	2,500
Telecommunication Costs				
Data and network charges	332,268	256,449	256,449	230,000
Data hardware and software maintenance costs	-	100,000	100,000	70,000
Voice	53,208	60,000	60,000	94,000
Voice hardware and software maintenance costs	4,476	40,000	10,000	10,000
Cellular	76,007	76,000	76,000	78,000
Cabling	-	5,000	5,000	5,000
Consultant fees	72,747	113,500	100,000	105,000
Library unique IT systems				
Integrated library services	114,476	182,000	182,965	191,000
Self-check and automated material handling	69,196	104,000	97,000	135,000
Prospector - software costs	371	1,295	1,295	-
Comp Sup Agreement-Internet	1,457	-	-	-
Miscellaneous equipment maintenance	95,315	149,365	89,365	40,000
Telecommunication equipment maintenance	26,032	9,000	9,000	82,000
Equipment repair costs	6,912	25,000	15,000	20,000
Training	44,596	47,000	35,000	41,000
Mileage reimbursement expenses	5,310	6,000	6,000	6,000
<b>Total Information Technology Office</b>	<b>\$ 2,141,060</b>	<b>\$ 2,435,694</b>	<b>\$ 2,300,270</b>	<b>\$ 2,435,703</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		14.10	13.10	13.10
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		13	12	12
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		15	14	14
<b>MLS FTEs</b>		-	-	-

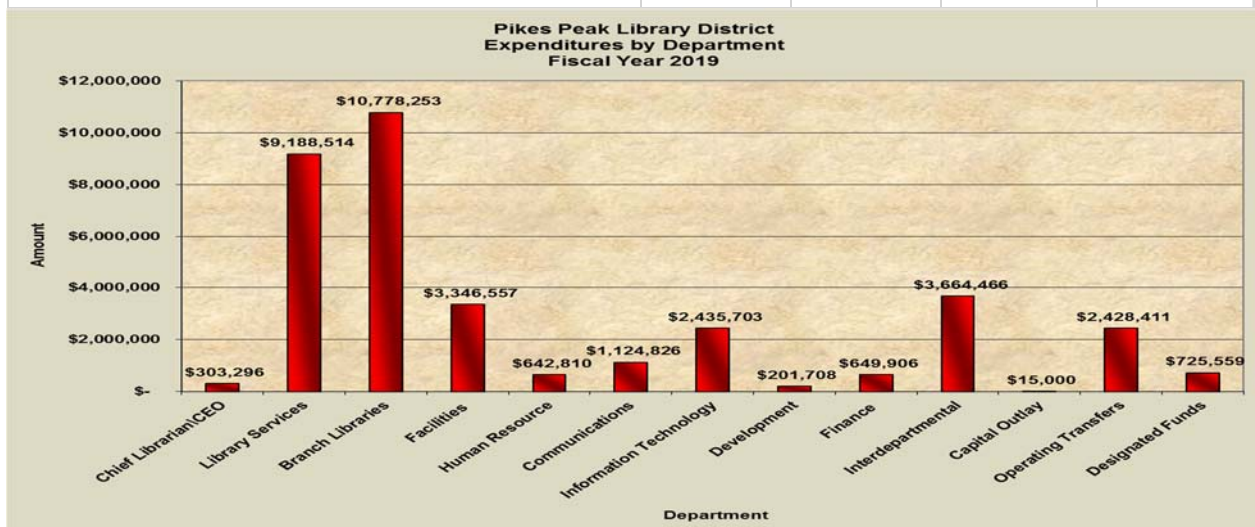
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>DEVELOPMENT OFFICE</b>				
<b>Administration</b>				
Administrative support - Foundation costs	\$ 199,802	\$ -	\$ -	\$ -
Salaries and wages	-	141,877	110,764	141,877
FICA charges	-	10,854	8,473	10,854
Retirement contributions	-	10,077	7,923	10,077
Development support	-	10,500	10,500	10,500
Mileage reimbursement expenses	-	2,400	2,400	2,400
Other expenses	-	1,900	1,900	1,900
Computer support agreement	-	19,000	19,000	19,000
Bank fees	-	1,600	1,600	1,600
Training	-	4,800	4,800	3,000
Supplies	-	500	500	500
<b>Total Development Office</b>	<b>\$ 199,802</b>	<b>\$ 203,508</b>	<b>\$ 167,860</b>	<b>\$ 201,708</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		2.50	2.50	2.50
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		2	2	2
Half-time (20 - 39 hours per week)		1	1	1
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		3	3	3
<b>MLS FTEs</b>		-	-	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
<b>FINANCE OFFICE</b>				
<b>Administration</b>				
Salaries and wages	\$ 359,103	\$ 444,631	\$ 356,283	\$ 444,631
Substitute pay	621	-	-	-
FICA charges	25,565	34,014	25,151	34,014
Retirement contributions	26,216	33,661	25,549	33,661
Supplies	6,168	8,000	8,000	8,000
Audit fees	39,705	43,500	40,935	45,000
Legal notices - advertising	317	2,000	1,000	1,000
Fiscal System annual maintenance costs	60,487	64,000	64,000	64,000
Consulting services - fiscal system	1,280	50,000	50,000	-
Dues	55	-	-	-
Mileage reimbursement expenses	2,051	2,600	2,100	2,500
Vault clean-up charges	791	2,100	2,100	2,100
Training	10,724	12,000	13,000	15,000
<b>Total Finance Office</b>	<b>\$ 533,083</b>	<b>\$ 696,506</b>	<b>\$ 588,118</b>	<b>\$ 649,906</b>
<b>Authorized Positions</b>				
		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalent (FTEs)</b>		6.75	7.75	7.75
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		6	7	7
Half-time (20 - 39 hours per week)		1	1	1
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>7</b>	<b>8</b>	<b>8</b>
<b>MLS FTEs</b>		-	-	-

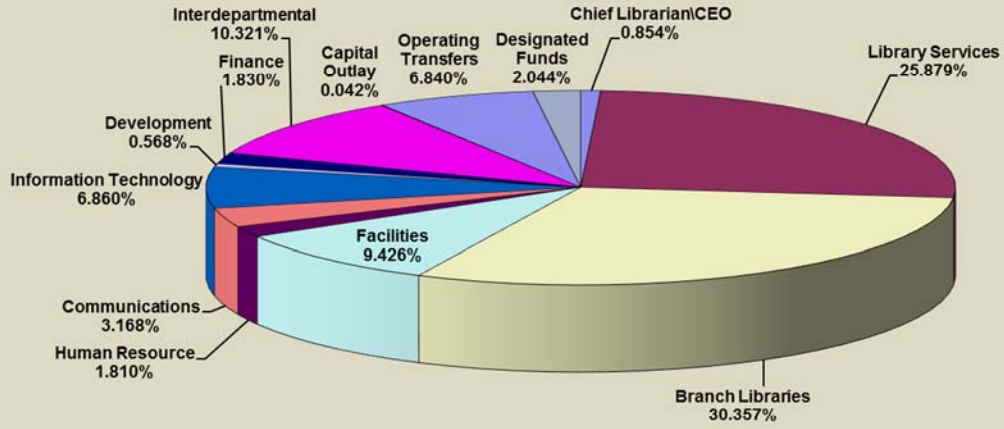
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Account</b>	<b>2017 Actual</b>	<b>2018 Budget</b>	<b>2018 Projection</b>	<b>2019 Budget</b>
<b>INTERDEPARTMENTAL</b>				
Vacation/sick leave payout provision	\$ 82,905	\$ 200,000	\$ 200,000	\$ 220,000
Payroll accrual provision	-	60,000	60,000	65,000
Contribution - retirement plan	24,000	25,000	25,000	25,000
Personnel items	-	-	-	529,000
Minimum wage adjustment	-	-	-	23,000
Savings from vacant positions	-	(514,059)	-	(675,000)
New positions/temporary positions	-	-	-	511,716
Substitute pay reserve	18,474	17,500	5,000	40,000
Other payroll taxes	4,794	38,680	30,000	35,000
Dues	32,634	58,126	40,000	55,000
Legal fees	56,690	50,000	65,000	65,000
Health insurance	1,520,229	1,650,000	1,663,512	1,750,000
Vision insurance	48,002	55,000	52,000	62,000
Unemployment insurance	30,157	45,000	43,000	47,250
Workers compensation costs	76,714	85,000	75,000	85,000
Life and disability insurance	52,449	51,000	58,000	63,000
Collection agency charges	40,311	35,000	32,500	30,000
Supplies	400	2,500	2,500	2,500
Postage	76,819	90,000	58,000	60,000
Copier charges	48,027	51,000	55,000	56,000
Patron reimbursement	-	1,000	500	500
Insurance	144,657	185,000	167,681	184,500
Bank charges	19,675	15,000	10,000	10,000
Treasurer's fees	388,563	402,122	402,122	420,000
<b>Total Interdepartmental</b>	<b>\$ 2,665,500</b>	<b>\$ 2,602,869</b>	<b>\$ 3,044,815</b>	<b>\$ 3,664,466</b>
<b>OPERATING TRANSFERS TO OTHER FUNDS</b>				
East Library Project Fund	\$ -	\$ -	\$ -	\$ 139,627
Penrose Library Project Fund	59,690	1,335,841	1,335,841	96,700
Library 21c Facility Project Fund	50,000	-	-	1,156,100
Capital Reserve Fund	676,651	1,105,223	1,105,223	1,035,984
<b>Total Operating Transfers To Other Funds</b>	<b>\$ 786,341</b>	<b>\$ 2,441,064</b>	<b>\$ 2,441,064</b>	<b>\$ 2,428,411</b>



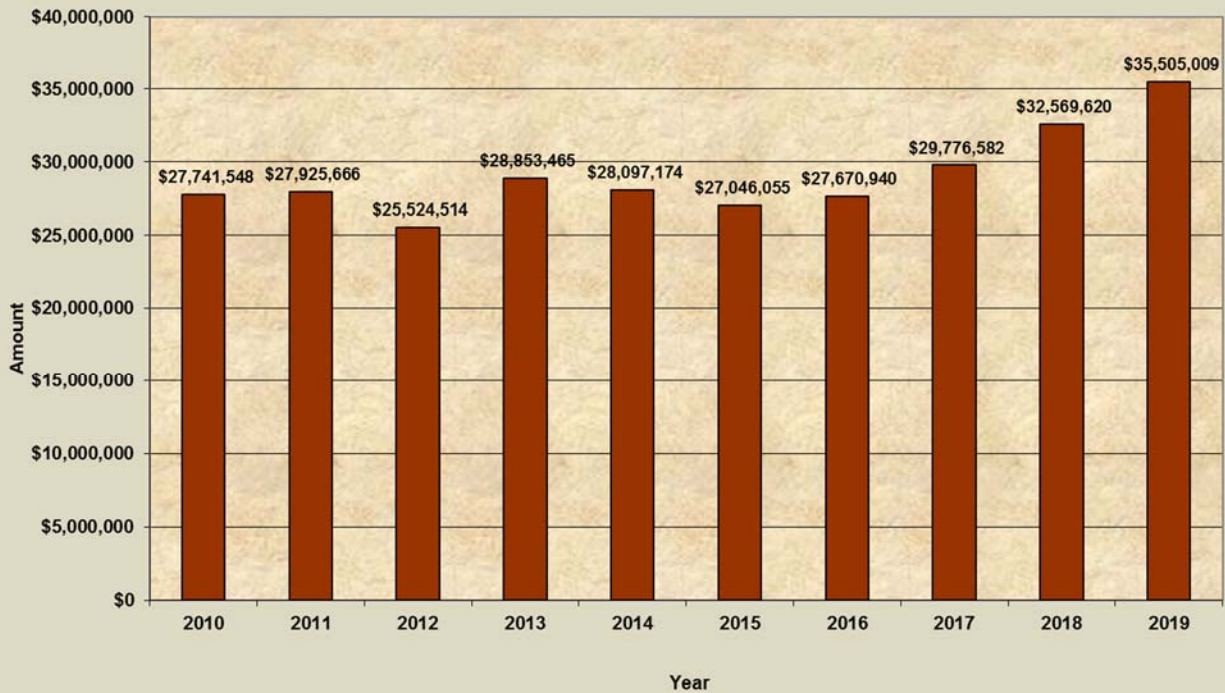
Pikes Peak Library District General Fund - Expenditures by Department Three-Year Period Ended December 31, 2019				
Account	2017 Actual	2018 Budget	2018 Projection	2019 Budget
<b>Summary</b>				
Chief Librarian and CEO Office	\$ 259,061	\$ 286,296	\$ 278,646	\$ 303,296
Library Services	10,712,882	11,888,876	11,354,563	9,188,514
Branch Services	6,746,746	8,119,657	7,173,518	10,778,253
Human Resources Office	470,338	602,809	467,368	642,810
Facilities Office	2,831,593	3,248,952	3,074,010	3,346,557
Communications Office	802,201	1,036,693	865,755	1,124,826
Information Technology Office	2,141,060	2,435,694	2,300,270	2,435,703
Development Office	199,802	203,508	167,860	201,708
Finance Office	533,083	696,506	588,118	649,906
Interdepartmental	2,665,500	2,602,869	3,044,815	3,664,466
Capital Outlay	527,824	166,398	166,398	15,000
Operating Transfers To Other Funds	786,341	2,441,064	2,441,064	2,428,411
Designated Funds	556,955	782,356	626,835	725,559
Special Item	543,196	-	20,400	-
<b>Total General Fund Expenditures</b>	<b>\$ 29,776,582</b>	<b>\$ 34,511,678</b>	<b>\$ 32,569,620</b>	<b>\$ 35,505,009</b>
<b>Authorized Positions</b>		<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Total Full Time Equivalents (FTEs)</b>		344.64	353.49	364.54
<b>Authorized Positioned Category</b>				
Full-time (40 hours per week)		219	228	245
Half-time (20 - 39 hours per week)		202	202	203
Part-time (1-19 hours per week)		44	44	23
<b>Total Authorized Positions</b>		465	474	471
<b>MLS FTEs</b>		53.50	59.50	66.00



### Pikes Peak Library District Expenditure Allocation Percentage Fiscal Year 2019



### Pikes Peak Library District General Fund Expenditures Fiscal Years 2010 - 2019



Pikes Peak Library District								
Staffing Adjustments/New Positions								
Three-Year Period Ended December 31, 2019								
				Previous	Proposed	Previous	Proposed	
Position Name	Location	Previous Grade	Proposed Grade	Hours Week	Hours Week	Hourly Rate	Hourly Rate	Total Cost
Senior Librarian	Local History	-	22	-	40	-	\$ 24.05	\$ 69,853
District-wide Audio/Video Staff	Information Technology	-	17	-	40	-	17.85	54,939
Senior Library Associate	Manitou Springs/Ute Pass	18	18	21	24	19.57	19.57	3,286
Librarian Associate (Young Adult Services)	Manitou Springs/Ute Pass	17	17	20	24	19.57	19.57	4,382
Library Associate	Penrose Library	-	17	-	20	-	17.85	19,984
Library Associate	Mobile Library Services	-	17	-	20	-	17.85	19,984
Librarian	Penrose Library	-	21	-	40	-	22.38	65,843
Sr. Librarian - Early Literacy	Children's	-	22	-	40	-	24.05	69,853
Internal Communications Specialist	Communications	-	20	-	40	-	21.30	63,238
Infrastructure Group Manager	Information Technology	-	27	-	40	-	31.54	87,870
Technical Support Specialist	Information Technology	-	16	-	40	-	16.83	52,485
								<u>\$ 511,716</u>



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Annual Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Annual Fund.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 400	\$ 124,827	\$ -	\$ 300,000
Utilization of fund balance	-	28,694	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>400</b>	<b>153,521</b>	<b>-</b>	<b>300,000</b>
<b>Fiscal Year Expenditures</b>				
Other				
Projects yet to be defined	-	153,521	-	300,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>400</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>4,983</b>	<b>5,383</b>	<b>5,383</b>	<b>5,383</b>
<b>Fund Balance - End of Year</b>	<b>\$ 5,383</b>	<b>\$ 5,383</b>	<b>\$ 5,383</b>	<b>\$ 5,383</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Facilities Support Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Facilities Support Fund.				
<b>Excess (Deficit) Revenues Over Expenditures</b>	\$ -	\$ -	\$ -	\$ -
<b>Fund Balance - Beginning of Year</b>	1,050	1,050	1,050	1,050
<b>Fund Balance - End of Year</b>	\$ 1,050	\$ 1,050	\$ 1,050	\$ 1,050

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Penrose Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Penrose Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 2,000	\$ 16,000	\$ 16,000	\$ -
Other Resources - Utilization of Fund Balance	15,844	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>17,844</b>	<b>16,000</b>	<b>16,000</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Water table	-	2,000	2,000	
KCH assessment study	18,344	-	-	-
Other	-	14,000	14,000	-
<b>Total Fiscal Year Expenditures</b>	<b>18,344</b>	<b>16,000</b>	<b>16,000</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(500)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Cheyenne Mountain Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Cheyenne Mountain Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 12,300	\$ 7,085	\$ 7,085	\$ -
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Relocate circulation desk	12,296	-	-	-
Other	-	7,085	7,085	-
<b>Total Fiscal Year Expenditures</b>	<b>12,296</b>	<b>7,085</b>	<b>7,085</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>1,167</b>	<b>1,171</b>	<b>1,171</b>	<b>1,171</b>
<b>Fund Balance - End of Year</b>	<b>\$ 1,171</b>	<b>\$ 1,171</b>	<b>\$ 1,171</b>	<b>\$ 1,171</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Fountain Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Fountain Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 7,000	\$ 47,735	\$ 47,735	\$ -
Other Sources - utilization of fund balance	330	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>7,330</b>	<b>47,735</b>	<b>47,735</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	300	-	-	-
Capital outlay				
Access control upgrades	-	4,335	4,335	-
Widen paver path in memorial garden to allow ADA access	1,558	-	-	-
Doorway to memorial garden	5,485	-	-	-
Roof maintenance	1,727	-	-	-
Patio furniture	-	1,200	1,200	-
Furniture replacement adult area	-	3,500	3,500	-
Carpet replacement	-	35,000	35,000	-
Meeting room tables	-	3,700	3,700	-
<b>Total Fiscal Year Expenditures</b>	<b>9,070</b>	<b>47,735</b>	<b>47,735</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(1,740)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>1,740</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>High Prairie Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's High Prairie Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Furniture	\$ -	\$ 350	\$ 350	\$ -
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(350)	(350)	-
<b>Fund Balance - Beginning of Year</b>	6,418	6,418	6,418	6,068
<b>Fund Balance - End of Year</b>	\$ 6,418	\$ 6,068	\$ 6,068	\$ 6,068

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Manitou Springs Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Manitou Springs Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 55,000	\$ 2,200	\$ 2,200	\$ -
<b>Fiscal Year Expenditures</b>				
Program expenditures	7,463	2,200	2,200	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	47,537	-	-	-
<b>Fund Balance - Beginning of Year</b>	(41,132)	6,405	6,405	6,405
<b>Fund Balance - End of Year</b>	\$ 6,405	\$ 6,405	\$ 6,405	\$ 6,405

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Monument Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Monument Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Teen area furniture	\$ -	\$ 3,200	\$ 3,200	\$ -
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(3,200)	(3,200)	-
<b>Fund Balance - Beginning of Year</b>	3,235	3,235	3,235	35
<b>Fund Balance - End of Year</b>	\$ 3,235	\$ 35	\$ 35	\$ 35



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Old Colorado City Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Old Colorado City Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Roof inspection and repairs	\$ -	\$ 1,200	\$ 1,200	\$ -
Window blinds and cornices - manager's office	-	2,000	2,000	-
Parking lot seal coat and restripe	-	2,500	2,500	-
<b>Total Fiscal Year Expenditures</b>	-	5,700	5,700	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(5,700)	(5,700)	-
<b>Fund Balance - Beginning of Year</b>	14,594	14,594	14,594	8,894
<b>Fund Balance - End of Year</b>	<u>\$ 14,594</u>	<u>\$ 8,894</u>	<u>\$ 8,894</u>	<u>\$ 8,894</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Palmer Lake Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Palmer Lake Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 4,500	\$ 4,500	\$ -
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Carpet replacement	-	4,500	4,500	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	-	-	-
<b>Fund Balance - Beginning of Year</b>	961	961	961	961
<b>Fund Balance - End of Year</b>	\$ 961	\$ 961	\$ 961	\$ 961

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Ruth Holley Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Ruth Holley Library's services, programs and assets.				
<b>Excess (Deficit) Revenues Over Expenditures</b>	\$ -	\$ -	\$ -	\$ -
<b>Fund Balance - Beginning of Year</b>	291	291	291	291
<b>Fund Balance - End of Year</b>	\$ 291	\$ 291	\$ 291	\$ 291

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Sand Creek Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Sand Creek Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 120,000	\$ 13,000	\$ 13,000	\$ -
Other Resources - PPLD Fund Balance	402,995	46,747	46,747	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>522,995</b>	<b>59,747</b>	<b>59,747</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Makerspace costs	461,712	59,747	59,747	-
Other costs	17,764	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>479,476</b>	<b>59,747</b>	<b>59,747</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>43,519</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(43,519)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Mobile Library Services Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Mobile Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 500	\$ -	\$ -	\$ -
<b>Fiscal Year Expenditures</b>				
Other	46	-	-	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	454	-	-	-
<b>Fund Balance - Beginning of Year</b>	(275)	179	179	179
<b>Fund Balance - End of Year</b>	<b>\$ 179</b>	<b>\$ 179</b>	<b>\$ 179</b>	<b>\$ 179</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>1905 Carnegie Facility Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
To accumulate funds for the support of the District's Carnegie Facility services, programs and assets.	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 10,000	\$ 10,000	\$ -
<b>Fiscal Year Expenditures</b>				
Capital outlay				
HVAC control upgrade	-	10,500	10,500	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(500)	(500)	-
<b>Fund Balance - Beginning of Year</b>	600	600	600	100
<b>Fund Balance - End of Year</b>	<b>\$ 600</b>	<b>\$ 100</b>	<b>\$ 100</b>	<b>\$ 100</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Carnegie Garden Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
To accumulate funds for the support of the District's Carnegie Garden's services, programs and assets.	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	\$ -	\$ -	\$ -	\$ -
<b>Fund Balance - Beginning of Year</b>	2,462	2,462	2,462	2,462
<b>Fund Balance - End of Year</b>	<b>\$ 2,462</b>	<b>\$ 2,462</b>	<b>\$ 2,462</b>	<b>\$ 2,462</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>East Library Support Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's East Library Facility services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 1,500	\$ 1,500	\$ -
<b>Fiscal Year Expenditures</b>				
Other	-	1,500	1,500	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	-	-	-
<b>Fund Balance - Beginning of Year</b>	-	-	-	-
<b>Fund Balance - End of Year</b>	\$ -	\$ -	\$ -	\$ -



**Pikes Peak Library District**  
**General Fund - Designated Fund (included in General Fund)**  
**Mini-Maker Faire Designated Fund**  
**Three-Year Period Ended December 31, 2019**

**Purpose of Fund**

	<u>2017 Actual</u>	<u>2018 Budget</u>	<u>2018 Projection</u>	<u>2019 Budget</u>
To accumulate funds for the support of the District's Mini-maker Faire program.				

**Fiscal Year Revenues**

Donations

Pikes Peak Library District Foundation	\$ 1,500	\$ 5,609	\$ 5,609	\$ 3,550
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**Fiscal Year Expenditures**

Other	-	5,609	5,609	3,550
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<b>Excess (Deficit) Revenues Over Expenditures</b>	1,500	-	-	-
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<b>Fund Balance - Beginning of Year</b>	(1,354)	146	146	146
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<b>Fund Balance - End of Year</b>	<u>\$ 146</u>	<u>\$ 146</u>	<u>\$ 146</u>	<u>\$ 146</u>
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<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Kirkpatrick Fund - Author Series</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Kirkpatrick Fund services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 2,500	\$ 7,240	\$ 7,240	\$ 10,000
Other Resources - PPLD Fund Balance	10,549	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>13,049</b>	<b>7,240</b>	<b>7,240</b>	<b>10,000</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	9,754	7,240	7,240	10,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>3,295</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(3,295)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Children's Services Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
To accumulate funds for the support of the District's Children's Services, including programs and assets.	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 125	\$ 98,350	\$ 98,350	\$ 20,000
Other Grant	16,700	-	-	-
	16,825	98,350	98,350	20,000
Sales				
	120	-	-	
<b>Total Fiscal Year Estimated Revenues</b>	<b>16,945</b>	<b>98,350</b>	<b>98,350</b>	<b>20,000</b>
<b>Fiscal Year Expenditures</b>				
Personnel costs	-	286	286	-
Library materials	-	1,637	1,637	-
Program expenditures	84	78,350	78,350	-
Capital outlay	751	1,785	1,785	-
Other	7,573	25,863	25,863	20,000
<b>Total Fiscal Year Expenditures</b>	<b>8,408</b>	<b>107,921</b>	<b>107,921</b>	<b>20,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>8,537</b>	<b>(9,571)</b>	<b>(9,571)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>1,513</b>	<b>10,050</b>	<b>10,050</b>	<b>479</b>
<b>Fund Balance - End of Year</b>	<b>\$ 10,050</b>	<b>\$ 479</b>	<b>\$ 479</b>	<b>\$ 479</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Adult Services Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Adult Services department.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 2,500	\$ 16,524	\$ 16,524	\$ 3,500
<b>Fiscal Year Expenditures</b>				
Program expenditures	100	-	-	3,500
Other costs	654	16,524	16,524	-
<b>Total Fiscal Year Expenditures</b>	<b>754</b>	<b>16,524</b>	<b>16,524</b>	<b>3,500</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>1,746</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>1,276</b>	<b>3,022</b>	<b>3,022</b>	<b>3,022</b>
<b>Fund Balance - End of Year</b>	<b>\$ 3,022</b>	<b>\$ 3,022</b>	<b>\$ 3,022</b>	<b>\$ 3,022</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Adult Reading Program Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Adult Reading Program.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 500	\$ 2,500	\$ 2,500	\$ 2,500
Other Resources - PPLD Fund Balance	1,714	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>2,214</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	2,481	2,500	2,500	2,500
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(267)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>267</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Senior Services Program Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Senior Services program.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 250	\$ 1,345	\$ 1,345	\$ -
<b>Fiscal Year Expenditures</b>				
Other	-	1,345	1,345	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	250	-	-	-
<b>Fund Balance - Beginning of Year</b>	600	850	850	850
<b>Fund Balance - End of Year</b>	<u>\$ 850</u>	<u>\$ 850</u>	<u>\$ 850</u>	<u>\$ 850</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Teen Services Program Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Young Adult Services' programs and assets and the East Library Teen Center.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 3,200	\$ 14,100	\$ 14,100	\$ 9,900
Other Revenue	563	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>3,763</b>	<b>14,100</b>	<b>14,100</b>	<b>9,900</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	-	10,000	10,000	1,500
Capital outlay	3,690	189	189	-
Other	2,937	4,100	4,100	8,400
<b>Total Fiscal Year Expenditures</b>	<b>6,627</b>	<b>14,289</b>	<b>14,289</b>	<b>9,900</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(2,864)</b>	<b>(189)</b>	<b>(189)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>3,544</b>	<b>680</b>	<b>680</b>	<b>491</b>
<b>Fund Balance - End of Year</b>	<b>\$ 680</b>	<b>\$ 491</b>	<b>\$ 491</b>	<b>\$ 491</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Summer Adventure Program Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Summer Adventure Program's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 10,000	\$ 12,611	\$ 12,611	\$ -
<b>Fiscal Year Expenditures</b>				
Other				
Summer Reading Program prizes	6,000	12,611	12,611	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	4,000	-	-	-
<b>Fund Balance - Beginning of Year</b>	2,103	6,103	6,103	6,103
<b>Fund Balance - End of Year</b>	<b>\$ 6,103</b>	<b>\$ 6,103</b>	<b>\$ 6,103</b>	<b>\$ 6,103</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Regional History and Genealogy Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Regional History and Genealogy Departments services, and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 17,500	\$ 17,500	\$ 5,500
Other Revenue	6,418	2,000	2,000	-
Other Resources - PPLD Fund Balance	7,097	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>13,515</b>	<b>19,500</b>	<b>19,500</b>	<b>5,500</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	3,580	5,500	5,500	5,500
Capital outlay				
Freezer and supplies	9,814	8,000	8,000	-
Replace staff chairs (ten)	1,231	3,000	3,000	-
Other	4,350	3,000	3,000	-
<b>Total Fiscal Year Expenditures</b>	<b>18,975</b>	<b>19,500</b>	<b>19,500</b>	<b>5,500</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(5,460)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>5,460</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Collection Management Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Collection Management's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 21,383	\$ 11,864	\$ 11,864	\$ -
State funding	144,574	145,000	145,000	145,000
	165,957	156,864	156,864	145,000
Other Resources - PPLD Fund Balance	430	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>166,387</b>	<b>156,864</b>	<b>156,864</b>	<b>145,000</b>
<b>Fiscal Year Expenditures</b>				
Library materials	160,883	158,743	158,743	145,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>5,504</b>	<b>(1,879)</b>	<b>(1,879)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(3,625)</b>	<b>1,879</b>	<b>1,879</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 1,879</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Adult Education Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Adult Education department's AEFFLA grant.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 134,000	\$ 100,000	\$ 100,000	\$ 106,974
Expenditures covered by General Fund	143,841	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>277,841</b>	<b>100,000</b>	<b>100,000</b>	<b>106,974</b>
<b>Fiscal Year Expenditures</b>				
Personnel	94,140	85,700	85,700	68,384
Other	1,085	14,300	14,300	38,590
<b>Total Fiscal Year Expenditures</b>	<b>95,225</b>	<b>100,000</b>	<b>100,000</b>	<b>106,974</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>182,616</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(182,616)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Career Online High School Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Career Online High School programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 7,675	\$ 57,985	\$ 57,985	\$ 40,985
State grant	88,325	-	-	-
	96,000	57,985	57,985	40,985
Expenditures covered by General Fund	49,587	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>145,587</b>	<b>57,985</b>	<b>57,985</b>	<b>40,985</b>
<b>Fiscal Year Expenditures</b>				
Other	155,587	20,000	20,000	-
Scholarships	-	30,000	30,000	30,000
Vouchers	-	5,625	5,625	8,625
Supplies	-	800	800	1,360
Refreshments	-	1,000	1,000	1,000
Calculators	-	560	560	-
<b>Total Fiscal Year Expenditures</b>	<b>155,587</b>	<b>57,985</b>	<b>57,985</b>	<b>40,985</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(10,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Adult Education Support Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Adult Education Support programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 10,250	\$ 9,221	\$ 9,221	\$ -
<b>Fiscal Year Expenditures</b>				
Other	2,250	9,221	9,221	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	8,000	-	-	-
<b>Fund Balance - Beginning of Year</b>	3,919	11,919	11,919	11,919
<b>Fund Balance - End of Year</b>	<u>\$ 11,919</u>	<u>\$ 11,919</u>	<u>\$ 11,919</u>	<u>\$ 11,919</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Video Center Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Video Production Center's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 10,000	\$ 5,692	\$ 5,692	\$ -
Other	7,500	15,000	15,000	15,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>17,500</b>	<b>20,692</b>	<b>20,692</b>	<b>15,000</b>
<b>Fiscal Year Expenditures</b>				
Capital outlay	3,754	20,692	20,692	-
Video editing PCs	-	-	-	15,000
<b>Total Fiscal Year Expenditures</b>	<b>3,754</b>	<b>20,692</b>	<b>20,692</b>	<b>15,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>13,746</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(2,979)</b>	<b>10,767</b>	<b>10,767</b>	<b>10,767</b>
<b>Fund Balance - End of Year</b>	<b>\$ 10,767</b>	<b>\$ 10,767</b>	<b>\$ 10,767</b>	<b>\$ 10,767</b>

**Pikes Peak Library District  
 General Fund - Designated Fund (included in General Fund)  
 Makerspace Programs Designated Fund  
 Three-Year Period Ended December 31, 2019**

<b>Purpose of Fund</b>	<b>2017 Actual</b>	<b>2018 Budget</b>	<b>2018 Projection</b>	<b>2019 Budget</b>
To accumulate funds for the support of the District's Makerspace programs				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 2,500	\$ 5,000	\$ 5,000	\$ -
<b>Fiscal Year Expenditures</b>				
Programming	-	5,000	5,000	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	2,500	-	-	-
<b>Fund Balance - Beginning of Year</b>	-	2,500	2,500	2,500
<b>Fund Balance - End of Year</b>	<u>\$ 2,500</u>	<u>\$ 2,500</u>	<u>\$ 2,500</u>	<u>\$ 2,500</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Communications Office Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Communications Office.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 18,871	\$ 18,871	\$ -
<b>Fiscal Year Expenditures</b>				
Other	-	18,871	18,871	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	-	-	-
<b>Fund Balance - Beginning of Year</b>	1,550	1,550	1,550	1,550
<b>Fund Balance - End of Year</b>	<u>\$ 1,550</u>	<u>\$ 1,550</u>	<u>\$ 1,550</u>	<u>\$ 1,550</u>



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Family Place Grant Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Family Place Grants				
<b>Fiscal Year Revenues</b>				
Expenditures covered by General Fund	\$ 1,787	\$ -	\$ -	\$ -
<b>Fiscal Year Expenditures</b>				
Other	1,787	-	-	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	-	-	-
<b>Fund Balance - Beginning of Year</b>	-	-	-	-
<b>Fund Balance - End of Year</b>	\$ -	\$ -	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Staff Organization Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Staff Organization.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 1,125	\$ -	\$ -	\$ -
Other	1,394	-	-	-
	2,519	-	-	-
Expenditures covered by General Fund	6,887	10,000	10,000	10,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>9,406</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Fiscal Year Expenditures</b>				
Other - staff activities	9,406	10,000	10,000	10,000
<b>Total Fiscal Year Expenditures</b>	<b>9,406</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Healthy Living Grant Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Healthy Living Grant				
<b>Excess (Deficit) Revenues Over Expenditures</b>	\$ -	\$ -	\$ -	\$ -
<b>Fund Balance - Beginning of Year</b>	2,431	2,431	2,431	2,431
<b>Fund Balance - End of Year</b>	\$ 2,431	\$ 2,431	\$ 2,431	\$ 2,431

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Inclusive Internship Initiative Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To account for all financial activity related to the Inclusive Internship Initiative Program				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 11,250	\$ 2,000	\$ 2,000	\$ 5,000
Other	-	-	-	-
	11,250	2,000	2,000	5,000
Contributions by PPLD	767	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>12,017</b>	<b>2,000</b>	<b>2,000</b>	<b>5,000</b>
<b>Fiscal Year Expenditures</b>				
Personnel costs	12,017	2,000	2,000	5,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>El Pomar Nonprofit Resources Center Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To account for all financial activity related to the El Pomar Nonprofit Resource Center.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
<b>Fiscal Year Expenditures</b>				
Library materials	2,060	2,400	2,400	2,400
Other	4,085	4,793	4,793	4,600
<b>Total Fiscal Year Expenditures</b>	<b>6,145</b>	<b>7,193</b>	<b>7,193</b>	<b>7,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>855</b>	<b>(193)</b>	<b>(193)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(167)</b>	<b>688</b>	<b>688</b>	<b>495</b>
<b>Fund Balance - End of Year</b>	<b>\$ 688</b>	<b>\$ 495</b>	<b>\$ 495</b>	<b>\$ 495</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>All Pikes Peak Reads Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To account for all financial activity related to the District's All Pikes Peak Reads services, programs and activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 5,000	\$ -	\$ -	\$ 5,000
Other	17,300	20,000	20,000	18,000
	<u>22,300</u>	<u>20,000</u>	<u>20,000</u>	<u>23,000</u>
Expenditures covered by General Fund	26,217	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<u>48,517</u>	<u>20,000</u>	<u>20,000</u>	<u>23,000</u>
<b>Fiscal Year Expenditures</b>				
Program expenditures	16,509	20,000	20,000	15,000
Other	9,354	-	-	8,000
<b>Total Fiscal Year Expenditures</b>	<u>25,863</u>	<u>20,000</u>	<u>20,000</u>	<u>23,000</u>
<b>Excess (Deficit) Revenues Over Expenditures</b>	22,654	-	-	-
<b>Fund Balance - Beginning of Year</b>	(22,654)	-	-	-
<b>Fund Balance - End of Year</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Pikes Peak Poet Laureate Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To account for all financial activity related to the Pikes Peak Poet Laureate's programs and activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
<b>Fiscal Year Expenditures</b>				
Program expenditures	411	2,000	2,000	2,000
Other	500	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>911</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>1,089</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(30)</b>	<b>1,059</b>	<b>1,059</b>	<b>1,059</b>
<b>Fund Balance - End of Year</b>	<b>\$ 1,059</b>	<b>\$ 1,059</b>	<b>\$ 1,059</b>	<b>\$ 1,059</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Shivers Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Shivers Fund's programs and activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 27,500	\$ 15,000	\$ 15,000	\$ 15,000
Expenditures covered by General Fund	1,806	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>29,306</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	24,747	15,000	15,000	15,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>4,559</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(4,559)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**Pikes Peak Library District  
 General Fund - Designated Fund (included in General Fund)  
 Staff Development Designated Fund  
 Three-Year Period Ended December 31, 2019**

<b>Purpose of Fund</b>	<b>2017 Actual</b>	<b>2018 Budget</b>	<b>2018 Projection</b>	<b>2019 Budget</b>
To accumulate funds for the support of the District's Staff Development programs.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 5,250	\$ 15,000	\$ 15,000	\$ 15,000
Expenditures covered by General Fund	766	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>6,016</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
<b>Fiscal Year Expenditures</b>				
Other				
Training - IFLA Conference	6,016	15,000	15,000	15,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Ciavonne Trust Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Children's Services, including programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 500	\$ 650	\$ 650	\$ 650
Expenditures covered by General Fund	352	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>852</b>	<b>650</b>	<b>650</b>	<b>650</b>
<b>Fiscal Year Expenditures</b>				
Program expenditures	495	650	650	650
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>357</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(357)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Donor Relations Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's donor relations activities.				
<b>Excess (Deficit) Revenues Over Expenditures</b>	\$ -	\$ -	\$ -	\$ -
<b>Fund Balance - Beginning of Year</b>	6,052	6,052	6,052	6,052
<b>Fund Balance - End of Year</b>	\$ 6,052	\$ 6,052	\$ 6,052	\$ 6,052

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Authors Programs Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Authors programs.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 5,406	\$ 5,406	\$ -
<b>Fiscal Year Expenditures</b>				
Program expenditures	-	5,406	5,406	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	-	-	-
<b>Fund Balance - Beginning of Year</b>	8,715	8,715	8,715	8,715
<b>Fund Balance - End of Year</b>	<u>\$ 8,715</u>	<u>\$ 8,715</u>	<u>\$ 8,715</u>	<u>\$ 8,715</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Library 21c Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Library 21c program activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 1,410	\$ 1,410	\$ -
Expenditures covered by General Fund	1,410	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>1,410</b>	<b>1,410</b>	<b>1,410</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Other	-	1,410	1,410	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>1,410</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>(1,410)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CAPITAL PROJECTS FUND**  
**EAST LIBRARY PROJECT FUND**

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - East Library Project Fund</b>					
<b>Three-Year Period Ended December 31, 2019</b>					
		<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Sources of Funds</b>					
<b>Funding - Pikes Peak Library District Foundation</b>					
	Fundraising	\$ -	\$ 32,501	\$ 32,501	\$ 5,000
<b>Funding - Pikes Peak Library District</b>					
	Operating transfer - General Fund	-	-	-	139,627
<b>Total Sources of Funds</b>		<b>-</b>	<b>32,501</b>	<b>32,501</b>	<b>144,627</b>
<b>Uses of Funds</b>					
<b>Building Items</b>					
	Replace canvas roll-up awning materials	-	6,000	6,000	-
	Replace public water fountains with ADA water bottle fill types	-	5,200	5,200	-
	Replace staff lounge blinds	-	5,500	5,500	-
	Replace story time room divider	-	18,000	18,000	-
	Additional study room chairs	-	3,500	3,500	-
	Reface cabinets in story time office	-	20,500	20,500	-
	Blinds for ESL office	2,173	-	-	-
	Blinds for Education Resource Center/makerspace	3,541	-	-	-
	Window leak 2nd floor	-	7,500	7,500	-
	Contingency	-	1,635	1,635	-
	Enclose chiller pit	-	38,463	38,463	-
	Additional meeting room chairs - 1st floor lab	1,433	-	-	-
	Chiller roof structure over chiller pit	-	-	-	19,000
	Replace emergency lighting generator	-	-	-	60,000
	Roofing consultant to evaluate existing room	-	-	-	30,000
	New window screen/shades for Children's	-	-	-	1,627
	External filtration system for laser cutter	-	-	-	10,000
	Reading Bay area furniture	-	-	-	15,000
	Patio furniture fundraised	-	-	-	5,000
	Adult Education 4-person shared workstation	-	-	-	4,000
	Roof inspection and repairs	2,490	6,885	6,885	-

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - East Library Project Fund</b>					
<b>Three-Year Period Ended December 31, 2019</b>					
		<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Departments/Offices</b>					
<b>Administrative Services</b>					
Other furniture or equipment replacement					
	Education Resource Center	272	-	-	-
<b>Children's Department</b>					
Other furniture or equipment replacement					
	Cabinets	-	5,478	5,478	-
	Additional furnishings/barrier for tween area	4,000	-	-	-
<b>Teen Services</b>					
Teen Center					
	Interior paint	3,242	-	-	-
Other furniture or equipment replacement					
	Mural	4,817	-	-	-
	Chair replacement	3,056	-	-	-
<b>Facilities Department</b>					
	Tractor replacement	-	12,000	12,000	-
<b>Other</b>					
	Purchase laminator	-	2,000	2,000	-
<b>Information Technology Office</b>					
	IT equipment	-	2,071	2,071	-
	Update security equipment	-	5,000	5,000	-
<b>Total Uses of Funds</b>		<b>25,024</b>	<b>139,732</b>	<b>139,732</b>	<b>144,627</b>
<b>Excess Revenues Over Expenditures</b>		<b>(25,024)</b>	<b>(107,231)</b>	<b>(107,231)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>		<b>132,255</b>	<b>107,231</b>	<b>107,231</b>	<b>-</b>
<b>Fund Balance - End of Year</b>		<b>\$ 107,231</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**CAPITAL PROJECTS FUND**  
**PENROSE LIBRARY PROJECT FUND**

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Penrose Library Project Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Sources of Funds</b>				
<b>Fundraising</b>				
Pikes Peak Library District Foundation	\$ -	\$ 426,291	\$ 426,291	\$ -
<b>Funding - Pikes Peak Library District</b>				
Operating transfer - General Fund	59,690	1,335,841	1,335,841	96,700
<b>Total Sources of Funds</b>	<b>59,690</b>	<b>1,762,132</b>	<b>1,762,132</b>	<b>96,700</b>
<b>Uses of Funds</b>				
<b>PENROSE PUBLIC LIBRARY</b>				
<b>Building Items</b>				
Building maintenance/minor projects				
Replace floors in elevators	3,392	-	-	-
Penrose entry way	-	2,500	2,500	-
Roof inspection and repairs	-	5,780	5,780	-
Cobble conversion	-	7,676	7,676	-
Additional lighting at south wall display shelving	1,000	-	-	-
Roof preventative maintenance repairs	2,515	-	-	-
Window blinds for east wall staff work area	2,964	-	-	-
Replace existing parking lot meters	-	50,000	50,000	-
Roofing consultant	-	-	-	30,000
Asphalt crack fill	-	-	-	15,500
Replace lobby rooftop unit	-	-	-	23,500
Replace existing fire panel	-	-	-	18,500
Charging station outlets	-	-	-	2,000
Larger trash receptacles	-	-	-	3,600
Work/Circulation room in basement (2 adj height desks)	-	-	-	3,600
Façade repair (tuck and pointing)	15,650	-	-	-
Elevator modernization - cab	36,086	-	-	-
Upgrade two interior elevators	-	55,500	55,500	-
Elevator modernization - mechanical	-	8,914	8,914	-
HVAC replacement/upgrades				
Chiller replacement	-	55,000	55,000	-
HVAC heating loop and glycol recharge	-	9,324	9,324	-
Project (Penrose complex)				
27" laminator	-	2,500	2,500	-

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Penrose Library Project Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Children's Services - Penrose Library</b>				
Other furniture or equipment replacement				
Replace 4 staff chairs	1,396	-	-	-
<b>1905 CARNEGIE BUILDING</b>				
Building maintenance/minor renovation projects				
Window caulking	48,985	-	-	-
Wood repairs and scaffolding	36,570	-	-	-
<b>KCH OFFICE BUILDING/PENROSE LIBRARY</b>				
Building maintenance/minor renovation projects				
Renovation costs	-	1,348,614	1,348,614	-
Contingency	-	281,677	281,677	-
<b>Other</b>				
Contingency	-	18,985	18,985	-
<b>Total Uses of Funds</b>	<b>148,558</b>	<b>1,846,470</b>	<b>1,846,470</b>	<b>96,700</b>
<b>Excess Revenues Over Expenditures</b>	<b>(88,868)</b>	<b>(84,338)</b>	<b>(84,338)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>173,206</b>	<b>84,338</b>	<b>84,338</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 84,338</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CAPITAL PROJECTS FUND**  
**LIBRARY 21c PROJECT FUND**

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - Library 21c Project Fund</b>					
<b>Three-Year Period Ended December 31, 2019</b>					
		<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Sources of Funds</b>					
<b>Funding - Fundraising</b>					
	Donations - Pikes Peak Library District Foundation	\$ 35,000	\$ 167,128	\$ 167,128	\$ -
<b>Funding - Pikes Peak Library District</b>					
	Operating transfer - General Fund	50,000	-	-	1,156,100
	<b>Total Sources of Funds</b>	<b>85,000</b>	<b>167,128</b>	<b>167,128</b>	<b>1,156,100</b>
<b>Uses of Funds</b>					
<b>Building Items</b>					
<b>Parking Lot</b>					
	Replacement	642,553	-	-	-
	Concrete walkway between east and south parking lots	-	19,500	19,500	-
<b>Roofing Costs</b>					
	Roof replacement (fully adhered, unballasted roofing system)	-	60,000	60,000	1,035,000
	Roof inspection/repairs	-	3,000	3,000	-
	Replace skylight system	-	-	-	108,000
<b>Windows</b>					
	Conference room window treatments	-	9,000	9,000	-
<b>Building Interior</b>					
	Improvements Teen Gaming room	20,300	18,134	18,134	-
	Replace fountain to ADA compliant fixtures	9,964	-	-	-
<b>Renovation Costs</b>					
	Contingency	-	47,317	47,317	-
	New Teen service desk	-	1,200	1,200	-
	Courtyard improvements	-	20,000	20,000	-
	Public area café table replacement	-	19,500	19,500	-

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - Library 21c Project Fund</b>					
<b>Three-Year Period Ended December 31, 2019</b>					
		<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Other Items</b>					
	Install additional can lights	-	1,200	1,200	-
	New display case with lighting	-	3,500	3,500	-
	Re-bulb Children's area	-	-	-	1,200
	Children's shelf movers	-	-	-	2,500
	Studio column, make space for ISO booth	-	-	-	1,000
	Office chair replacement (children's) and meeting rooms	-	-	-	7,200
	Collection Management tables, height adjustable	-	-	-	1,200
<b>Creative Services</b>					
<b>Equipment</b>					
	TAZ 3D printer	10,782	-	-	-
<b>Audio Room</b>					
<b>Equipment</b>					
	Audio booth	-	2,000	2,000	-
<b>Meeting Venue</b>					
<b>Minor projects</b>					
	Increase stage size	-	15,000	15,000	-
	Studio noise mitigation	-	25,000	25,000	-
	Venue LED lighting	-	10,000	10,000	-
	Venue improvements and equipment	-	33,676	33,676	-
<b>Equipment</b>					
	Production music	-	1,600	1,600	-
	Public equipment EOL replacement	-	4,000	4,000	-
	New public equipment inventory	-	4,000	4,000	-
	AV equipment maintenance	-	12,000	12,000	-

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - Library 21c Project Fund</b>					
<b>Three-Year Period Ended December 31, 2019</b>					
		<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Human Resources Office</b>					
<b>Minor Facility Projects</b>					
	Sound attenuation	1,567	-	-	-
<b>Hardware and Software</b>					
	Record management system	-	30,000	30,000	-
<b>Communications Office</b>					
<b>Other</b>					
	Signage	-	5,000	5,000	-
	<b>Total Uses of Funds</b>	<b>685,166</b>	<b>344,627</b>	<b>344,627</b>	<b>1,156,100</b>
	<b>Excess Revenues Over Expenditures</b>	<b>(600,166)</b>	<b>(177,499)</b>	<b>(177,499)</b>	<b>-</b>
	<b>Fund Balance - Beginning of Year</b>	<b>777,665</b>	<b>177,499</b>	<b>177,499</b>	<b>-</b>
	<b>Fund Balance - End of Year</b>	<b>\$ 177,499</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CAPITAL PROJECTS FUND**  
**CAPITAL RESERVE FUND**



<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - Capital Reserve Fund</b>					
<b>Three-Year Period Ended December 31, 2019</b>					
		<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Sources of Funds</b>					
<b>Funding - Pikes Peak Library District</b>					
Operating transfer - General Fund	\$	676,651	\$ 1,105,223	\$ 1,105,223	\$ 1,035,984
<b>Funding - Fundraising</b>					
Donations - Pikes Peak Library District Foundation		-	85,351	85,351	123,000
<b>Total Sources of Funds</b>		<b>676,651</b>	<b>1,190,574</b>	<b>1,190,574</b>	<b>1,158,984</b>
<b>Uses of Funds</b>					
<b>MOBILE LIBRARY SERVICES</b>					
East county library services		-	547,956	547,956	-
Vehicle maintenance/minor items					
Replace generator for bookmobile 705		-	12,500	12,500	-
Other furniture or equipment replacement					
Standing workstation in garage		958	-	-	-
<b>CHEYENNE MOUNTAIN LIBRARY</b>					
Carpet replacement		25,018	-	-	-
Other furniture or equipment replacement					
Work room cabinets and storage		-	-	-	2,000
<b>FOUNTAIN LIBRARY</b>					
Other furniture or equipment replacement					
Window tint in Children's area		-	-	-	3,000
Meeting Room AV Closet		-	-	-	3,000

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>RUTH HOLLEY LIBRARY</b>				
Building maintenance/minor renovation projects				
Access control upgrades	8,328	-	-	-
Other furniture or equipment replacement				
Study tables and chairs	8,957	-	-	-
Replace meeting room carpet and staff area - fundraised	-	-	-	13,000
Meeting room furniture - fundraised	-	-	-	15,000
Study room furniture - fundraised	-	-	-	3,000
Repaint interior - fundraised	-	-	-	10,000
Update service points - fundraised	-	-	-	5,000
Add electricity to Friends storage closet - fundraised	-	-	-	2,000
<b>MONUMENT LIBRARY</b>				
Carpet replacement				
	26,470	-	-	-
Building maintenance/minor renovation projects				
Access control upgrades	-	12,000	12,000	-
Painting allowance				
	6,612	-	-	-
Other furniture or equipment replacement				
Storage cabinet for meeting room chairs/tables	866	-	-	-
Reupholster (17) meeting room chairs	1,484	-	-	-
Replace bulbs	-	-	-	1,200
<b>OLD COLORADO CITY LIBRARY</b>				
Other furniture or equipment replacement				
New wood floor on main level - fundraised	-	-	-	75,000
<b>PALMER LAKE LIBRARY</b>				
Other furniture or equipment replacement				
Reupholster (2) patron chairs	1,000	-	-	-

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - Capital Reserve Fund</b>					
<b>Three-Year Period Ended December 31, 2019</b>					
		<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
		<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>ROCKRIMMON LIBRARY</b>					
	Building maintenance/minor renovation projects				
	Access control upgrades	8,833	-	-	-
	Other furniture or equipment replacement				
	Furniture replacement	-	10,600	10,600	-
	Furniture for Children's redesign	-	-	-	2,500
<b>SAND CREEK LIBRARY</b>					
	Building maintenance/minor renovation projects				
	Upgrade Children's area lighting	-	4,000	4,000	-
	Other furniture or equipment replacement				
	Children's and Teen area furniture	-	7,000	7,000	-
<b>OTHER ITEMS</b>					
	Concrete replacement - districtwide allowance	7,611	23,560	23,560	-
	Staff lounges improvements	-	30,000	30,000	-
	Adult Education workspace improvements	-	30,000	30,000	-
	Asphalt repairs and maintenance - districtwide allowance	9,400	35,973	35,973	-
	Water management system	-	25,000	25,000	-
	Upgrade fire system dialers	-	23,500	23,500	-
	Upgrade intrusion alarm system - 7 locations	20,000	-	-	-
	Capital contingency	66,977	139,757	139,757	50,000
	Other vehicle replacement	10,346	49,954	49,954	-
	Furniture replacement contingency	14,947	44,402	44,402	-
	Ellicott facility allowance	-	-	-	200,000
	Roof inspections, preventative maintenance repairs	-	-	-	10,000
	Asphalt Maintenance - Old Colorado City, High Prairie, Fountain	-	-	-	7,500
	<b>Total - Facilities</b>	<b>217,807</b>	<b>996,202</b>	<b>996,202</b>	<b>402,200</b>

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>INFORMATION TECHNOLOGY</b>				
Servers				
Maintenance hardware and software for servers	39,843	-	-	-
Data domain replacement	3,771	-	-	-
East Library data updates	-	-	-	2,000
SIRSI test server	2,550	-	-	-
Computers				
Technology refresh (staff)	-	161,000	161,000	75,000
PC accessories	-	-	-	-
Collection Management scanners	-	-	-	2,080
PCs - video editing	-	-	-	11,114
Technology refresh (patrons)	-	68,795	68,795	75,000
Barcode scanners, RFID equipment	-	15,102	15,102	-
Telecommunications equipment				
Telecommunications switches and UPS	97,669	40,000	40,000	75,000
Self check stations				
District wide/AMH bin project	56,818	25,876	25,876	-
Penrose Library - additional data ports	-	-	-	2,500
Telecom firewall replacement	-	45,000	45,000	-
Laptops				
Laptops replacements and tablets, loans and netbooks	32,454	-	-	-
Laptop replacement - staff lounge	615	-	-	-
Adult Education department - laptops	4,371	-	-	-
Young Adult Services	-	-	-	6,000
Children's Services iPads	-	-	-	6,000
Equipment Initiatives				
Archival management system	-	12,000	12,000	-
Replace data domain	1,255	-	-	-
Security	-	100,121	100,121	-
Datacenter redesign	-	111,399	111,399	75,000
Surveillance system redesign	-	-	-	125,000
Telephone wireless or USB headsets	-	-	-	30,000
IT security and operations center	-	-	-	10,000
Copiers and printers replacement project	-	301,000	301,000	-
Telephone system upgrade/replacement project	-	279,768	279,768	-
District-wide audio-visual equipment standardization	-	50,000	50,000	100,000
Children's equipment	-	94,000	94,000	-
Regional History and Genealogy equipment	-	29,000	29,000	-
East Library tween computers	-	4,000	4,000	-
Contingency	-	50,000	50,000	47,500
<b>Total Information Technology</b>	<b>239,346</b>	<b>1,387,061</b>	<b>1,387,061</b>	<b>642,194</b>

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2019</b>				
	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>VIDEO STUDIO</b>				
Peripheral equipment				
Video projector replacements and additions	-	5,000	5,000	-
Renovation costs				
Studio flooring	14,808	-	-	-
Studio improvements	1,520	-	-	-
Isolation booth - Library 21c Studio	-	-	-	20,000
Equipment Initiatives				
Replacement wireless mic kit	-	-	-	1,300
Replacement audio recorder	-	-	-	300
Photo roller system	-	-	-	1,000
New checkout equipment L21c	-	-	-	3,900
Replacement cameras - Studio 21c (5)	-	-	-	37,500
Replacement chargeable batteries	-	-	-	1,620
Replacement DSLR cameras for checkout	-	-	-	5,700
Replace audio recorder kit	-	-	-	1,200
Replacement teleprompter	-	-	-	1,550
Replace video camera kit for checkout	-	-	-	3,000
Replace GoPro kits	-	-	-	1,500
Replace tripod system	-	-	-	320
<b>Total Video Studio</b>	<b>16,328</b>	<b>5,000</b>	<b>5,000</b>	<b>78,890</b>
<b>CREATIVE SERVICES</b>				
Equipment				
Replacement Circuit machines	-	-	-	1,200
Sand Creek Library - vinyl record cutter	-	-	-	9,000
Sand Creek Library - larger kiln	-	-	-	3,000
East Library - Larger laser cutter	-	-	-	18,000
New maker kits	-	-	-	1,000
Equipment replacement fund	-	56,668	56,668	3,500
<b>Total Creative Services</b>	<b>-</b>	<b>56,668</b>	<b>56,668</b>	<b>35,700</b>
<b>Total Uses of Funds</b>	<b>473,481</b>	<b>2,444,931</b>	<b>2,444,931</b>	<b>1,158,984</b>
<b>Excess Revenues Over Expenditures</b>	<b>203,170</b>	<b>(1,254,357)</b>	<b>(1,254,357)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>1,051,187</b>	<b>1,254,357</b>	<b>1,254,357</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 1,254,357</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## **SPECIAL REVENUE FUNDS**

<b>Pikes Peak Library District</b>				
<b>General Fund - Special Revenue Fund</b>				
<b>Annual Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the acquisition of specific assets or the purchase of specific services not specifically identified through another established fund.				
<b>Fiscal Year Estimated Revenues</b>				
<b>Fiscal Year Expenditures</b>				
Other expenditures	\$ -	\$ 212	\$ 212	\$ -
Capital outlay				
Makerspace - Sand Creek	6,788	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>6,788</b>	<b>212</b>	<b>212</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(6,788)</b>	<b>(212)</b>	<b>(212)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>7,000</b>	<b>212</b>	<b>212</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 212</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Cheyenne Mountain Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Cheyenne Mountain Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital Outlay				
Upgrade lock system to card reader system	\$ 8,255	\$ 812	\$ 812	\$ -
<b>Total Fiscal Year Expenditures</b>	<b>8,255</b>	<b>812</b>	<b>812</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(8,255)</b>	<b>(812)</b>	<b>(812)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>9,067</b>	<b>812</b>	<b>812</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 812</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Fountain Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Fountain Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Upgrade lock system to card reader system	\$ -	\$ 8,000	\$ 8,000	\$ -
Paint refresh	-	-	-	8,500
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>8,000</b>	<b>8,000</b>	<b>8,500</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(8,000)</b>	<b>(8,000)</b>	<b>(8,500)</b>
<b>Fund Balance - Beginning of Year</b>	<b>18,725</b>	<b>18,725</b>	<b>18,725</b>	<b>10,725</b>
<b>Fund Balance - End of Year</b>	<b>\$ 18,725</b>	<b>\$ 10,725</b>	<b>\$ 10,725</b>	<b>\$ 2,225</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>High Prairie Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's High Prairie Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Pond maintenance/replacement project	\$ -	\$ 35,000	\$ 35,000	\$ -
Miscellaneous projects	-	68,000	68,000	1,800
Interior paint				
Sound attenuation				
Storage unit				
Replace meeting room carpet				
Landscape design				
Fence for seeding garden				
Chairs for public seating				
Fence to protect honey bees				
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>103,000</b>	<b>103,000</b>	<b>1,800</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(103,000)</b>	<b>(103,000)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>174,574</b>	<b>174,574</b>	<b>174,574</b>	<b>71,574</b>
<b>Fund Balance - End of Year</b>	<b>\$ 174,574</b>	<b>\$ 71,574</b>	<b>\$ 71,574</b>	<b>\$ 71,574</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Sand Creek Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Sand Creek Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Sand Creek Makerspace	\$ 23,165	\$ 20,397	\$ 20,397	\$ -
Upgrade lock system to card reader system	6,609	-	-	-
Security camera system - control room	-	10,375	10,375	-
<b>Total Fiscal Year Expenditures</b>	<b>29,774</b>	<b>30,772</b>	<b>30,772</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(29,774)</b>	<b>(30,772)</b>	<b>(30,772)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>60,546</b>	<b>60,546</b>	<b>30,772</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 30,772</b>	<b>\$ 29,774</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>1905 Carnegie Support Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's 1905 Carnegie Library's services, programs and assets.				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Convert Carnegie Reading Room back to a reading room	\$ -	\$ 4,374	\$ 4,374	\$ -
<b>Total Fiscal Year Expenditures</b>	-	4,374	4,374	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(4,374)	(4,374)	-
<b>Fund Balance - Beginning of Year</b>	4,374	4,374	4,374	-
<b>Fund Balance - End of Year</b>	\$ 4,374	\$ -	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>1905 Carnegie Garden Support Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's 1905 Carnegie Garden area.				
<b>Fiscal Year Expenditures</b>				
Other expenditures	\$ -	\$ 999	\$ 999	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>999</b>	<b>999</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(999)</b>	<b>(999)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>999</b>	<b>999</b>	<b>999</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 999</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Regional History and Genealogy Support Fund</b>				
<b>Three-Year Period Ended December 31, 2018</b>				
<b>Purpose of Fund</b>	<b>2017</b>	<b>2018</b>	<b>2018</b>	<b>2019</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Regional History and Genealogy department.				
<b>Fiscal Year Expenditures</b>				
Capital outlay				
Convert Carnegie Reading Room back to a reading room	\$ -	\$ 1,113	\$ 1,113	\$ -
<b>Total Fiscal Year Expenditures</b>	-	1,113	1,113	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(1,113)	(1,113)	-
<b>Fund Balance - Beginning of Year</b>	1,113	1,113	1,113	-
<b>Fund Balance - End of Year</b>	\$ 1,113	\$ -	\$ -	\$ -