

**2016 BUDGET  
PIKES PEAK LIBRARY DISTRICT  
COLORADO**

**2015 Board of Trustees of the Pikes Peak Library District**

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December 8, 2015

To: Board of Trustees  
Pikes Peak Library District

**GENERAL INFORMATION**

We are pleased to present the 2016 Budget of the Pikes Peak Library District (the District) to the Board of Trustees.

The District’s Leadership Team has reviewed the Proposal thoroughly, and believes it incorporates the most significant goals and objectives of the District, as resources permit.

The Leadership Team incorporated direction provided by the Board of Trustees throughout the year. Some timeframes and goals were modified as a result of limited resources to meet all current objectives and goals.

The District is currently in the process of finalizing its work plan for 2016. The 2016 Strategic Plan is included in this document.

**Legal Requirements**

State law stipulates that the annual budget proposal must be submitted to the entity’s governing board by no later than October 15th of the preceding year.

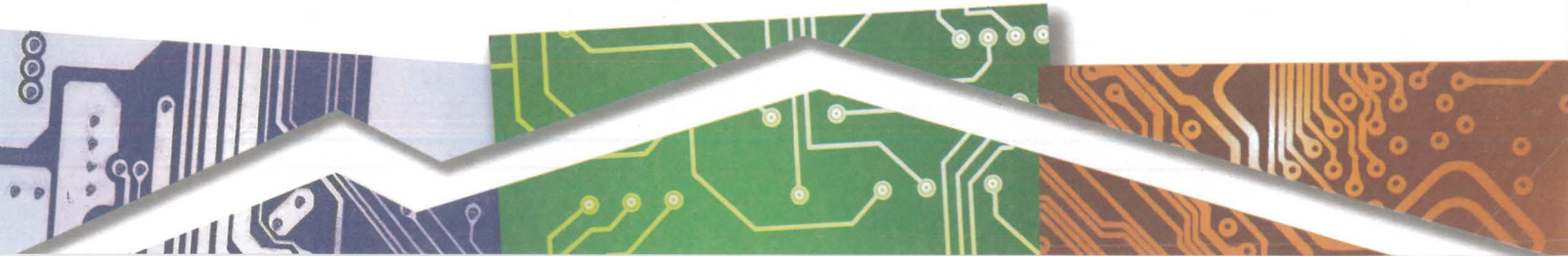
Upon delivery of the Proposal to the Board of Trustees, a legal notice was placed in the local newspaper, notifying citizens that the budget proposal is available for public inspection, and that the budget hearing will take place at Penrose Library on Tuesday, December 8, 2015, at 8:00 AM. There have been no inquiries from the public.

The District’s Board of Trustees must approve the 2016 budget by December 15, 2015. The District must also submit its 2015 Certification of Mill Levy form to the El Paso County Commissioners by no later than December 15, 2015. The 2016 final budget must be submitted to the Department of Local Affairs Division of Local Governments (DLG) (a division of the State of Colorado) by January 31, 2016. If a budget is not submitted by that date, the DLG has the authority to withhold property tax revenue from the government entity until the budget is properly submitted.

**Reporting Entity**

The District was created through state statute (CRS 24-90-110). The District’s Board of Trustees consists of seven members. A joint committee equally represented by the City of Colorado Springs, Colorado, and El Paso County, Colorado appoints them.

The District serves all of El Paso County, Colorado except Security Widefield School District #3. The District provides public library services to its constituents, and such services include, but are not limited to, access to electronic databases and resources (including the Internet), the availability of books and other materials for business or pleasure, adult services, young adult services, children’s services Genealogy and local history services, programming activities (children’s, young adult and adult), literacy program, and meeting room availability.



The District has three main facilities, eleven Community Library facilities, and it offers outreach services to the outlying areas through the use of two bookmobiles, one senior services van and one unstaffed location (“Library Express”).

### **Qualifications to the Budget Process**

The figure used for CPI (Denver/Boulder/Greeley) for 2016 TABOR calculations, which is part of the limit definitions, is based on the CPI through June 30, 2015. The final 2015 CPI will not be known until March 2016, well after the 2016 budget is approved. Accordingly, the 2015 CPI used for these limit calculations is an estimate based on current available information. It is very likely that the final 2015 CPI will vary from the estimate that is used in our 2016 TABOR limit calculations, and the District will make appropriate changes to the budget, through a Board approved budget amendment (if necessary), once those figures are known.

### **Usage – Demand for Library Services**

The Proposal includes charts that depict circulation by facility for the past ten years. Projections indicate that total circulation for the District will be approximately 8.0 million in 2015 and 7.8 million (estimate based on trends) during 2016.

## **FUND INFORMATION**

### **GENERAL FUND**

The following items discuss the issues related to the District’s mill levy and property tax revenue calculations.

#### **Property Tax Revenue Limitations**

In 1986, the citizens of the District authorized the District to set a mill levy for operating purposes up to 4.000 mills. The District cannot set its operating mill levy higher than 4.000 mills.

The District must adhere to the more restrictive of the two legal limitations when calculating its property tax revenue to be received in any given budget year:

The State 5.5% property tax revenue limitation

The Taxpayer Bill of Rights (TABOR)

#### **State 5.5% Limitation**

The District received its preliminary 5.5% calculation from the Department of Local Affairs (Form DLG-53). Under this limit, the District’s operating property tax revenue limit is \$25,986,337, or 3.987 mills.

#### **TABOR**

The property tax revenue limit is based on two factors – CPI and a growth factor:

The CPI for the Denver/Boulder area for the first six months of 2015 is 0.3735%. The estimate for the 2016 calculations is 0.4735. The final CPI will not be known until after the 2016 budget is approved.

Using data provided by El Paso County, the growth factor is 1.4919%.

The 2016 TABOR factor for the property tax revenue limit calculation is 1.976%. Under TABOR, the maximum mill levy allowed is 3.828 mills. This calculation is the more restrictive of the two limits.

**Mill Levy – Abatements and Credits**

The District is authorized by statute to levy a mill rate to cover previous year abatements and credits. This mill levy is not subject to either the State 5.5% limitation or the TABOR’s property tax revenue limitation.

For 2016, the maximum mill levy allowed for abatements and refunds is 0.032 mills.

**Temporary Mill Levy Credit**

As noted on page 43, El Paso County Assessor’s Office provides figures for both Gross Assessed Valuation and Net Assessed Valuation. The difference between these two figures pertains to Tax Increment Finance District, in which such Districts are financed in part from property tax revenue for all governments within the boundaries of the TIF Districts. For the Pikes Peak Library District, the amount of property taxes used for such purposes for 2016 is \$208,401.

In relation to the property tax revenue limit under TABOR, the best approach to calculating this limit is to calculate the limits for both the Gross and Net Assessed Valuations and use the more conservative of the two limits. PPLD has used this approach for the past ten years, it was determined that under the Gross Assessed Valuation calculation, the amount of property taxes levied for 2012 exceeded the limit by (\$9,678). TABOR stipulates any such refunds shall be made using the amount over the limit plus 10% simple interest per annum. The amount to be refunded equates to \$13,550.

For all other years, there were no instances of the property tax levied exceeding the limit for that year.

Therefore, the 2016 budget includes a temporary mill levy credit of 0.003 mills, which will generate a credit of (\$19,388).

**Property Tax Revenue Summary**

Net Assessed Valuation

2016	\$6,462,627,620
2015	\$6,072,574,360

Mill Levies

Operating (subject to limitations)

2016	3.828
2015	4.000

Abatements and refunds (not subject to limitations)

2016 0.032

2015 0.000

Temporary mill levy credit

2016 (0.003)

2015 0.000

Total Mill Levy

2016 3.857

2015 4.000

Property Tax Revenue

General Operating Purposes

2016 \$24,738,939

2015 \$24,290,297

Refunds and abatements

2016 \$206,804

2015 \$0

Temporary mill levy credit

2016 (\$19,388)

2015 \$0

Total Property Tax Revenue

2016 \$24,926,355

2015 \$24,290,297

Revenues

Total General Fund budgeted revenues for 2016 are \$28,936,682. The 2015 revenue budget is \$29,051,120. The difference is a decrease of (\$114,438). The 2015 total includes transfers of funds from the Capital Projects Funds of \$919,300. This is not a reoccurring transaction.

The more significant items included in the 2016 budget include:

**Property Taxes** – See discussion above. Property tax revenue typically equates to over 85.59% of its annual revenue budget.

**Specific Ownership Taxes** - \$2,800,000. This amount equates to 9.5% of the total 2016 revenue budget. Collections for 2016 are expected to be higher than the estimated total for 2015 due to the gradual improvement in both the local and national economies.

**E-Rate Refund** - \$225,000. This is the amount expected for the 2015 – 2016 funding year, which is higher than the total to be collected during the 2014 – 2015 funding year. The difference is due to both a change in services and changes to regulations. The estimate for 2016 is based on what is legally appropriate.

**Fines and Fees** - \$502,500. The District has been using a collection agency since 2005 to pursue delinquent accounts. Estimated collections for 2016 is consistent with the estimated amount to be collected during 2015.

**Interest Income** - \$25,000. Given the poor national, state and local economies, interest rates have fallen dramatically over the past several years to historical lows in many instances. During 2007, total interest income was \$486,767. Given the volatile state of the economy and world markets, the actual amount earned for 2015 may vary from the estimated amount because interest rates may change significantly.

**Copier Charges** - \$52,000. Revenue generated from this operation has leveled off over the past several years at about \$50,000 - \$57,000 per year. Advances in technology may decrease the demand even further as electronic access and storage increases lessen the need for public copiers.

**Parking Lot Collections** - \$30,000. The parking lot at Penrose Library is well-utilized. The 2016 estimate is approximately the same as the estimate for 2015, as total collections appear to have leveled off over the past several years.

**Donations** - \$298,873. A recent change in accounting literature for government entities strictly defines how designated funds must be accounted for within the entity's financial records. New activities in designated funds must be accounted for in the General Fund. This figure represents an estimated amount of new financial activity that has typically been accounted for separately as part of the District's designated funds in the past.

## **Expenditures**

The 2016 budget for expenditures is \$28,939,560. The estimated total for 2015 is \$27,735,043.

The following are the more significant items/issues that are included in the 2016 Budget included within the General Fund expenditures:

**Personnel Budget** - The 2016 budget is \$17,067,496 (or 58.98% of the total 2016 budget). The District's staff are among its most valuable resources, providing exemplary service that garners the District both local accolades and national recognition.

The 2016 budget includes funding for 480 total positions (343.56 full time equivalents).

**2016 Pay Adjustments** - The 2016 Budget includes \$414,738 for compensation adjustments (an average pay adjustment of 3%). The District typically utilizes data from the Mountain States Employer Council (MSEC)



to benchmark and to develop recommendations for annual pay adjustments. The average for Colorado Springs is 2.6%. The proposal of 3% is based on the premise that the average pay adjustment percentages for PPLD in prior years were less than the averages for Colorado Springs.

**Staff Position Adjustments** - The 2016 Budget includes \$55,866 for changes to hours for three positions that management find necessary due to increased services.

**Pay Structure Adjustments and Issues** - There are several imminent issues affecting PPLD's pay structure, as follows:

1. The minimum wage for Colorado will change to \$8.31 per hour for 2016, up from \$8.23 per hour for 2015. The minimum wage for Colorado is adjusted annually based on the CPI index for Denver/Boulder, and this implies the minimum wage for Colorado will increase in future years. PPLD's minimum wage rate for certain positions is \$8.30 per hour.
2. There is pending legislation which increases the minimum annual salary threshold for classification of Exempt versus Nonexempt statuses (for overtime pay purposes) from the current level of \$26k to potentially \$51k. This means those Exempt employees whose annual salaries fall within this range will change to Nonexempt and will be paid for all hours worked.
3. PPLD's pay structures have not been adjusted for several years. The implication here is the pay ranges for PPLD's may no longer be in line with the market pay for the same positions outside of PPLD.
4. In relation to the previous point, PPLD's practice is to pay a "lump sum" amount for merit/pay adjustments to employees whose hourly rate is at or above the range maximum. No pay adjustments are made to the employee's hourly base rate in these circumstances. This has implications for those employees who have a long tenure at PPLD. Currently there are 41 employees whose hourly rates either exceed 100% of the range maximums or are within 3% of the range maximum. Some employees have not seen an adjustment to their base pay in 10 years. This equates to about 10% of PPLD's workforce and again, it includes many of PPLD's more experienced employees.
5. It is likely that the El Paso County Retirement Plan will increase the employer and employee contribution rate from 8% to 8.5% later in 2015 to be effective January 1, 2016. The estimated cost impact is \$42k.

The following recommendations are proposed to address these issues. They are of course based on available financial resources.

1. Increase PPLD's minimum wage rate from \$8.30 per hour to \$9.00 per hour, which equates to an 8.4% adjustment. This will address not only what is legally required for 2016, but will provide a couple of years before the minimum wage rate again passes PPLD's minimum hourly rate.
2. For all positions included under Series 220 (PPLD's lowest pay range), adjust the base pay by 8.4%. This would cost an additional \$46,000 above an average 3% adjustment discussed above.
3. Adjust the range maximum for all PPLD pay ranges by 8.4%. The minimum pay rate for all ranges other than for Series 220 would remain as is. The minimum pay rate for Series 220 would be adjusted to \$9.00 per hour, which is still less than the minimum rates for local establishments such

as the City of Colorado Springs (\$9.13 per hour), but it is an improvement over the current minimum rate for PPLD.

4. For 2016, the 3% average pay adjustment would be given to all PPLD employees (subject to acceptable job performance), including those above the maximum hourly wage rate for their respective pay ranges. This would be for 2016 only.
5. A complete District-wide staffing position study will be conducted and completed to determine if PPLD's staffing levels are appropriate, both by job classification and by location, to address current and future dynamics that affect such decisions such as the use of automated technology and a decline in the circulation of physical materials. This study would include identifying areas in which positions could be combined within PPLD's staffing tables, and or otherwise adjusted to meet current and future needs.

The 2016 budget also includes a reserve of \$250,000 to be used to address the issues and recommendations above, and would be used to address an increase in the retirement contribution rate discussed above. After these two items, there would be approximately \$160,000 remaining to address any pay position issues (those positions which are deemed significantly below market) and or any other adjustments to the PPLD staffing tables.

**Payroll Accrual Provision** - District employees are paid bi-weekly. Accordingly, there is at least one extra day in each year for which the District must set funds aside to cover the year when there will be 27 pay dates. This will occur again during 2028. The 2016 budget includes \$50,000 to be set aside for this purpose.

**Employee Health Insurance Plan** - In 2005, the District implemented a partially self-insured health plan for its eligible employees (employees with a regularly scheduled work week of 30 – 40 hours). Almost 90% of eligible employees participate in the plan. District contributions to the health plan will approximate \$1.5 million in 2016. This amount is reflective of the 1.77% renewal rate for 2016 (the increase is shared with both PPLD and its participating employees). This amount is also net of one month of no premiums for both PPLD and its participating employees.

**Benefit Stipend Issues** - During 2003, as a result of rising health care costs, the District made some changes in health insurance coverage for its employees. The District previously paid all of its employees with a regularly scheduled workweek of 20 or more hours a benefit stipend. In 2004, the District offered health insurance coverage only to employees with a regularly scheduled workweek of 30 hours or more contributing directly towards the monthly premium costs for those employees who elect to participate.

Employees (hired prior to July 1, 2003) with a regularly scheduled workweek of 20 – 29 hours receive a monthly health insurance stipend, as long as they remain employed by the District. For 2016, this cost will not exceed \$33,000 and this amount will continue to decline over future years as employees in this category leave the District.

**Contributions to the El Paso County Retirement Plan** - The District has participated in the El Paso County Retirement Plan (the Plan), a defined benefit retirement plan, since its inception (1967). In short, all District full-time employees are required to participate in this plan. During 2016, the District and its employees will continue to contribute 8.0% of the employee's covered salary each to the Plan, although as discussed above, the contribution rate may increase to 8.5%. The total amount expected to be contributed to the Plan in 2016 is \$680,992, up from the 2015 estimate of \$659,404.

**Library Materials** - The 2016 budget includes \$4,123,875 for library materials, which is comparable to the 2015 original budget of \$4,111,305. The percentage of all expenditures going directly to library materials in 2016 is 14.25%. This figure approximates the national average for systems this size and is a reflection of the District's emphasis on meeting customer demands and on keeping the collection up-to-date for users.

Included in this figure (for both 2016 and 2015) is a grant from the State of Colorado in the amount of \$143,982 and 129,411, respectively, for the purchase of library materials.

**Operating Transfers** - The 2016 Budget includes the following transfers:

East Library Renovation Project Fund	\$27,500
Penrose Library Renovation Project Fund	\$87,000
North Facility Project Fund	\$92,150
Capital Reserve Fund	\$1,052,438

These funds are discussed in further detail below.

**Other Items** - The following is a list of other items that are pertinent to the discussion of the 2016 budget:

1. The District has no General Obligation Bonds or any other similar forms of debt financing outstanding as of December 31, 2015, nor is any anticipated as of December 31, 2016. This is fairly uncommon for governmental entities.
2. The District has several operating leases in place for the rental of certain Library facilities. Such leases include the non-appropriation language that is required by TABOR.
3. PPLD staff will refine its estimates of expenditures and the components of designated funds included in the General Fund budget, and such changes and refinements will be reflected in the final budget proposal which will be completed in December 2015.

### **Fund Balance**

Estimated fund balance is \$7,067,492 as of December 31, 2015. This total includes an estimate of the operational reserve (unassigned fund balance) of \$5,024,810.

Many financial experts recommend a financially prudent operational reserve of 1-3 months of operating revenues. For the District, this equates to a range of \$2,400,000 - \$7,200,000. The estimate of the operational reserve as of December 31, 2016 is 17.3% of 2016 revenues, or about 2.2 months.

In addition, the TABOR Emergency Reserve is estimated at \$851,164 as of December 31, 2016. TABOR requires this amount to be set-aside for emergency purposes.

For 2016, estimated budget revenues (non-designated) exceed budgeted expenditures (non-designated) by \$11,279.

## **CAPITAL PROJECTS FUNDS**

### **EAST LIBRARY RENOVATION PROJECT FUND**

The purpose of this Capital Projects Fund is to account for all financial activity related to all improvement and renovation costs of the East Library. The renovation project will be completed in 2015. For 2016, a total \$27,500 is included for several minor capital projects.

### **PENROSE LIBRARY RENOVATION PROJECT FUND**

The purpose of this Capital Projects Fund is to account for all financial activity related to all improvement and renovation costs of the Penrose Library, including the 1905 Carnegie Building and the Office Building located next to the Penrose Library. The renovation project will be completed in 2015. For 2016, a total of \$87,000 is included for several minor capital projects.

### **NORTH FACILITY PROJECT FUND**

In 2012, the District acquired a facility (112,833 sq. ft.) located at 1175 Chapel Hills Drive, Colorado Springs, CO (adjacent to the NE corner of Chapel Hills Mall) at a price of \$3.75 million. The new facility is named Library 21c (21c).

This project was completed in 2014, and certain components were completed in 2015. The 2016 budget includes \$92,150 for several minor capital projects.

### **CAPITAL RESERVE FUND**

The purpose of this fund is to account for the accumulation of funds to be used on projects specifically identified in future years. Such projects include, but by no means are limited to, furniture replacement, equipment replacement, vehicle replacement, purchases of land for future expansion, construction of new facilities, and renovation projects related to existing facilities, along with Information Technology-related projects.

Currently, funding for these items comes from the General Fund. The expenditure budget for 2016 is \$1,052,438.

The more significant projects are as follows:

- \$30,000 – carpet replacement at the Cheyenne Mountain Library.
- \$25,000 – capital contingency.
- \$28,500 – cloud hosting project for PPLD's website.
- \$28,000 – maintenance hardware and software for servers.
- \$80,000 – replace computers throughout the District.
- \$55,000 – replace telecommunication switches throughout the District

- \$204,875 – replace self-check stations and gates at several District libraries. All libraries will be addressed by the end of 2017.
- \$35,000 – laptop replacements and tablets, loans and netbooks – district-wide.
- \$25,000 – laptop staff lab at the Penrose Library.
- \$37,470 – tablets for circulation for hotspots.
- \$50,000 – Digos and camera upgrades at several PPLD facilities.
- \$40,000 – Launchpad kids app/games/educational tablets.
- \$25,000 – cloud hosting project, MS Office Online.
- \$64,543 – cloud hosting project for PPLD’s library system – SIRSI.

**SPECIAL REVENUE FUNDS/DESIGNATED FUNDS**

The 2016 Proposal includes a preliminary expenditure plan for its remaining designated funds. Designated funds, which have been classified as Special Revenue Funds for financial and budgetary purposes, are funds used to account for monies received by the District that are either restricted or designated (by the donor when applicable) for specific purposes.

Spending plans for designated funds typically involve ongoing processes. Leadership Team continually reviews spending needs related to such funds.

**2016 STRATEGIC PLAN**

STRATEGIC FOCUS	EFFORTS	OUTCOMES
<b>COMMUNITY</b>	Create and maintain strategic community partnerships. ( Friends, PPLD Foundation, Colorado Springs FAC, Colorado Springs Business Alliance, Chambers of Commerce, Colorado Springs Business Alliance, Tim Gill Center for Public Media, others)	Working together, we are all more successful in our missions, and we broaden our outreach to the community.
<b>INNOVATION /CREATIVITY</b>	Create opportunities for individuals to collaborate, inspire one another, and generate content Explore new opportunities to innovate Provide business incubators Maintain a focus on services to Children and Teens through traditional and S.T.E.M programming Maintain a focus on services to Seniors Utilize innovation and creativity to highlight the history and culture of the Pikes Peak Region through Special Collections	Each individual maximizes her/her creative potential.

	Identify the underserved through a planned market analysis	
<b>SERVICE</b>	<p>Provide 24-hour service through collections and resources at ppld.org.</p> <p>Design services for all ages, economic, educational and ethnic backgrounds</p> <p>Support Intellectual Freedom and access to information through collections, programs and services</p> <p>Maintain physical and electronic collections that meet the needs of patrons</p> <p>Emphasize GED/ESL classes, working with partners in schools, DHS, Good Will, and Pikes Peak Workforce Center</p>	The aspirations of a diverse community of learners are met by PPLD's services.
<b>SPACES</b>	<p>Apply for planning grant for MacLaren Hall</p> <p>Conduct a market analysis to indicate the best location for a new facility to serve the growing population (1,000,000 by 2035)</p> <p>Continue maintenance and improvements at current library facilities</p> <p>Design flexible interior spaces to allow for continuous service innovations</p> <p>Provide Maker Spaces, Family Place, Creative Aging and other innovative spaces at each PPLD facility</p>	The Library is <u>the</u> community center.
<b>INTERNAL — STAFF</b>	<p>Maintain competitive compensation and benefits</p> <p>Provide continuing education through training and participation in professional organizations</p> <p>Develop flexible staffing models to meet new service models</p> <p>Foster leadership and professionalism to assure that PPLD staff are leaders in community and professional organizations</p> <p>Ensure that staff are informed and included in Library initiatives</p> <p>Maximize Individual talents</p>	Creative staff reach their individual professional potential Patron customer service is excellent and exceeds expectations

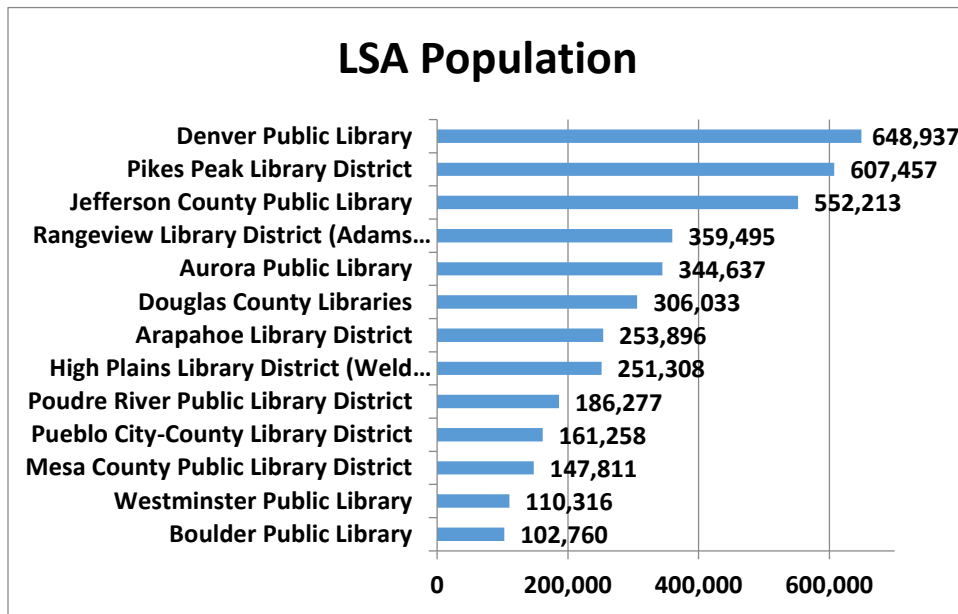
**PERFORMANCE MEASURES**

Included in this proposal are charts to show how the District compares to other large library entities in Colorado. The source of the information is the Library Research Service. The data is for 2014, which is the most current available data.

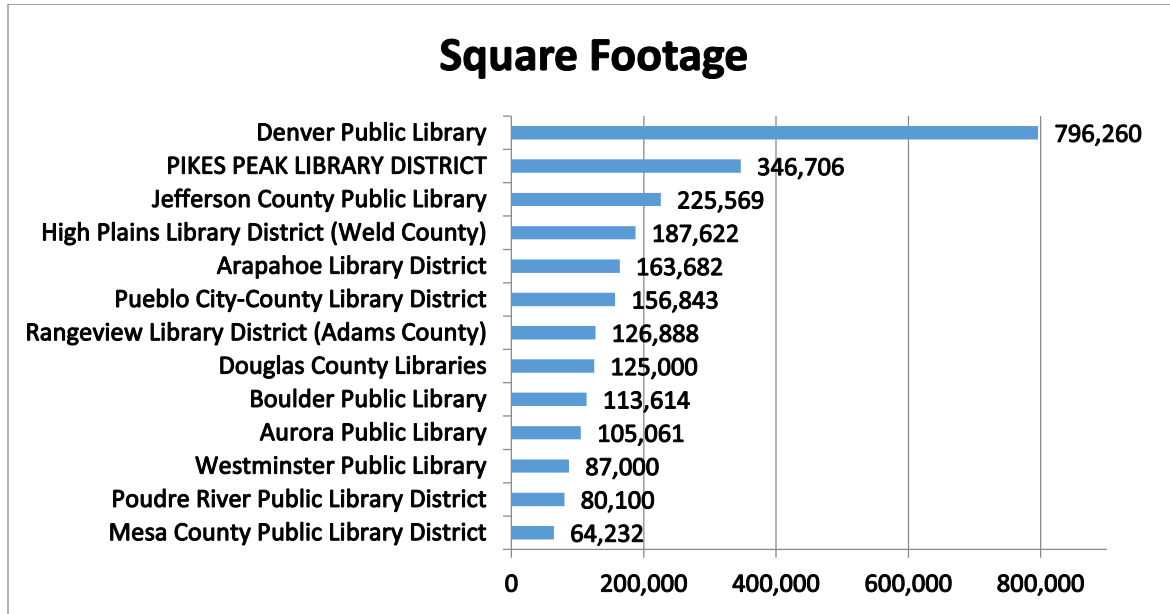
For purposes of this analysis, the following libraries have been selected for this purpose:

- Pikes Peak Library District
- Denver Public Library
- Jefferson County Public Library
- Arapahoe Library District
- Douglas County Libraries
- Rangeview Library District
- High Plains Library District
- Pueblo City County Library District
- Boulder Public Library
- Aurora Public Library
- Poudre River Public Library District
- Mesa County Public Library District
- Westminster Public Library

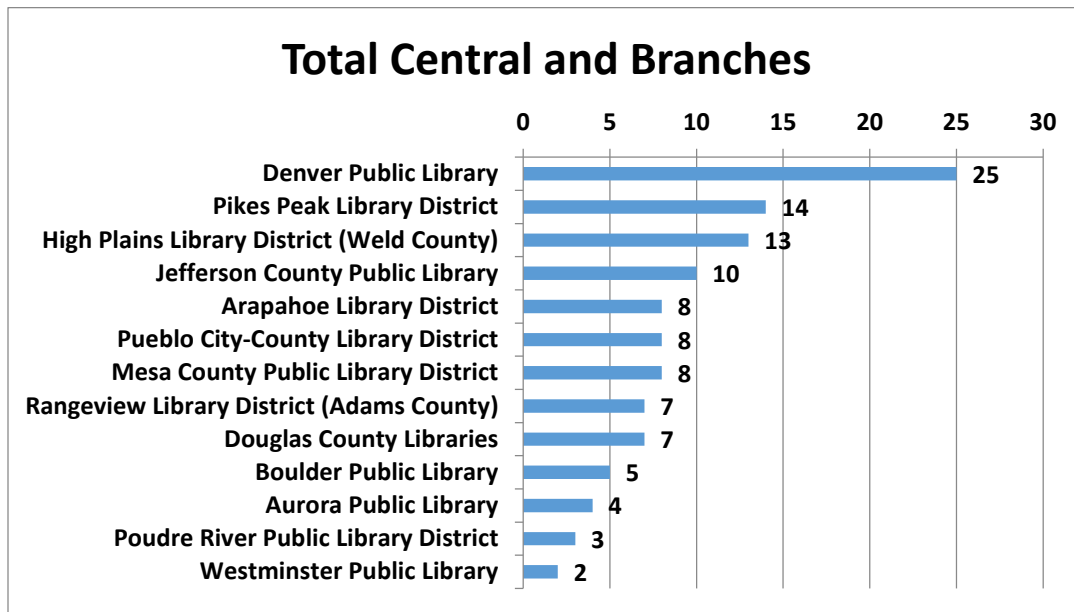
1. **LSA Population** – the total number of citizens that reside within the boundaries of each library. PPLD has the second highest LSA population.



2. **Square Footage** – the total square footage of library facilities within each library area. PPLD has the second highest sq. footage total.

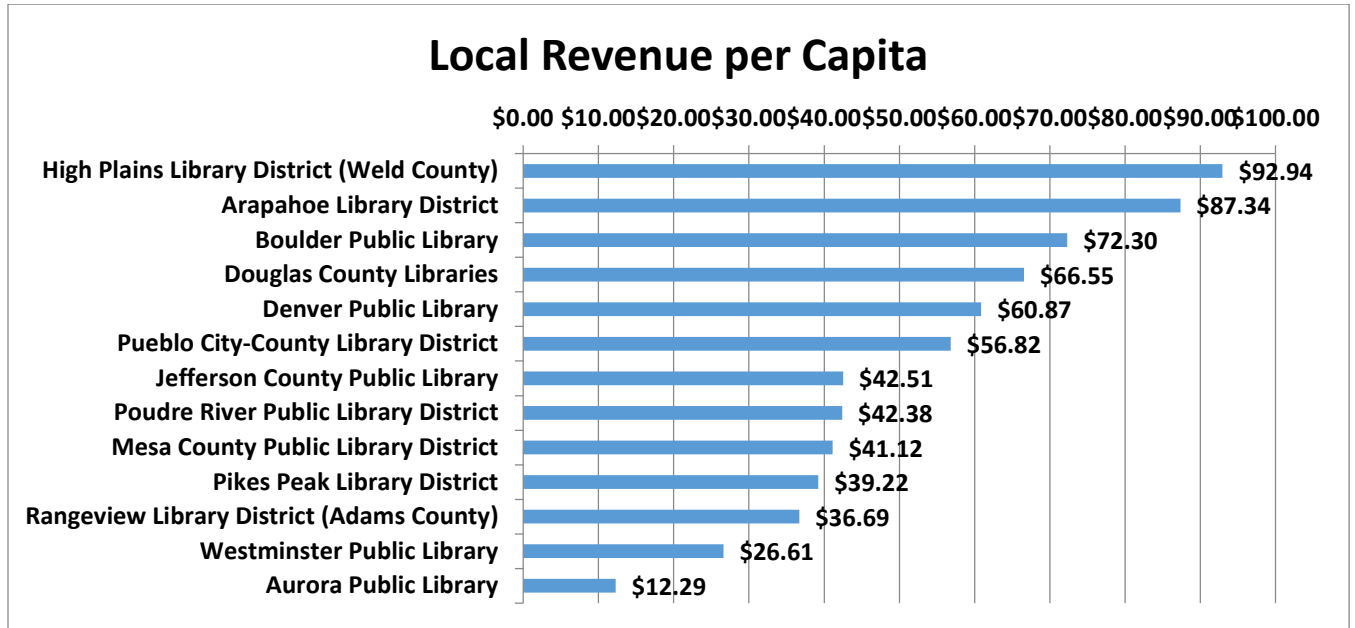


3. **Total Central Facilities and Branch Facilities** – the number of library facilities for each library. PPLD is second with 14 facilities.

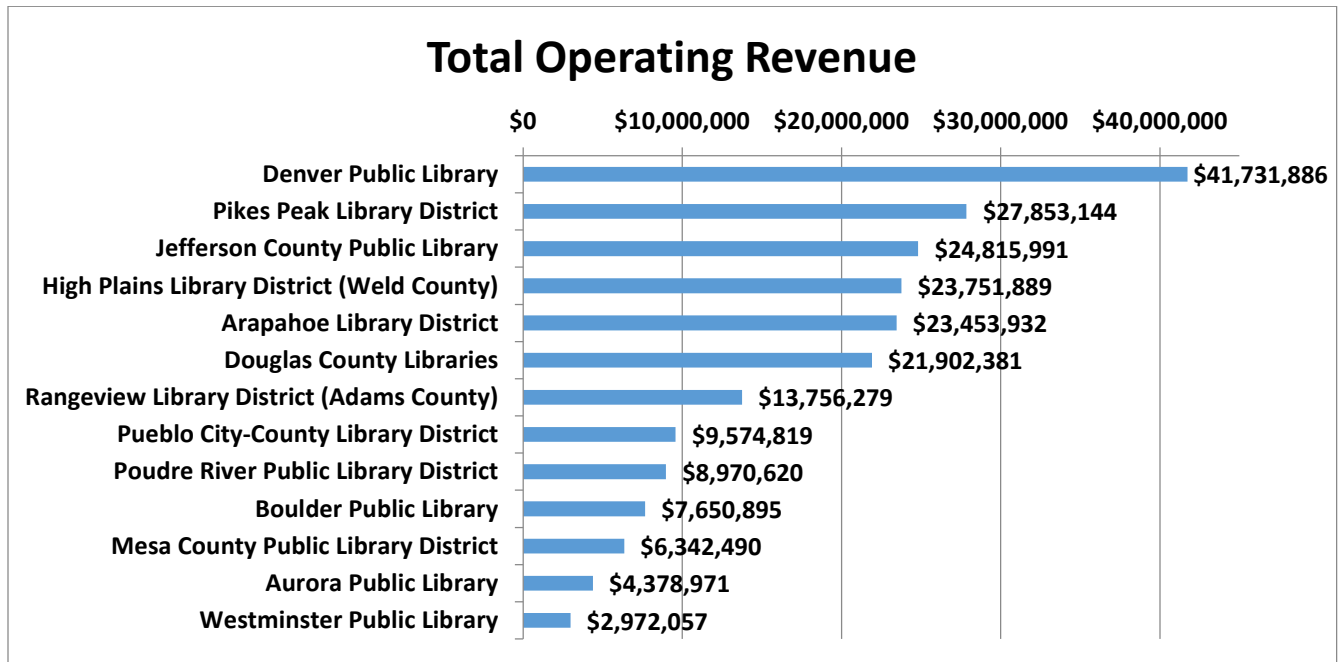




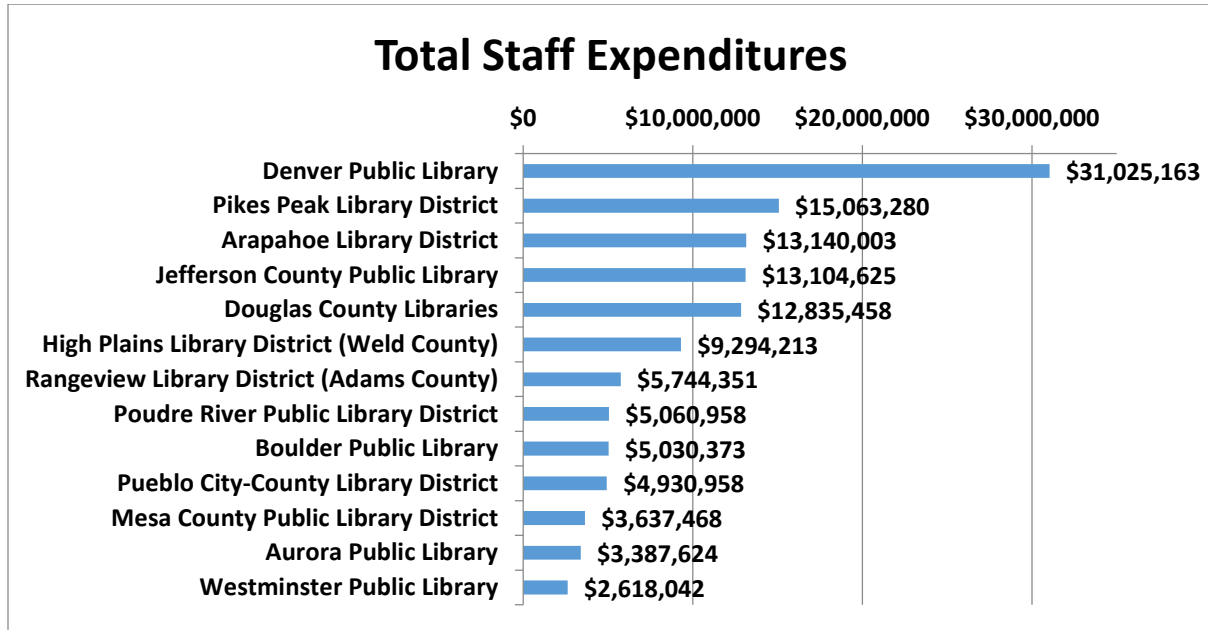
4. **Local Revenue Per Capita** – the total dollars of local revenue (primarily property taxes) divided by the total LSA population. PPLD ranks 10th out of 13 libraries.



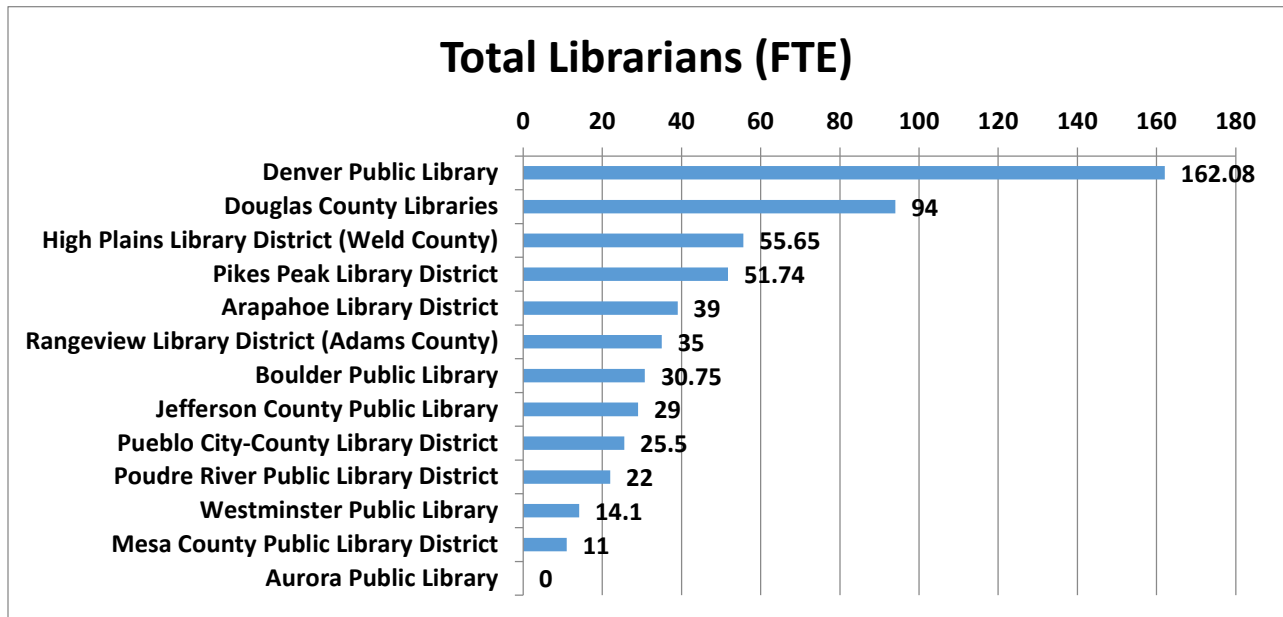
5. **Total Operating Revenue** – total operating revenue for each library. PPLD ranks 2nd in total, primarily due to the size of its LSA population.



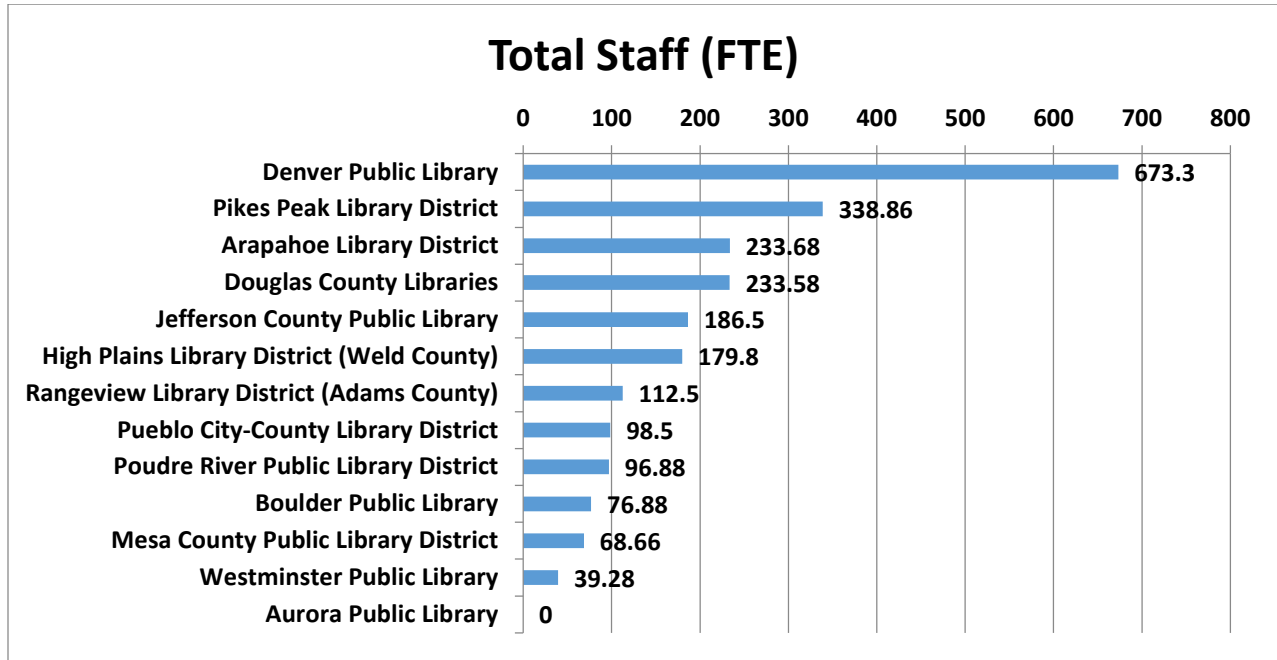
6. **Total Staff Expenditures** – total wages and benefits paid to library staff. PPLD ranks second, primarily due to the size of its LSA population.



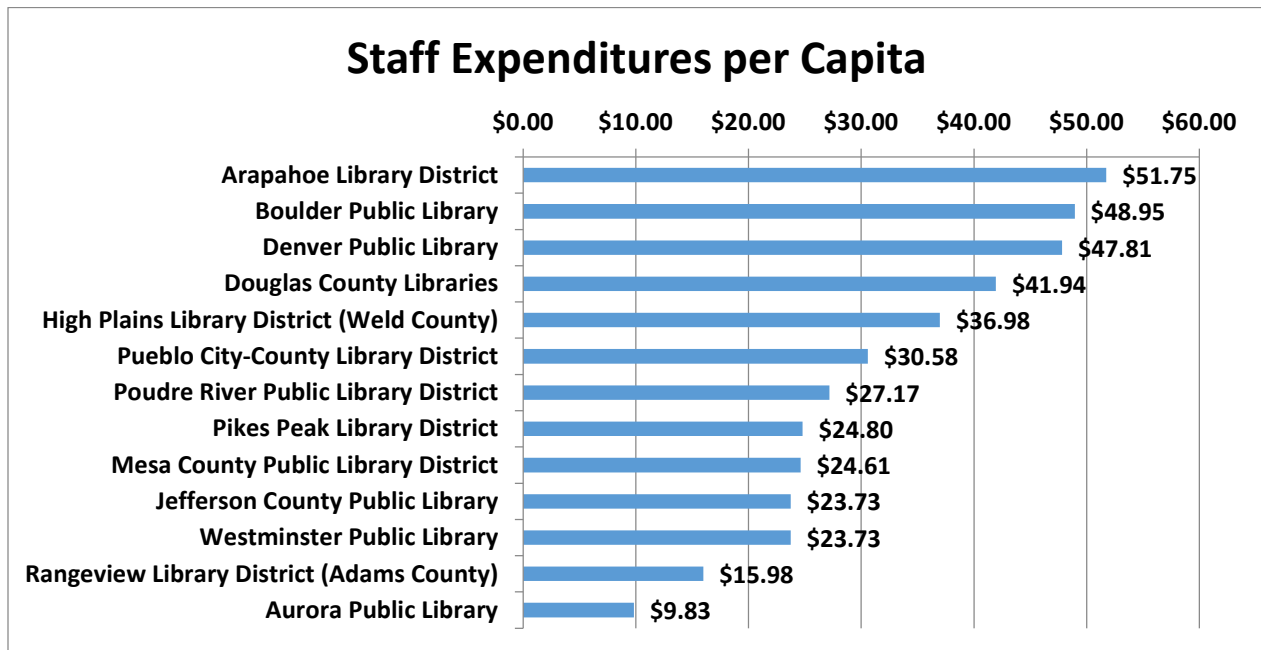
7. **Total Librarians (FTE)** – the total number of full-time equivalents of librarians. PPLD ranks 4th, again primarily due to the size of its LSA population.



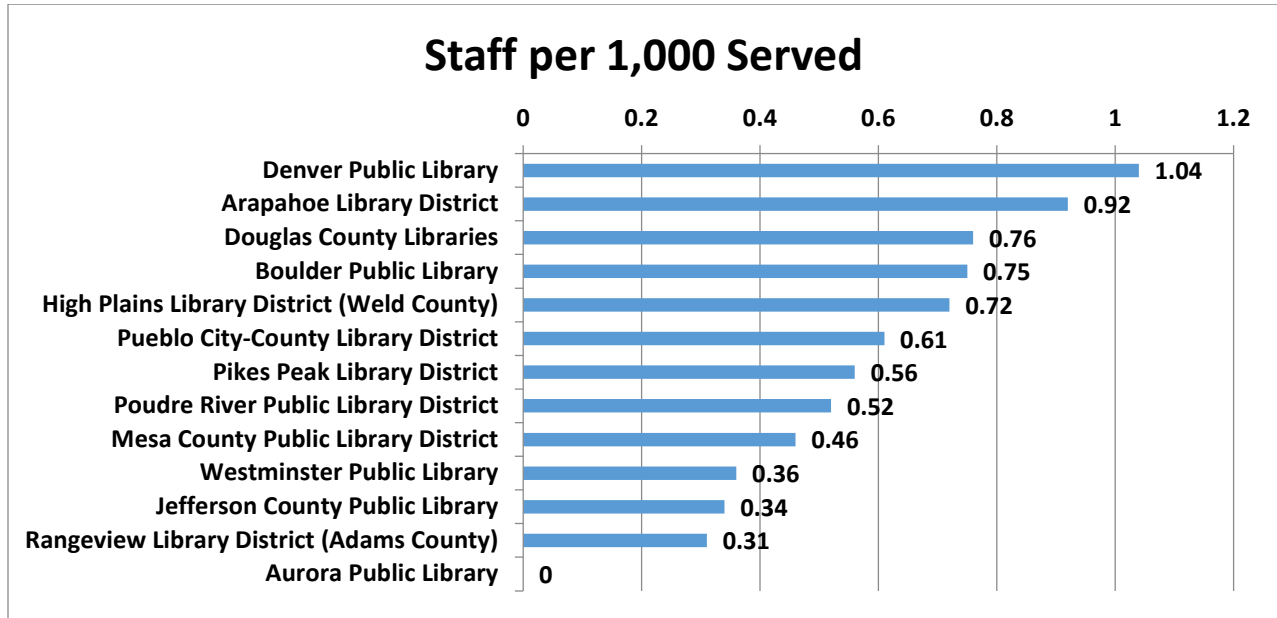
8. **Total Staff (FTE)** - the total number of full-time equivalents of staff. PPLD ranks 2nd, again primarily due to the size of its LSA population.



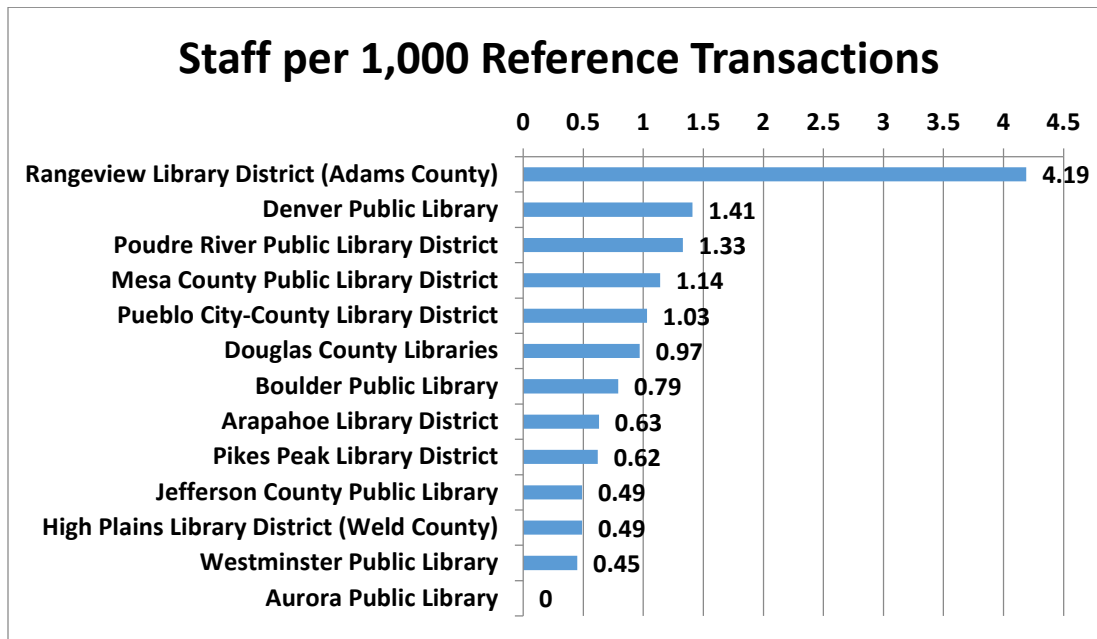
9. **Staff Expenditures Per Capita** – total staff dollars spent on staff wages and benefits divided by total LSA population. PPLD ranks 8th out of these 13 libraries.



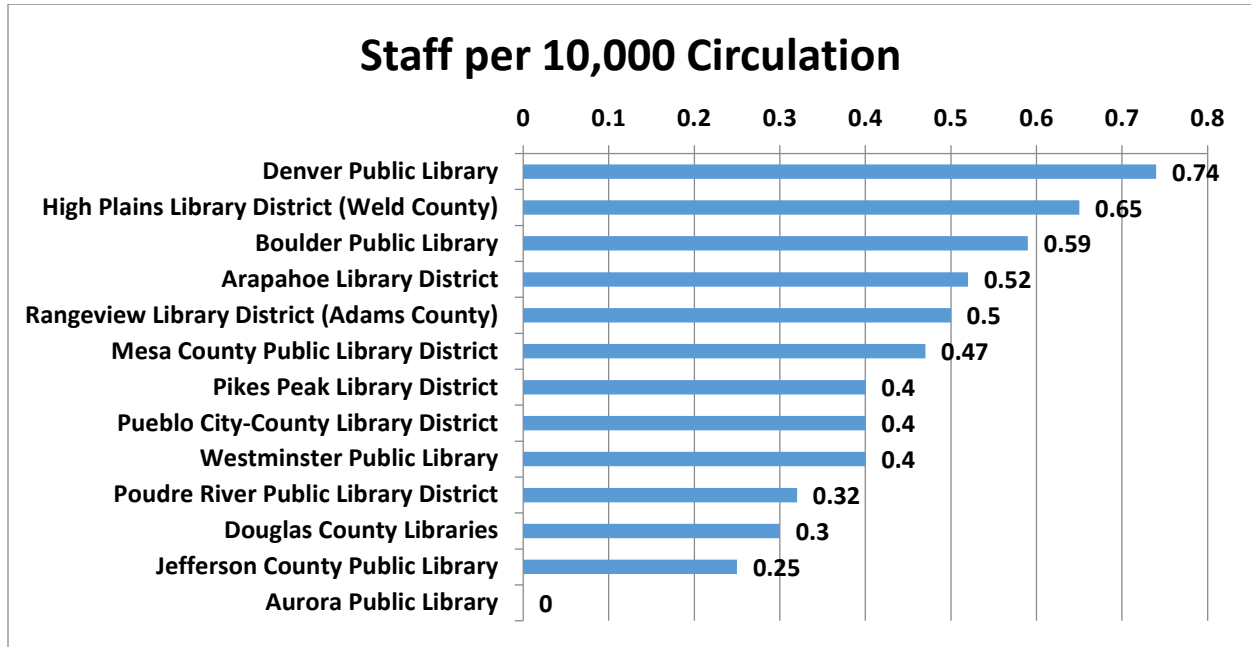
10. **Staff Per 1,000 Served** – total staff divided by the total LSA population (divided by 1,000). PPLD ranks 7th.



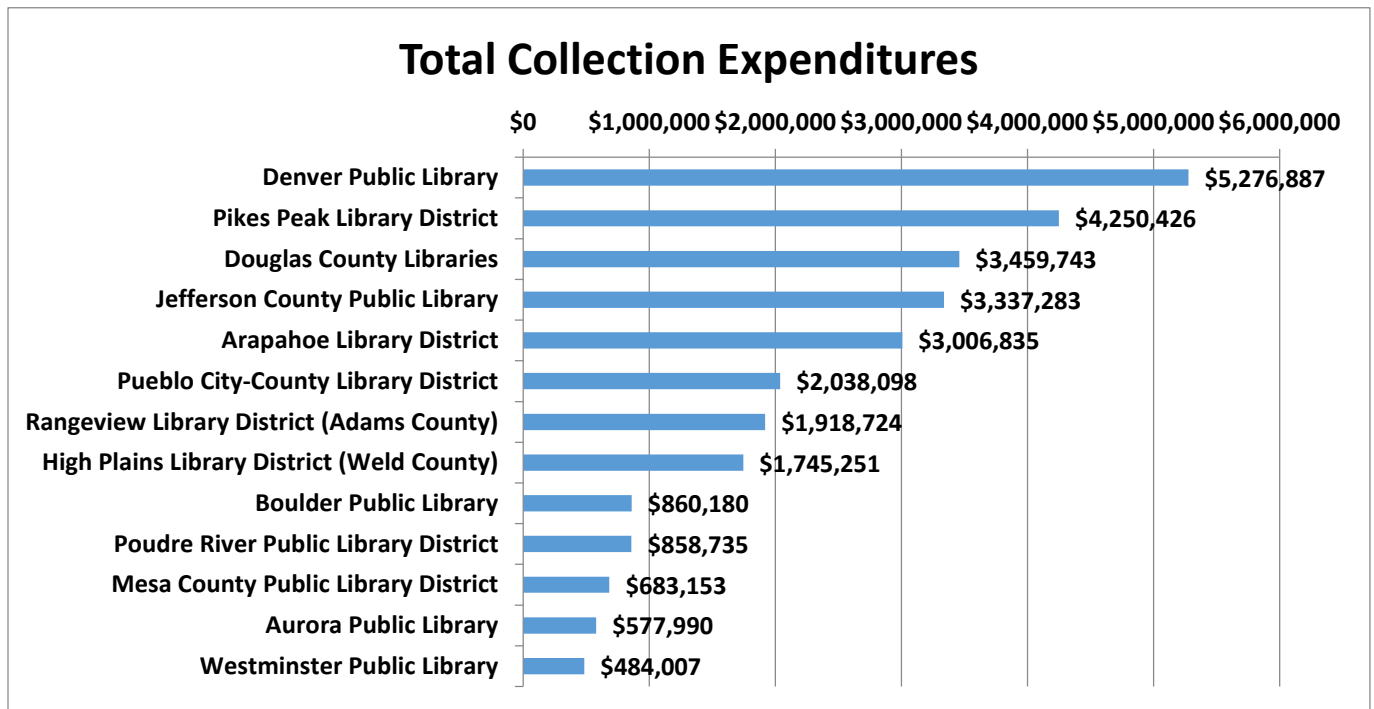
11. **Staff Per 1,000 Reference Transactions** – total staff FTE divided by total reference transactions (divided by 1,000). PPLD ranks 9th.



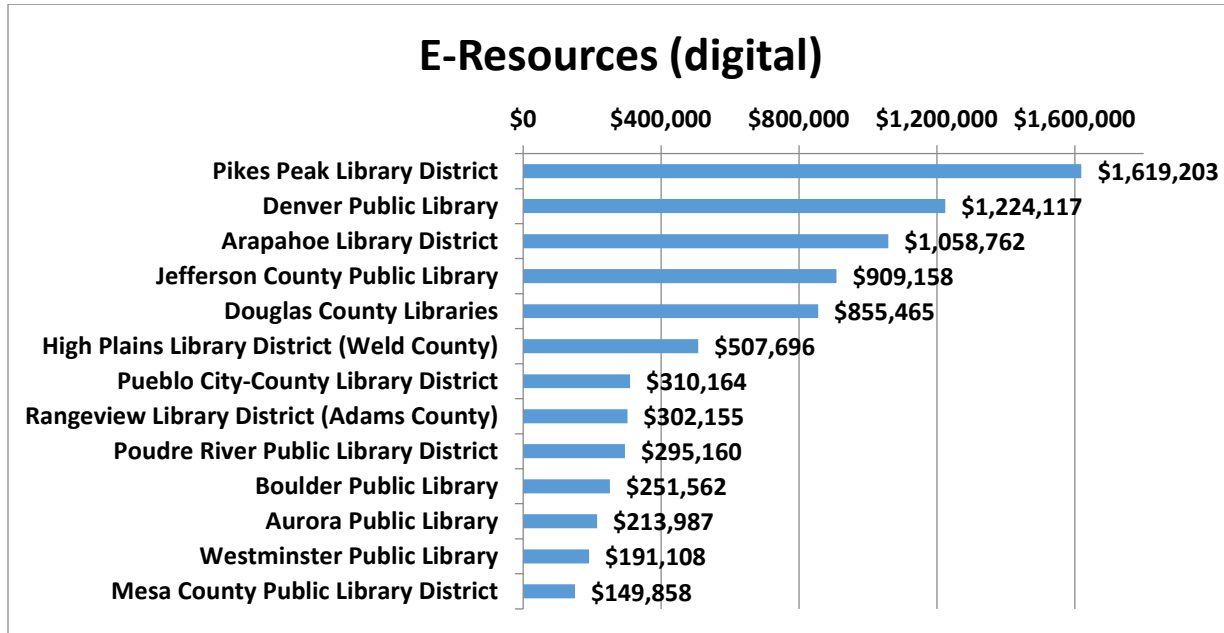
12. **Staff Per 10,000 Circulation Transactions** – total staff FTE divided by total circulation (divided by 10,000). PPLD ranks 7th out of the 13 libraries, which given its size, is fairly low.



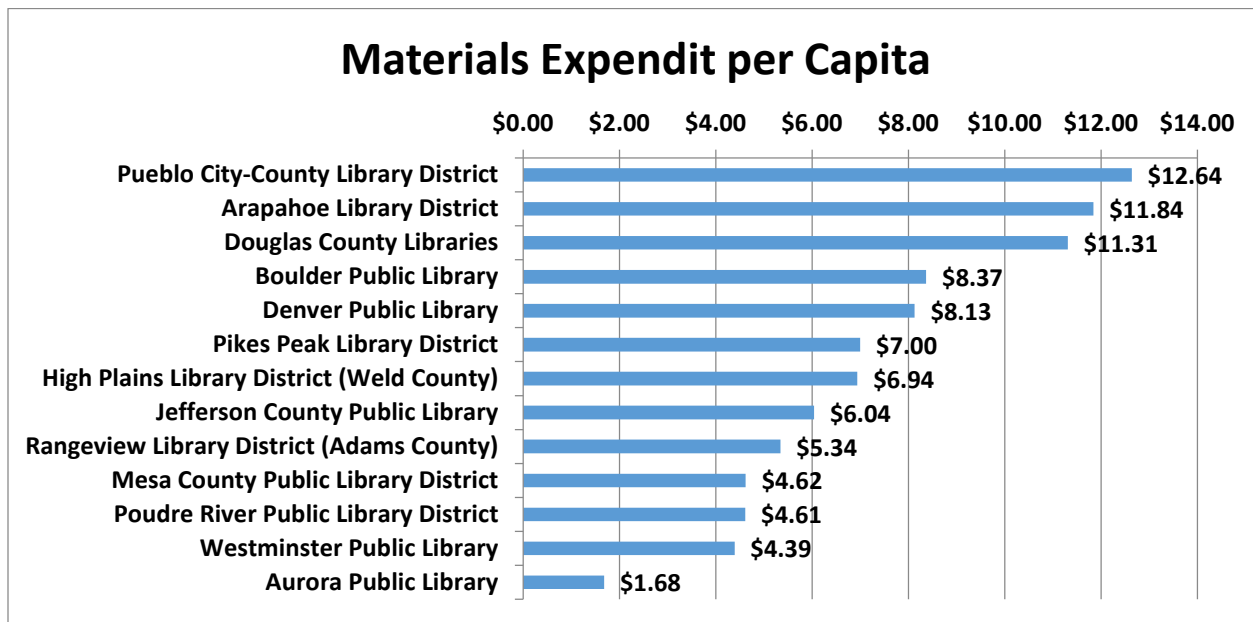
13. **Total Collection Expenditures** – the total amount spent on library materials. PPLD ranks 2nd primarily due to the size of its LSA population.



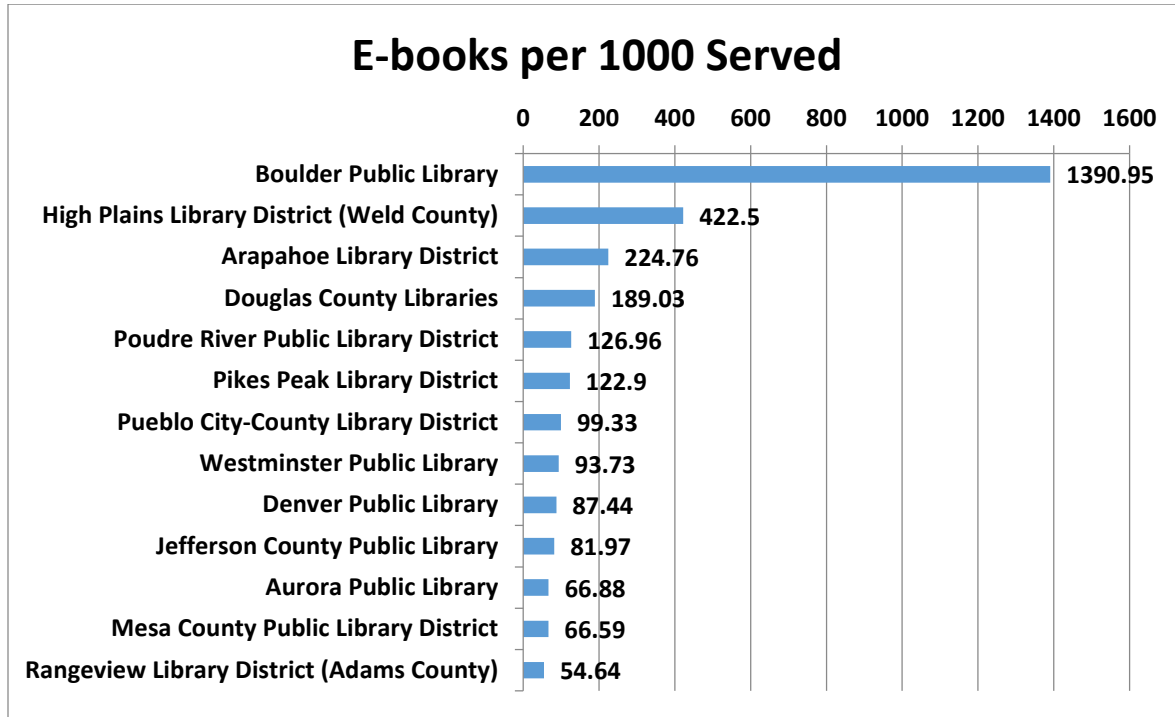
14. **Total Collection Expenditures Spent on E-Resources** – the total amount spent on digital resources (E-Resources). PPLD ranks first in this category.



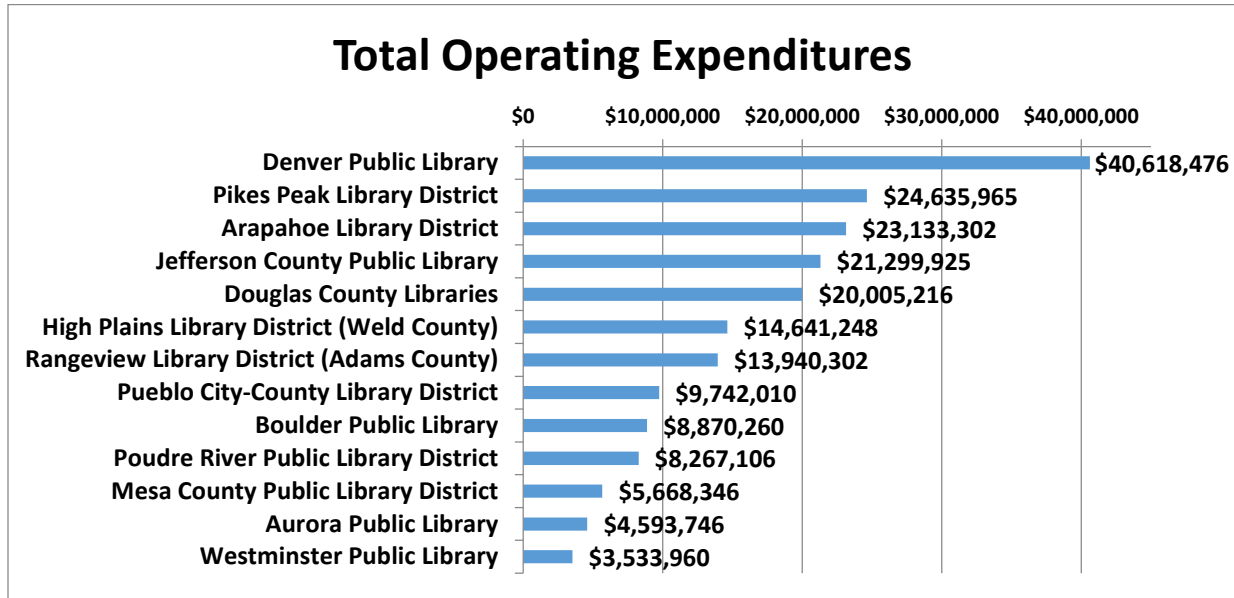
15. **Material Expenditures Per Capita** – total materials expenditures divided by total LSA population. PPLD ranks 6th in this category.



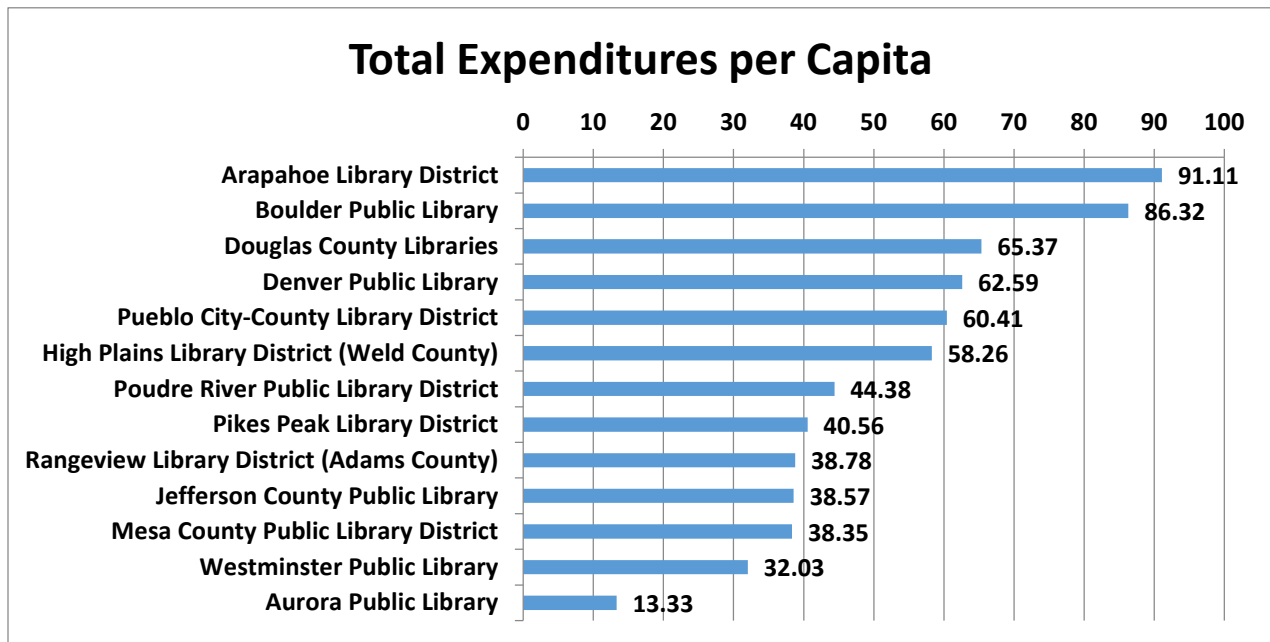
16. **E-Books per 1,000 Served** – total number of E-books divided by the LSA population (divided by 1,000). PPLD ranks 6th in this category.



17. **Total Operating Expenditures** - total amount spent on operations during 2014. PPLD ranks 2nd primarily due to the size of its LSA population.

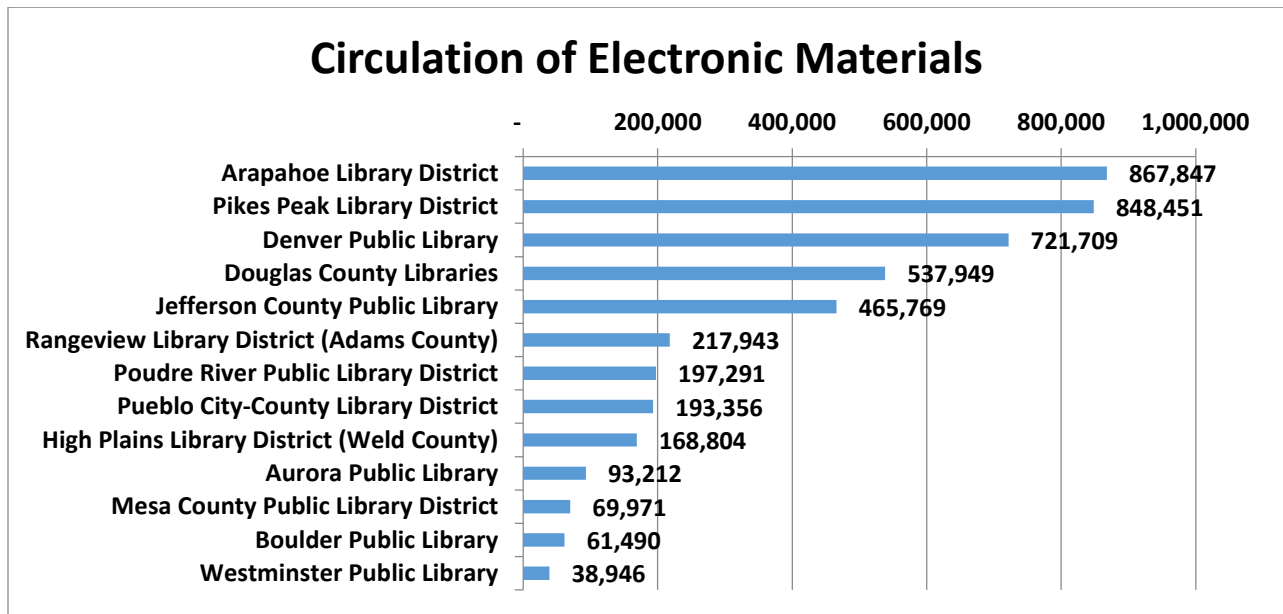


18. **Total Expenditures Per Capita** – total operating expenditures divided by LSA population. PPLD ranks 8th out of 13 libraries.

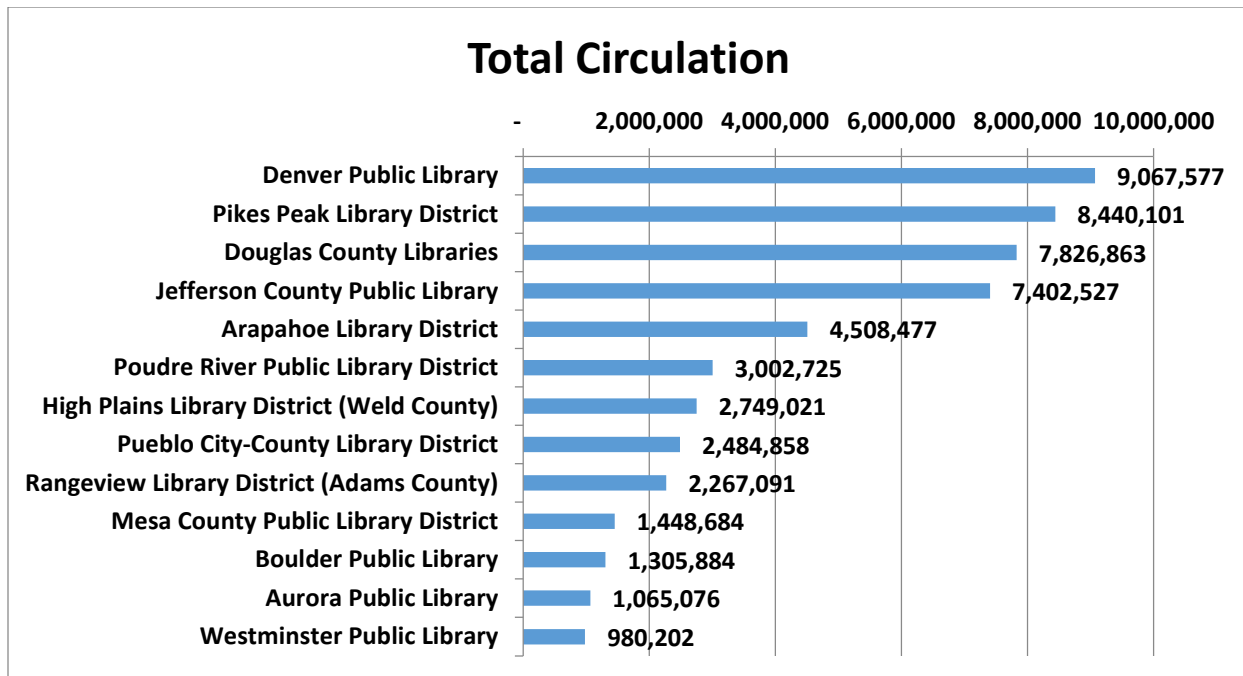




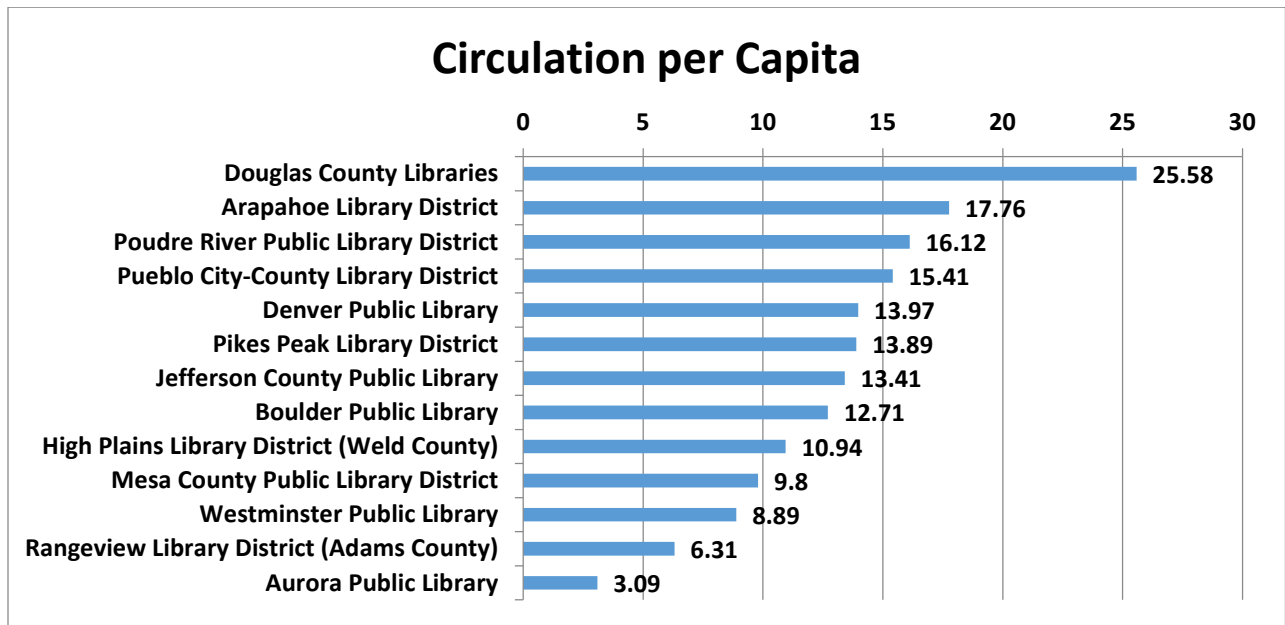
19. **Circulation of Electronic Materials** - the total circulation of E-materials. PPLD ranks 2nd in this category.



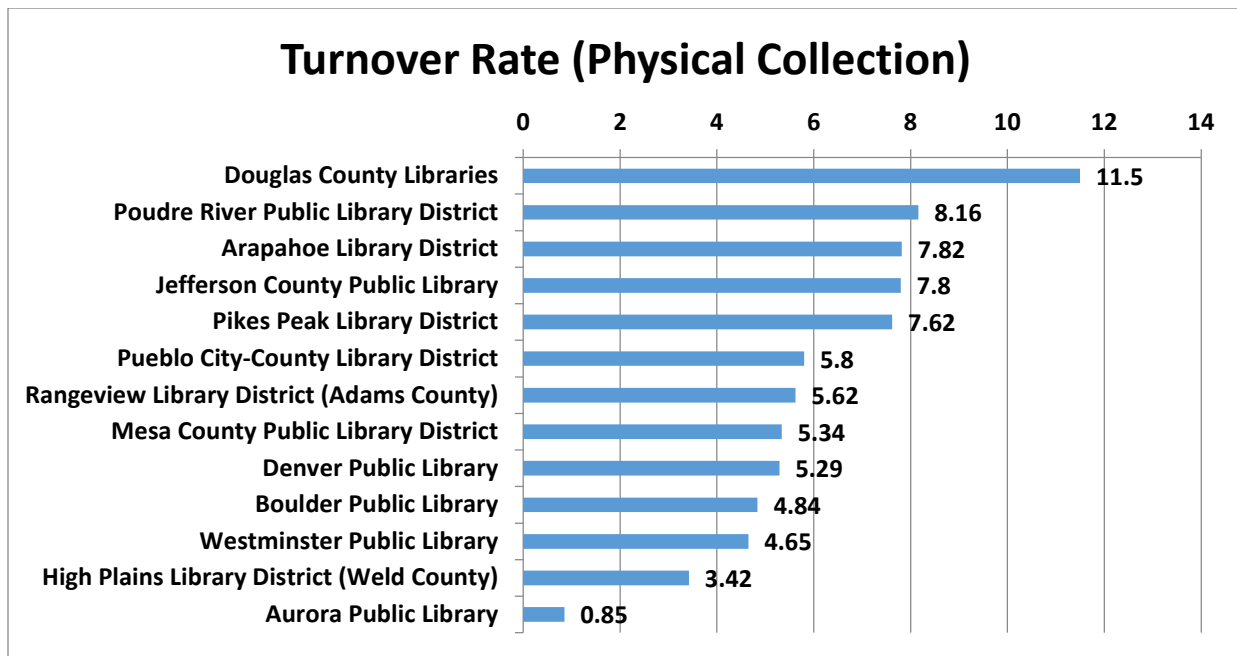
20. **Total Circulation** – total circulation during 2014. PPLD ranks 2nd, primarily due to the size of its LSA population.



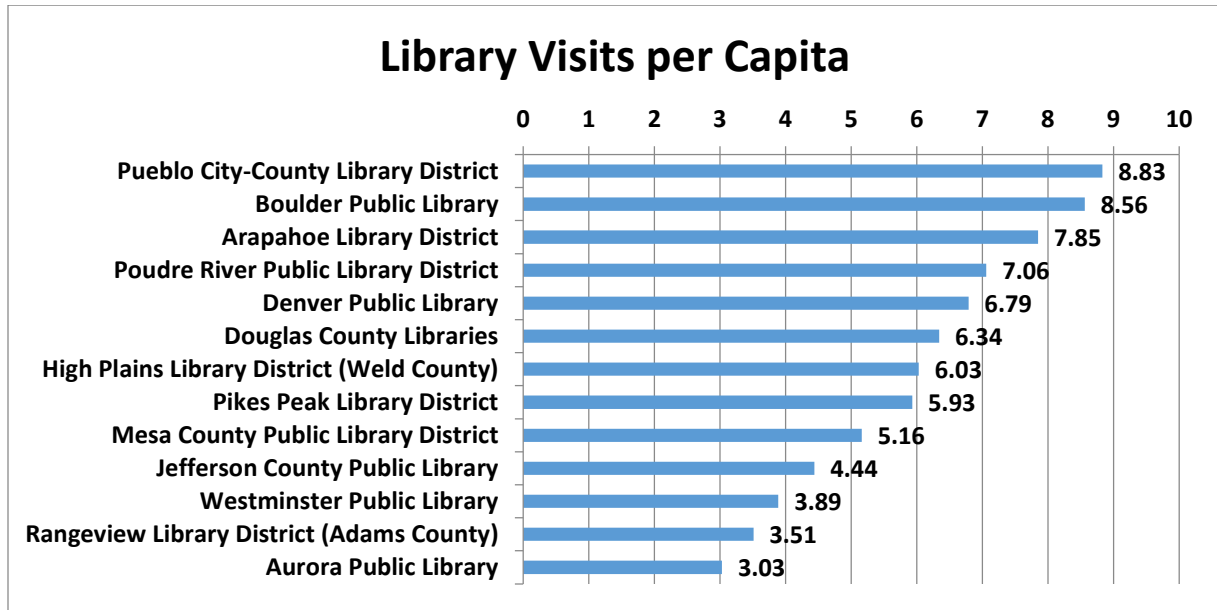
21. **Circulation Per Capita** – total circulation divided by LSA population. PPLD ranks 6th in this category.



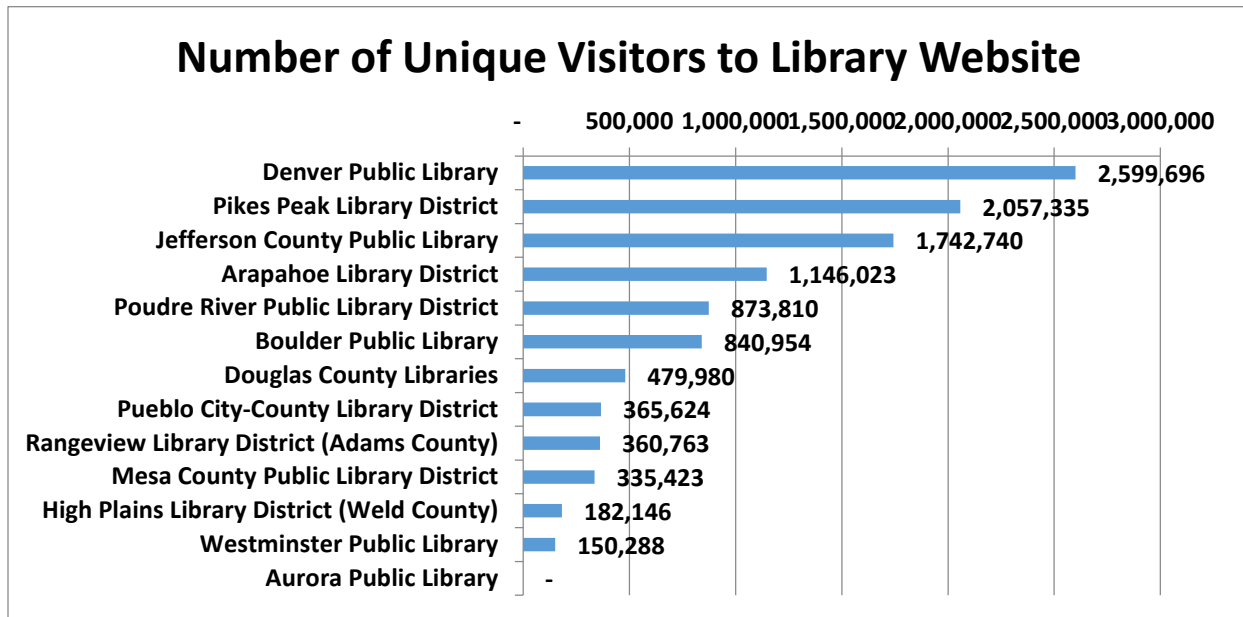
22. **Turnover Rate** – total circulation divided by total number of items in the collection. PPLD ranks 5th in this category.



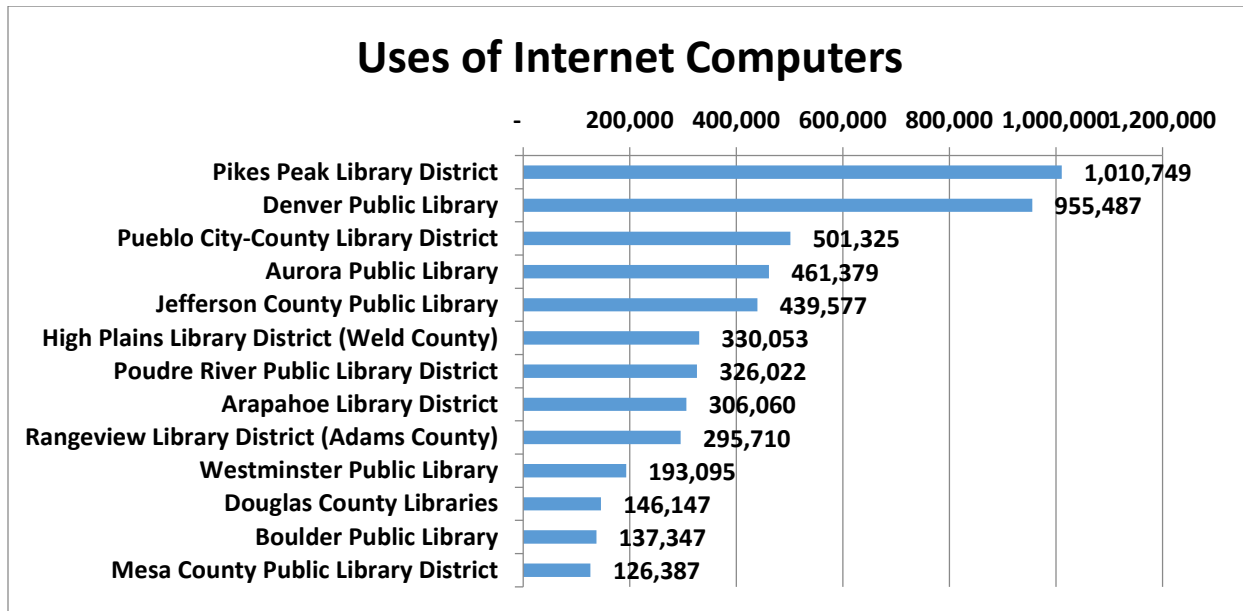
23. **Library Visits Per Capita** – total library patron visits during 2014 divided by the total LSA population. PPLD ranks 8th in this category.



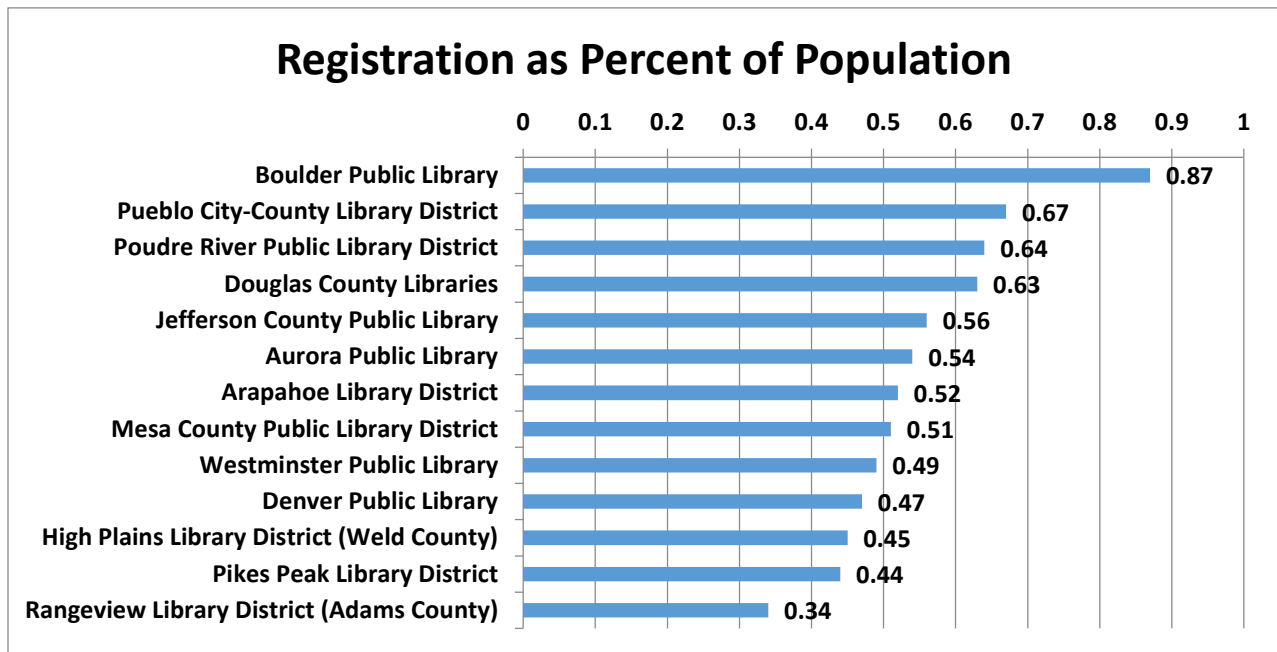
24. **Number of Unique Visitors to Website** – total unique visits to the website during 2014. PPLD ranks 2nd in this category. That being said, there may be differences between how PPLD reported this number versus how other libraries came up with their numbers.



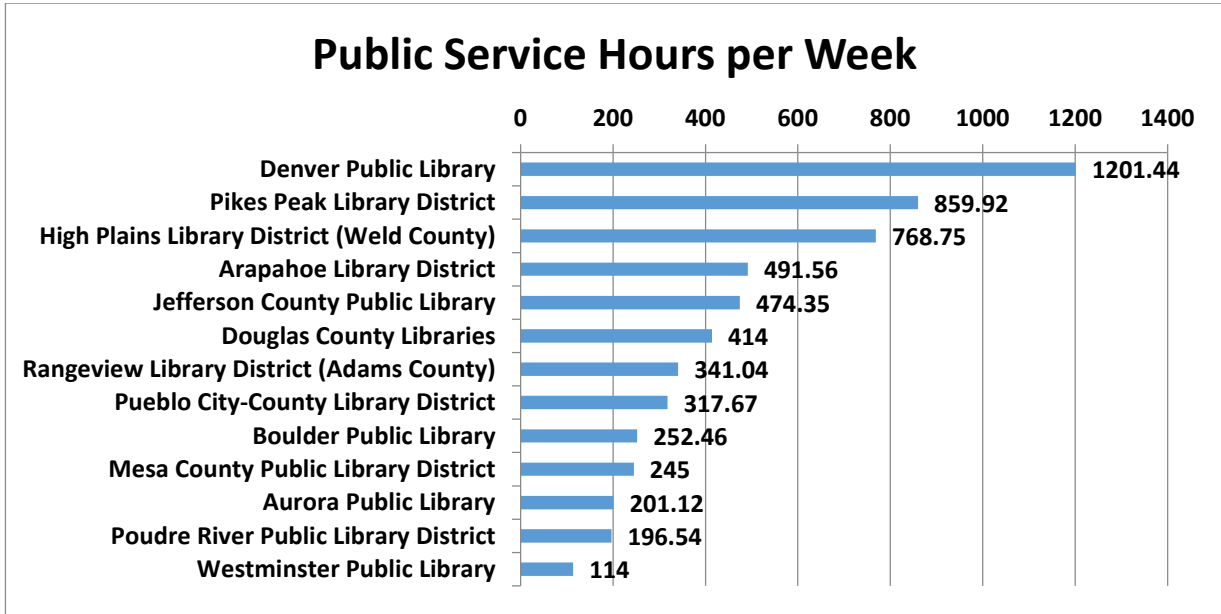
25. **Uses of Internet Computers** – total number of uses of internet computers. PPLD ranks 1st.



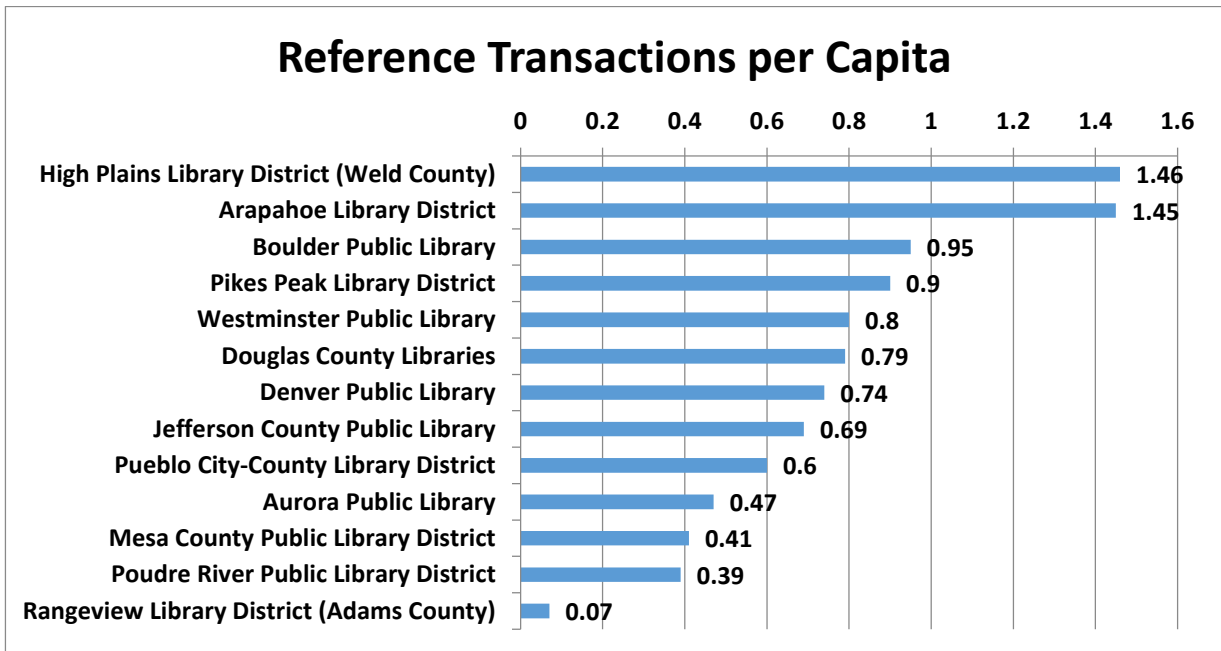
26. **Library Card Registrations as a Percent of LSA Population** – the percentage of library card holders to the total LSA population. PPLD ranks 12th out of 13 libraries.



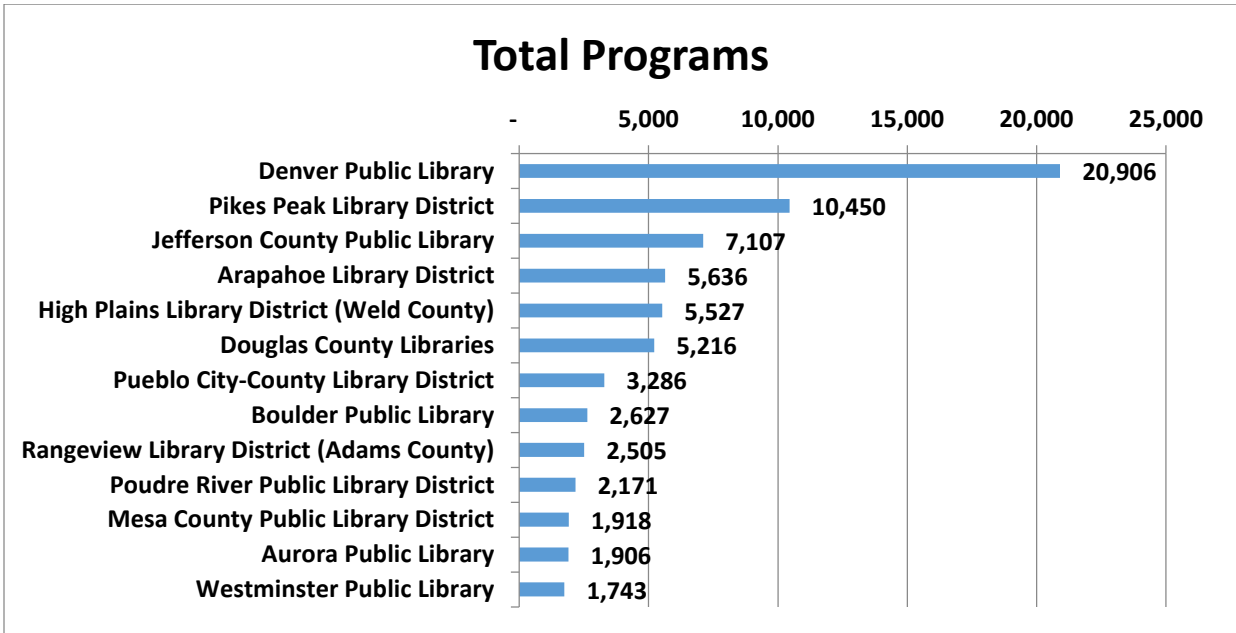
27. **Public Service Hours Per Week** – total number of hours the library is open to the public per week. PPLD ranks second, primarily due to the number of facilities it has.



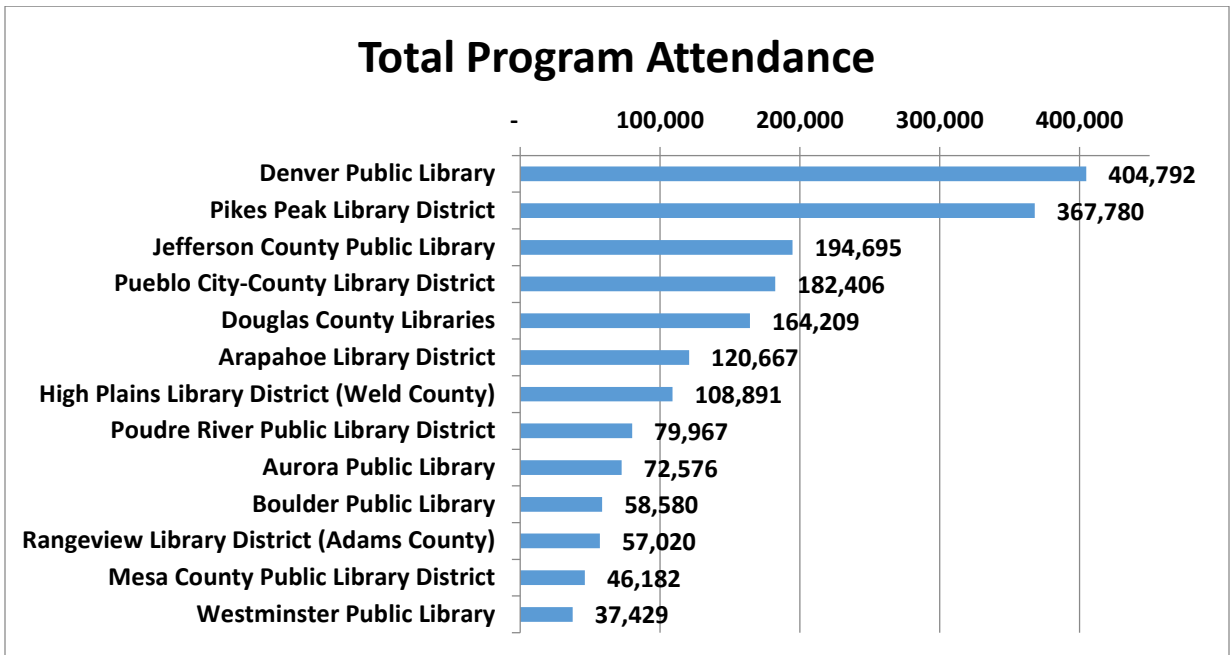
28. **Reference Questions Per Capita** – total reference questions divided by total LSA population. PPLD ranks 4th.



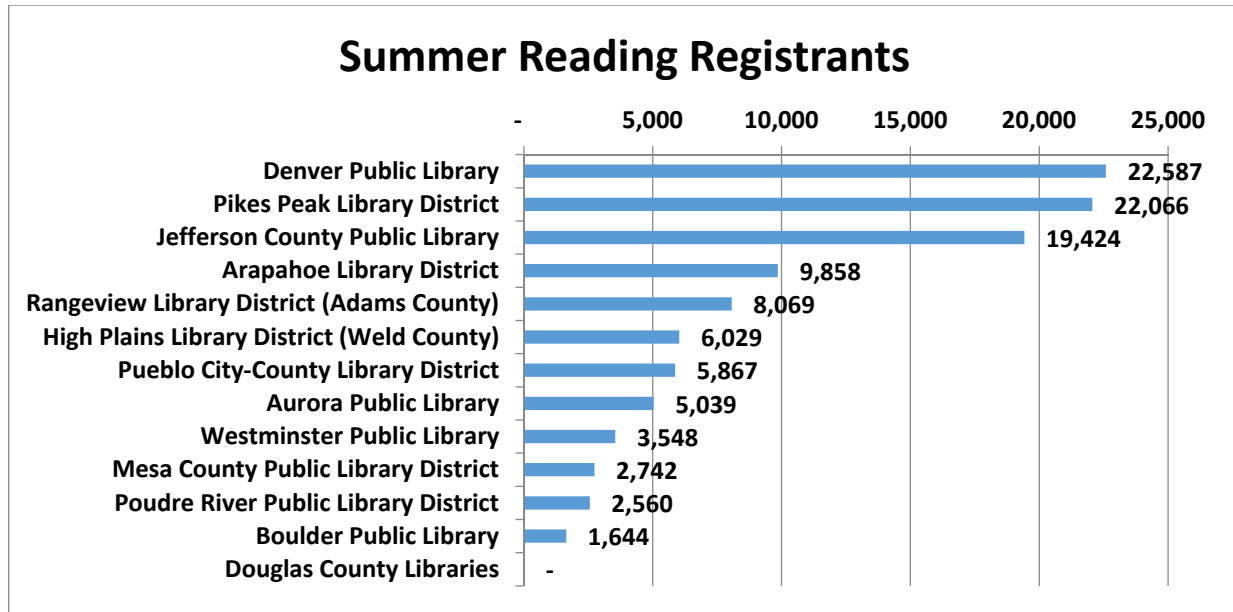
29. **Total Programs** – the total number of programs during 2013. PPLD ranks 2nd.



30. **Program Attendance** – the total attendance for all programs during 2013. PPLD ranks 2nd.



31. **Summer Reading Registrants** – total participants of the library’s Summer Reading Programs. PPLD ranks 2nd in this category.



**TREND INFORMATION**

Included in the 2016 Proposal are various charts and graphs that depict financial information in a visual format.

**BUDGETARY BASIS OF ACCOUNTING**

The 2016 budget has been prepared on a modified accrual basis of accounting. Revenue is recognized when available, and expenditures are recognized when the obligation is incurred. Encumbrances are not recorded in the 2016 budget.

**ACKNOWLEDGEMENTS**

Special thanks and appreciation are expressed to the Board of Trustees and the Leadership Team for their leadership and direction toward completion of the 2016 budget.

Thanks and appreciation are also extended to all District managers, supervisors and staff for their efforts toward examining the budget carefully and planning ahead prudently to complete a balanced 2016 budget.

Respectfully submitted,

*Sydne Dean*  
 Sydne Dean  
 Interim Director

*Michael E. Varnet*  
 Michael E. Varnet, CPA, CPFO  
 Chief Finance Officer

**RESOLUTION TO APPROPRIATE SUMS OF MONEY**

A resolution appropriating sums of money to the various funds, in the amount and for the purposes as set forth below, for the Pikes Peak Library District, Colorado Springs, Colorado, for the 2016 budget year.

**WHEREAS**, the Board of Trustees has adopted the annual budget in accordance with the Local Government Budget Law, on December 8, 2015, and;

**WHEREAS**, the Board of Trustees has made provision therein for revenues and fund balances in the amount equal to or greater than the total proposed expenditures as set forth in said budget, and;

**WHEREAS**, it is not only required by law, but also necessary to appropriate the revenues and fund balances provided in the budget to and for the purposes described below, thereby establishing a limitation on expenditures for the operations of the Pikes Peak Library District.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO:**

Section 1. That the following sums are hereby appropriated from the revenue and fund balances of each fund, to each fund, for the stated purpose:

**General Fund**

Current Operating Expenditures	\$27,680,472
Transfers to other funds	<u>1,259,088</u>
<b>Total General Fund</b>	<b><u>\$28,939,560</u></b>

**East Library Renovation Project Fund**

Capital Outlay	<u>\$27,500</u>
----------------	-----------------

**Penrose Library Renovation Project Fund**

Capital Outlay	<u>\$87,000</u>
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**North Facility Project Fund**

Capital Outlay	<u>\$92,150</u>
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**Capital Reserve Fund**

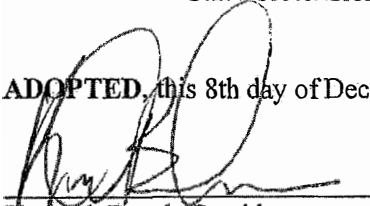
Capital Outlay	<u>\$1,052,438</u>
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**Designated Funds**

Fountain Library Support Fund	\$379
Palmer Lake Library Support Fund	306
Sand Creek Library Support Fund	<u>50,952</u>
	<u>\$51,637</u>

ADOPTED, this 8th day of December 2015.

  
\_\_\_\_\_  
Kenneth Beach, President

**RESOLUTION TO SET MILL LEVIES**

A resolution levying general property taxes for the fiscal year 2016, to help defray the costs of government for the Pikes Peak Library District, Colorado Springs, Colorado, for the 2016 budget year.

**WHEREAS**, the Board of Trustees of the Pikes Peak Library District has adopted the annual budget in accordance with Local Government Budget Law, on December 8, 2015, and;

**WHEREAS**, the amount of money necessary to balance the budget for general operating purposes is \$28,939,560, and;

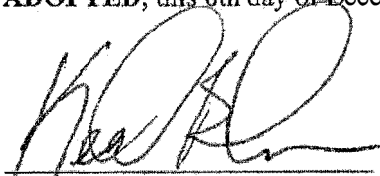
**WHEREAS**, the 2015 net valuation for assessment (payable in 2016) for the Pikes Peak Library District, as certified by the County Assessor, is \$6,462,627,620.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO:**

Section 1. That for the purpose of meeting all general operating expenses of the Pikes Peak Library District during the 2016 budget year, there is hereby levied a tax of 3.857 mills (comprised of a general mill levy of 3.828 mills, a temporary mill levy credit of (0.003) mills, and a mill levy for refunds and abatements of 0.032 mills), upon each dollar of the total valuation for assessment of all taxable property within the District for the 2015 assessment year.

Section 2. That the Chief Finance Officer of the Pikes Peak Library District is hereby authorized and directed to immediately certify to the County Commissioners of El Paso County, Colorado, the mill levies for the Pikes Peak Library District as hereinabove determined and set.

**ADOPTED**, this 8th day of December 2015.



Kenneth Beach, President

**RESOLUTION TO ADOPT BUDGET**

A resolution summarizing expenditures and revenues for each fund and adopting a budget for the Pikes Peak Library District, Colorado Springs, Colorado, for the calendar year beginning on the first day of January 2016, and ending on the last day of December 2016.

**WHEREAS**, the Board of Trustees of the Pikes Peak Library District has appointed the Executive Director to prepare and submit a proposed budget to said governing body at the proper time, and;

**WHEREAS**, the Executive Director has submitted a proposed budget to this governing body on October 15, 2015 for its consideration, and;

**WHEREAS**, upon due and proper notice, published or posted in accordance with the law, said proposed budget was open for inspection by the public at a designated place, a public hearing was held on December 8, 2015, and interested taxpayers were given the opportunity to file or register any objections to the proposed budget, and;

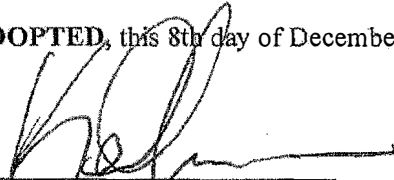
**WHEREAS**, whatever increases may have been made in the expenditures, like increases were added to the revenues so that the budget remains in balance, as required by law.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE PIKES PEAK LIBRARY DISTRICT, COLORADO SPRINGS, COLORADO:**

Section 1. That the budget as submitted, amended, and summarized by fund, hereby is approved and adopted as the budget of the Pikes Peak Library District for the year stated above.

Section 2. That the budget hereby approved and adopted shall be signed by the Executive Director and made a part of the public records of the Pikes Peak Library District.

**ADOPTED**, this 8th day of December 2015.

  
\_\_\_\_\_  
Kenneth Beach, President

**CERTIFICATION OF TAX LEVIES for NON-SCHOOL Governments**

**TO:** County Commissioners of El Paso County, Colorado.

On behalf of the Pikes Peak Library District  
(taxing entity)

the Board of Trustees  
(governing body)

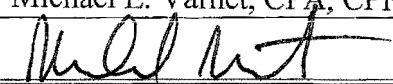
of the Pikes Peak Library District  
(local government)

**Hereby** officially certifies the following mills to be levied against the taxing entity's GROSS \$ 6,516,617,460 assessed valuation of: (GROSS assessed valuation, Line 2 of the Certification of Valuation Form DLG 57)

**Note:** If the assessor certified a NET assessed valuation (AV) different than the GROSS AV due to a Tax Increment Financing (TIF) Area the tax levies must be calculated using the NET AV. The taxing entity's total property tax revenue will be derived from the mill levy multiplied against the NET assessed valuation of: \$ 6,462,627,620 (NET assessed valuation, Line 4 of the Certification of Valuation Form DLG 57)

**Submitted:** 12/15/2015 for budget/fiscal year 2016  
(not later than Dec. 15) (mm/dd/yyyy) (yyyy)

PURPOSE (see end notes for definitions and examples)	LEVY	REVENUE
1. General Operating Expenses	3.828 mills	\$ 24,738,939
2. <Minus> Temporary General Property Tax Credit/ Temporary Mill Levy Rate Reduction	< 0.003 > mills	\$ < 19,388 >
<b>SUBTOTAL FOR GENERAL OPERATING:</b>	<b>3.825 mills</b>	<b>\$ 24,719,551</b>
3. General Obligation Bonds and Interest	- mills	\$ -
4. Contractual Obligations	- mills	\$ -
5. Capital Expenditures	- mills	\$ -
6. Refunds/Abatements	0.032 mills	\$ 206,804
7. Other (specify):	- mills	\$ -
		\$
<b>TOTAL:</b> [ Sum of General Operating Subtotal and Lines 3 to 7 ]	<b>3.857 mills</b>	<b>\$ 24,926,355</b>

Contact person: (print) Michael E. Varnet, CPA, CPFO Daytime phone: (719) 884-9700  
Signed:  Title: Chief Finance Officer

*Include one copy of this tax entity's completed form when filing the local government's budget by January 31st, per 29-1-113 C.R.S., with the Division of Local Government (DLG), Room 521, 1313 Sherman Street, Denver, CO 80203. Questions? Call DLG at (303) 866-2156.*

**Pikes Peak Library District  
Budget Timetable  
Fiscal Year 2016**

- |   |                         |
|---|-------------------------|
| 1. Budget requests are provided to all departments/offices.   | July 1, 2015            |
| 2. The Executive Director and the Chief Finance Officer meet with each Officer/Manager to discuss budget objectives | Aug 1 –<br>Aug 31, 2015 |
| 3. Revenue budget requests submitted to appropriate staff.  | July 1, 2015            |
| 4. Capital requests forms due to IT Officer/Facility Officer  | Aug 17, 2015            |
| 5. All budget requests due to Chief Finance Officer.  | Aug 31, 2015            |
| 6. Budget draft is prepared by Chief Finance Officer.   | Sept 15, 2015           |
| 7. Internal budget meetings held to discuss budget issues.  | Sept/Oct 2015           |
| 8. Budget draft presented to Board of Trustees.   | Oct. 15, 2015           |
| 9. Public hearing is held.  | Dec. 8, 2015            |
| 10. Budget is approved by the Board of Trustees.  | Dec. 8, 2015            |
| 11. The 2016 mill levy is certified by the Board of Trustees.   | Dec. 15, 2015           |
| 12. The 2016 accounting records incorporate the 2016 budget.  | Dec. 31, 2015           |

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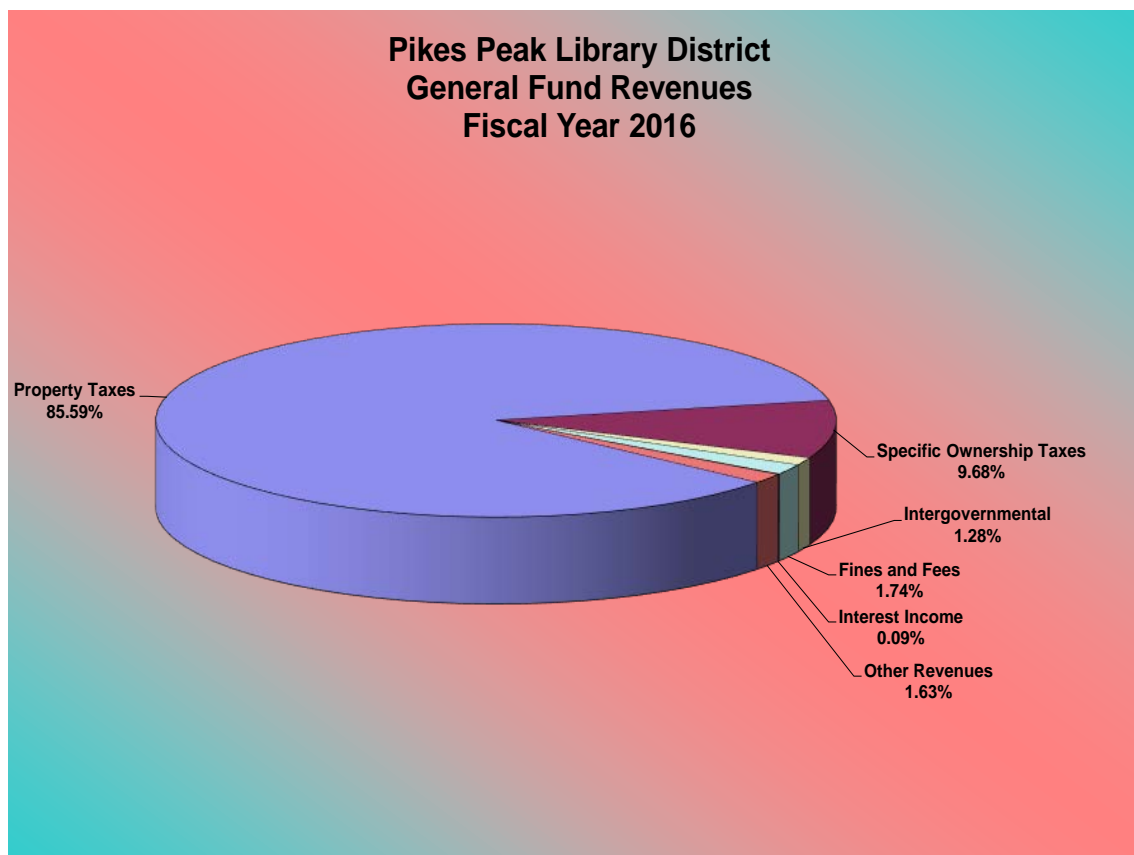
# GENERAL FUND

<b>Pikes Peak Library District</b>			
<b>General Fund - Revenue/Expenditure Summary</b>			
<b>Three-Year Period Ended December 31, 2016</b>			
	<b>2014</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
<b>Revenues</b>			
Budget	\$ -	\$ 27,937,493	\$ 28,936,682
Budget amendment	-	1,113,627	-
<b>Total Budgeted Revenues</b>	-	29,051,120	28,936,682
Actual	27,578,133	-	-
Estimated actual revenues (below) budget	-	45,108	-
<b>Total Revenues</b>	27,578,133	29,096,228	28,936,682
<b>Expenditures</b>			
Budget	-	27,992,024	28,939,560
Budget amendment	-	451,574	-
<b>Total Budgeted Expenditures</b>	-	28,443,598	28,939,560
Actual	28,097,174	-	-
Estimated actual expenditures (below) budget	-	(708,555)	-
<b>Total Expenditures</b>	28,097,174	27,735,043	28,939,560
<b>Excess Revenues Over Expenditures</b>			
<b>Non-designated funds</b>	-	1,456,547	8,401
<b>Designated funds</b>	-	(95,362)	(11,279)
<b>Net Excess Revenues Over Expenditures</b>	(519,041)	1,361,185	(2,878)
<b>Fund Balance - Beginning of Year</b>	6,225,348	5,706,307	7,067,492
<b>Fund Balance - End of Year</b>	\$ 5,706,307	\$ 7,067,492	\$ 7,064,614



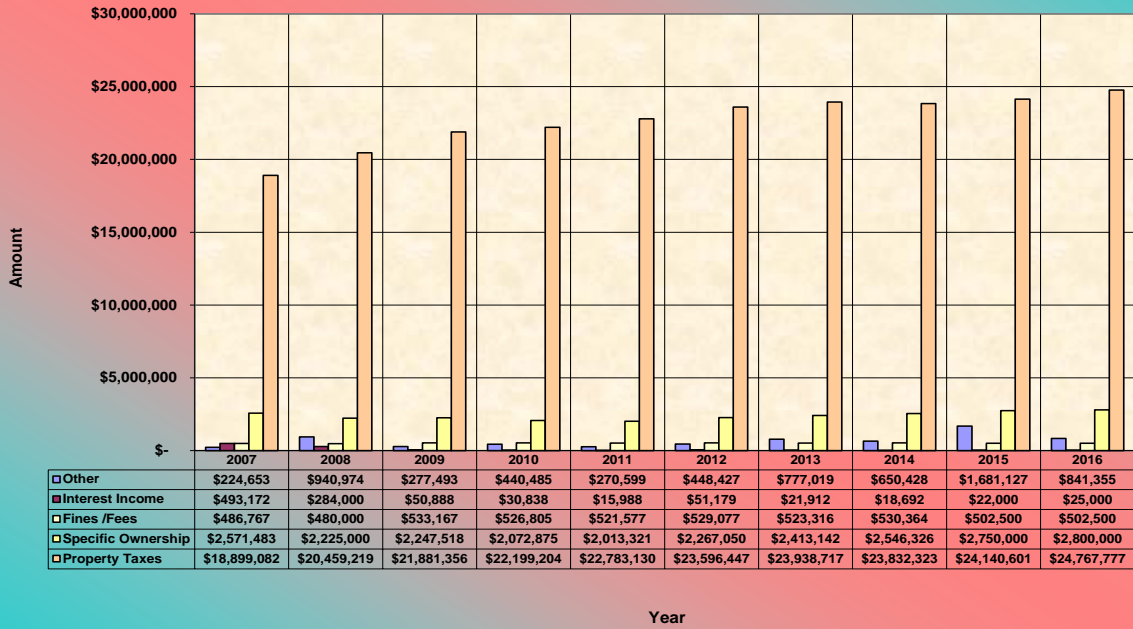
<b>Pikes Peak Library District</b>			
<b>General Fund - Fund Balance</b>			
<b>Three-Year Period Ended December 31, 2016</b>			
	<b>2014</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Budget</b>
<b>NonSpendable</b>			
Prepaid expenditures	\$ 475,065	\$ -	-
<b>Restricted For:</b>			
Emergency (TABOR)	815,440	831,404	852,384
Gifts and grants	103,120	11,279	-
<b>Committed for:</b>			
Capital Projects - MacLaren Hall	-	900,000	900,000
<b>Assigned To:</b>			
Purchases of books and materials	279,121	-	-
McKinley Trust	300,000	300,000	300,000
Purchased contracts	100,762	-	-
<b>Unassigned</b>	<b>3,632,799</b>	<b>5,024,810</b>	<b>5,012,230</b>
<b>Total Fund Balance</b>	<b>\$ 5,706,307</b>	<b>\$ 7,067,492</b>	<b>\$ 7,064,614</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Revenue Summary</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
Taxes	\$ 26,378,649	\$ 26,840,352	\$ 26,899,960	\$ 27,583,827
Intergovernmental	291,251	299,000	299,000	368,982
Fines and Fees	530,364	500,000	502,500	502,500
Interest income	18,692	25,000	22,000	25,000
Other Revenues	359,177	467,468	453,468	456,373
Fund Transfers In	-	919,300	919,300	-
<b>Total Revenues</b>	<b>\$ 27,578,133</b>	<b>\$ 29,051,120</b>	<b>\$ 29,096,228</b>	<b>\$ 28,936,682</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Revenues</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>Taxes</b>				
Current property taxes	\$ 23,978,299	\$ 24,290,297	\$ 24,290,297	\$ 24,926,355
Less: uncollectible taxes	(116,295)	(133,445)	(117,086)	(119,428)
Net property taxes	23,862,004	24,156,852	24,173,211	24,806,927
Abatements and credits	(170,428)	(110,000)	(100,000)	(100,000)
Omitted property tax revenue	2,887	5,000	3,000	3,000
Delinquent taxes	72,755	35,000	30,000	30,000
Interest on delinquent taxes	56,389	45,000	35,000	35,000
Specific ownership taxes	2,546,326	2,700,000	2,750,000	2,800,000
Payment in lieu of taxes	8,716	8,500	8,749	8,900
<b>Total Taxes</b>	<b>26,378,649</b>	<b>26,840,352</b>	<b>26,899,960</b>	<b>27,583,827</b>
<b>Intergovernmental</b>				
Federal funds - E-Rate	158,818	165,000	165,000	225,000
State funds - library materials	132,433	125,000	125,000	143,982
State Funds - other	-	9,000	9,000	-
<b>Total Intergovernmental</b>	<b>291,251</b>	<b>299,000</b>	<b>299,000</b>	<b>368,982</b>
<b>Fines and Fees</b>	<b>530,364</b>	<b>500,000</b>	<b>502,500</b>	<b>502,500</b>
<b>Interest income</b>	<b>18,692</b>	<b>25,000</b>	<b>22,000</b>	<b>25,000</b>
<b>Other Revenues</b>				
Copier charges	55,526	50,000	52,500	52,000
Sale of assets	44,370	46,000	42,000	40,000
Parking lot collections	35,096	31,000	30,000	30,000
Donations	193,628	298,468	298,468	298,873
Meeting room rental	13,287	12,000	10,500	10,500
Other	17,270	30,000	20,000	25,000
<b>Total Other Revenues</b>	<b>359,177</b>	<b>467,468</b>	<b>453,468</b>	<b>456,373</b>
<b>Fund Transfers in</b>				
Penrose Library Renovation Project Fund	-	750,000	750,000	-
North Facility Project Fund	-	169,300	169,300	-
<b>Total Fund Transfers In</b>	<b>-</b>	<b>919,300</b>	<b>919,300</b>	<b>-</b>
<b>Total Revenues</b>	<b>\$ 27,578,133</b>	<b>\$ 29,051,120</b>	<b>\$ 29,096,228</b>	<b>\$ 28,936,682</b>

**Pikes Peak Library District  
General Fund Revenues  
Fiscal Years 2017 - 2016**

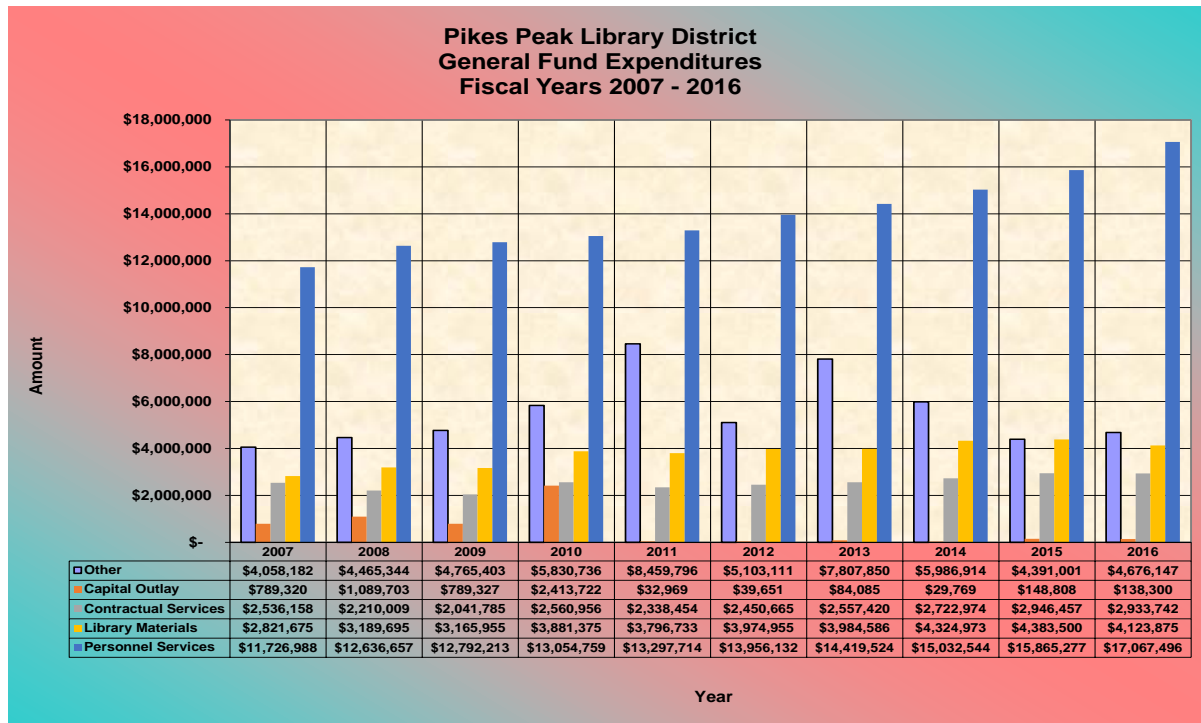


**Pikes Peak Library District  
General Fund Revenues  
Fiscal Years 2007 - 2016**

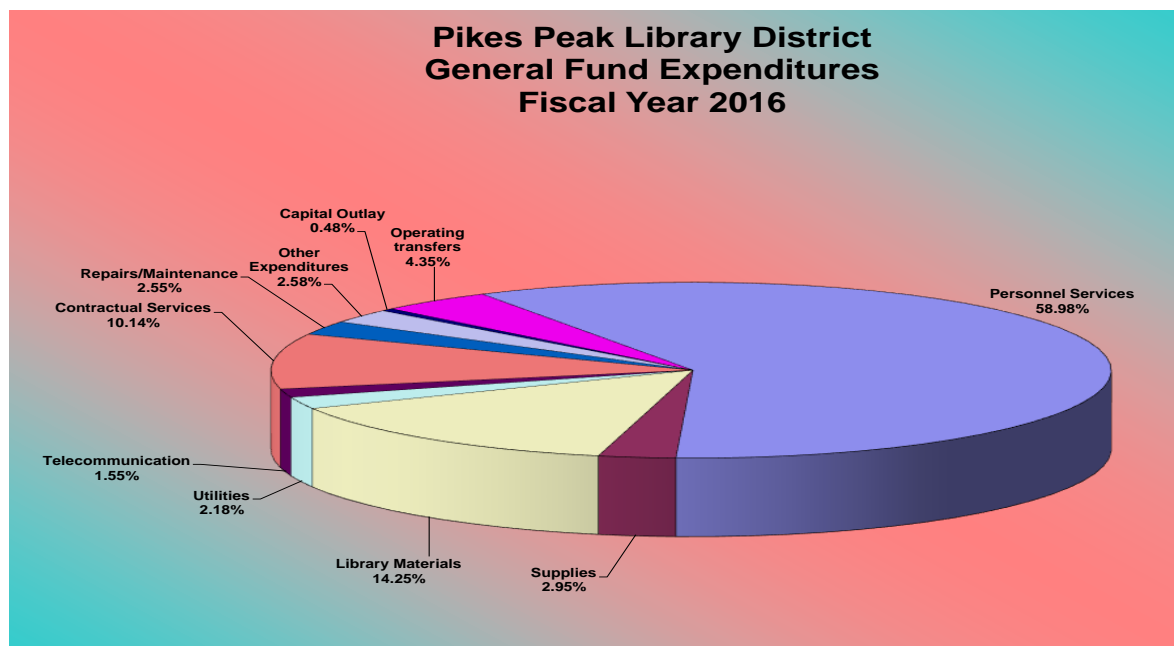


<b>Pikes Peak Library District</b>			
<b>Mill Levy Calculations</b>			
<b>Three-Year Period Ended December 31, 2016</b>			
	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Assessed Valuation</b>			
Gross	\$ 6,028,899,300	6,117,132,700	6,516,617,460
Net	5,994,574,660	6,072,574,360	6,462,627,620
<b>Difference - TIF Districts</b>	<b>\$ 34,324,640</b>	<b>\$ 44,558,340</b>	<b>\$ 53,989,840</b>
<b>Mill Levy - Pikes Peak Library District Budget</b>			
Operating	4.000	4.000	3.828
Property Tax Revenue - Operating	\$ 23,978,299	24,290,297	24,738,939
Abatements - Credits	-	-	0.032
Property Tax Revenue - Abatements and Credits	\$ -	-	206,804
Temporary Tax Credit	-	-	(0.003)
Property Tax Revenue	-	-	(19,388)
<b>Total Mill Levy</b>	<b>4.000</b>	<b>4.000</b>	<b>3.857</b>
<b>Total Property Tax Revenue</b>		<b>24,290,297</b>	<b>24,926,355</b>
<b>Property tax Revenue</b>			
Pikes Peak Library District - Net AV	\$ 23,978,299	\$ 24,290,297	\$ 24,926,355
TIF Districts	137,299	178,233	208,401
<b>Total Property Tax Revenue - Gross AV</b>	<b>\$ 24,115,597</b>	<b>\$ 24,468,531</b>	<b>\$ 25,134,756</b>

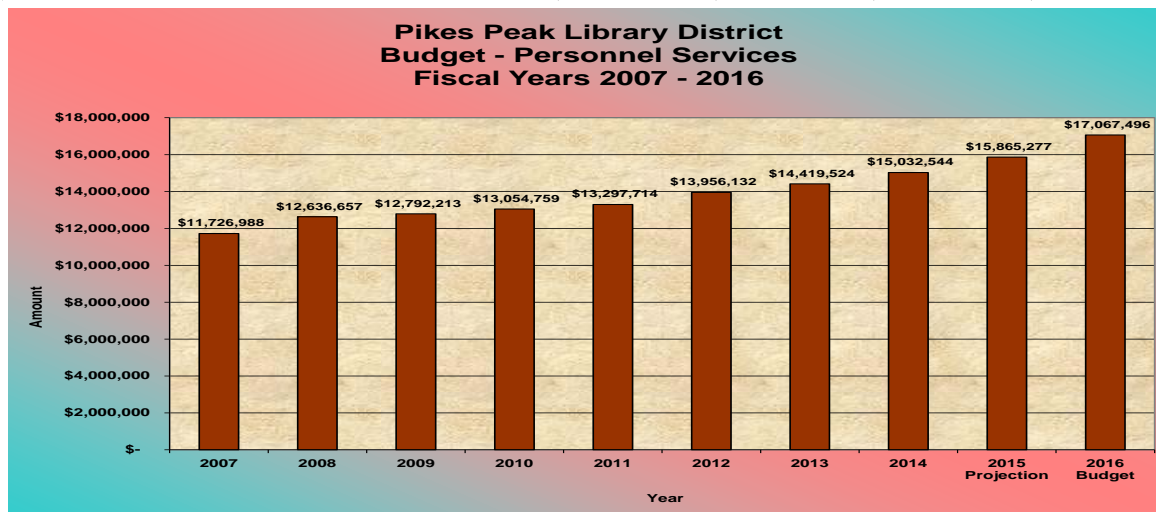
Pikes Peak Library District				
General Fund - Expenditures by Major Account Classification				
Three-Year Period Ended December 31, 2016				
Account	2014 Actual	2015 Budget	2015 Projection	2016 Budget
Personnel Services	\$ 15,032,544	\$ 16,356,673	\$ 15,865,277	\$ 17,067,496
Supplies	607,393	874,191	825,504	852,372
Library Materials	4,324,973	4,383,500	4,383,500	4,123,875
Utilities	587,085	621,855	622,745	631,853
Telecommunication Costs	461,802	462,460	462,460	447,994
Contractual Services	2,722,974	2,957,543	2,946,457	2,933,742
Repairs and Maintenance	547,406	674,866	581,979	737,148
Other Services/Expenditures	694,997	830,050	764,660	747,692
Capital Outlay	29,769	148,808	148,808	138,300
Operating Transfers To Other Funds	3,088,231	1,133,652	1,133,653	1,259,088
<b>Total Expenditures</b>	<b>\$ 28,097,174</b>	<b>\$ 28,443,598</b>	<b>\$ 27,735,043</b>	<b>\$ 28,939,560</b>



Pikes Peak Library District				
General Fund - Expenditures by Major Account Classification - Percentage To Total Budget				
Three-Year Period Ended December 31, 2016				
Account	2014 Actual	2015 Budget	2015 Projection	2016 Budget
Personnel Services	53.50%	57.51%	57.20%	58.98%
Supplies	2.16%	3.07%	2.98%	2.95%
Library Materials	15.39%	15.41%	15.80%	14.25%
Utilities	2.09%	2.19%	2.25%	2.18%
Telecommunication Costs	1.64%	1.63%	1.67%	1.55%
Contractual Services	9.69%	10.40%	10.62%	10.14%
Repairs and maintenance	1.95%	2.37%	2.10%	2.55%
Other Services/Expenditures	2.47%	2.92%	2.76%	2.58%
Capital Outlay	0.11%	0.52%	0.54%	0.48%
Debt Service	0.00%	0.00%	0.00%	0.00%
Operating Transfers To Other Funds	10.99%	3.99%	4.09%	4.35%
<b>Total Expenditures</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>	<b>100.00%</b>

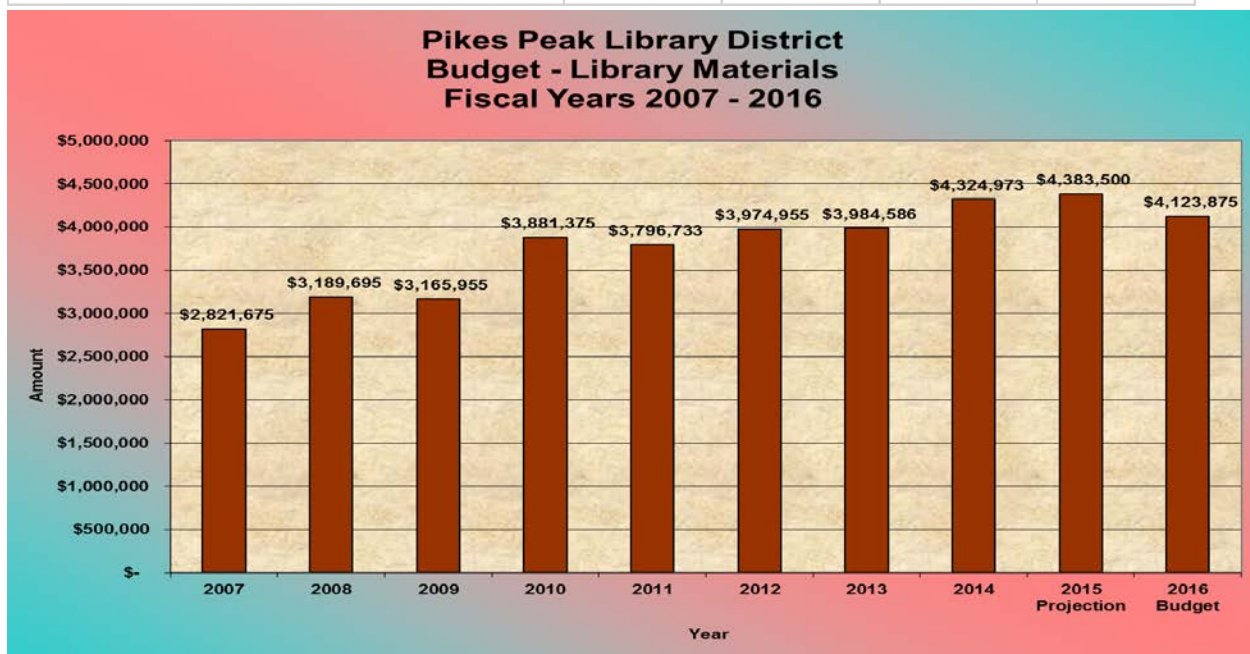


<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Account</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>Personnel Services</b>				
Salaries and wages	\$ 11,580,315	\$ 12,516,427	\$ 12,144,651	\$ 13,112,747
Substitute pay	484,877	534,378	465,510	481,984
FICA	884,700	961,408	943,373	961,566
Retirement contribution	625,481	675,970	659,404	680,992
Health benefits	1,315,566	1,480,000	1,475,000	1,640,000
Unemployment taxes	27,109	40,000	40,000	40,000
Workers compensation	81,985	95,000	90,000	94,500
Tuition reimbursement	25,418	30,000	30,000	30,000
Work study	7,093	23,490	17,339	25,707
<b>Total Personnel Services</b>	<b>15,032,544</b>	<b>16,356,673</b>	<b>15,865,277</b>	<b>17,067,496</b>
<b>Supplies</b>				
Microform	231	2,675	2,000	2,675
Software purchases	153,360	268,440	268,440	299,465
Computer supplies	36,184	35,000	35,000	40,000
Processing supplies	57,898	150,980	150,980	135,000
General supplies	359,720	417,096	369,084	375,232
<b>Total Supplies</b>	<b>607,393</b>	<b>874,191</b>	<b>825,504</b>	<b>852,372</b>





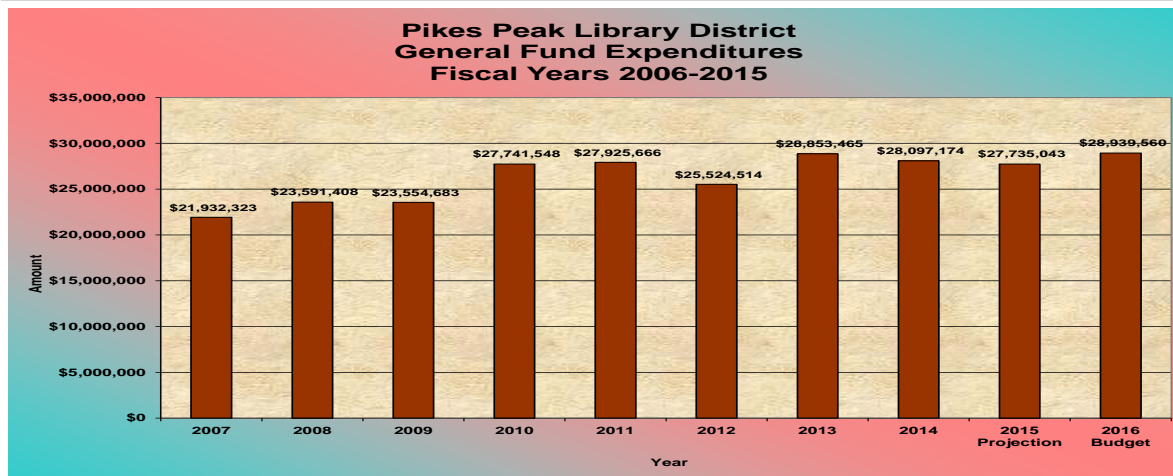
Pikes Peak Library District General Fund - Expenditures by Account Three-Year Period Ended December 31, 2016				
Account	2014 Actual	2015 Budget	2015 Projection	2016 Budget
<b>Library Materials</b>				
Books	3,757,091	3,771,279	3,771,279	3,509,775
Microforms	16,005	10,000	10,000	10,000
Periodicals	116,162	129,926	129,926	125,000
Serials	23,490	45,709	45,709	38,000
Electronic databases/on-line services	412,225	426,586	426,586	441,100
<b>Total Library Materials</b>	<b>4,324,973</b>	<b>4,383,500</b>	<b>4,383,500</b>	<b>4,123,875</b>
<b>Utilities</b>				
Gas	77,314	94,600	95,213	99,713
Electric	418,644	436,135	436,135	437,635
Water and sewer	91,127	91,120	91,397	94,505
<b>Total Utilities</b>	<b>587,085</b>	<b>621,855</b>	<b>622,745</b>	<b>631,853</b>
<b>Telecommunication Costs</b>				
Telecommunication costs	461,802	462,460	462,460	447,994
<b>Total Telecommunication Costs</b>	<b>461,802</b>	<b>462,460</b>	<b>462,460</b>	<b>447,994</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Account</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>Contractual Services</b>				
Audit fees	32,185	38,500	38,500	39,500
Legal fees	51,769	50,000	50,000	50,000
Microfilming services	14,759	24,525	19,600	19,600
Consultant fees	102,831	105,795	99,960	135,000
Contract cataloging	36,082	74,021	74,021	72,600
Trash removal	14,289	15,205	19,725	21,636
Copier charges	30,971	33,000	38,500	40,000
Delivery services	167,037	171,438	171,438	174,867
Janitorial services	317,743	384,500	384,500	387,200
Security services	35,221	-	-	-
Computer agreements	272,382	349,959	349,959	318,654
Internal databases	34,000	30,600	30,600	-
Collection agency charges	47,578	47,500	45,000	42,500
External printing	-	88,000	88,000	101,000
Programming costs	150,756	241,475	235,286	259,978
Insurance	151,975	160,000	168,363	172,500
Facilities rental/CAM	831,431	703,055	693,035	648,098
Parking	43,162	42,000	42,000	43,624
Treasurer's fees	359,911	364,495	364,495	371,785
Storage space	15,528	17,400	17,400	18,200
Employee Assistance Program	13,364	16,075	16,075	17,000
<b>Total Contractual Services</b>	<b>2,722,974</b>	<b>2,957,543</b>	<b>2,946,457</b>	<b>2,933,742</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Account</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>Repairs and Maintenance</b>				
Telephone/telecommunication maintenance	59,629	134,500	134,500	106,000
Building repair	130,610	130,639	81,940	130,600
Furniture repair	24,485	30,709	25,306	34,000
Equipment repair	13,144	18,350	16,236	19,850
Equipment maintenance	33,176	45,606	43,350	114,098
Grounds maintenance	58,594	60,150	60,150	69,200
HVAC maintenance	127,818	148,048	114,684	152,850
Vehicle operating costs	46,553	55,750	55,750	55,750
Burglar and fire alarm system maintenance	53,397	51,114	50,063	54,800
<b>Total Repairs and Maintenance</b>	<b>547,406</b>	<b>674,866</b>	<b>581,979</b>	<b>737,148</b>
<b>Other Services/Expenditures</b>				
Mileage reimbursement expenses	55,363	69,582	65,700	68,259
Advertising	20,165	18,656	18,656	15,750
Employee recruitment	33,966	69,075	69,075	34,075
Testing	1,379	500	500	500
Dues	31,705	42,062	32,172	29,542
Merchandising/book displays	1,890	9,500	9,500	5,500
Employee recognition	2,798	4,000	4,000	4,000
Board of Trustees	1,384	2,000	1,750	2,000
Marketing promotions	67,619	80,226	67,820	45,000
Training	50,291	101,014	78,663	98,413
Signage	5,396	5,000	5,000	12,000

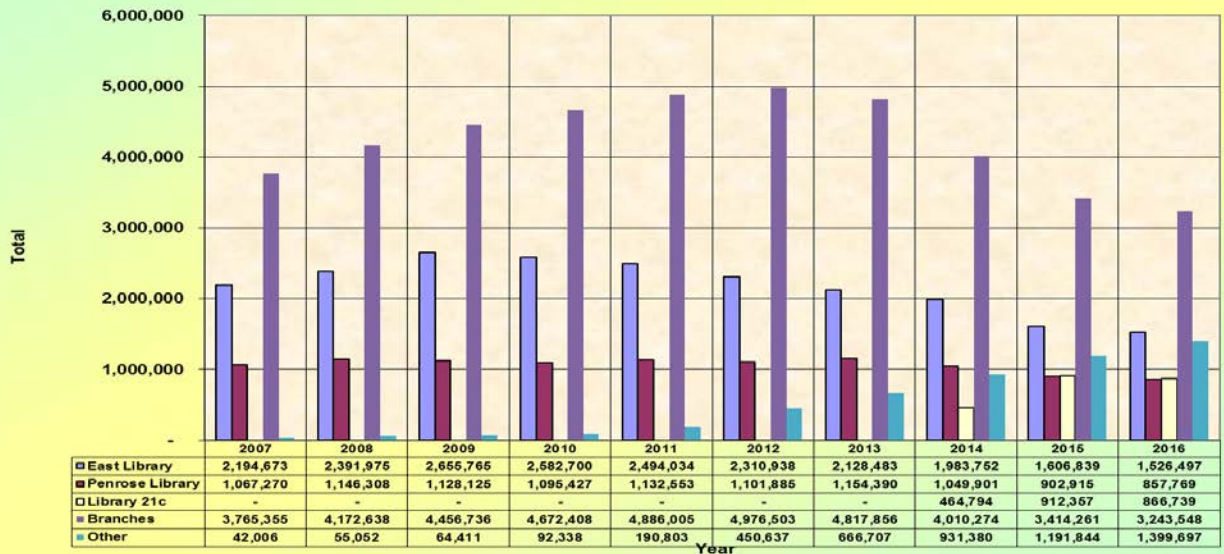
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Account</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>Other Services/Expenditures continued</b>				
Volunteer & Library card program	1,277	4,900	4,900	5,900
Safety	9,652	20,000	15,000	18,500
Summer Reading Club prizes	34,584	34,100	31,754	37,306
Summer Reading Club party	2,590	2,600	2,045	2,600
Postage	87,806	99,000	94,000	94,000
Bindery	5,140	5,000	5,000	5,000
Administrative support - PPLD Foundation	191,672	175,674	175,674	180,000
Other	90,320	87,161	83,451	89,347
<b>Total Other Services/Expenditures</b>	<b>694,997</b>	<b>830,050</b>	<b>764,660</b>	<b>747,692</b>
<b>Capital Outlay</b>				
Other capital projects	29,769	148,808	148,808	138,300
<b>Total Capital Outlay</b>	<b>29,769</b>	<b>148,808</b>	<b>148,808</b>	<b>138,300</b>
<b>Operating Transfers To Other Funds</b>				
East Library Renovation	1,272,261	42,320	42,321	27,500
Penrose Library Renovation	1,242,016	23,000	23,000	87,000
North Facility Project Fund	45,000	27,200	27,200	92,150
Capital Reserve	528,954	1,041,132	1,041,132	1,052,438
<b>Total Operating Transfers To Other Funds</b>	<b>3,088,231</b>	<b>1,133,652</b>	<b>1,133,653</b>	<b>1,259,088</b>
<b>Total Expenditures, Operating Transfers To Other Funds and Other Financing Uses</b>	<b>\$ 28,097,174</b>	<b>\$ 28,443,598</b>	<b>\$ 27,735,043</b>	<b>\$ 28,939,560</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>DIRECTOR</b>				
Salaries and wages	\$ 175,384	\$ 173,701	\$ 173,701	\$ 195,701
FICA charges	12,859	13,288	13,288	14,927
Retirement contributions	13,213	13,896	13,896	15,656
Office supplies	616	3,000	1,000	2,000
Other operating supplies	-	1,000	500	1,000
Mileage reimbursement expenses	287	2,500	500	2,000
Dues	250	2,000	-	1,500
Business functions	791	2,000	500	1,000
Board of Trustees expenses	1,384	2,000	1,750	2,000
Training	2,385	5,000	1,000	3,000
Leadership Pikes Peak	-	2,500	3,149	3,500
Other expenses	778	2,000	500	1,000
<b>Total Director</b>	<b>\$ 207,947</b>	<b>\$ 222,885</b>	<b>\$ 209,784</b>	<b>\$ 243,284</b>
<b>Authorized Positions</b>				
		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalent (FTE's)</b>		2.00	2.00	2.00
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		2	2	2
<b>MLS FTE's</b>		1.00	1.00	1.00

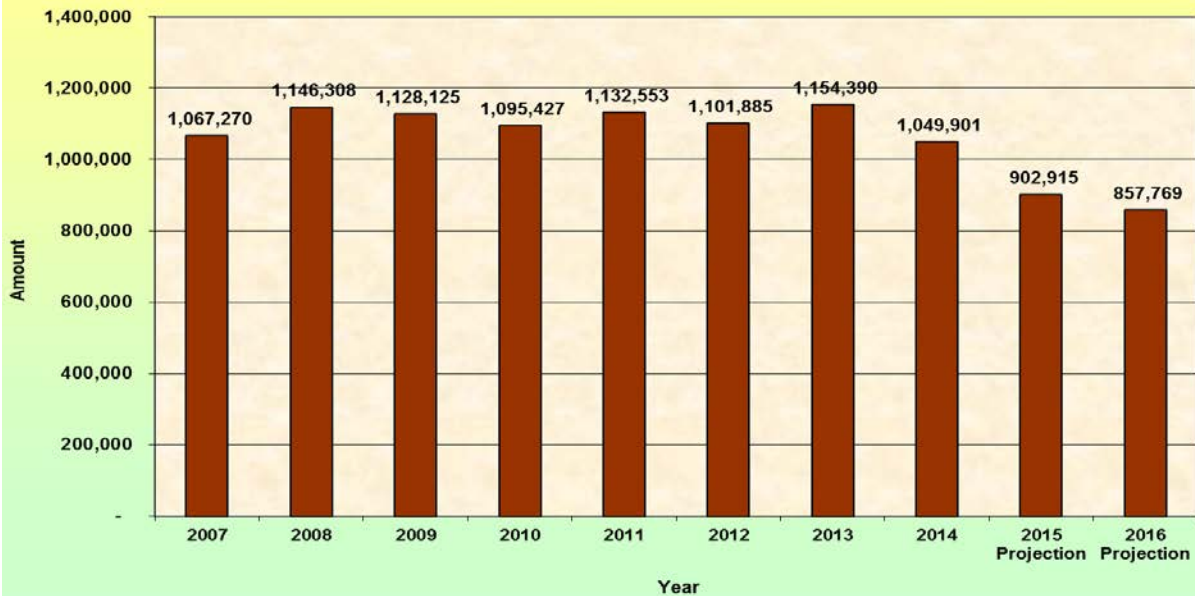
Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
Account	2014 Actual	2015 Budget	2015 Projection	2016 Budget
<b>PUBLIC SERVICES</b>				
<b>Administration</b>				
Salaries and wages	\$ 189,500	\$ 85,010	\$ 60,573	\$ 85,010
Seasonal substitute pay	-	1,000	500	1,000
FICA charges	14,089	6,503	4,612	6,503
Retirement contributions	14,925	6,801	4,837	6,801
Office supplies	3,209	3,300	1,800	3,300
Training	22,065	37,000	25,000	39,463
Mileage reimbursement expenses	15,356	19,400	19,400	19,400
<b>Total Administration</b>	<b>\$ 259,144</b>	<b>\$ 159,014</b>	<b>\$ 116,722</b>	<b>\$ 161,477</b>
<b>Authorized Positions</b>				
		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		3.00	1.00	1.00
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		3	1	1
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>3</b>	<b>1</b>	<b>1</b>
<b>MLS FTE's</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Customer Service Team</b>				
General supplies	\$ 111	\$ 250	\$ 250	\$ 250
Training	365	500	500	500
<b>Total Customer Service Team</b>	<b>\$ 476</b>	<b>\$ 750</b>	<b>\$ 750</b>	<b>\$ 750</b>

**Pikes Peak Library District  
Circulation - East, Penrose and Branch Libraries  
Fiscal Years 2007 - 2016**

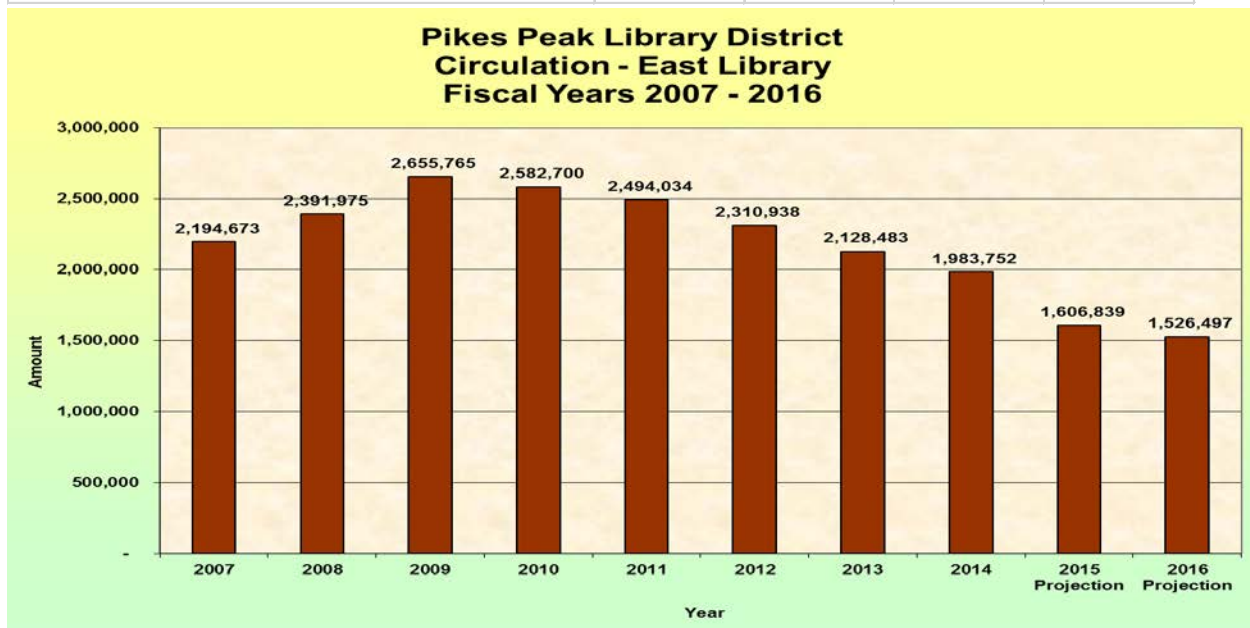


Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
Account	2014 Actual	2015 Budget	2015 Projection	2016 Budget
<b>PUBLIC SERVICES</b>				
<b>Adult Services - Penrose</b>				
Salaries and wages	\$ 798,865	832,889	834,794	833,262
Substitute pay	49,831	42,796	39,000	39,000
FICA charges	61,676	64,006	62,889	63,745
Retirement contributions	49,339	52,897	52,886	52,897
Office supplies	6,181	7,500	7,500	5,000
Toner	-	-	-	10,000
Other operating supplies	2,065	4,094	4,094	4,094
Merchandising	126	500	500	500
Programming	-	-	-	5,000
Mileage reimbursement expenses	3,448	3,700	3,700	3,700
<b>Total Adult Services - Penrose</b>	<b>\$ 971,531</b>	<b>\$ 1,008,382</b>	<b>\$ 1,005,363</b>	<b>\$ 1,017,198</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		20.24	20.24	20.24
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		15	15	15
Half-time (20 - 39 hours per week)		10	10	10
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		25	25	25
<b>MLS FTE's</b>		7.50	7.50	7.50

**Pikes Peak Library District  
Circulation - Penrose Library  
Fiscal Years 2007 - 2016**



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
Account	2014 Actual	2015 Budget	2015 Projection	2016 Budget
<b>PUBLIC SERVICES</b>				
<b>Adult Services - ELIC</b>				
Salaries and wages	\$ 647,937	651,381	646,357	702,729
Substitute pay	35,631	41,186	41,186	31,973
Work study costs	-	5,151	2,000	6,868
FICA charges	50,046	50,652	50,951	53,759
Retirement contributions	44,668	45,980	44,610	48,942
Microform supplies	-	1,500	1,500	1,500
General supplies - Makerspace	-	-	-	4,000
Office supplies	9,788	10,000	10,000	13,000
On-line database services	-	294,734	294,734	309,248
Other operating supplies	2,143	5,500	5,500	5,500
Merchandising	127	500	500	500
Mileage reimbursement expenses	2,297	3,311	3,311	3,311
Programming costs	4,564	9,948	9,948	10,000
Programming costs - Libexpl	-	-	-	5,000
Programming costs - Mountain of Authors	3,011	3,352	3,352	4,500
<b>Total Adult Services - ELIC</b>	<b>\$ 800,212</b>	<b>\$ 1,123,195</b>	<b>\$ 1,113,949</b>	<b>\$ 1,200,830</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalent (FTE's)</b>		15.80	16.80	16.80
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		13	14	14
Half-time (20 - 39 hours per week)		5	5	5
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		18	19	19
<b>MLS FTE's</b>		8.00	8.00	8.00





Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
Account	2014 Actual	2015 Budget	2015 Projection	2016 Budget
<b>PUBLIC SERVICES</b>				
<b>Adult Services - Library 21C</b>				
Salaries and wages	\$ 185,499	\$ 308,994	\$ 307,018	\$ 307,788
Substitute pay	5,901	20,000	8,000	20,000
FICA charges	13,418	23,638	23,068	23,546
Retirement contributions	11,801	19,020	18,786	18,971
Office supplies	2,534	5,800	5,800	4,250
Other operating supplies	349	3,966	3,966	3,500
Programming costs - teen	2,285	2,938	2,938	3,800
Programming costs - adult	1,430	4,000	4,000	4,000
Mileage reimbursement expenses	1,132	2,500	2,000	2,500
Merchandising	16	500	500	500
<b>Total Adult Services - Library 21C</b>	<b>\$ 224,365</b>	<b>\$ 391,356</b>	<b>\$ 376,076</b>	<b>\$ 388,855</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalent (FTE's)</b>		8.25	8.25	8.25
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		4	4	4
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		10	10	10
<b>MLS FTE's</b>		3.00	3.00	3.00

**Pikes Peak Library District  
Circulation - Library 21c  
Fiscal Years 2007 - 2016**



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Computer Commons - Library 21C</b>				
Salaries and wages	\$ 188,488	362,794	338,895	362,190
Workstudy	-	2,500	2,500	2,500
Substitute pay	6,160	30,000	13,000	14,820
FICA charges	14,251	27,754	25,459	27,707
Retirement contributions	11,797	20,535	19,016	22,940
Office supplies	5,847	19,000	17,500	17,500
Other operating supplies	1,732	3,618	3,618	4,000
Makerspace consumables	-	10,000	10,000	10,000
Personal services contracts	1,400	13,600	13,600	9,600
Programming costs	3,534	12,411	10,000	12,000
Merchandising	162	500	500	500
Mileage reimbursement expenses	355	3,000	1,500	3,000
<b>Total Computer Commons - Library 21C</b>	<b>\$ 233,726</b>	<b>\$ 505,712</b>	<b>\$ 455,588</b>	<b>\$ 486,757</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		9.00	9.50	9.50
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		6	7	7
Half-time (20 - 39 hours per week)		6	5	5
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		12	12	12
<b>MLS FTE's</b>		4.00	4.00	4.00

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Children's - Districtwide</b>				
General supplies	\$ -	\$ -	\$ -	\$ 3,650
Family Place supplies	-	-	-	4,000
Programming costs	-	-	-	3,960
Programming costs	-	-	-	21,500
Springbreak programming costs	-	-	-	9,000
Family Fun programming costs	-	-	-	9,800
Translation services	-	-	-	2,000
Summer Reading Club party	-	-	-	2,600
Summer Reading Club	-	-	-	25,000
Summer Reading Club	-	-	-	6,306
<b>Total Children's Districtwide</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 87,816</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Children's - Penrose</b>				
Salaries and wages	\$ 296,496	291,741	289,572	291,741
Substitute pay	5,501	5,000	5,000	5,000
Temporary labor	2,993	3,000	3,000	3,000
Work study costs	-	1,739	1,739	1,739
FICA charges	22,229	22,318	22,078	22,318
Retirement contributions	19,449	19,725	19,667	19,725
Office supplies	1,494	1,500	1,500	1,500
Other operating supplies	5,060	6,715	6,000	1,500
Summer Reading Club party	2,590	2,600	2,045	-
Programming costs	6,821	10,300	10,300	500
Translation Services	1,212	2,000	1,000	-
Mileage reimbursement expenses	3,913	3,000	3,000	3,000
<b>Total Children's Penrose</b>	<b>\$ 367,758</b>	<b>\$ 369,638</b>	<b>\$ 364,901</b>	<b>\$ 350,023</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		6.12	6.12	6.12
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		5	5	5
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>7</b>	<b>7</b>	<b>7</b>
<b>MLS FTE's</b>		<b>3.62</b>	<b>3.62</b>	<b>3.62</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Children's - ELIC</b>				
Salaries and wages	\$ 303,843	301,718	304,553	305,926
Substitute pay	8,760	12,458	12,458	12,500
Temporary labor	3,444	3,511	3,511	3,511
Work study costs	1,191	2,000	2,000	2,000
FICA charges	22,845	23,403	23,087	23,403
Retirement contributions	17,291	17,497	17,062	17,497
Office supplies	1,950	1,500	1,200	1,500
Other operating supplies	2,846	2,894	2,894	2,894
Mileage reimbursement expenses	2,036	2,132	2,132	2,132
Programming costs	10,703	8,000	8,000	2,000
Summer Reading Club				
Prizes for main game	25,995	25,000	22,654	-
Publicity and printing costs	6,684	6,306	1,000	-
Programming costs	24,260	26,000	23,122	-
<b>Total Children's ELIC</b>	<b>\$ 431,848</b>	<b>\$ 432,419</b>	<b>\$ 423,673</b>	<b>\$ 373,363</b>
<b>Authorized Positions</b>				
		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		6.82	6.82	6.82
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		5	5	5
Half-time (20 - 39 hours per week)		3	3	3
Part-time (1-19 hours per week)		1	1	1
<b>Total Authorized Positions</b>		9	9	9
<b>MLS FTE's</b>		3.62	3.62	3.62

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Children Services - Library 21C</b>				
Salaries and wages	\$ 132,459	\$ 288,480	\$ 265,711	\$ 289,562
Temporary work	2,422	3,600	3,600	3,600
Substitute pay	7,369	8,120	8,120	8,120
Work study costs	372	2,000	2,000	2,000
FICA charges	10,732	22,069	20,855	22,151
Retirement contributions	8,564	18,702	16,782	18,788
Office supplies	2,070	2,500	2,500	2,500
Other operating supplies	1,923	3,311	2,900	2,900
Programming costs	1,107	8,489	8,489	2,000
Mileage reimbursement expenses	686	3,000	2,500	3,000
Merchandising	141	-	-	-
<b>Total Children's Library 21C</b>	<b>\$ 167,845</b>	<b>\$ 360,271</b>	<b>\$ 333,457</b>	<b>\$ 354,621</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		6.88	7.88	7.88
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		5	6	6
Half-time (20 - 39 hours per week)		3	3	3
Part-time (1-19 hours per week)		1	1	1
<b>Total Authorized Positions</b>		9	10	10
<b>MLS FTE's</b>		3.00	3.00	3.00

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>ILL</b>				
Work-study	\$ 3,639	\$ 7,000	\$ 4,000	\$ 7,000
Office supplies	2,473	2,500	1,500	2,500
Other operating supplies	2,321	3,500	3,000	3,500
OCLC on-line charges	40,643	44,000	44,000	44,000
ILL borrowing expenses	3,974	5,000	4,000	5,000
<b>Total ILL</b>	<b>\$ 53,050</b>	<b>\$ 62,000</b>	<b>\$ 56,500</b>	<b>\$ 62,000</b>
<b>PUBLIC SERVICES</b>				
<b>Teen Services</b>				
Programming costs	22,183	21,659	21,659	33,179
<b>Total Teen Services</b>	<b>\$ 22,183</b>	<b>\$ 21,659</b>	<b>\$ 21,659</b>	<b>\$ 33,179</b>
<b>PUBLIC SERVICES</b>				
<b>Adult Reading Programs</b>				
Programming costs	\$ 12,000	\$ 13,000	\$ 13,000	\$ 13,000
<b>PUBLIC SERVICES</b>				
<b>Senior Services</b>				
Programming costs	\$ 4,810	\$ 5,000	\$ 5,000	\$ 6,000

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Special Collections</b>				
Salaries and wages	\$ 447,682	441,464	435,097	441,464
Substitute pay	3,930	5,113	5,113	5,113
FICA charges	33,133	33,772	32,130	33,772
Retirement contributions	22,450	22,905	22,905	22,905
Microform supplies	231	1,175	500	1,175
Office supplies	2,183	-	-	-
Other operating supplies	1,040	2,700	2,700	3,100
Photo archive supplies	4,815	5,043	5,043	6,009
Archive supplies	3,809	3,737	3,737	3,860
Microfilming services	14,759	24,525	19,600	19,600
Dues	352	502	502	502
Mileage reimbursement expenses	4,173	750	750	750
Programming costs	2,077	2,570	2,570	2,570
<b>Total Special Collections</b>	<b>\$ 540,634</b>	<b>\$ 544,256</b>	<b>\$ 530,647</b>	<b>\$ 540,820</b>
<b>Authorized Positions</b>				
		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		9.25	9.25	9.25
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		5	5	5
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		13	13	13
<b>MLS FTE's</b>		5.00	5.00	5.00



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Shelving - Penrose</b>				
Salaries and wages	\$ 132,875	151,298	122,964	151,552
Temporary labor	-	3,436	3,436	2,629
Substitute pay	4,100	3,672	3,672	3,672
FICA charges	10,393	11,574	9,821	11,594
<b>Total Shelving - Penrose</b>	<b>\$ 147,368</b>	<b>\$ 169,980</b>	<b>\$ 139,893</b>	<b>\$ 169,447</b>
<b>Authorized Positions</b>				
<b>Total Full Time Equivalents (FTE's)</b>		<b>7.99</b>	<b>7.99</b>	<b>7.99</b>
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		10	10	10
Part-time (1-19 hours per week)		7	7	7
<b>Total Authorized Positions</b>		<b>17</b>	<b>17</b>	<b>17</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>
<b>Shelving - East</b>				
Salaries and wages	\$ 298,958	284,947	275,167	284,783
Temporary labor	-	7,080	3,600	3,610
Substitute pay	10,080	7,982	7,982	7,982
FICA charges	23,393	21,798	21,397	21,786
Retirement contributions	4,173	3,188	3,188	3,188
Office supplies	549	775	600	600
<b>Total Shelving - East</b>	<b>\$ 337,153</b>	<b>\$ 325,770</b>	<b>\$ 311,934</b>	<b>\$ 321,949</b>
<b>Authorized Positions</b>				
<b>Total Full Time Equivalents (FTE's)</b>		<b>13.70</b>	<b>13.70</b>	<b>13.70</b>
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		1	1	1
Half-time (20 - 39 hours per week)		17	17	17
Part-time (1-19 hours per week)		10	10	10
<b>Total Authorized Positions</b>		<b>28</b>	<b>28</b>	<b>28</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Shelving - 21C</b>				
Salaries and wages	\$ 39,615	100,913	79,975	102,761
Temporary work	-	6,940	6,940	6,940
Substitute pay	9,392	7,000	7,000	7,000
FICA charges	3,740	7,720	7,047	7,861
Office supplies	1,129	1,500	500	500
<b>Total Shelving - 21C</b>	<b>\$ 53,876</b>	<b>\$ 124,073</b>	<b>\$ 101,462</b>	<b>\$ 125,062</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalent (FTE's)</b>		5.18	5.55	5.55
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		7	7	7
Part-time (1-19 hours per week)		5	5	5
<b>Total Authorized Positions</b>		<b>12</b>	<b>12</b>	<b>12</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>

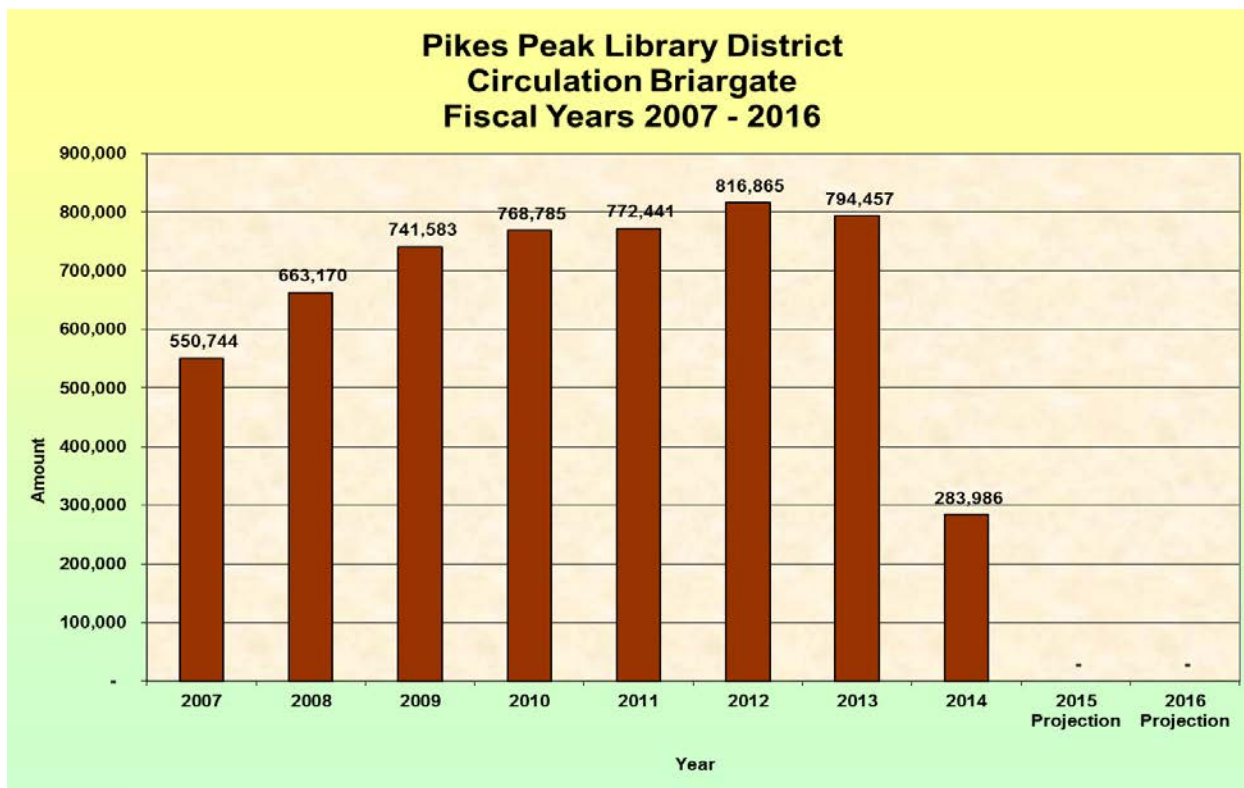
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Circulation - Penrose</b>				
Salaries and wages	\$ 284,110	297,318	285,836	296,569
Temporary labor	-	4,451	4,451	4,540
Substitute pay	15,297	14,025	14,025	15,800
FICA charges	22,343	22,745	22,270	22,688
Retirement contributions	13,903	14,781	14,013	14,721
Office supplies	1,260	1,500	1,500	1,500
<b>Total Circulation - Penrose</b>	<b>\$ 336,913</b>	<b>\$ 354,820</b>	<b>\$ 342,095</b>	<b>\$ 355,818</b>
<b>Authorized Positions</b>				
		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		11.62	11.74	11.74
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		7	7	7
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		1	3	3
<b>Total Authorized Positions</b>		<b>16</b>	<b>18</b>	<b>18</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>
<b>Circulation - ELIC</b>				
Salaries and wages	\$ 525,645	560,104	552,876	568,336
Temporary labor	3,668	4,406	4,406	4,540
Substitute pay	23,941	15,500	13,500	15,800
FICA charges	41,182	42,848	42,973	43,478
Retirement contributions	21,908	23,078	23,417	23,078
Office supplies	840	1,700	1,700	1,700
Other operating supplies	37,329	73,113	50,000	50,000
Courier services costs	167,037	171,438	171,438	174,867
Equipment rental	2,635	-	-	-
Mileage reimbursement expenses	2,306	2,500	2,500	2,500
<b>Total Circulation - ELIC</b>	<b>\$ 826,491</b>	<b>\$ 894,687</b>	<b>\$ 862,810</b>	<b>\$ 884,299</b>
<b>Authorized Positions</b>				
		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		20.22	20.62	20.62
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		9	9	9
Half-time (20 - 39 hours per week)		14	15	15
Part-time (1-19 hours per week)		7	7	7
<b>Total Authorized Positions</b>		<b>30</b>	<b>31</b>	<b>31</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>Circulation - Library 21C</b>				
Salaries and wages	\$ 87,774	175,601	166,731	166,832
Temporary work	-	8,812	8,812	4,540
Substitute pay	12,290	13,500	13,500	14,750
Work study costs	-	3,100	3,100	3,600
FICA charges	7,344	13,433	12,755	12,763
Retirement contributions	2,296	4,686	4,686	4,686
Office supplies	1,200	1,500	1,000	1,500
Other operating supplies	-	1,000	-	-
Mileage reimbursement expenses	-	696	696	696
<b>Total Circulation - Library 21C</b>	<b>\$ 110,904</b>	<b>\$ 222,328</b>	<b>\$ 211,280</b>	<b>\$ 209,367</b>
<b>Authorized Positions</b>				
		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalent (FTE's)</b>		6.50	6.50	6.50
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>10</b>	<b>10</b>	<b>10</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>LitSource</b>				
Salaries and wages	\$ 101,933	138,274	120,729	138,274
Substitute pay	100	500	500	500
FICA charges	7,358	10,578	8,499	10,578
Retirement contributions	5,528	6,834	6,632	6,834
Office supplies	322	1,800	1,800	2,300
Other operating supplies	295	-	-	-
Learn English supplies	-	-	-	1,000
Mileage reimbursement expenses	95	420	420	420
Software	-	2,000	2,000	2,000
Advertising costs	-	750	750	750
Dues	-	500	500	500
Printing	-	3,000	3,000	1,000
Translation	828	1,200	1,200	700
Volunteer program costs	109	1,200	1,200	2,200
<b>Total LitSource</b>	<b>\$ 116,568</b>	<b>\$ 167,056</b>	<b>\$ 147,230</b>	<b>\$ 167,056</b>
<b>Authorized Positions</b>				
		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		3.45	4.20	4.20
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		2	3	3
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>4</b>	<b>5</b>	<b>5</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>

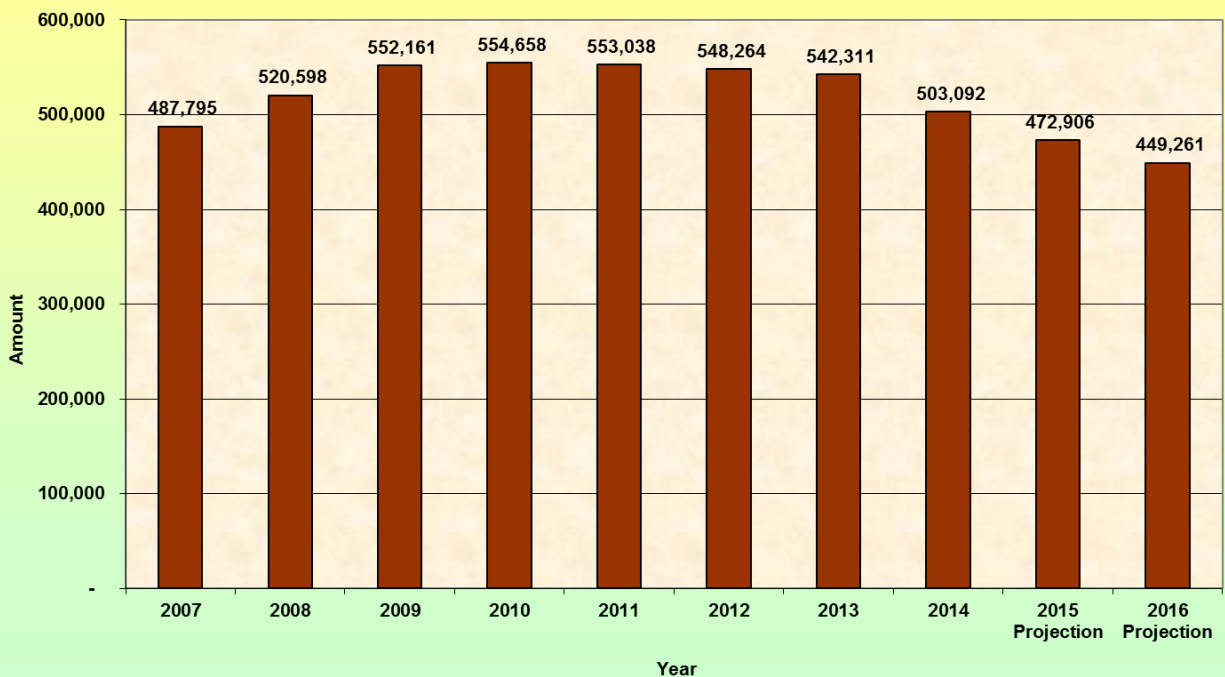
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Security</b>				
Salaries and wages	\$ 301,797	371,176	371,176	370,937
Substitute pay	51,668	30,000	30,000	30,000
FICA charges	26,565	28,395	28,395	28,377
Retirement contributions	18,195	23,675	23,675	23,675
Office supplies	4,420	-	-	-
Other operating supplies	10,705	11,640	11,640	11,640
Security Contract Services				
Penrose	19,922	-	-	-
New Facility	4,925	-	-	-
Ruth Holley	5,160	-	-	-
Sand Creek	5,214	-	-	-
Mileage reimbursement expenses	1,468	2,700	2,700	2,700
<b>Total Facilities - Security</b>	<b>\$ 450,039</b>	<b>\$ 467,586</b>	<b>\$ 467,586</b>	<b>\$ 467,329</b>
<b>Authorized Positions</b>				
		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		11.00	13.00	13.00
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		8	10	10
Half-time (20 - 39 hours per week)		7	6	6
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		15	16	16
<b>MLS FTE's</b>		-	-	-

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
Account	2014 Actual	2015 Budget	2015 Projection	2016 Budget
<b>PUBLIC SERVICES</b>				
<b>Briargate Branch</b>				
Salaries and wages	\$ 160,992	-	-	\$ -
Substitute pay	17,144	-	-	-
Work-study	921	-	-	-
FICA charges	13,614	-	-	-
Retirement contributions	3,789	-	-	-
Office supplies	1,731	-	-	-
Other operating supplies	453	-	-	-
Programming costs	1,493	-	-	-
Other costs	2,507	-	-	-
<b>Total Briargate Branch</b>	<b>\$ 202,644</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		-	-	-
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		-	-	-
<b>MLS FTE's</b>		-	-	-



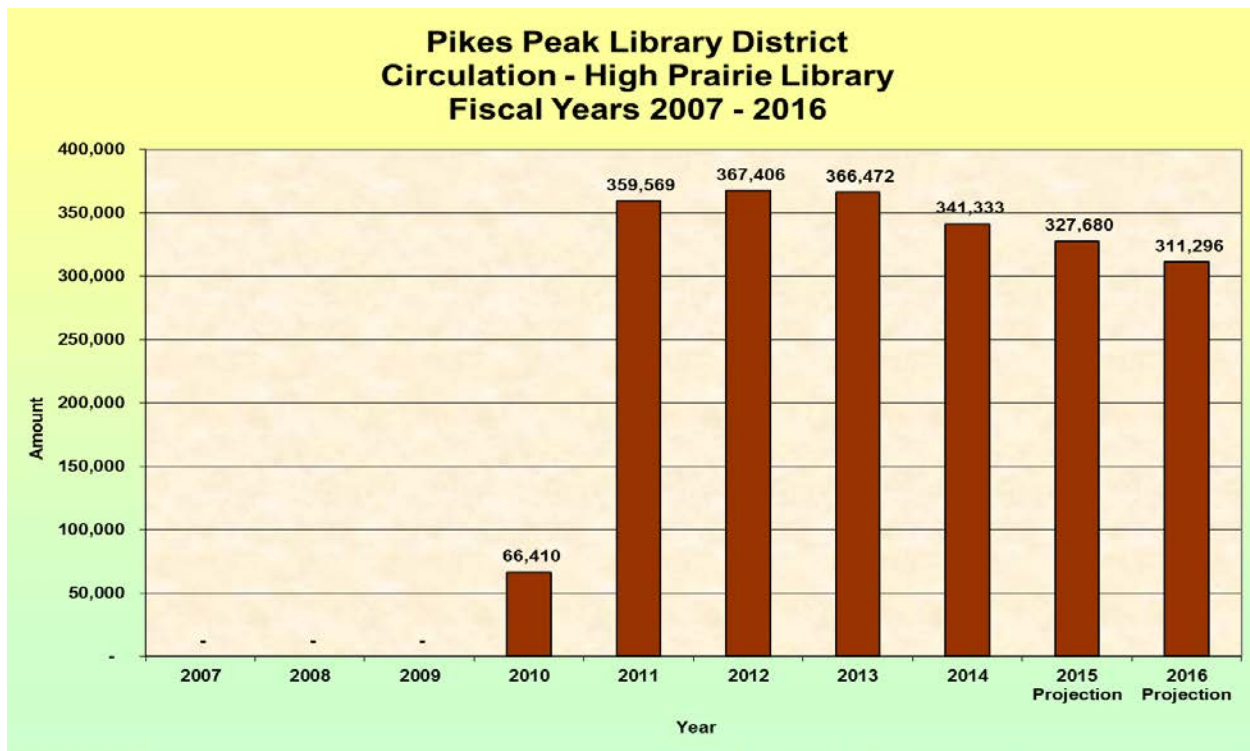
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Cheyenne Mountain Branch</b>				
Salaries and wages	\$ 352,710	350,886	356,651	342,194
Substitute pay	23,367	22,000	22,000	22,000
FICA charges	27,682	26,843	27,720	26,177
Retirement contributions	14,407	14,696	14,662	14,047
Office supplies	275	6,500	6,500	6,500
Other operating supplies	6,125	-	-	-
<b>Total Cheyenne Mountain Branch</b>	<b>\$ 424,566</b>	<b>\$ 420,925</b>	<b>\$ 427,533</b>	<b>\$ 410,918</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		10.93	10.93	10.93
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		9	9	9
Part-time (1-19 hours per week)		5	5	5
<b>Total Authorized Positions</b>		<b>18</b>	<b>18</b>	<b>18</b>
<b>MLS FTE's</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**Pikes Peak Library District  
Circulation - Cheyenne Mountain Branch  
Fiscal Years 2007 - 2016**



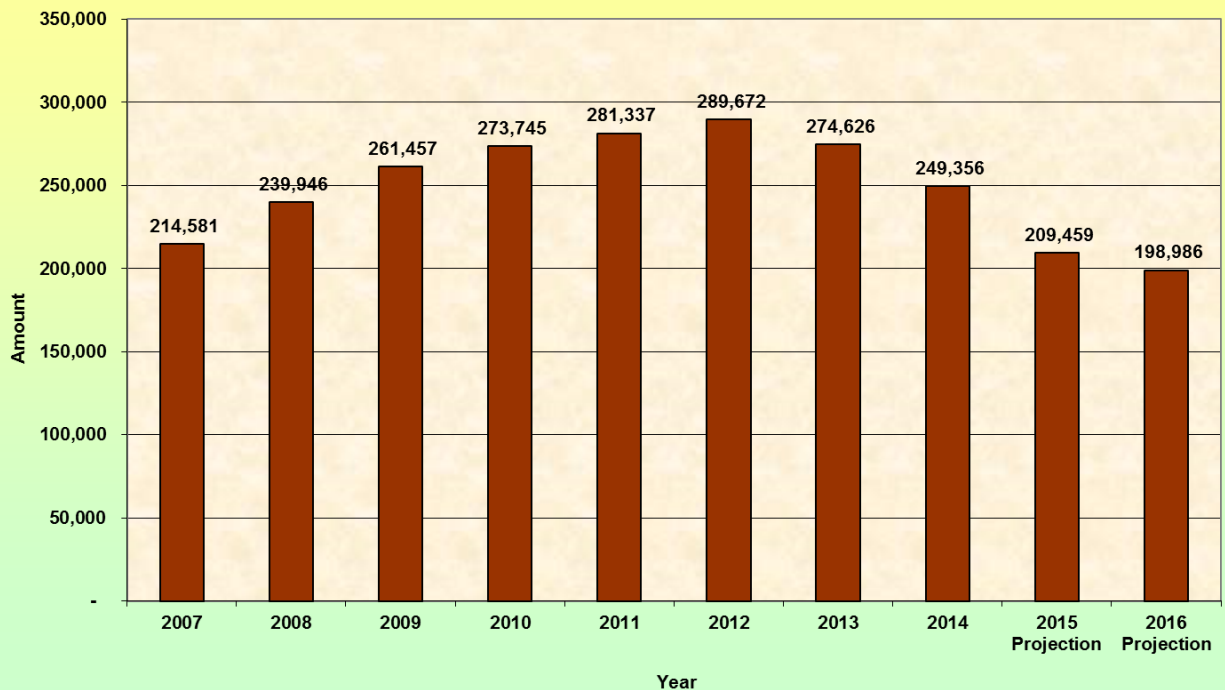


Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
Account	2014 Actual	2015 Budget	2015 Projection	2016 Budget
<b>PUBLIC SERVICES</b>				
<b>High Prairie</b>				
Salaries and wages	\$ 228,280	240,638	240,527	240,638
Substitute pay	22,340	15,897	18,000	18,000
FICA charges	18,755	18,409	19,690	18,409
Retirement contributions	10,738	11,412	11,444	11,412
Office supplies	2,633	2,000	2,000	2,000
Other operating supplies	548	1,250	1,250	1,250
Programming costs	1,236	1,125	1,125	1,125
<b>Total High Prairie Branch</b>	<b>\$ 284,530</b>	<b>\$ 290,731</b>	<b>\$ 294,036</b>	<b>\$ 292,834</b>
<b>Authorized Positions</b>				
		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		8.25	8.25	8.25
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		5	5	5
Part-time (1-19 hours per week)		4	4	4
<b>Total Authorized Positions</b>		13	13	13
<b>MLS FTE's</b>		1.00	1.00	1.00



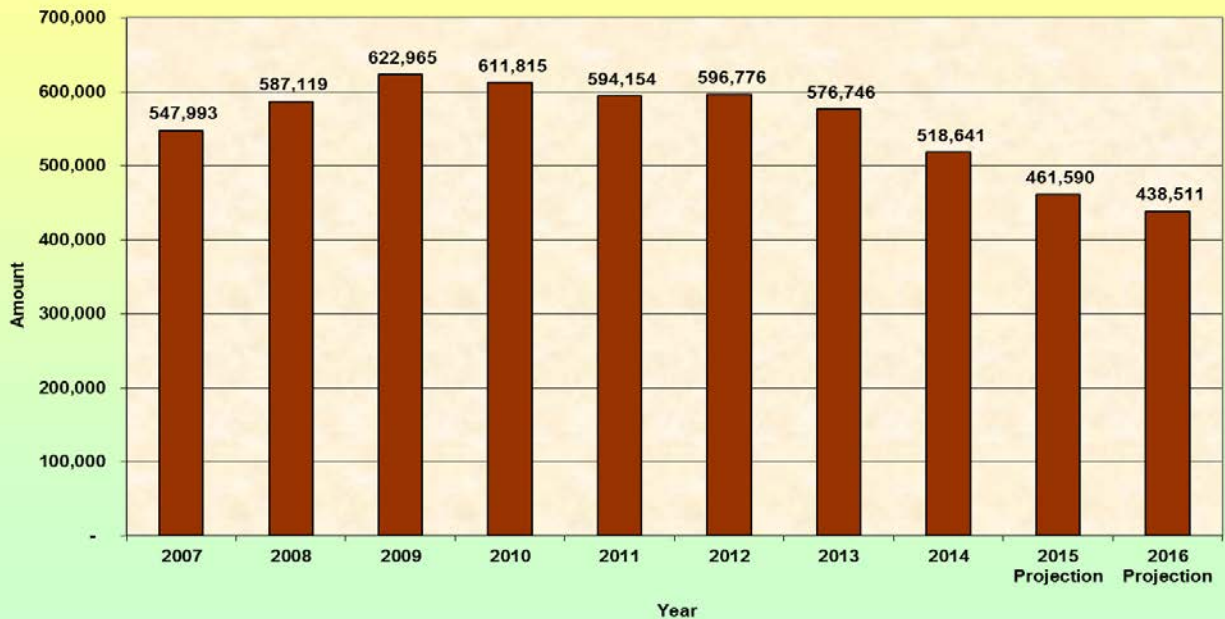
<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Fountain Branch</b>				
Salaries and wages	\$ 224,725	227,804	222,665	227,804
Substitute pay	13,393	10,500	10,500	10,500
FICA charges	17,845	17,427	17,790	17,427
Retirement contributions	5,849	5,767	5,459	5,767
Office supplies	4,837	4,300	4,300	4,300
Other operating supplies	1,177	1,144	1,144	1,000
Programming costs	1,764	3,000	3,000	3,000
<b>Total Fountain Branch</b>	<b>\$ 269,590</b>	<b>\$ 269,942</b>	<b>\$ 264,858</b>	<b>\$ 269,798</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		7.75	7.88	7.88
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		7	7	7
Part-time (1-19 hours per week)		4	4	4
<b>Total Authorized Positions</b>		13	13	13
<b>MLS FTE's</b>		-	-	-

### Pikes Peak Library District Circulation - Fountain Branch Fiscal Years 2007 - 2016



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
Account	2014 Actual	2015 Budget	2015 Projection	2016 Budget
<b>PUBLIC SERVICES</b>				
<b>Ruth Holley Branch</b>				
Salaries and wages	\$ 340,801	364,052	359,636	361,738
Substitute pay	20,622	22,000	20,000	22,000
FICA charges	26,967	27,850	28,307	27,673
Retirement contributions	15,965	17,400	17,309	17,266
Office supplies	7,477	6,500	6,500	7,400
Other operating supplies	113	540	540	-
Other costs	229	264	264	264
Programming costs	515	810	810	810
<b>Total Ruth Holley Branch</b>	<b>\$ 412,689</b>	<b>\$ 439,416</b>	<b>\$ 433,366</b>	<b>\$ 437,151</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		12.50	12.13	12.13
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		6	5	5
<b>Total Authorized Positions</b>		20	19	19
<b>MLS FTE's</b>		1.00	1.00	1.00

**Pikes Peak Library District  
Circulation - Ruth Holley Branch  
Fiscal Years 2007 - 2016**

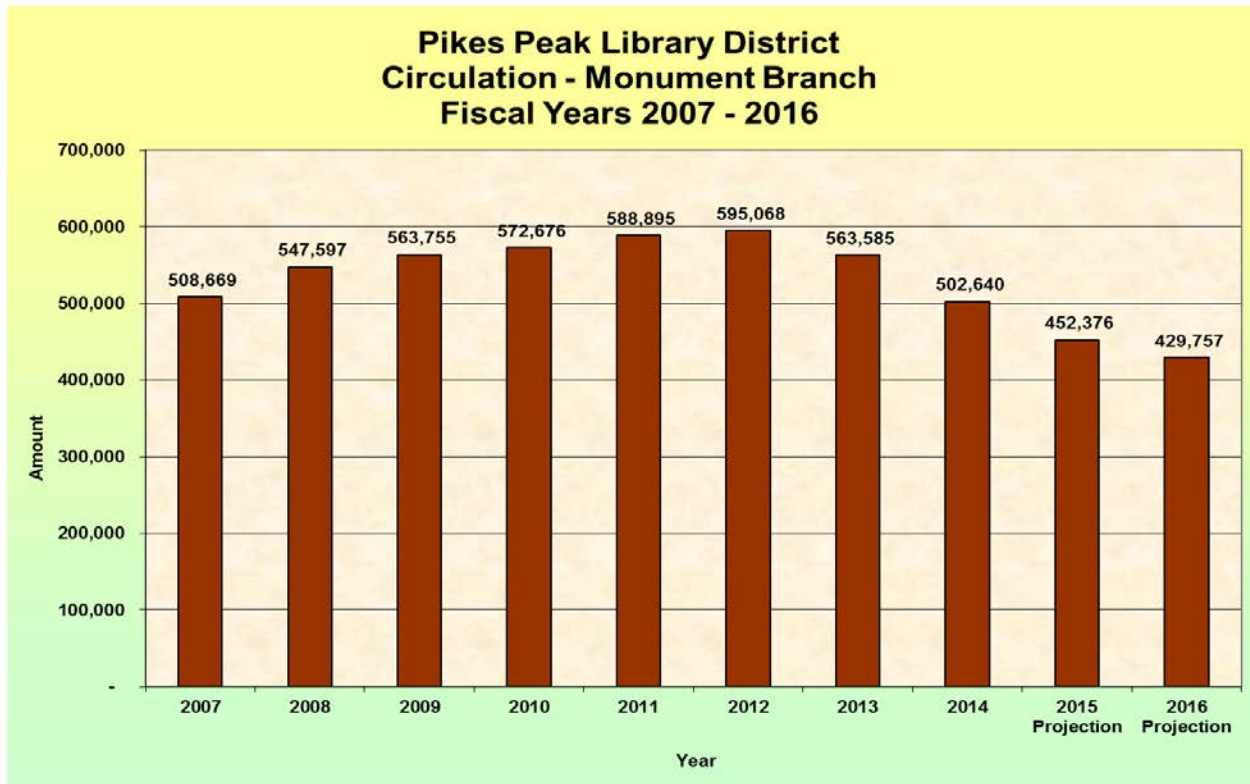


Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
Account	2014 Actual	2015 Budget	2015 Projection	2016 Budget
<b>PUBLIC SERVICES</b>				
<b>Manitou Springs Branch</b>				
Salaries and wages	\$ 139,140	157,867	149,595	157,867
Substitute pay	9,149	10,000	9,000	10,000
FICA charges	11,072	12,077	11,691	12,077
Retirement contributions	6,975	7,357	7,045	7,357
Office supplies	1,256	2,500	2,250	2,500
Other operating supplies	1,895	4,500	4,500	4,500
Programming costs	3,368	2,400	3,000	2,400
<b>Total Manitou Springs Branch</b>	<b>\$ 172,855</b>	<b>\$ 196,701</b>	<b>\$ 187,081</b>	<b>\$ 196,701</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalent (FTE's)</b>		4.00	4.25	4.25
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		4	4	4
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>6</b>	<b>6</b>	<b>6</b>
<b>MLS FTE's</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**Pikes Peak Library District  
Circulation - Manitou Springs Library  
Fiscal Years 2007 - 2016**

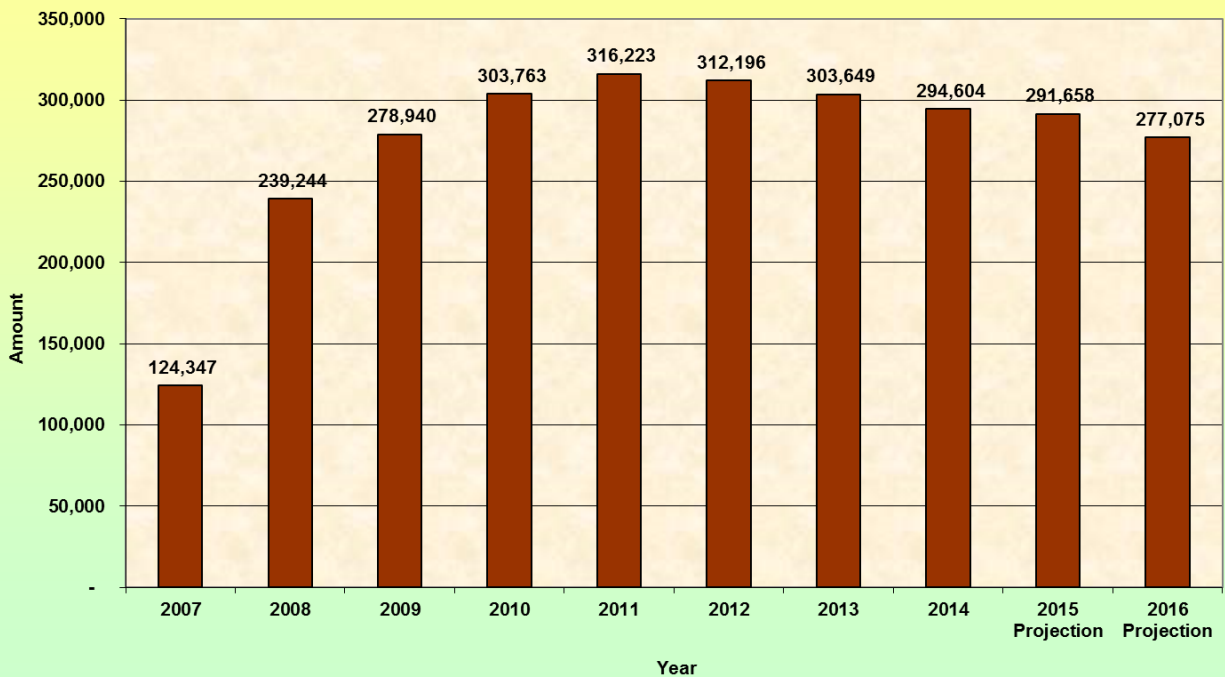


Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
Account	2014 Actual	2015 Budget	2015 Projection	2016 Budget
<b>PUBLIC SERVICES</b>				
<b>Monument Branch</b>				
Salaries and wages	\$ 329,261	309,775	301,105	304,101
Substitute pay	15,524	17,000	17,000	17,000
FICA charges	25,327	23,698	23,138	23,264
Retirement contributions	13,642	12,314	11,918	12,217
Office supplies	3,303	3,500	3,500	3,500
Other operating supplies	3,605	3,394	3,394	450
Other costs	288	500	400	500
Programming costs	872	1,000	1,000	2,000
<b>Total Monument Branch</b>	<b>\$ 391,822</b>	<b>\$ 371,181</b>	<b>\$ 361,455</b>	<b>\$ 363,032</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		10.55	10.55	10.55
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		8	8	8
Part-time (1-19 hours per week)		5	5	5
<b>Total Authorized Positions</b>		17	17	17
<b>MLS FTE's</b>		1.00	1.00	1.00

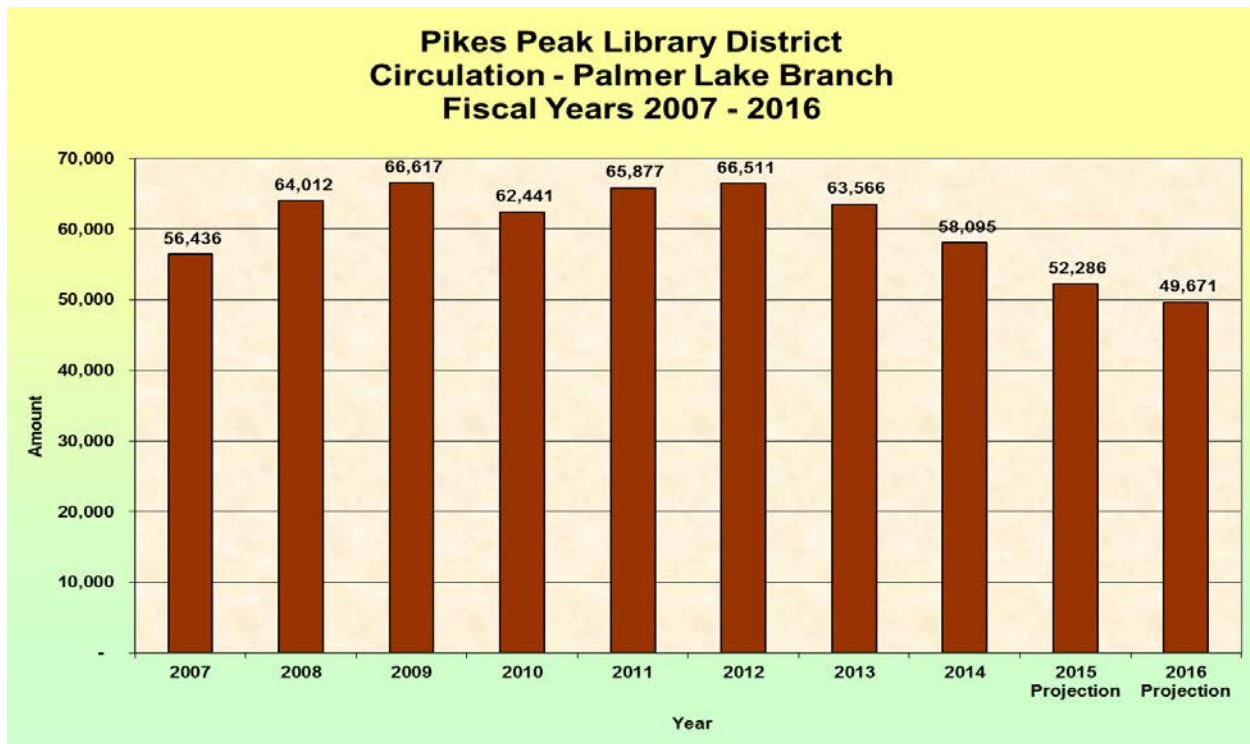


Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
Account	2014 Actual	2015 Budget	2015 Projection	2016 Budget
<b>PUBLIC SERVICES</b>				
<b>Old Colorado City Branch</b>				
Salaries and wages	\$ 273,021	281,736	282,168	281,736
Substitute pay	13,207	15,000	13,000	15,000
FICA charges	20,703	21,553	21,695	21,553
Retirement contributions	12,933	13,192	13,192	13,192
Office supplies	4,338	4,200	4,000	4,200
Other operating supplies	331	1,500	1,000	1,500
Programming costs	915	1,328	1,328	1,125
<b>Total Old Colorado City Branch</b>	<b>\$ 325,448</b>	<b>\$ 338,509</b>	<b>\$ 336,383</b>	<b>\$ 338,306</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		8.88	8.63	8.63
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		9	8	8
Part-time (1-19 hours per week)		1	1	1
<b>Total Authorized Positions</b>		14	13	13
<b>MLS FTE's</b>		1.00	1.00	1.00

**Pikes Peak Library District  
Circulation - Old Colorado City Branch  
Fiscal Years 2007 - 2016**

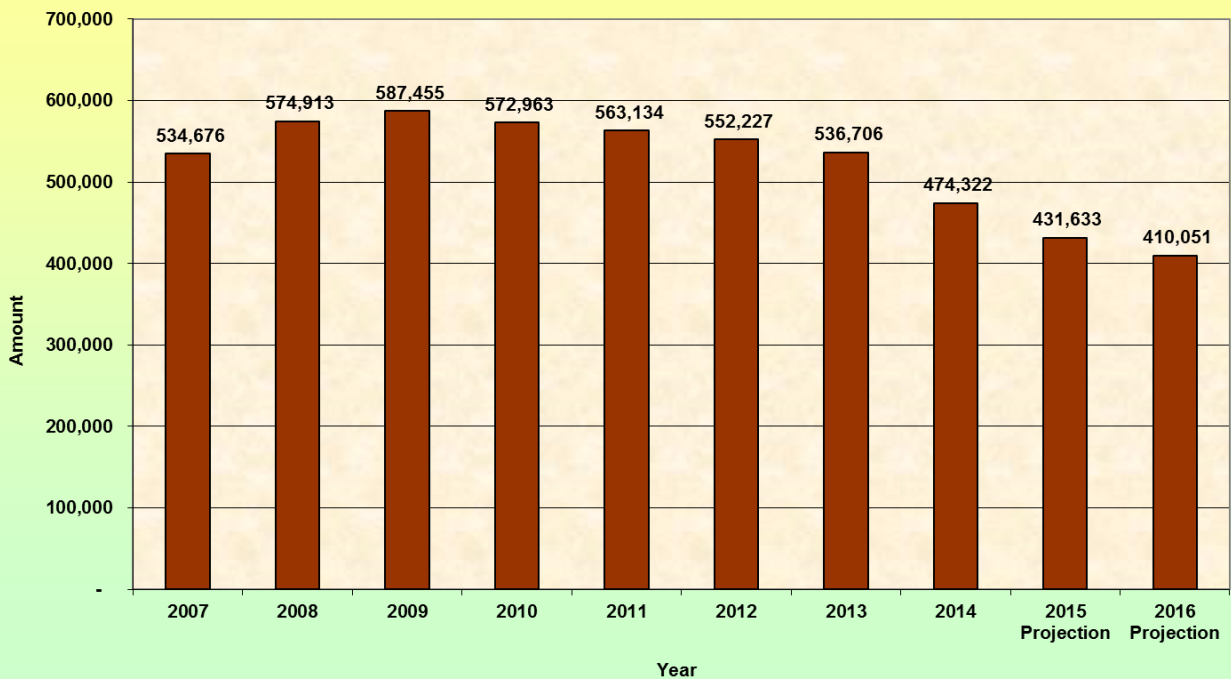


<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Palmer Lake Branch</b>				
Salaries and wages	\$ 56,716	57,300	57,556	57,300
Substitute pay	4,657	5,000	5,000	5,000
FICA charges	4,687	4,383	4,681	4,383
Office supplies	417	500	500	500
Other operating supplies	-	300	300	300
Other costs	-	125	125	125
<b>Total Palmer Lake Branch</b>	<b>\$ 66,477</b>	<b>\$ 67,608</b>	<b>\$ 68,162</b>	<b>\$ 67,608</b>
<b>Authorized Positions</b>				
		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		1.79	1.79	1.79
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		1	1	1
<b>Total Authorized Positions</b>		<b>3</b>	<b>3</b>	<b>3</b>
<b>MLS FTE's</b>		-	-	-



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
Account	2014 Actual	2015 Budget	2015 Projection	2016 Budget
<b>PUBLIC SERVICES</b>				
<b>Rockrimmon Branch</b>				
Salaries and wages	\$ 312,319	311,966	305,577	312,111
Substitute pay	18,431	20,000	20,000	20,000
FICA charges	24,698	23,865	23,952	23,877
Retirement contributions	12,313	12,302	11,902	12,314
Office supplies	3,794	4,000	4,000	6,150
Other operating supplies	2,851	2,150	1,000	-
Programming costs	273	1,000	500	1,000
<b>Total Rockrimmon Branch</b>	<b>\$ 374,679</b>	<b>\$ 375,283</b>	<b>\$ 366,931</b>	<b>\$ 375,452</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		10.65	10.65	10.65
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		9	9	9
Part-time (1-19 hours per week)		5	5	5
<b>Total Authorized Positions</b>		18	18	18
<b>MLS FTE's</b>		1.00	1.00	1.00

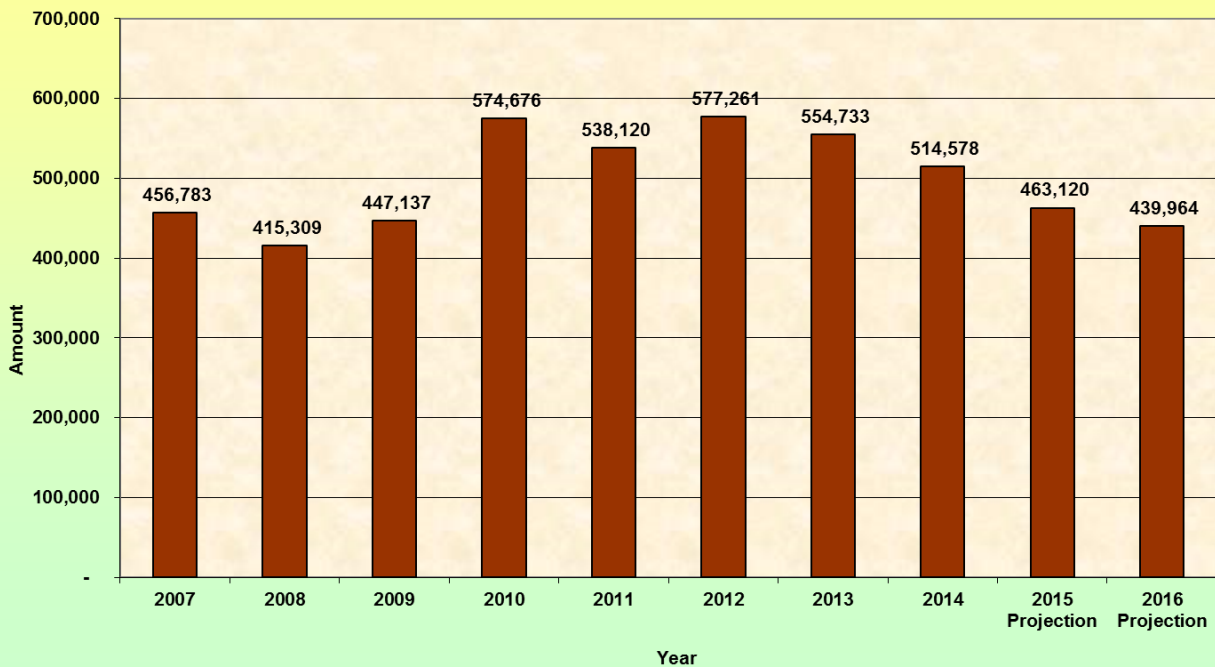
**Pikes Peak Library District  
Circulation - Rockrimmon Branch  
Fiscal Years 2007 - 2016**



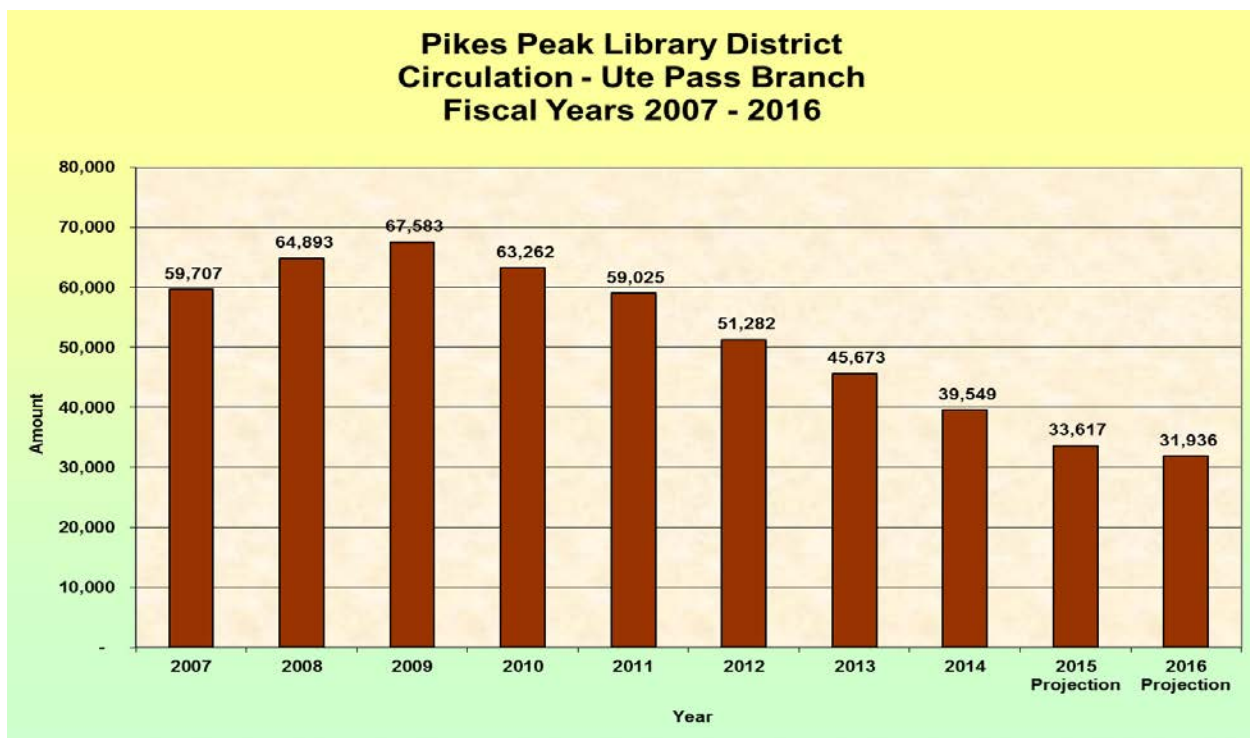


Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
Account	2014 Actual	2015 Budget	2015 Projection	2016 Budget
<b>PUBLIC SERVICES</b>				
<b>Sand Creek Branch</b>				
Salaries and wages	\$ 386,379	497,905	480,989	496,699
Substitute pay	34,154	32,000	32,000	32,000
FICA charges	31,133	38,090	37,478	37,998
Retirement contributions	23,615	29,623	28,709	29,526
Office supplies	9,745	8,500	8,500	8,500
Other operating supplies	1,554	1,827	1,827	7,500
Programming costs	1,000	3,000	3,000	3,000
<b>Total Sand Creek Branch</b>	<b>\$ 487,580</b>	<b>\$ 610,945</b>	<b>\$ 592,503</b>	<b>\$ 615,223</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		14.23	15.73	15.73
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		9	10	10
Half-time (20 - 39 hours per week)		6	6	6
Part-time (1-19 hours per week)		5	6	6
<b>Total Authorized Positions</b>		20	22	22
<b>MLS FTE's</b>		1.00	1.00	1.00

**Pikes Peak Library District  
Circulation - Sand Creek Branch  
Fiscal Years 2007 - 2016**

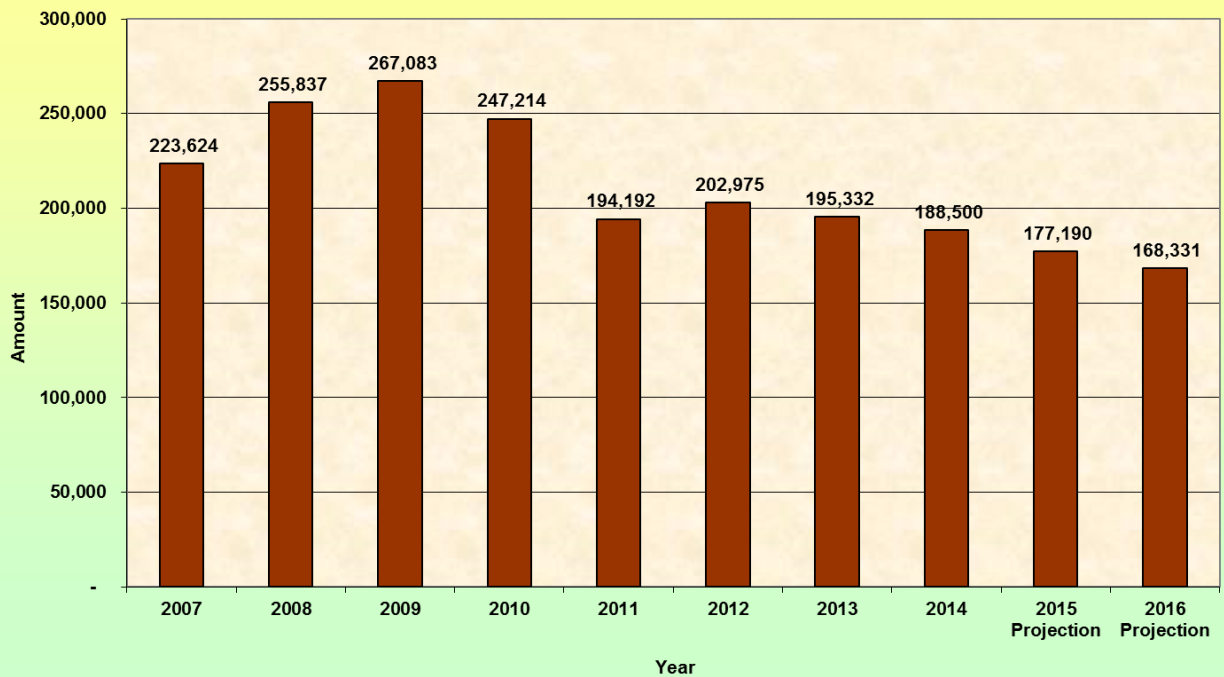


<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Ute Pass Branch</b>				
Salaries and wages	\$ 32,879	35,081	35,081	35,081
Substitute pay	7,617	6,000	5,000	6,000
FICA charges	3,030	2,684	2,684	2,684
Office supplies	534	500	1,300	1,000
Programming costs	318	300	300	1,000
<b>Total Ute Pass Branch</b>	<b>\$ 44,378</b>	<b>\$ 44,565</b>	<b>\$ 44,365</b>	<b>\$ 45,765</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		1.80	1.28	1.28
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		-	-	-
Half-time (20 - 39 hours per week)		1	2	2
Part-time (1-19 hours per week)		2	-	-
<b>Total Authorized Positions</b>		<b>3</b>	<b>2</b>	<b>2</b>
<b>MLS FTE's</b>		-	-	-



Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
Account	2014 Actual	2015 Budget	2015 Projection	2016 Budget
<b>PUBLIC SERVICES</b>				
<b>Mobile Library Services</b>				
Salaries and wages	\$ 264,492	266,719	168,866	266,394
Substitute pay	26,624	24,454	24,454	24,454
FICA charges	21,705	20,379	21,774	20,379
Retirement contributions	12,894	13,137	13,272	13,137
Office supplies	1,067	-	-	650
Other operating supplies	586	1,535	1,535	485
Programming costs	454	730	730	400
<b>Total Mobile library Services</b>	<b>\$ 327,822</b>	<b>\$ 326,954</b>	<b>\$ 230,631</b>	<b>\$ 325,899</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		8.70	8.70	8.70
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		5	5	5
Half-time (20 - 39 hours per week)		5	5	5
Part-time (1-19 hours per week)		3	3	3
<b>Total Authorized Positions</b>		<b>13</b>	<b>13</b>	<b>13</b>
<b>MLS FTE's</b>		-	-	-

**Pikes Peak Library District  
Circulation Mobile Library Services  
Fiscal Years 2007 - 2016**



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Administration</b>	\$ 259,144	\$ 159,014	\$ 116,722	\$ 161,477
<b>Customer Service Team</b>	476	750	750	750
<b>Adult Services</b>				
<b>Penrose</b>	971,531	1,008,382	1,005,363	1,017,198
<b>ELIC</b>	800,212	1,123,195	1,113,949	1,200,830
<b>Total Adult Services</b>	<b>1,771,743</b>	<b>2,131,577</b>	<b>2,119,312</b>	<b>2,218,028</b>
<b>Library 21C Facility</b>				
<b>Adult Services</b>	224,365	391,356	376,076	388,855
<b>Children's</b>	167,845	360,271	333,457	354,621
<b>Computer Commons</b>	233,726	505,712	455,588	486,757
<b>Total Library 21C Facility</b>	<b>625,936</b>	<b>1,257,339</b>	<b>1,165,121</b>	<b>1,230,233</b>
<b>Children's</b>				
<b>Districtwide</b>	-	-	-	87,816
<b>Penrose</b>	367,758	369,638	364,901	350,023
<b>ELIC</b>	431,848	432,419	423,673	373,363
<b>Total Children's</b>	<b>799,606</b>	<b>802,057</b>	<b>788,574</b>	<b>811,202</b>
<b>Adult Reading Program</b>	12,000	13,000	13,000	13,000
<b>Senior Services</b>	4,810	5,000	5,000	6,000
<b>Teen Services</b>	22,183	21,659	21,659	33,179
<b>Special Collections</b>	540,634	544,256	530,647	540,820
<b>ILL</b>	53,050	62,000	56,500	62,000

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>PUBLIC SERVICES</b>				
<b>Shelving</b>				
Penrose	147,368	169,980	139,893	169,447
ELIC	337,153	325,770	311,934	321,949
Library 21C	53,876	124,073	101,462	125,062
<b>Total Shelving</b>	<b>538,397</b>	<b>619,823</b>	<b>553,289</b>	<b>616,458</b>
<b>Circulation</b>				
Penrose	336,913	354,820	342,095	355,818
ELIC	826,491	894,687	862,810	884,299
Library 21C	110,904	222,328	211,280	209,367
<b>Total Circulation</b>	<b>1,274,308</b>	<b>1,471,835</b>	<b>1,416,185</b>	<b>1,449,484</b>
<b>Security</b>				
	450,039	467,586	467,586	467,329
<b>LitSource</b>				
	116,568	167,056	147,230	167,056
<b>Branch Facilities</b>				
Briargate	202,644	-	-	-
Cheyenne Mountain	424,566	420,925	427,533	410,918
High Prairie	284,530	290,731	294,036	292,834
Fountain	269,590	269,942	264,858	269,798
Ruth Holley	412,689	439,416	433,366	437,151
Manitou Springs	172,855	196,701	187,081	196,701
Monument	391,822	371,181	361,455	363,032
Old Colorado City	325,448	338,509	336,383	338,306
Palmer Lake	66,477	67,608	68,162	67,608
Rockrimmon	374,679	375,283	366,931	375,452
Sand Creek	487,580	610,945	592,503	615,223
Ute Pass	44,378	44,565	44,365	45,765
Mobile Library Services	327,822	326,954	230,631	325,899
<b>Total Branch Facilities</b>	<b>3,785,080</b>	<b>3,752,760</b>	<b>3,607,304</b>	<b>3,738,687</b>
<b>Total Public Services</b>	<b>\$ 10,253,974</b>	<b>\$ 11,475,712</b>	<b>\$ 11,008,879</b>	<b>\$ 11,515,703</b>
<b>Total Full Time Equivalents (FTE's)</b>		<b>267.05</b>	<b>271.91</b>	<b>271.91</b>
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		138	142	142
Half-time (20 - 39 hours per week)		187	187	187
Part-time (1-19 hours per week)		73	73	73
<b>Total Authorized Positions</b>		<b>398</b>	<b>402</b>	<b>402</b>
<b>MLS FTE's</b>		<b>48</b>	<b>48</b>	<b>48</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>Support Services</b>				
<b>Administration</b>				
Salaries and wages	\$ 27,892	-	-	-
FICA charges	2,107	-	-	-
Retirement contributions	2,071	-	-	-
Training	1,868	3,000	3,000	-
<b>Total Administration</b>	<b>\$ 33,938</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ -</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalent (FTE's)</b>		1.00	-	-
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		1	-	-
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		1	-	-
<b>MLS FTE's</b>		1.00	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Support Services</b>				
<b>Green Team</b>				
General supplies	\$ 337	\$ 750	\$ 750	\$ 750
Programing	-	100	100	100
Training	-	150	150	150
<b>Total Green Team</b>	<b>\$ 337</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>
<b>OET Team</b>				
Employee Recognition	1,558	3,000	3,000	3,000
<b>Total OET Team</b>	<b>\$ 1,558</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Support Services</b>				
<b>Human Resources</b>				
Salaries and wages	\$ 239,896	249,778	249,778	249,778
Bilingual staff stipends	-	5,700	5,700	5,700
Workstudy	970	-	-	-
Temporary labor	-	1,800	1,800	1,800
FICA charges	17,385	19,108	19,108	19,108
Retirement contributions	14,986	15,805	15,805	15,805
Office supplies	2,102	-	-	-
Other operating supplies	1,985	4,350	4,350	4,050
Consultant fees	-	5,000	-	5,000
Outside services	8,416	9,295	9,295	9,500
Mileage reimbursement expenses	1,396	1,750	1,750	1,750
Employee recruitment expenses				
Testing	1,379	500	500	500
Background checks	13,950	12,000	12,000	14,500
Director search	8,247	40,000	40,000	-
Pre-employment assessment costs	5,266	3,500	3,500	5,000
Advertising costs	-	2,000	2,000	1,000
Recruitment travel costs	3,272	8,500	8,500	8,500
Relocation expenses	1,467	3,000	3,000	5,000
Job fairs	1,764	75	75	75
Dues	5,559	5,440	5,440	5,920
District-wide training programs/initiatives				
All Staff Day	3,166	3,500	3,500	3,500
Customer service	872	-	-	-
Leadership	-	5,000	5,000	5,000
Master Drive	2,100	3,000	3,000	3,000
Safety	1,234	-	-	-
Training	-	-	-	3,000
Employee recognition				
District-wide programs	1,240	1,000	1,000	1,000
Tuition reimbursement costs	25,418	30,000	30,000	30,000
Wellness and safety	9,652	20,000	15,000	18,500
Volunteer program	1,168	3,700	3,700	3,700
Employee assistance program	13,364	16,075	16,075	17,000
<b>Total Human Resources</b>	<b>\$ 386,254</b>	<b>\$ 469,876</b>	<b>\$ 459,876</b>	<b>\$ 437,686</b>
<b>Authorized Positions</b>				
		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		<b>5.15</b>	<b>5.15</b>	<b>5.15</b>
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		4	4	4
Half-time (20 - 39 hours per week)		1	1	1
Part-time (1-19 hours per week)		1	1	1
<b>Total Authorized Positions</b>		<b>6</b>	<b>6</b>	<b>6</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Support Services</b>				
<b>Facilities - Administration</b>				
Office supplies	\$ 376	\$ 250	\$ 250	\$ 350
Other operating supplies	1,386	6,350	6,350	3,000
Vehicle operating costs	46,553	55,750	55,750	55,750
Consultant fees	8,401	10,000	9,165	10,000
Janitorial services	317,743	383,000	383,000	387,200
Equipment maintenance	8,606	15,106	15,106	16,000
Furniture repair	2,496	3,000	3,000	6,500
Building repairs - branches	42,025	33,247	22,644	32,500
Moving and storage costs	15,528	17,400	17,400	18,200
HVAC maintenance	79,868	85,750	82,501	89,850
Elevator maintenance	23,290	30,500	28,244	34,500
Burglar and fire alarm maintenance	53,397	51,114	50,063	54,800
Grounds maintenance	51,808	50,650	50,650	61,200
Mileage reimbursement expenses	2,145	2,500	3,118	3,000
Training	-	-	-	1,000
Equipment rental	360	4,355	245	1,000
<b>Total Facilities - Administration</b>	<b>\$ 653,982</b>	<b>\$ 748,972</b>	<b>\$ 727,486</b>	<b>\$ 774,850</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Support Services</b>				
<b>Facilities - Penrose</b>				
Salaries and wages	\$ 279,026	291,990	300,740	291,990
FICA charges	19,265	22,337	22,337	22,337
Retirement contributions	19,176	21,063	21,050	21,063
Office supplies	9,098	8,000	6,366	8,000
Other operating supplies	20,749	26,750	22,204	26,750
Building repairs	20,572	32,100	20,303	35,100
Furniture repairs	8,399	12,500	8,875	12,500
Equipment repairs	827	1,000	685	1,000
<b>Total Facilities - Penrose</b>	<b>\$ 377,112</b>	<b>\$ 415,740</b>	<b>\$ 402,560</b>	<b>\$ 418,740</b>
<b>Authorized Positions</b>				
		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		6.75	6.75	6.75
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		6	6	6
Half-time (20 - 39 hours per week)		1	1	1
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>7</b>	<b>7</b>	<b>7</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Support Services</b>				
<b>Facilities - ELIC</b>				
Salaries and wages	\$ 125,057	124,072	125,127	123,406
FICA charges	8,694	9,492	8,863	9,441
Retirement contributions	9,634	9,926	9,566	9,873
Office supplies	7,247	6,750	6,331	7,500
Other operating supplies	4,967	10,500	5,505	8,500
Building repairs	29,719	26,500	17,389	26,500
Furniture repairs	11,272	12,500	12,500	12,500
Equipment repairs	750	850	793	850
<b>Total Facilities - ELIC</b>	<b>\$ 197,340</b>	<b>\$ 200,590</b>	<b>\$ 186,074</b>	<b>\$ 198,570</b>
<b>Authorized Positions</b>				
		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		3.00	3.00	3.00
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		3	3	3
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>3</b>	<b>3</b>	<b>3</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>Support Services</b>				
<b>Facilities - Library 21C Facility</b>				
Salaries and wages	\$ 51,686	\$ 70,554	\$ 73,667	\$ 70,554
FICA charges	3,798	5,397	5,437	5,397
Retirement contributions	4,015	5,644	5,641	5,644
Office supplies	3,158	4,000	3,096	4,000
Other operating supplies	5,874	17,500	17,500	11,000
Janitorial services				
Upholstery cleaning	-	1,500	1,500	-
Equipment repair	9,010	6,000	4,258	6,000
Furniture repair	2,318	2,709	931	2,500
Building repairs	35,744	34,792	18,161	32,000
Roofing	2,550	4,000	3,443	4,500
HVAC maintenance	47,950	62,298	32,183	63,000
Elevator maintenance	1,280	-	-	-
Grounds maintenance	6,681	9,500	9,500	8,000
<b>Total Facilities - Library 21C Facility</b>	<b>\$ 174,064</b>	<b>\$ 223,894</b>	<b>\$ 175,317</b>	<b>\$ 212,595</b>
<b>Authorized Positions</b>				
		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		2.00	2.00	2.00
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		2	2	2
Half-time (20 - 39 hours per week)		-	-	-
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		2	2	2
<b>MLS FTE's</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Support Services</b>				
<b>Facilities - Utilities/Rent - Penrose</b>				
Gas	23,742	28,000	28,000	28,000
Electric	101,843	103,000	103,000	103,000
Water and sewer	27,485	26,300	26,300	26,300
Trash removal	2,733	3,010	3,010	3,110
Parking	43,162	42,000	42,000	43,624
<b>Total Facilities - Utilities/Rent - Penrose</b>	<b>\$ 198,965</b>	<b>\$ 202,310</b>	<b>\$ 202,310</b>	<b>\$ 204,034</b>
<b>Facilities - Utilities/Rent - ELIC</b>				
Gas	14,759	20,000	20,000	20,000
Electric	117,905	111,000	111,000	111,000
Water and sewer	26,276	22,000	22,000	22,000
Trash removal	3,825	4,025	4,813	5,154
<b>Total Facilities - Utilities/Rent - ELIC</b>	<b>\$ 162,765</b>	<b>\$ 157,025</b>	<b>\$ 157,813</b>	<b>\$ 158,154</b>
<b>Facilities - Utilities/Rent - Library Express</b>				
Facility rental costs	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200
<b>Total Facilities - Utilities/Rent - Library Express</b>	<b>\$ 1,200</b>	<b>\$ 1,200</b>	<b>\$ 1,200</b>	<b>\$ 1,200</b>
<b>Facilities - Utilities/Rent - Briargate</b>				
Facility rental costs	\$ 169,716	\$ 42,940	\$ 42,940	\$ -
Common area maintenance costs	73,521	30,634	16,486	-
<b>Total Facilities - Utilities/Rent - Briargate</b>	<b>\$ 243,237</b>	<b>\$ 73,574</b>	<b>\$ 59,426</b>	<b>\$ -</b>
<b>Facilities - Utilities/Rent - Cheyenne Mountain</b>				
Gas	\$ 2,709	\$ 2,700	\$ 2,700	\$ 3,200
Electric	12,546	12,840	12,840	12,840
Trash removal	1,024	960	1,304	1,469
Facility rental costs	106,936	110,126	110,126	116,819
Common area maintenance costs	12,472	19,873	19,873	16,176
<b>Total Facilities - Utilities/Rent - Cheyenne Mtn.</b>	<b>\$ 135,687</b>	<b>\$ 146,499</b>	<b>\$ 146,843</b>	<b>\$ 150,504</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>Support Services</b>				
<b>Facilities - Utilities/Rent - High Prairie</b>				
Electric	\$ 9,617	\$ 9,670	\$ 9,670	\$ 9,670
Water and sewer	4,072	11,000	11,000	11,000
Trash removal	756	800	1,320	1,486
<b>Total Facilities - Utilities/Rent - High Prairie</b>	<b>\$ 14,445</b>	<b>\$ 21,470</b>	<b>\$ 21,990</b>	<b>\$ 22,156</b>
<b>Facilities - Utilities/Rent - Fountain</b>				
Gas	\$ 1,803	\$ 2,200	\$ 2,200	\$ 2,200
Electric	11,645	12,100	12,100	12,100
Water and sewer	1,810	2,100	2,100	2,600
Trash removal	1,105	880	1,305	1,471
<b>Total Facilities - Utilities/Rent - Fountain</b>	<b>\$ 16,363</b>	<b>\$ 17,280</b>	<b>\$ 17,705</b>	<b>\$ 18,371</b>
<b>Facilities - Utilities/Rent - Library 21C</b>				
Gas	20,451	27,000	27,000	27,000
Electric	110,856	130,000	130,000	130,000
Water and sewer	25,238	24,100	24,100	24,100
Trash removal	2,331	3,000	4,738	5,074
<b>Total Facilities - Utilities/Rent - Library 21C</b>	<b>\$ 158,876</b>	<b>\$ 184,100</b>	<b>\$ 185,838</b>	<b>\$ 186,174</b>
<b>Facilities - Utilities/Rent - Ruth Holley</b>				
Gas	2,536	2,500	2,500	3,000
Electric	9,988	9,800	9,800	9,800
Trash removal	925	860	1,177	1,336
Rental	111,259	115,810	115,810	115,810
Common area maintenance costs	30,596	30,500	30,500	30,500
<b>Total Facilities - Utilities/Rent - Ruth Holley</b>	<b>\$ 155,304</b>	<b>\$ 159,470</b>	<b>\$ 159,787</b>	<b>\$ 160,446</b>
<b>Facilities - Utilities/Rent - Manitou</b>				
Gas	\$ 868	\$ 800	\$ 800	\$ 1,300
Electric	2,102	2,310	2,310	2,810
Water and Sewer	817	1,000	1,000	1,500
Rent	9,264	9,264	9,264	9,264
<b>Total Facilities - Utilities/Rent - Manitou Springs</b>	<b>\$ 13,051</b>	<b>\$ 13,374</b>	<b>\$ 13,374</b>	<b>\$ 14,874</b>
<b>Facilities - Utilities/Rent - Monument</b>				
Gas	\$ 1,825	\$ 2,000	\$ 2,000	\$ 2,500
Electric	11,223	11,400	11,400	11,900
Trash Removal	386	400	473	597
Facility rental costs	95,131	99,888	99,888	104,882
Common area maintenance costs	22,285	27,000	27,000	27,000
<b>Total Facilities - Utilities/Rent - Monument</b>	<b>\$ 130,850</b>	<b>\$ 140,688</b>	<b>\$ 140,761</b>	<b>\$ 146,879</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>Support Services</b>				
<b>Facilities - Utilities/Rent - Old Colorado City</b>				
Gas	\$ 2,042	\$ 1,900	\$ 1,900	\$ 2,400
Electric	7,408	7,980	7,980	7,980
Trash removal	549	520	698	833
Water and sewer	1,317	1,430	1,430	1,930
<b>Total Facilities - Utilities/Rent - Old Colorado City</b>	<b>\$ 11,316</b>	<b>\$ 11,830</b>	<b>\$ 12,008</b>	<b>\$ 13,143</b>
<b>Facilities - Utilities/Rent - Palmer Lake</b>				
Gas	\$ 665	\$ 1,000	\$ 1,000	\$ 1,500
Electric	671	1,500	1,500	1,500
Water and sewer	1,775	660	660	1,160
<b>Total Facilities - Utilities/Rent - Palmer Lake</b>	<b>\$ 3,111</b>	<b>\$ 3,160</b>	<b>\$ 3,160</b>	<b>\$ 4,160</b>
<b>Facilities - Utilities/Rent - Rockrimmon</b>				
Gas	1,913	2,400	2,400	2,900
Electric	8,592	8,790	8,790	8,790
Trash removal	394	500	500	600
Facility rental costs	153,164	157,500	157,500	161,832
Common area maintenance costs	32,441	36,000	40,128	42,295
<b>Total Facilities - Utilities/Rent - Rockrimmon</b>	<b>\$ 196,504</b>	<b>\$ 205,190</b>	<b>\$ 209,318</b>	<b>\$ 216,417</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Support Services</b>				
<b>Facilities - Utilities/Rent - Sand Creek</b>				
Gas	\$ 2,659	\$ 2,700	\$ 2,700	\$ 3,200
Electric	12,117	13,545	13,545	13,545
Water and sewer	1,658	1,800	1,800	2,300
Trash Removal	261	250	387	506
Common area maintenance costs	7,311	16,000	16,000	16,000
<b>Total Facilities - Utilities/Rent - Sand Creek</b>	<b>\$ 24,006</b>	<b>\$ 34,295</b>	<b>\$ 34,432</b>	<b>\$ 35,551</b>
<b>Facilities - Utilities/Rent - Ute Pass</b>				
Gas	\$ 1,342	\$ 1,400	\$ 2,013	\$ 2,513
Electric	2,131	2,200	2,200	2,700
Water and sewer	679	730	1,007	1,615
Facility rental costs	6,135	6,320	6,320	6,320
<b>Total Facilities - Utilities/Rent - Ute Pass</b>	<b>\$ 10,287</b>	<b>\$ 10,650</b>	<b>\$ 11,540</b>	<b>\$ 13,148</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Support Services</b>				
<b>Facilities</b>				
<b>Administration</b>	\$ 653,982	\$ 748,972	\$ 727,486	\$ 774,850
<b>Facilities</b>				
<b>Penrose</b>	377,112	415,740	402,560	418,740
<b>ELIC</b>	197,340	200,590	186,074	198,570
<b>Library 21C Facility</b>	174,064	223,894	175,317	212,595
<b>Utilities/Rent</b>				
<b>Penrose</b>	198,965	202,310	202,310	204,034
<b>ELIC</b>	162,765	157,025	157,813	158,154
<b>Library Express</b>	1,200	1,200	1,200	1,200
<b>Briargate</b>	243,237	73,574	59,426	-
<b>Cheyenne Mountain</b>	135,687	146,499	146,843	150,504
<b>High Prairie</b>	14,445	21,470	21,990	22,156
<b>Fountain</b>	16,363	17,280	17,705	18,371
<b>New Facility</b>	158,876	184,100	185,838	186,174
<b>Ruth Holley</b>	155,304	159,470	159,787	160,446
<b>Manitou Springs</b>	13,051	13,374	13,374	14,874
<b>Monument Hill</b>	130,850	140,688	140,761	146,879
<b>Old Colorado City</b>	11,316	11,830	12,008	13,143
<b>Palmer Lake</b>	3,111	3,160	3,160	4,160
<b>Rockrimmon</b>	196,504	205,190	209,318	216,417
<b>Sand Creek</b>	24,006	34,295	34,432	35,551
<b>Ute Pass</b>	10,287	10,650	11,540	13,148
<b>Total Utilities/Rent</b>	<b>1,475,967</b>	<b>1,382,115</b>	<b>1,377,505</b>	<b>1,345,211</b>
<b>Total - Facilities</b>	<b>\$ 2,878,465</b>	<b>\$ 2,971,311</b>	<b>\$ 2,868,942</b>	<b>\$ 2,949,966</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>Support Services</b>				
<b>Administration</b>	\$ 33,938	\$ 3,000	\$ 3,000	\$ -
<b>Teams</b>				
<b>Green Team</b>	337	1,000	1,000	1,000
<b>OET Team</b>	1,558	3,000	3,000	3,000
<b>Total Teams</b>	1,895	4,000	4,000	4,000
<b>Human Resources</b>	386,254	469,876	459,876	437,686
<b>Facilities</b>	2,878,465	2,971,311	2,868,942	2,949,966
<b>Total Support Services</b>	\$ 3,300,552	\$ 3,448,187	\$ 3,335,818	\$ 3,391,652
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		17.90	16.90	16.90
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		16	15	15
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		1	1	1
<b>Total Authorized Positions</b>		19	18	18
<b>MLS FTE's</b>		1.00	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>COMMUNITY ENGAGEMENT AND OUTREACH OFFICE</b>				
<b>Administration</b>				
Salaries and wages	\$ 486,640	530,270	530,270	530,270
FICA charges	35,254	40,566	40,566	40,566
Retirement contributions	35,702	36,651	36,651	36,651
Video substitute pay	5,068	12,000	12,000	12,000
Meeting room supplies	1,760	5,000	5,000	5,000
Office supplies	1,325	500	500	-
Other operating supplies	498	3,626	3,626	4,100
Video production	9,362	3,768	3,768	1,500
Library channel	3,187	5,881	5,881	5,000
Consultant fees	2,443	-	-	40,000
PMC repair/replacement	22	1,000	1,000	2,000
Newsletters - postage and mail preparation costs	1,089	4,000	4,000	4,000
Mileage reimbursement expenses	5,549	5,500	5,500	5,000
Contract information listing costs	19,272	15,906	15,906	13,000
Dues	11,413	14,100	14,100	14,100
External printing services	-	84,000	84,000	100,000
Paper supplies/copier center commitment	71,250	-	-	7,000
Networking costs	4,605	3,500	3,500	3,500
Marketing promotions	59,655	66,700	59,600	45,000
Programming costs	2,509	6,000	6,000	6,000
Merchandising costs	1,318	7,500	7,500	3,500
Trade exhibits/community outreach	2,332	5,000	5,000	8,000
Training	1,132	4,000	4,000	4,000
Signage costs	5,396	5,000	5,000	12,000
<b>Total</b>	<b>\$ 766,781</b>	<b>\$ 860,468</b>	<b>\$ 853,368</b>	<b>\$ 902,187</b>
<b>Authorized Positions</b>				
		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		11.75	12.25	12.25
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		10	10	10
Half-time (20 - 39 hours per week)		3	4	4
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		13	14	14
<b>MLS FTE's</b>		-	-	-

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>INFORMATION TECHNOLOGY OFFICE</b>				
<b>Administration</b>				
Salaries and wages	\$ 739,647	\$ 762,724	\$ 760,839	\$ 747,207
FICA charges	54,635	58,348	55,878	57,161
Retirement contributions	56,452	57,935	55,761	56,694
Software costs	152,560	266,440	266,440	297,465
Computer supplies	36,184	35,000	35,000	40,000
Office supplies	793	2,500	2,500	2,500
Internet filtering costs	25,135	35,000	35,000	12,500
Telecommunication Costs				
Data charges	244,912	199,830	199,830	185,160
Upgrades	-	30,000	30,000	10,000
Voice	49,285	63,364	63,364	67,800
Cellular	55,646	47,400	47,400	49,400
Cabling	12,914	20,000	20,000	10,000
Consultant fees	83,571	81,500	81,500	70,500
SIRSI software costs	93,000	97,459	97,459	107,654
Director station	7,012	-	-	-
RFID equipment maintenance	70,257	105,000	105,000	88,000
Comp Sup Agreemt-Internet	99,045	101,766	101,766	125,634
Makerspace equipment maintenance	-	-	-	16,000
Miscellaneous equipment maintenance	-	-	-	47,598
Telecommunication equipment maintenance	13,922	94,500	94,500	66,000
Telephone maintenance	45,707	40,000	40,000	40,000
Equipment repair costs	2,535	9,500	9,500	10,000
Training	1,118	27,000	20,000	27,000
Mileage reimbursement expenses	3,601	6,000	6,000	6,000
<b>Total Information Technology Office</b>	<b>\$ 1,847,931</b>	<b>\$ 2,141,266</b>	<b>\$ 2,127,737</b>	<b>\$ 2,140,273</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalent (FTE's)</b>		<b>14.00</b>	<b>14.10</b>	<b>14.10</b>
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		13	13	13
Half-time (20 - 39 hours per week)		2	2	2
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>15</b>	<b>15</b>	<b>15</b>
<b>MLS FTE's</b>		<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>INFORMATION TECHNOLOGY OFFICE</b>				
<b>Collection Management</b>				
Salaries and wages	\$ 721,922	757,378	757,378	741,567
Temporary labor	4,180	14,000	14,000	14,000
Substitutes Employees	714	5,000	5,000	5,000
FICA charges	54,013	57,939	57,939	56,730
Retirement contributions	49,028	53,574	53,574	53,751
Office supplies	1,875	2,500	2,500	2,500
Other operating supplies	-	2,000	2,000	2,000
Processing supplies	57,898	150,980	150,980	135,000
Cataloging services	36,082	74,021	74,021	72,600
Subs CollectionHQ	34,000	30,600	30,600	-
Bindery	5,140	5,000	5,000	5,000
Library material purchases	3,601,997	3,632,385	3,632,385	3,364,069
Microforms	16,005	10,000	10,000	10,000
Periodicals	116,162	129,926	129,926	125,000
Serials	23,490	45,709	45,709	38,000
On-line database services	412,225	130,752	130,752	130,752
Title Source software/Web Dewey BCR	4,250	4,500	4,500	2,500
Mileage reimbursement expenses	442	800	800	800
<b>Total Collection Management</b>	<b>\$ 5,139,423</b>	<b>\$ 5,107,064</b>	<b>\$ 5,107,064</b>	<b>\$ 4,759,269</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		19.30	19.65	19.65
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		16	16	16
Half-time (20 - 39 hours per week)		6	6	6
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>22</b>	<b>22</b>	<b>22</b>
<b>MLS FTE's</b>		<b>5.38</b>	<b>5.38</b>	<b>5.38</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>INFORMATION TECHNOLOGY OFFICE</b>				
<b>Material Handling Team</b>				
Programming	\$ -	\$ 400	\$ 400	400
<b>Total Material Handling Team</b>	<b>\$ -</b>	<b>\$ 400</b>	<b>\$ 400</b>	<b>\$ 400</b>
<b>INFORMATION TECHNOLOGY OFFICE</b>				
<b>Administration</b>	\$ 1,847,931	\$ 2,141,266	\$ 2,127,737	\$ 2,140,273
<b>Collection Management</b>	5,139,423	5,107,064	5,107,064	4,759,269
<b>Materials Handling Team</b>	-	400	400	400
<b>Total Information Technololy Office</b>	<b>\$ 6,987,354</b>	<b>\$ 7,248,730</b>	<b>\$ 7,235,201</b>	<b>\$ 6,899,942</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>DEVELOPMENT OFFICE</b>				
<b>Administration</b>				
Administrative support - Foundation costs	\$ 191,672	175,674	175,674	180,000
Training	861	-	-	-
Office supplies	350	-	-	-
Software	800	-	-	-
<b>Total Development Office</b>	<b>\$ 193,683</b>	<b>\$ 175,674</b>	<b>\$ 175,674</b>	<b>\$ 180,000</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
<b>Account</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>FINANCE OFFICE</b>				
<b>Administration</b>				
Salaries and wages	\$ 292,129	\$ 320,237	\$ 275,411	\$ 320,237
Substitute costs	1,309	-	-	-
FICA charges	20,871	24,498	21,100	24,498
Retirement contributions	21,088	23,972	20,386	23,972
Office supplies	2,429	8,000	8,000	8,000
Other operating supplies	2,283	-	-	-
Audit fees	32,185	38,500	38,500	39,500
Legal notices - advertising	893	2,000	2,000	2,000
Fiscal System annual maintenance costs	32,085	64,000	64,000	64,000
Mileage reimbursement expenses	1,790	2,500	2,500	2,600
Dues	875	1,200	1,200	1,200
Vault clean-up charges	2,969	2,100	2,100	2,100
Training	4,715	4,800	4,800	4,800
<b>Total Finance Office</b>	<b>\$ 415,621</b>	<b>\$ 491,807</b>	<b>\$ 439,997</b>	<b>\$ 492,907</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		<b>5.75</b>	<b>6.75</b>	<b>6.75</b>
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		5	6	6
Half-time (20 - 39 hours per week)		1	1	1
Part-time (1-19 hours per week)		-	-	-
<b>Total Authorized Positions</b>		<b>6</b>	<b>7</b>	<b>7</b>
<b>MLS FTE's</b>		<b>-</b>	<b>-</b>	<b>-</b>

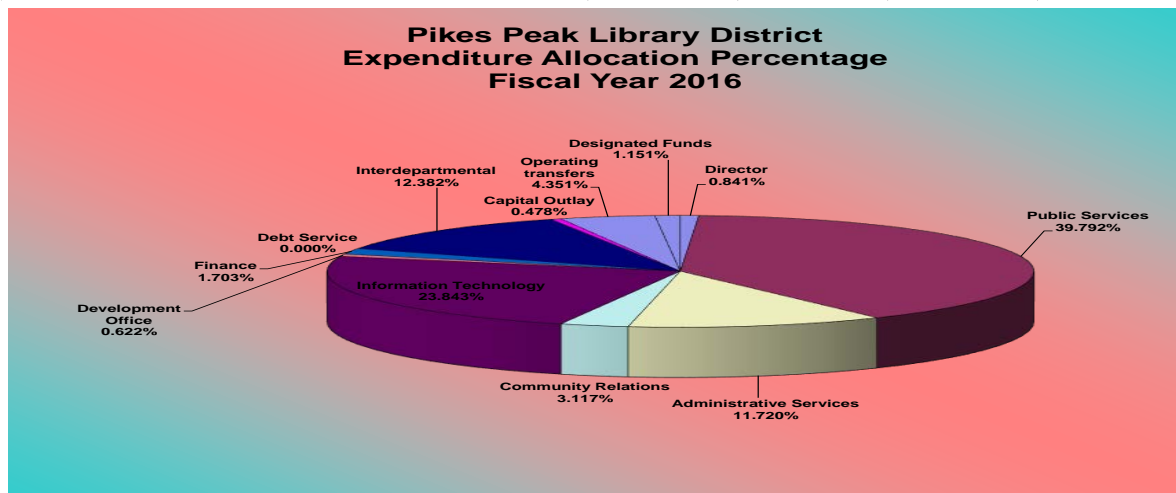


<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>INTERDEPARTMENTAL</b>				
Vacation/sick leave payout provision	\$ 215,925	175,000	175,000	175,000
Payroll accrual provision	34,112	50,000	50,000	50,000
Personnel items	-	144,012	136,900	414,738
New positions/temporary positions	-	-	-	305,866
Substitute pay reserve - teams/Sunday hours	997	59,675	30,000	30,000
Other payroll taxes	15,487	39,471	39,471	39,471
Dues - Urban Library Council	6,390	10,500	4,110	-
Legal fees	51,769	50,000	50,000	50,000
Health insurance	1,216,237	1,380,000	1,375,000	1,540,000
Vision insurance	45,976	51,000	51,000	51,000
Unemployment insurance	27,109	40,000	40,000	40,000
Workers compensation costs	81,985	95,000	90,000	94,500
Life and disability insurance	51,573	49,000	49,000	49,000
Collection agency charges	47,578	47,500	45,000	42,500
Other operating supplies	1,626	2,000	2,000	2,000
Postage	86,717	95,000	90,000	90,000
Copier charges	30,971	33,000	38,500	40,000
Patron Reimbursement	-	1,000	1,000	1,000
Insurance	151,975	160,000	168,363	172,500
Bank charges	21,088	21,000	24,000	24,000
Treasurer's fees	359,911	364,495	364,495	371,785
<b>Total Interdepartmental</b>	<b>\$ 2,447,426</b>	<b>\$ 2,867,653</b>	<b>\$ 2,823,839</b>	<b>\$ 3,583,360</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>OPERATING TRANSFERS TO OTHER FUNDS</b>				
East Library Renovation	\$ 1,272,261	42,320	42,321	27,500
Penrose Library Renovation	1,242,016	23,000	23,000	87,000
Library 21C Facility Project Fund	45,000	27,200	27,200	92,150
Capital Reserve Fund	528,954	1,041,132	1,041,132	1,052,438
<b>Total Operating Transfers To Other Funds</b>	<b>\$ 3,088,231</b>	<b>\$ 1,133,652</b>	<b>\$ 1,133,653</b>	<b>\$ 1,259,088</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Expenditures by Department</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
<b>Account</b>	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Designated Funds</b>				
Wages/temporary labor	\$ 109,101	54,144	54,144	54,644
Substitute costs	609	-	-	-
FICA	8,377	500	500	-
Retirement contributions	709	-	-	-
Health benefits	1,534	-	-	-
Vision	172	-	-	-
Life and ADD	74	-	-	-
Office supplies	20,450	27,525	27,525	-
Library Materials - Books	155,094	138,894	138,894	145,706
Library Materials - Electronic databases/on-line services	-	1,100	1,100	1,100
Data telecommunications	-	100	100	-
Printing	-	1,000	1,000	-
Equipment rental	-	1,600	1,600	-
Programming	34,642	77,015	77,015	78,209
Grounds maintenance	105	-	-	-
Summer Reading Prizes	8,589	9,100	9,100	6,000
Mileage	2,888	923	923	-
Dues	1,470	2,320	2,320	1,320
Training	8,410	5,564	5,564	500
Community outreach	1,280	7,220	7,220	-
Other grant designated expenses	52,332	43,017	43,017	45,658
Capital Outlay	29,769	148,808	148,808	138,300
<b>Total Designated Funds</b>	<b>\$ 435,605</b>	<b>\$ 518,830</b>	<b>\$ 518,830</b>	<b>\$ 471,437</b>
<b>Total Expenditures, Operating Transfers To Other Funds and Other Financing Uses</b>	<b>\$ 28,097,174</b>	<b>\$ 28,443,598</b>	<b>\$ 27,735,043</b>	<b>\$ 28,939,560</b>

Pikes Peak Library District				
General Fund - Expenditures by Department				
Three-Year Period Ended December 31, 2016				
Account	2014 Actual	2015 Budget	2015 Projection	2016 Budget
<b>Summary</b>				
Director	\$ 207,947	\$ 222,885	\$ 209,784	\$ 243,284
Public Services	10,253,974	11,475,712	11,008,879	11,515,703
Support Services	3,300,552	3,448,187	3,335,818	3,391,652
Community Relations Office	766,781	860,468	853,368	902,187
Information Technology Office	6,987,354	7,248,730	7,235,201	6,899,942
Development Office	193,683	175,674	175,674	180,000
Finance Office	415,621	491,807	439,997	492,907
Interdepartmental	2,447,426	2,867,653	2,823,839	3,583,360
Capital Outlay	29,770	148,808	148,808	138,300
Operating Transfers To Other Funds	3,088,231	1,133,652	1,133,653	1,259,088
Designated Funds	405,835	370,022	370,023	333,137
<b>Total General Fund Expenditures</b>	<b>\$ 28,097,174</b>	<b>\$ 28,443,598</b>	<b>\$ 27,735,043</b>	<b>\$ 28,939,560</b>
<b>Authorized Positions</b>		<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Total Full Time Equivalents (FTE's)</b>		337.75	343.56	343.56
<b>Authorized Positioned Category</b>				
Full-time (40 hour per week)		200	204	204
Half-time (20 - 39 hours per week)		201	202	202
Part-time (1-19 hours per week)		74	74	74
<b>Total Authorized Positions</b>		475	480	480
<b>MLS FTE's</b>		57.11	56.11	56.11



Pikes Peak Library District									
New Positions									
Three-Year Period Ended December 31, 2016									
			Previous	Proposed	Previous	Proposed	Previous	Proposed	Total
Position Name	New Position Name	Location	Grade	Grade	Hours Week	Hours Week	Hourly Rate	Hourly Rate	Cost
Public Service Specialist	Public Service Specialist	Monument Library	270	270	26	33	14.74	14.74	\$ 16,484
ESL Instructor	ESL Instructor	Literacy	280	280	24	40	16.62	16.62	28,359
Public Services Specialist	Public Services Specialist	Sand Creek Library	270	270	30	40	15.18	15.18	11,023
		Reserve for adjustments							250,000
									<b>\$ 305,866</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Annual Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Briargate Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other - signage - Monument Community Library	-	6,000	6,000	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>6,000</b>	<b>6,000</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(6,000)</b>	<b>(6,000)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Cheyenne Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Cheyenne Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 5,500	\$ 5,500	\$ 11,500
Other	-	-	-	-
	-	5,500	5,500	11,500
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	-	5,500	5,500	11,500
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Phone system	-	6,667	6,667	-
Relocate circulation desk	-	-	-	11,500
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	-	6,667	6,667	11,500
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(1,167)	(1,167)	-
<b>Fund Balance - Beginning of Year</b>	1,167	1,167	1,167	-
<b>Fund Balance - End of Year</b>	\$ 1,167	\$ -	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Fountain Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
To accumulate funds for the support of the District's Fountain Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 10,000	\$ 10,000	\$ 7,250
Other	-	-	-	-
	-	10,000	10,000	7,250
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	-	10,000	10,000	7,250
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	10,000	10,000	-
Relocate returns processing	-	-	-	2,250
Tree-trimming	-	-	-	5,000
Other	-	500	500	-
<b>Total Fiscal Year Expenditures</b>	-	10,500	10,500	7,250
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(500)	(500)	-
<b>Fund Balance - Beginning of Year</b>	500	500	500	-
<b>Fund Balance - End of Year</b>	\$ 500	\$ -	\$ -	\$ -



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>High Prairie Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's High Prairie Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ 1,600
Other	-	-	-	-
	-	-	-	1,600
Other revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,600</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
Restroom flooring reseal	-	-	-	1,600
Other	-	6,418	6,418	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>6,418</b>	<b>6,418</b>	<b>1,600</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(6,418)</b>	<b>(6,418)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>6,418</b>	<b>6,418</b>	<b>6,418</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 6,418</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Manitou Springs Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Manitou Springs Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 500	\$ 500	\$ 50,000
Other	-	-	-	-
	-	500	500	50,000
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	-	500	500	50,000
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	50,000
Other	-	500	500	-
<b>Total Fiscal Year Expenditures</b>	-	500	500	50,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	-	-	-
<b>Fund Balance - Beginning of Year</b>	-	-	-	-
<b>Fund Balance - End of Year</b>	\$ -	\$ -	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Monument Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
To accumulate funds for the support of the District's Monument Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ 5,000
Other	-	-	-	-
	-	-	-	5,000
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	-	-	-	5,000
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
Portable sink for community meeting room	-	-	-	2,000
Organizing utility shelving	-	-	-	2,000
Staff area sink improvements	-	-	-	1,000
Other	-	379	379	-
<b>Total Fiscal Year Expenditures</b>	-	379	379	5,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(379)	(379)	-
<b>Fund Balance - Beginning of Year</b>	3,219	3,219	3,219	2,840
<b>Fund Balance - End of Year</b>	\$ 3,219	\$ 2,840	\$ 2,840	\$ 2,840

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Old Colorado City Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Old Colorado City Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 51,668	\$ 51,668	\$ 10,950
Other	-	-	-	-
	-	51,668	51,668	10,950
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	-	51,668	51,668	10,950
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
Window cornices	-	-	-	8,000
Restroom flooring and reseal	-	-	-	1,450
Roof inspection and repairs	-	-	-	1,500
Carpet replacement	-	5,000	5,000	-
Seal coat and stripe	-	1,750	1,750	-
Window cornices	-	6,100	6,100	-
Phone system	-	7,097	7,097	-
Self-check	-	8,221	8,221	-
Public art project	-	13,500	13,500	-
Finish wood flooring	-	10,000	10,000	-
Other	-	275	275	-
<b>Total Fiscal Year Expenditures</b>	-	51,943	51,943	10,950
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(275)	(275)	-
<b>Fund Balance - Beginning of Year</b>	275	275	275	-
<b>Fund Balance - End of Year</b>	\$ 275	\$ -	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Palmer Lake Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
To accumulate funds for the support of the District's Palmer Lake Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ 3,000
Other	-	-	-	-
	-	-	-	3,000
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	-	-	-	3,000
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
Upgrade water fountain	-	-	-	3,000
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	-	-	-	3,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	-	-	-
<b>Fund Balance - Beginning of Year</b>	-	-	-	-
<b>Fund Balance - End of Year</b>	\$ -	\$ -	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Rockrimmon Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Rockrimmon Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 4,000	\$ 10,095	\$ 10,095	\$ -
Other	-	-	-	-
	4,000	10,095	10,095	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	4,000	10,095	10,095	-
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				-
Facility improvements	-	8,575	8,575	-
RFID gates	-	1,050	1,050	-
Single sided booktrucks	-	-	-	-
Exterior wall bookdrop and four lightweight bins	-	-	-	-
Upgrade lock system to card reader system	-	-	-	-
Flooring replacement with RFID gate installation	-	-	-	-
Install server room air conditioning unit	-	-	-	-
Move information desk and help desks	-	-	-	-
Move Teen location	4,141	270	270	-
Relocate Friends and copier	-	-	-	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	4,141	9,895	9,895	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	(141)	200	200	-
<b>Fund Balance - Beginning of Year</b>	141	-	-	200
<b>Fund Balance - End of Year</b>	\$ -	\$ 200	\$ 200	\$ 200

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Ruth Holley Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Ruth Holley Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	-	91	91	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>91</b>	<b>91</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(91)</b>	<b>(91)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>91</b>	<b>91</b>	<b>91</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 91</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Sand Creek Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
To accumulate funds for the support of the District's Sand Creek Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ 28,000
Other	-	-	-	-
	-	-	-	28,000
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>28,000</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Makerspace equipment	-	-	-	28,000
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>28,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Ute Pass Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
To accumulate funds for the support of the District's Ute Pass Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ 2,000	\$ 1,000
Other	-	-	-	-
	-	-	2,000	1,000
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	-	-	2,000	1,000
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Furniture for projector	-	-	-	1,000
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	-	-	-	1,000
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	-	2,000	-
<b>Fund Balance - Beginning of Year</b>	(2,000)	(2,000)	(2,000)	-
<b>Fund Balance - End of Year</b>	\$ (2,000)	\$ (2,000)	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Mobile Library Services Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Mobile Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	-	45	45	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>45</b>	<b>45</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(45)</b>	<b>(45)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 45</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Carnegie Facility Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Carnegie Facility services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 6,200	\$ 6,200	\$ -
Other	-	-	-	-
	-	6,200	6,200	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	-	6,200	6,200	-
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
Window tinting	-	7,000	6,800	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	-	7,000	6,800	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(800)	(600)	-
<b>Fund Balance - Beginning of Year</b>	600	600	600	-
<b>Fund Balance - End of Year</b>	\$ 600	\$ (200)	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Carnegie Garden Library Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
To accumulate funds for the support of the District's Carnegie Garden's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 1,000	\$ -	\$ -	\$ -
Other	-	-	-	-
	1,000	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	1,000	-	-	-
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
Refinish sculptural panels on gates	1,029	-	-	-
Other	-	666	666	171
<b>Total Fiscal Year Expenditures</b>	1,029	666	666	171
<b>Excess (Deficit) Revenues Over Expenditures</b>	(29)	(666)	(666)	(171)
<b>Fund Balance - Beginning of Year</b>	866	837	837	171
<b>Fund Balance - End of Year</b>	\$ 837	\$ 171	\$ 171	\$ -

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Mini-Maker Fair Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's mini-makerfair program.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 1,125	\$ 5,000	\$ 5,000	\$ -
Other	-	5,845	5,845	-
	1,125	10,845	10,845	-
PPLD contribution	5,691	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>6,816</b>	<b>10,845</b>	<b>10,845</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	6,816	1,000	1,000	-
Capital outlay	-	-	-	-
Other	-	9,845	9,845	-
<b>Total Fiscal Year Expenditures</b>	<b>6,816</b>	<b>10,845</b>	<b>10,845</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Children's Services Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
To accumulate funds for the support of the District's Children's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 40,300	\$ 10,000	\$ 10,000	\$ -
Spellabration - State Grant	-	9,000	9,000	-
	40,300	19,000	19,000	-
PPLD contribution	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>40,300</b>	<b>19,000</b>	<b>19,000</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	2,570	17,700	17,700	4,328
Capital outlay				
Childrens literacy stations	3,400	-	-	
Family Place	-	-	-	
Other	-	1,300	1,300	-
<b>Total Fiscal Year Expenditures</b>	<b>5,970</b>	<b>19,000</b>	<b>19,000</b>	<b>4,328</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>34,330</b>	<b>-</b>	<b>-</b>	<b>(4,328)</b>
<b>Fund Balance - Beginning of Year</b>	<b>(30,002)</b>	<b>4,328</b>	<b>4,328</b>	<b>4,328</b>
<b>Fund Balance - End of Year</b>	<b>\$ 4,328</b>	<b>\$ 4,328</b>	<b>\$ 4,328</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Kirkpatrick Fund - Author Series</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Kirkpatrick Fund services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 7,000	\$ 7,000	\$ 7,000	\$ 10,000
Other	-	-	-	-
	<u>7,000</u>	<u>7,000</u>	<u>7,000</u>	<u>10,000</u>
PPLD contribution	2,958	110	110	-
<b>Total Fiscal Year Estimated Revenues</b>	<u>9,958</u>	<u>7,110</u>	<u>7,110</u>	<u>10,000</u>
<b>Fiscal Year Expenditures</b>				
Personnel	-			
Program expenditures	9,958	7,110	7,110	7,000
Capital outlay	-	-	-	-
Other	-	20	20	3,000
<b>Total Fiscal Year Expenditures</b>	<u>9,958</u>	<u>7,130</u>	<u>7,130</u>	<u>10,000</u>
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(20)	(20)	-
<b>Fund Balance - Beginning of Year</b>	20	20	20	-
<b>Fund Balance - End of Year</b>	<u>\$ 20</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Adult Services Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Adult Services department..				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 550	\$ 550	\$ -
Other	176	-	-	-
	176	550	550	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>176</b>	<b>550</b>	<b>550</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	550	550	176
Capital outlay	-	-	-	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>550</b>	<b>550</b>	<b>176</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>176</b>	<b>-</b>	<b>-</b>	<b>(176)</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>176</b>	<b>176</b>	<b>176</b>
<b>Fund Balance - End of Year</b>	<b>\$ 176</b>	<b>\$ 176</b>	<b>\$ 176</b>	<b>\$ -</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Adult Reading Program Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Adult Reading Program.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
PPLD contribution	1,678	300	300	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>1,678</b>	<b>300</b>	<b>300</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-			
Library materials	-	-	-	-
Program expenditures	1,978	300	300	-
Capital outlay	-	-	-	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>1,978</b>	<b>300</b>	<b>300</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(300)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>300</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Senior Services Program Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Senior Services Fund				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 10,000	\$ 10,000	\$ -
Other	-	-	-	-
	-	10,000	10,000	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	-	10,000	10,000	-
<b>Fiscal Year Expenditures</b>				
Personnel	-			
Library materials	-	-	-	-
Program expenditures	-	1,100	1,100	-
Capital outlay	-	-	-	-
Other	-	9,500	9,500	-
<b>Total Fiscal Year Expenditures</b>	-	10,600	10,600	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	(600)	(600)	-
<b>Fund Balance - Beginning of Year</b>	600	600	600	-
<b>Fund Balance - End of Year</b>	\$ 600	\$ -	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Teen Services Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Teen Services' services, programs and assets and the East Library Teen Center.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 1,500	\$ 2,900	\$ 2,900	\$ 2,000
Other	-	-	-	-
	<u>1,500</u>	<u>2,900</u>	<u>2,900</u>	<u>2,000</u>
Other Revenue	397	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<u>1,897</u>	<u>2,900</u>	<u>2,900</u>	<u>2,000</u>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	1,253	5,987	5,987	2,000
Capital outlay	-	-	-	-
Other	-	2,900	2,900	-
<b>Total Fiscal Year Expenditures</b>	<u>1,253</u>	<u>8,887</u>	<u>8,887</u>	<u>2,000</u>
<b>Excess (Deficit) Revenues Over Expenditures</b>	644	(5,987)	(5,987)	-
<b>Fund Balance - Beginning of Year</b>	5,987	6,631	6,631	644
<b>Fund Balance - End of Year</b>	<u>\$ 6,631</u>	<u>\$ 644</u>	<u>\$ 644</u>	<u>\$ 644</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Summer Reading Program Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
To accumulate funds for the support of the District's Summer Reading Program's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 8,000	\$ 6,500	\$ 6,500	\$ 6,000
Other	-	-	-	-
	8,000	6,500	6,500	6,000
PPLD contribution	589	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>8,589</b>	<b>6,500</b>	<b>6,500</b>	<b>6,000</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other				
Summer Reading Program prizes	8,589	6,500	6,500	6,000
<b>Total Fiscal Year Expenditures</b>	<b>8,589</b>	<b>6,500</b>	<b>6,500</b>	<b>6,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Special Collections Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Special Collections department's services, and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 5,500	\$ -	\$ -	\$ 7,880
Other	-	-	-	-
	5,500	-	-	7,880
Other Revenue	4,927	5,000	5,000	16,000
<b>Total Fiscal Year Estimated Revenues</b>	<b>10,427</b>	<b>5,000</b>	<b>5,000</b>	<b>23,880</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
History Symposium	3,076	5,000	5,000	5,000
Capital outlay	13,188	-	-	-
PC with USB3	-	1,200	1,200	-
Storage unit	-	7,000	7,000	-
Lenovo EMC NAS	-	2,200	2,200	-
Other	4,385	-	-	16,000
<b>Total Fiscal Year Expenditures</b>	<b>20,649</b>	<b>15,400</b>	<b>15,400</b>	<b>21,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(10,222)</b>	<b>(10,400)</b>	<b>(10,400)</b>	<b>2,880</b>
<b>Fund Balance - Beginning of Year</b>	<b>17,742</b>	<b>7,520</b>	<b>7,520</b>	<b>(2,880)</b>
<b>Fund Balance - End of Year</b>	<b>\$ 7,520</b>	<b>\$ (2,880)</b>	<b>\$ (2,880)</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Collection Management Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Collection Management's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 10,000	\$ -	\$ -	\$ -
State funding	132,433	125,000	125,000	143,982
	142,433	125,000	125,000	143,982
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>142,433</b>	<b>125,000</b>	<b>125,000</b>	<b>143,982</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	152,958	133,073	133,073	143,982
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>152,958</b>	<b>133,073</b>	<b>133,073</b>	<b>143,982</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(10,525)</b>	<b>(8,073)</b>	<b>(8,073)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>18,598</b>	<b>8,073</b>	<b>8,073</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 8,073</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>LitSource Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's LitSource department's programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 53,000	\$ 66,772	\$ 66,772	\$ 66,772
Other	-	-	-	-
	<u>53,000</u>	<u>66,772</u>	<u>66,772</u>	<u>66,772</u>
Expenditures covered by General Fund	85,481	4,183	4,183	4,183
<b>Total Fiscal Year Estimated Revenues</b>	<u>138,481</u>	<u>70,955</u>	<u>70,955</u>	<u>70,955</u>
<b>Fiscal Year Expenditures</b>				
Personnel	118,188	54,644	54,644	54,644
Library materials	-	-	-	-
Program expenditures	750	-	-	-
Capital outlay	6,116	-	-	-
Other	13,427	16,311	16,311	16,311
<b>Total Fiscal Year Expenditures</b>	<u>138,481</u>	<u>70,955</u>	<u>70,955</u>	<u>70,955</u>
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	-	-	-
<b>Fund Balance - Beginning of Year</b>	-	-	-	-
<b>Fund Balance - End of Year</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Video Production Center Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Video Production Center's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -		\$ -
Other	5,000	15,000	15,000	20,000
	5,000	15,000	15,000	20,000
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>5,000</b>	<b>15,000</b>	<b>15,000</b>	<b>20,000</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	2,000	50,923	50,923	20,000
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>2,000</b>	<b>50,923</b>	<b>50,923</b>	<b>20,000</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>3,000</b>	<b>(35,923)</b>	<b>(35,923)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>32,923</b>	<b>35,923</b>	<b>35,923</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 35,923</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Makerspace Programs Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Makerspace programs				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 1,400	\$ 1,383	\$ 1,383	\$ -
Other	-	-	-	-
	<u>1,400</u>	<u>1,383</u>	<u>1,383</u>	<u>-</u>
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<u>1,400</u>	<u>1,383</u>	<u>1,383</u>	<u>-</u>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	2,783	-	-	-
<b>Total Fiscal Year Expenditures</b>	<u>2,783</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<u>(1,383)</u>	<u>1,383</u>	<u>1,383</u>	<u>-</u>
<b>Fund Balance - Beginning of Year</b>	<u>-</u>	<u>(1,383)</u>	<u>(1,383)</u>	<u>-</u>
<b>Fund Balance - End of Year</b>	<u>\$ (1,383)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Family Place Grant Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Family Place Grants				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 12,636	\$ 4,000	\$ 4,000	\$ 4,000
Other	-	-	-	-
	<u>12,636</u>	<u>4,000</u>	<u>4,000</u>	<u>4,000</u>
Expenditures covered by General Fund	-	144	144	-
<b>Total Fiscal Year Estimated Revenues</b>	<u>12,636</u>	<u>4,144</u>	<u>4,144</u>	<u>4,000</u>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	11	-	-	-
Capital outlay	-	-	-	-
Other	12,273	4,496	4,496	4,000
<b>Total Fiscal Year Expenditures</b>	<u>12,284</u>	<u>4,496</u>	<u>4,496</u>	<u>4,000</u>
<b>Excess (Deficit) Revenues Over Expenditures</b>	352	(352)	(352)	-
<b>Fund Balance - Beginning of Year</b>	-	352	352	-
<b>Fund Balance - End of Year</b>	<u>\$ 352</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Community Engagement and Outreach Department Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Community Engagement and Outreach department				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	1,300	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>1,300</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	-	-	-	1,300
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,300</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>1,300</b>	<b>-</b>	<b>-</b>	<b>(1,300)</b>
<b>Fund Balance - Beginning of Year</b>	<b>-</b>	<b>1,300</b>	<b>1,300</b>	<b>1,300</b>
<b>Fund Balance - End of Year</b>	<b>\$ 1,300</b>	<b>\$ 1,300</b>	<b>\$ 1,300</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Creative Aging Grant Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Creative Aging Grant.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 10,000	\$ -	\$ -
Other	-	-	-	-
	-	10,000	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	-	10,000	-	-
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	7,340	-	-
Capital outlay	-	-	-	-
Other	-	2,660	-	-
<b>Total Fiscal Year Expenditures</b>	-	10,000	-	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	-	-	-
<b>Fund Balance - Beginning of Year</b>	-	-	-	-
<b>Fund Balance - End of Year</b>	\$ -	\$ -	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>El Pomar Nonprofit Resources Center Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To account for all financial activity related to the El Pomar Nonprofit Resource Center.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 5,000	\$ 9,000	\$ 9,000	\$ 7,000
Other	-	-	-	-
	<u>5,000</u>	<u>9,000</u>	<u>9,000</u>	<u>7,000</u>
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<u>5,000</u>	<u>9,000</u>	<u>9,000</u>	<u>7,000</u>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	2,136	2,824	2,824	2,824
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	3,971	4,429	4,429	4,429
<b>Total Fiscal Year Expenditures</b>	<u>6,107</u>	<u>7,253</u>	<u>7,253</u>	<u>7,253</u>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<u>(1,107)</u>	<u>1,747</u>	<u>1,747</u>	<u>(253)</u>
<b>Fund Balance - Beginning of Year</b>	<u>286</u>	<u>(821)</u>	<u>(821)</u>	<u>926</u>
<b>Fund Balance - End of Year</b>	<u>\$ (821)</u>	<u>\$ 926</u>	<u>\$ 926</u>	<u>\$ 673</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>All Pikes Peak Reads Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To account for all financial activity related to the District's All Pikes Peak Reads services, programs and activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 5,000	\$ 10,000	\$ 10,000	\$ 15,000
Other	17,728	20,000	20,000	20,000
	<u>22,728</u>	<u>30,000</u>	<u>30,000</u>	<u>35,000</u>
Expenditures covered by General Fund	8,116	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<u>30,844</u>	<u>30,000</u>	<u>30,000</u>	<u>35,000</u>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	30,844	30,000	30,000	35,000
Capital outlay	-	-	-	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<u>30,844</u>	<u>30,000</u>	<u>30,000</u>	<u>35,000</u>
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	-	-	-
<b>Fund Balance - Beginning of Year</b>	-	-	-	-
<b>Fund Balance - End of Year</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Pikes Peak Poet Laureate Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To account for all financial activity related to the Pikes Peak Poet Laureate's programs and activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 3,000	\$ 2,000	\$ 2,000	\$ 1,216
Other	-	-	-	-
	<u>3,000</u>	<u>2,000</u>	<u>2,000</u>	<u>1,216</u>
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<u>3,000</u>	<u>2,000</u>	<u>2,000</u>	<u>1,216</u>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	2,000	2,000	2,000	2,000
Capital outlay	-	-	-	-
Other	216	11	11	-
<b>Total Fiscal Year Expenditures</b>	<u>2,216</u>	<u>2,011</u>	<u>2,011</u>	<u>2,000</u>
<b>Excess (Deficit) Revenues Over Expenditures</b>	784	(11)	(11)	(784)
<b>Fund Balance - Beginning of Year</b>	11	795	795	784
<b>Fund Balance - End of Year</b>	<u>\$ 795</u>	<u>\$ 784</u>	<u>\$ 784</u>	<u>\$ -</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Shivers Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Shivers Fund's programs and activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 1,960	\$ 26,000	\$ 26,000	\$ 20,000
Other	-	-	-	-
	<u>1,960</u>	<u>26,000</u>	<u>26,000</u>	<u>20,000</u>
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<u>1,960</u>	<u>26,000</u>	<u>26,000</u>	<u>20,000</u>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	14,881	14,708	14,708	20,000
Capital outlay	-	-	-	-
Other	3,177	-	-	-
<b>Total Fiscal Year Expenditures</b>	<u>18,058</u>	<u>14,708</u>	<u>14,708</u>	<u>20,000</u>
<b>Excess (Deficit) Revenues Over Expenditures</b>	(16,098)	11,292	11,292	-
<b>Fund Balance - Beginning of Year</b>	4,806	(11,292)	(11,292)	-
<b>Fund Balance - End of Year</b>	<u>\$ (11,292)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Staff Development and Recognition Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's staff development and recognition programs.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other				
National Library Worker's Day	435	-	-	338
<b>Total Fiscal Year Expenditures</b>	<b>435</b>	<b>-</b>	<b>-</b>	<b>338</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(435)</b>	<b>-</b>	<b>-</b>	<b>(338)</b>
<b>Fund Balance - Beginning of Year</b>	<b>773</b>	<b>338</b>	<b>338</b>	<b>338</b>
<b>Fund Balance - End of Year</b>	<b>\$ 338</b>	<b>\$ 338</b>	<b>\$ 338</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Ciavonne Trust Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Children's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ 705
Other	-	-	-	-
	-	-	-	705
Expenditures covered by General Fund	-	188	188	-
<b>Total Fiscal Year Estimated Revenues</b>	-	188	188	705
<b>Fiscal Year Expenditures</b>				
Personnel	-			
Library materials	-	-	-	-
Program expenditures	188	705	705	705
Capital outlay	-	-	-	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	188	705	705	705
<b>Excess (Deficit) Revenues Over Expenditures</b>	(188)	(517)	(517)	-
<b>Fund Balance - Beginning of Year</b>	705	517	517	-
<b>Fund Balance - End of Year</b>	\$ 517	\$ -	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Jean Maio Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
To accumulate funds for the support of the District's Jean Maio program				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	500	-	-
	-	500	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	-	500	-	-
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other				
CAL award	-	500	-	-
<b>Total Fiscal Year Expenditures</b>	-	500	-	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	-	-	-
<b>Fund Balance - Beginning of Year</b>	-	-	-	-
<b>Fund Balance - End of Year</b>	\$ -	\$ -	\$ -	\$ -

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Donor Relations Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's donor relations activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 4,000	\$ -	\$ -	\$ -
Other	-	-	-	-
	<u>4,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<u>4,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	2,070	5,623	5,623	1,929
<b>Total Fiscal Year Expenditures</b>	<u>2,070</u>	<u>5,623</u>	<u>5,623</u>	<u>1,929</u>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<u>1,930</u>	<u>(5,623)</u>	<u>(5,623)</u>	<u>(1,929)</u>
<b>Fund Balance - Beginning of Year</b>	<u>5,622</u>	<u>7,552</u>	<u>7,552</u>	<u>1,929</u>
<b>Fund Balance - End of Year</b>	<u>\$ 7,552</u>	<u>\$ 1,929</u>	<u>\$ 1,929</u>	<u>\$ -</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Authors Programs Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Authors programs.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ 2,000	\$ -	\$ -	\$ -
Other	-	-	-	-
	<u>2,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<u>2,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	6,715	6,715	2,000
Capital outlay	-	-	-	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<u>-</u>	<u>6,715</u>	<u>6,715</u>	<u>2,000</u>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<u>2,000</u>	<u>(6,715)</u>	<u>(6,715)</u>	<u>(2,000)</u>
<b>Fund Balance - Beginning of Year</b>	<u>6,715</u>	<u>8,715</u>	<u>8,715</u>	<u>2,000</u>
<b>Fund Balance - End of Year</b>	<u>\$ 8,715</u>	<u>\$ 2,000</u>	<u>\$ 2,000</u>	<u>\$ -</u>

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund (included in General Fund)</b>				
<b>Library 21c Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
To accumulate funds for the support of the District's Library 21c activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ 2,055	\$ 2,055	\$ -
Other	-	-	-	-
	-	2,055	2,055	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	-	2,055	2,055	-
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	2,000	2,000	-
Other	-	55	55	-
<b>Total Fiscal Year Expenditures</b>	-	2,055	2,055	-
<b>Excess (Deficit) Revenues Over Expenditures</b>	-	-	-	-
<b>Fund Balance - Beginning of Year</b>	-	-	-	-
<b>Fund Balance - End of Year</b>	\$ -	\$ -	\$ -	\$ -

# **EAST LIBRARY RENOVATION PROJECT FUND**

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - East Library Renovation Project Fund</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Sources of Funds</b>				
<b>Funding - Pikes Peak Library District Foundation</b>				
Fundraising	\$ -	\$ 30,000	\$ 115,000	-
<b>Funding - Pikes Peak Library District</b>				
Operating transfer - Penrose Library Renovation Project Fund	-	75,000	75,000	-
Operating transfer - General Fund	1,272,261	22,320	22,320	\$ 27,500
<b>Total Sources of Funds</b>	<b>\$ 1,272,261</b>	<b>\$ 127,320</b>	<b>\$ 212,320</b>	<b>27,500</b>
<b>Uses of Funds</b>				
<b>Building Items</b>				
Building maintenance/minor renovation projects				
Water treatment system	-	-	-	3,000
Landscaping allowance				
Tree trimming	-	3,420	3,420	-
Roof replacement				
Roof inspection and repairs	-	-	-	6,000
Renovation				
Construction costs	39,867	1,627,127	1,627,127	-
Information Technology related costs	-	100,000	100,000	-
Furniture and equipment	-	200,000	200,000	-
<b>Departments/Offices</b>				
<b>Administrative Services</b>				
Educational Resource Center	-	30,000	30,000	-
<b>Children's Department</b>				
Other furniture or equipment replacement				
Cabinets	-	10,320	10,320	-
Cabinetry upgrades in Arts and Crafts room	-	-	-	18,500
<b>Total Uses of Funds</b>	<b>39,867</b>	<b>1,970,867</b>	<b>1,970,867</b>	<b>27,500</b>
<b>Excess Revenues Over Expenditures</b>	<b>1,232,394</b>	<b>(1,843,547)</b>	<b>(1,758,547)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>611,153</b>	<b>1,843,547</b>	<b>1,843,547</b>	<b>85,000</b>
<b>Fund Balance - End of Year</b>	<b>\$ 1,843,547</b>	<b>\$ -</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>



# **PENROSE LIBRARY PROJECT RENOVATION FUND**

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Penrose Library Renovation Project Fund</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Sources of Funds</b>				
<b>Funding - Pikes Peak Library District Foundation</b>				
Fundraising	-	750,000	825,000	-
<b>Funding - Pikes Peak Library District</b>				
Operating transfer - General Fund	\$ 1,242,016	\$ 23,000	\$ 23,000	\$ 87,000
<b>Total Sources of Funds</b>	<b>1,242,016</b>	<b>773,000</b>	<b>848,000</b>	<b>87,000</b>
<b>Uses of Funds</b>				
<b>PENROSE PUBLIC LIBRARY</b>				
<b>Building Items</b>				
Building maintenance/minor projects				
Replace elevator door panel	-	-	-	6,500
Replace floors in elevators	-	3,500	3,500	-
Front door remodeling	-	-	-	12,500
Repair movable partition wall in children's/adult reading rooms	-	5,000	5,000	-
PA system improvements	-	-	-	4,000
Install new garage door opene with timed closing mechanism	2,066	-	-	-
Redress mulch in landscaped areas in front of building	-	1,750	1,750	-
Roof inspection and repairs	4,915	-	-	6,000
Repair garage door at drain	-	7,500	7,500	-
Remodeling				
Project (Penrose complex)				
Construction costs	60,425	1,353,120	1,353,120	-
Information Technology related costs	-	60,000	60,000	-
Furniture and equipment	-	50,000	50,000	-
<b>Children's Department</b>				
Building maintenance/minor projects				
Storage room door replacement	-	2,000	2,000	-
<b>1905 CARNEGIE BUILDING</b>				
Building maintenance/minor renovation projects				
Window caulking	-	-	-	32,000
Balcony waterproofing	-	-	-	8,500
Painting allowance	-	-	-	17,500
<b>Other Financing Uses</b>				
Operating transfer out - East Library Renovation Project Fund	-	75,000	75,000	-
Operating transfer out - General Fund	-	750,000	750,000	-
<b>Total Uses of Funds</b>	<b>67,406</b>	<b>2,307,870</b>	<b>2,307,870</b>	<b>87,000</b>
<b>Excess Revenues Over Expenditures</b>	<b>1,174,610</b>	<b>(1,534,870)</b>	<b>(1,459,870)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>360,260</b>	<b>1,534,870</b>	<b>1,534,870</b>	<b>75,000</b>
<b>Fund Balance - End of Year</b>	<b>\$ 1,534,870</b>	<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>

# **NORTH FACILITY PROJECT FUND**

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - North Facility Project Fund</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Sources of Funds</b>				
<b>Funding - Fundraising</b>				
Donations - Pikes Peak Library District Foundation	\$ 269,300	\$ 200,000	\$ 250,000	\$ -
<b>Sales of assets</b>				
Furniture and equipment	6,034	-	780	-
<b>Funding - Pikes Peak Library District</b>				
Operating transfer - General Fund	45,000	27,200	27,200	92,150
Operating transfer - Capital Reserve Fund	255,047	-	-	-
<b>Total Sources of Funds</b>	<b>575,381</b>	<b>227,200</b>	<b>277,980</b>	<b>92,150</b>
<b>Uses of Funds</b>				
<b>Building Items</b>				
<b>Parking Lot</b>				
Parking lot overlay	-	300,000	300,000	-
Repair existing	312	-	-	-
Seal coat and restripe	17,598	-	-	-
<b>Total</b>	<b>17,910</b>	<b>300,000</b>	<b>300,000</b>	<b>-</b>
<b>Landscaping</b>				
Shrubbery/general improvement/tree trimming	12,000	13,000	13,000	-
Plant bed redressing	6,000	-	-	-
<b>Total</b>	<b>18,000</b>	<b>13,000</b>	<b>13,000</b>	<b>-</b>

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - North Facility Project Fund</b>					
<b>Three-Year Period Ended December 31, 2016</b>					
		<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
		<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>Building Interior</b>					
	Install ceiling fans in Children's	-	-	-	1,750
	Replace restroom handicap auto-openers	-	-	-	6,000
	Sound dampening of AMH space	-	-	-	3,000
	Install additional cabinetry in Computer Commons	-	-	-	2,400
	Loading dock door safety edge	-	1,200	1,200	-
	Elevator safety edge	-	2,000	2,000	-
	<b>Total</b>	-	3,200	3,200	13,150
<b>HVAC Costs</b>					
	Chiller coil guards	-	-	-	7,000
	Control upgrade	-	150,000	150,000	-
	<b>Total</b>	-	150,000	150,000	7,000
<b>Renovation Costs</b>					
	Renovation contingency	2,715,962	-	-	-
	Contingency	10,376	133,648	133,648	-
	Furniture and shelving	441,191	56,033	56,033	-
	Chiller replacement	16,200	317,276	317,276	-
	<b>Total</b>	3,183,729	506,957	506,957	-

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - North Facility Project Fund</b>					
<b>Three-Year Period Ended December 31, 2016</b>					
		<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
		<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>Building Locks</b>					
	Entrance locks to district system/	36,669	-	-	-
	Surveillance equipment	64,914	-	-	-
	Intrusion alarm system	8,156	-	-	-
	<b>Total</b>	<b>109,739</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Relocation of Other Departments</b>					
	Furniture and equipment	45,592	-	-	-
	Moving misc items	10,837	-	-	-
	<b>Total</b>	<b>56,429</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Information Technology</b>					
<b>Servers</b>					
	UPS - server room	10,656	-	-	10,000
	Racks	-	4,000	4,000	-
	Switches	3,056	28,933	28,933	-
	Copper cable	193	-	-	-
	Twinax cable	748	-	-	-
	Software	21,591	4,373	4,373	-
	<b>Total</b>	<b>36,244</b>	<b>37,306</b>	<b>37,306</b>	<b>10,000</b>

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - North Facility Project Fund</b>					
<b>Three-Year Period Ended December 31, 2016</b>					
		<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
		<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>Computer equipment</b>					
	Core switching	45,513	20,872	20,872	-
	Closet UPS	11,770	-	-	-
	Closet switches	97,798	-	-	-
	IT furniture	485	-	-	-
	WIFI WAPS	30,448	-	-	-
	Cabling	115,153	-	-	-
	Automated material handling	242,128	-	-	-
	PC - public kids lab	7,894	-	-	-
	PC - public AWE literacy	12,596	-	-	-
	PC PAC	87	-	-	-
	PC admin circ	68,556	-	-	-
	Printers networked	5,016	-	-	-
	Printers side	4,912	-	-	-
	Selfchecks	40,000	-	-	-
	RFID equipment	8,590	-	-	-
	RFID gates	27,335	-	-	-
	<b>Total</b>	<b>718,281</b>	<b>20,872</b>	<b>20,872</b>	<b>-</b>
<b>Computer Commons</b>					
<b>Computer equipment</b>					
	Laptops	61,206	-	-	-
	Charge carts	5,316	-	-	-
	Desktops, staff	5,363	-	-	-
	Desktops, lab	62,334	-	-	-
	Desktops, 15 min and PAC	33,342	-	-	-
	Mac Lab	10,803	-	-	-
	User CALs	675	-	-	-
	Laptops staff	1,525	-	-	-
	Color printer	800	-	-	-
	Laser side printers	968	-	-	-
	Jamex boxes	12,080	-	-	-
	Software	7,246	17,337	17,337	-
	Projectors, study room, lab	2,384	-	-	-
	Misc. cables, power strips, etc	2,837	-	-	-
	Misc peripherals-webcams, scanner, microphones	5,045	-	-	-
	Software	84,594	-	-	-
	<b>Total</b>	<b>296,518</b>	<b>17,337</b>	<b>17,337</b>	<b>-</b>

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - North Facility Project Fund</b>					
<b>Three-Year Period Ended December 31, 2016</b>					
		<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
		<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>Fundraised Items</b>					
	Gaming development - desktop lab	17,729	-	-	-
	3D printer - maker bot	1,852	-	-	-
	3D printer -Dimension	29,835	-	-	-
	3D printer - maker bot materials	140	-	-	-
	3D printer - Dimension materials	695	-	-	-
	3D Scanner - NextEngine	760	-	-	-
	Oversized monitors/design center	1,870	-	-	-
	Portable Projectors	397	-	-	-
	AV Cart (laptop, projector, speakers, cords, PA)	534	-	-	-
	Smartboards	18,504	-	-	-
	Gaming area consoles	3,755	-	-	-
	switching, cabling, gaming area	452	-	-	-
	TVs or Monitors, gaming area	1,299	-	-	-
	Projector, gaming area	937	-	-	-
	Electronic Signage (TV, PC)	4,021	-	-	-
	<b>Total</b>	<b>82,780</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Audio Room</b>					
<b>Fundraised Items</b>					
	Audio Room - low end mixer	343	1,547	1,547	-
	Audio Room - drop speakers	1,080	2,350	2,350	-
	Audio Room - pc	296	698	698	-
	Stage Audio Room - Mikes hanging	-	2,070	2,070	-
	<b>Total</b>	<b>1,719</b>	<b>6,665</b>	<b>6,665</b>	<b>-</b>



<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - North Facility Project Fund</b>					
<b>Three-Year Period Ended December 31, 2016</b>					
		<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
		<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>Video Booth</b>					
	<b>Fundraised Items</b>				
	Video Room - Lights	7,420	-	-	-
	Video Room - video cameras (studio configuration)	20,635	-	-	-
	Video Room - DSLR cameras	472	-	-	-
	Video Room - green screen	588	-	-	-
	Video Room - dollies	1,010	-	-	-
	Video Room - tripods	6,448	-	-	-
	Video Room - Mikes wired lapel	3,384	-	-	-
	Offsite kit (lights, video, audio)	12,198	-	-	-
	Audio/Video cabling	12,210	1,875	1,875	-
	<b>Total</b>	<b>64,365</b>	<b>1,875</b>	<b>1,875</b>	<b>-</b>

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - North Facility Project Fund</b>					
<b>Three-Year Period Ended December 31, 2016</b>					
		<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
		<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>Meeting Venue</b>					
<b>Furniture</b>					
	Portable risers	-	-	-	32,000
	Tables and chairs	4,820	-	-	25,000
	<b>Total</b>	<b>4,820</b>	<b>-</b>	<b>-</b>	<b>57,000</b>
<b>Computer Equipment</b>					
<b>Fundraised Items</b>					
	Stage - Lighting	5,366	486	486	-
	Stage - Projector	6,148	8,250	8,250	-
	Stage - Curtain	6,750	2,000	2,000	-
	Stage Audio Room - Mikes wireless	4,990	3,010	3,010	-
	<b>Total</b>	<b>23,254</b>	<b>13,746</b>	<b>13,746</b>	<b>-</b>
<b>Other</b>					
<b>Fundraised Items</b>					
	Hearing loop	9,625	-	-	-
	Staging	1,141	6,359	6,359	-
	Audio/Lighting	12,575	9,680	9,680	-
	<b>Total</b>	<b>23,341</b>	<b>16,039</b>	<b>16,039</b>	<b>-</b>

<b>Pikes Peak Library District</b>					
<b>Capital Projects Fund - North Facility Project Fund</b>					
<b>Three-Year Period Ended December 31, 2016</b>					
		<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
		<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
<b>Human Resources</b>					
	Minor Facility Projects				
	Sound attenuation	-	-	-	5,000
<b>Hardware and Software</b>					
	Record management system	-	30,000	30,000	-
	<b>Total</b>	-	30,000	30,000	5,000
<b>Community Engagement</b>					
	<b>Other</b>				
	Signage	32,701	17,299	17,299	-
	Public art/gallery space	6,868	91,132	91,132	-
	Promotion	-	28,000	28,000	-
	Carpet cleaner purchase	1,692	-	-	-
	Miscellaneous tools and equipment	5,601	2,394	2,394	-
	Tractor for snow plowing	10,000	-	-	-
	<b>Total</b>	56,862	138,825	138,825	-
<b>Public Services</b>					
	<b>Other</b>				
	Art display system	-	3,500	3,500	-
	<b>Total</b>	-	3,500	3,500	-
<b>Other Financing Uses</b>					
	Operating transfer out - General Fund	-	169,300	169,300	-
	<b>Total Uses of Funds</b>	4,693,991	1,428,622	1,428,622	92,150
	<b>Excess Revenues Over Expenditures</b>	(4,118,610)	(1,201,422)	(1,150,642)	-
	<b>Fund Balance - Beginning of Year</b>	5,320,032	1,201,422	1,201,422	50,780
	<b>Fund Balance - End of Year</b>	<u>\$ 1,201,422</u>	<u>\$ -</u>	<u>\$ 50,780</u>	<u>\$ 50,780</u>

# **CAPITAL RESERVE FUND**

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Sources of Funds</b>				
<b>Funding - Pikes Peak Library District</b>				
Operating transfer - General Fund	\$ 528,954	\$ 1,041,132	\$ 1,041,132	\$ 1,052,438
<b>Other</b>				
Proceeds from insurance reimbursement	-	18,703	18,703	-
<b>Pikes Peak library District Foundation</b>				
Fundraising	-	35,000	35,000	-
<b>Total Sources of Funds</b>	<b>528,954</b>	<b>1,094,835</b>	<b>1,094,835</b>	<b>1,052,438</b>
<b>Uses of Funds</b>				
<b>MOBILE LIBRARY SERVICES</b>				
Vehicle maintenance/minor items				
New wrap for bookmobile 702	-	-	-	5,000
Replace generator for bookmobile 702	-	-	-	11,000
Seat addition for bookmobile 702				1,200
<b>CHEYENNE MOUNTAIN BRANCH</b>				
Carpet replacement	-	-	-	30,000
<b>RUTH HOLLEY BRANCH</b>				
Carpet replacement	-	25,000	25,000	-
Building maintenance/minor renovation projects				
Upgrade lock system to card reader system	-	5,100	5,100	-
Rolling wall partition	-	-	-	2,200
Other furniture or equipment replacement				
Chair replacement	-	-	-	4,000
Purchase three modular airchairs	3,346	-	-	-
<b>Manitou Springs</b>				
Building maintenance/minor renovation projects	-	25,000	25,000	10,000
Other furniture or equipment replacement	-	-	-	1,000

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>MONUMENT BRANCH</b>				
Building maintenance/minor renovation projects				
Drive up book drop improvements	-	-	-	15,000
Restroom improvements	-	-	-	12,000
<b>PALMER LAKE BRANCH</b>				
Building maintenance/minor renovation projects				
New entry door and skylight	-	4,500	4,500	-
<b>ROCKRIMMON BRANCH</b>				
Carpet replacement	-	13,000	13,000	-
Building maintenance/minor renovation projects				
Public restroom improvements	-	-	-	7,500
Other furniture or equipment replacement				
Furniture replacement	-	-	-	5,000
<b>OTHER ITEMS</b>				
Concrete replacement - districtwide allowance	6,360	17,640	17,640	-
Asphalt repairs and maintenance - districtwide allowance	6,375	38,911	38,911	12,000
Evacuscape chairs for East, Penrose and Library 21c	-	-	-	6,500
Card reading access accessories	-	5,300	5,300	-
Electric scooters	-	-	-	6,000
Capital Contingency	83,845	127,140	127,140	25,000
Other vehicle replacement	62,469	61,790	61,790	-
Furniture replacement contingency	12,212	-	-	-
<b>Facilities-Related</b>	<b>174,607</b>	<b>323,381</b>	<b>323,381</b>	<b>153,400</b>

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Information Technology</b>				
<b>Servers</b>				
Replacements	28,148	38,702	38,702	15,000
Cloud hosting, support for ppld.org	-	23,000	23,000	28,500
Windows server CAL's	1,638	25,362	25,362	10,000
Maintenance hardware and software for servers	4,750	42,458	42,458	28,000
Webcams for server rooms	400	-	-	-
Replacement for webcams	-	2,500	2,500	-
Maintenance datadomains	-	-	-	14,000
SIRSI test server	4,164	15,836	15,836	-
<b>Computers</b>				
Replace computers	128,011	87,173	87,173	80,000
Tablets for reference	-	5,000	5,000	-
AWE children's literacy stations	25,669	-	-	-
<b>Laser printers</b>				
Staff and public	16,498	29,812	29,812	15,000

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
Receipt printers	11,259	15,635	15,635	12,500
Barcode scanners, RFID equipment	5,901	17,383	17,383	10,000
Telecommunications equipment				
Telecommunications switches	212	40,892	40,892	55,000
Fiber cable tester	-	4,000	4,000	-
Tipping point replacements	12,487	5,270	5,270	-
Expansion	1,298	9,493	9,493	-
Self check stations				
District wide	-	-	-	104,915
Gates	-	-	-	84,960
Installation and shipping	-	-	-	15,000
Ruth Holley	-	33,763	33,763	-
Penrose	-	39,984	39,984	-
East	-	49,205	49,205	-
Laptops				
Laptops replacements and tablets, loans and netbooks	20,391	30,000	30,000	35,000
Laptop staff lab - Penrose Library	-	-	-	25,000
Laptop lab Computer Commons	-	-	-	13,000
Laptop replacement - Cheyenne Mountain	-	-	-	5,000
Laptop replacement - Ruth Holley	-	-	-	6,000
Laptop replacement - Monument	-	-	-	6,000
Laptop replacement - Pamler Lake	-	-	-	1,000
14" laptop for networking services	2,722	-	-	-
Adult Literacy department - laptops	-	4,371	4,371	-
UPS rotation	1,040	7,849	7,849	10,000
Wireless projects Aruba upgrades	10	66,744	66,744	-
Telecommunications expansion				
Software defining networking research	872	-	-	-
Penetration and security intruding testing	-	5,000	5,000	5,000



<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
Equipment Initiatives				
Circulation tablets/hotspots	-	-	-	37,470
BibFrame linked data project	-	-	-	12,500
DVD players all sites	-	-	-	2,700
Additional credit card swipes at Library 21c	-	-	-	10,000
LaunchPad kids app/games/educational tablets	-	-	-	40,000
Offsite email hosting, MS Office Online	-	-	-	25,000
SIRSI hosting	-	-	-	64,543
Printer apps for all kids machines	-	-	-	1,100
Quarterly refresh, apps on kid's ipads	-	-	-	1,000
Laptop for Special Collections used for classes	-	-	-	2,000
Small NAS for Special Collections	-	-	-	1,250
Charging station (chargetechn.com) for community libraries	-	-	-	2,600
Fountain - move returns PC	-	-	-	500
Monument - move adult PAC to children's, cabling	-	-	-	200
Manitou Springs downstairs PAC, Cabling	-	-	-	2,000
High Prairie - add PAC cabling	-	-	-	2,000
Replace Jamex boxes district-wide	-	-	-	20,000
New computers, apps for children	-	-	-	10,000
Media dispensers	37,804	-	-	-
Phone system	-	295,000	295,000	-
Mobile device management	-	5,200	5,200	-
VDI	16,301	20,614	20,614	-
Archival management system	-	12,000	12,000	-
100 nook tablets	-	14,900	14,900	-
Network copiers	3,042	4,958	4,958	-
Cash drawer project	-	5,000	5,000	-
Web firewall	-	5,500	5,500	-
Five Fince Robots	-	6,002	6,002	-
NAS for Special Collections	3,730	-	-	-
Replace data domain	-	6,500	6,500	-
Security	-	20,596	20,596	-
Children's - iPads for programming	-	6,000	6,000	-
Monument - move equipment and add computers	-	7,500	7,500	-
Special Collections - microfilm scanner	1,054	11,296	11,296	-

<b>Pikes Peak Library District</b>				
<b>Capital Projects Fund - Capital Reserve Fund</b>				
<b>Three-Year Period Ended December 31, 2016</b>				
	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
Adaptive Technology Team - Braille printer	-	10,000	10,000	-
Envisionware Document Center	-	10,000	10,000	-
Circulate hotspots, Chromebooks	-	4,590	4,590	-
Large format printer, Make II	-	5,000	5,000	-
Bigger laser cutter, filter, rotator attach	-	30,000	30,000	-
AMH bins(2)	-	55,500	55,500	-
Dibos and camera upgrades	-	50,000	50,000	50,000
MA extra PC/cabling	-	1,500	1,500	-
MA all in one scanner/fax/copier for staff	-	1,000	1,000	-
2 laptops, 1 color printer for PE kids dept	-	5,000	5,000	-
4 apple TVs and MIFIs for children's programming	-	6,500	6,500	-
4 gaming tablets/iPads for tween area in EA childrens	-	4,000	4,000	-
Data drops install for HO for study area	-	1,000	1,000	-
WAN upgrades, trenching if needed	-	537	537	-
Contingency	4,603	18,004	18,004	15,000
<b>Total Information Technology</b>	<b>332,004</b>	<b>1,223,129</b>	<b>1,223,129</b>	<b>878,738</b>
<b>Community Engagement and Outreach</b>				
Peripheral equipment				
Video projector replacements and additions	11,979	12,121	12,121	12,000
Video Center software upgrades				
SCALA	4,101	7,619	7,619	2,000
Equipment Initiatives				
A/V set-up for Children's - Library 21c	-	-	-	6,300
<b>Total Community Engagement and Outreach</b>	<b>16,080</b>	<b>19,740</b>	<b>19,740</b>	<b>20,300</b>
<b>Other Financing Uses</b>				
Transfer to North Facility Project Fund	255,047	-	-	-
<b>Total Other Financing Uses</b>	<b>255,047</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Uses of Funds</b>	<b>777,738</b>	<b>1,566,250</b>	<b>1,566,250</b>	<b>1,052,438</b>
<b>Excess Revenues Over Expenditures</b>	<b>(248,784)</b>	<b>(471,415)</b>	<b>(471,415)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>720,199</b>	<b>471,415</b>	<b>471,415</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 471,415</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**SPECIAL REVENUE FUNDS**  
**DESIGNATED FUNDS**

<b>Pikes Peak Library District</b>				
<b>General Fund - Designated Fund</b>				
<b>Annual Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the acquisition of specific assets or the purchase of specific services not specifically identified through another established fund.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue				
	-	-	-	-
	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel				
	-	-	-	-
Library materials				
	-	-	-	-
Program expenditures				
	-	-	-	-
Capital outlay				
Makerspace	-	7,000	7,000	-
Other				
	-	624	624	-
	-	7,624	7,624	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>7,624</b>	<b>7,624</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(7,624)</b>	<b>(7,624)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>7,624</b>	<b>7,624</b>	<b>7,624</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 7,624</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Briargate Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Briargate Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	-	2,242	2,242	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>2,242</b>	<b>2,242</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(2,242)</b>	<b>(2,242)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>2,242</b>	<b>2,242</b>	<b>2,242</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 2,242</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Cheyenne Mountain Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Cheyenne Mountain Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>		<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
Upgrade lock system to card reader system	-	9,000	9,000	-
Phone system	-	4,448	4,448	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>13,448</b>	<b>13,448</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(13,448)</b>	<b>(13,448)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>13,448</b>	<b>13,448</b>	<b>13,448</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 13,448</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Fountain Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Fountain Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Other - Heritage Corner	82	-	-	-
Capital outlay				
Shelving canopies	6,101	-	-	-
Demo self check island and floor repair	-	1,000	1,000	-
Upgrade lock system to card reader system	3,977	8,000	8,000	-
Parking lot seal and stripe	-	6,000	6,000	-
Phone system	-	10,000	10,000	-
Self-check machines	-	19,000	19,000	-
Other - signage	-	18,000	18,000	379
<b>Total Fiscal Year Expenditures</b>	<b>10,160</b>	<b>62,000</b>	<b>62,000</b>	<b>379</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(10,160)</b>	<b>(62,000)</b>	<b>(62,000)</b>	<b>(379)</b>
<b>Fund Balance - Beginning of Year</b>	<b>72,539</b>	<b>62,379</b>	<b>62,379</b>	<b>379</b>
<b>Fund Balance - End of Year</b>	<b>\$ 62,379</b>	<b>\$ 379</b>	<b>\$ 379</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>High Prairie Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's High Prairie Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Transfer in from Capital Projects Fund	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
Parking lot seal and stripe	-	3,000	3,000	-
Landscaping	15,944	-	-	-
Upgrade lock system to card reader system	2,781	3,500	3,500	-
Phone system	-	10,000	10,000	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>18,725</b>	<b>16,500</b>	<b>16,500</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(18,725)</b>	<b>(16,500)</b>	<b>(16,500)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>206,812</b>	<b>188,087</b>	<b>188,087</b>	<b>171,587</b>
<b>Fund Balance - End of Year</b>	<b>\$ 188,087</b>	<b>\$ 171,587</b>	<b>\$ 171,587</b>	<b>\$ 171,587</b>



<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Old Colorado City Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Old Colorado City Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
Parking lot seal and stripe	-	1,750	1,750	-
Carpet replacement	-	5,000	5,000	-
Window cornices	-	6,100	6,100	-
Technology equipment	-	9,000	9,000	-
Phone system	-	2,903	2,903	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>24,753</b>	<b>24,753</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(24,753)</b>	<b>(24,753)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>24,753</b>	<b>24,753</b>	<b>24,753</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 24,753</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Palmer Lake Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Palmer Lake Library's services, programs and assets.				
<b>Fiscal Year Estimated Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	-	-	-	306
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>306</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(306)</b>
<b>Fund Balance - Beginning of Year</b>	<b>306</b>	<b>306</b>	<b>306</b>	<b>306</b>
<b>Fund Balance - End of Year</b>	<b>\$ 306</b>	<b>\$ 306</b>	<b>\$ 306</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Sand Creek Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Sand Creek Library's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Transfer from Capital Project Fund	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
Makerspace construction	-	-	-	38,000
Awning driveup window	-	-	-	7,500
Document station	-	-	-	5,452
Install card reader lock system at staff entrances	-	8,000	8,000	-
Replace vinyl flooring in restrooms	-	2,000	2,000	-
Cabinetry for children's office	-	1,000	1,000	-
Room divider teen area	-	2,000	2,000	-
Phone system	-	10,000	10,000	-
Makerspace	-	5,000	5,000	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>28,000</b>	<b>28,000</b>	<b>50,952</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(28,000)</b>	<b>(28,000)</b>	<b>(50,952)</b>
<b>Fund Balance - Beginning of Year</b>	<b>78,952</b>	<b>78,952</b>	<b>78,952</b>	<b>50,952</b>
<b>Fund Balance - End of Year</b>	<b>\$ 78,952</b>	<b>\$ 50,952</b>	<b>\$ 50,952</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Mobile Library Services Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Mobile Library Service's programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	2,169	2,169	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>2,169</b>	<b>2,169</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(2,169)</b>	<b>(2,169)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>2,169</b>	<b>2,169</b>	<b>2,169</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 2,169</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>1905 Carnegie Support Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's 1905 Carnegie Library's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
Exterior improvements	18,931	-	-	-
Install card reader lock system at staff entrances	-	1,540	1,540	-
Phone system	-	6,729	6,729	-
Window tinting	-	5,319	5,319	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>18,931</b>	<b>13,588</b>	<b>13,588</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(18,931)</b>	<b>(13,588)</b>	<b>(13,588)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>32,519</b>	<b>13,588</b>	<b>13,588</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 13,588</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>1905 Carnegie Garden Support Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's 1905 Carnegie Garden's services and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	-	1,887	1,887	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>1,887</b>	<b>1,887</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(1,887)</b>	<b>(1,887)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>1,887</b>	<b>1,887</b>	<b>1,887</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 1,887</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Children's Services Support Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Children's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	2,304	2,304	-
Capital outlay	-	-	-	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>2,304</b>	<b>2,304</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(2,304)</b>	<b>(2,304)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>2,304</b>	<b>2,304</b>	<b>2,304</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 2,304</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Adult Services Support Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Adult Services department's services, programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	-	552	552	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>552</b>	<b>552</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(552)</b>	<b>(552)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>552</b>	<b>552</b>	<b>552</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 552</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Teen Services Support Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Teen Services' services, programs and assets and the East Library Teen Center.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	4,019	4,019	-
Capital outlay	-	-	-	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>4,019</b>	<b>4,019</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(4,019)</b>	<b>(4,019)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>4,019</b>	<b>4,019</b>	<b>4,019</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 4,019</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Special Collections Support Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Special Collections department's services, and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay				
PC with USB3	-	1,113	1,113	
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>1,113</b>	<b>1,113</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(1,113)</b>	<b>(1,113)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>1,113</b>	<b>1,113</b>	<b>1,113</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 1,113</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Collection Development Support Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Collection Development services and programs.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	299	299	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>299</b>	<b>299</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(299)</b>	<b>(299)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>299</b>	<b>299</b>	<b>299</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 299</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Video Center Support Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Video Center's programs and assets.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Transfer in from general Fund	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	8,794	8,794	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>8,794</b>	<b>8,794</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(8,794)</b>	<b>(8,794)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>8,794</b>	<b>8,794</b>	<b>8,794</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 8,794</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Friends of the Pikes Peak Library Support Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To account for all donations made by the Friends of the Pikes Peak Library District to the Pikes Peak Library District				
<b>Fiscal Year Revenues</b>				
Donations				
Friends of the Pikes Peak Library District	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue				
	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel				
	-	-	-	-
Library materials				
	-	-	-	-
Program expenditures				
	517	3,242	3,242	-
Capital outlay				
	-	-	-	-
Other				
	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>517</b>	<b>3,242</b>	<b>3,242</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(517)</b>	<b>(3,242)</b>	<b>(3,242)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>3,759</b>	<b>3,242</b>	<b>3,242</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 3,242</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Staff Development and Recognition Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's staff development and recognition programs.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	-	-	-
Capital outlay	-	-	-	-
Other	1,925	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>1,925</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>(1,925)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>3,949</b>	<b>2,024</b>	<b>2,024</b>	<b>2,024</b>
<b>Fund Balance - End of Year</b>	<b>\$ 2,024</b>	<b>\$ 2,024</b>	<b>\$ 2,024</b>	<b>\$ 2,024</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Diversity Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's diversity programs and activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	987	987	-
Capital outlay	-	-	-	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>987</b>	<b>987</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(987)</b>	<b>(987)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>987</b>	<b>987</b>	<b>987</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 987</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Authors Program</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Author's Program activities.				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	3,827	3,827	-
Capital outlay	-	-	-	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>3,827</b>	<b>3,827</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(3,827)</b>	<b>(3,827)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>3,827</b>	<b>3,827</b>	<b>3,827</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 3,827</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



<b>Pikes Peak Library District</b>				
<b>Special Revenue Fund</b>				
<b>Other Programs Designated Fund</b>				
<b>Three-Year Period Ended December 31, 2015</b>				
<b>Purpose of Fund</b>	<b>2014</b>	<b>2015</b>	<b>2015</b>	<b>2016</b>
	<b>Actual</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
To accumulate funds for the support of the District's Other Programs				
<b>Fiscal Year Revenues</b>				
Donations				
Pikes Peak Library District Foundation	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-
	-	-	-	-
Other Revenue	-	-	-	-
<b>Total Fiscal Year Estimated Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fiscal Year Expenditures</b>				
Personnel	-	-	-	-
Library materials	-	-	-	-
Program expenditures	-	3,813	3,813	-
Capital outlay	-	-	-	-
Other	-	-	-	-
<b>Total Fiscal Year Expenditures</b>	<b>-</b>	<b>3,813</b>	<b>3,813</b>	<b>-</b>
<b>Excess (Deficit) Revenues Over Expenditures</b>	<b>-</b>	<b>(3,813)</b>	<b>(3,813)</b>	<b>-</b>
<b>Fund Balance - Beginning of Year</b>	<b>3,813</b>	<b>3,813</b>	<b>3,813</b>	<b>-</b>
<b>Fund Balance - End of Year</b>	<b>\$ 3,813</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>