

# PIKES PEAK LIBRARY DISTRICT BOARD OF TRUSTEES Public Affairs Committee

September 8, 2020 2 pm Virtual Meeting (Zoom)

- I. Call to Order
- II. Public Comment (3 minute time limit per person)
- III. Items Too Late for the Agenda
- IV. Agenda Items
  - a. Overview: FY20-22 Strategic Communications Framework
  - b. Fall advertising campaign Update
  - c. Reopening Update



# **Overview: FY20-22 Strategic Communications Framework**

#### **OVERARCHING PURPOSE:**

Establish Pikes Peak Library District as a trusted and indispensable community asset, resource, and partner across El Paso County (with consideration to the current impacts and future unknowns of the COVID-19 pandemic).

#### **GOAL #1: BRANDING**

Unify and strengthen Pikes Peak Library District's brand to ensure cohesion, consistency, and accountability, so the Library can build public support with a well-known reputation that's trusted and valued in the community.

- Ensure consistent brand identity and messages across all channels.
  - o <u>Examples:</u> Framing/messaging, brand/style guides, signage, publications/collateral, online experience
- Consider the brand experience by evaluating and improving the following:
  - <u>Examples:</u> Crisis communications planning, Spanish-language page on website, customer journeys, brand ambassadors/influencers, new cardholder experience, online user experience
- Employ various training and education opportunities to develop internal brand ambassadors who are comfortable representing PPLD in their roles and other professional situations.
  - <u>Examples</u>: All-staff development day presentation, webinar trainings, orientations, messaging guidebook
- Build community recognition and trust.
  - Examples: Targeted speaking engagements and meetings; award and public recognition opportunities

### **GOAL #2: MARKETING & PROMOTION**

Increase awareness, understanding, and use of Pikes Peak Library District's resources, services, and facilities.

- Maintain an annual promotional calendar and plans to ensure strong support for the large number of PR and marketing opportunities across the District throughout the year.
  - <u>Examples:</u> Major initiatives, programs, and events; library celebrations; national and community celebrations;
     and District-wide publications
- Focus on the production and distribution of higher-quality, evergreen District-wide collateral, in collaboration with Public Services.
  - <u>Examples:</u> Branded templates for low-tier or single-instance programs vs. high-quality evergreen print collateral like service brochures, welcome booklets, and District Discovery with quarterly calendars
- Launch targeted marketing campaigns to increase public awareness, demonstrate PPLD's value, and increase Library use.
  - <u>Examples:</u> Brand education campaigns (All You Need is Your Library, Fall 2020); more specific, targeted campaigns talking about individual services/resources; cross-promotion opportunities with partners
- Improve cultivation, engagement, and retention across existing and new communication channels with consistent, cohesive, and effective marketing and promotion.
  - <u>Examples</u>: Social media platform use, media pitching, permission-based email marketing, video features for multi-channel use, PPLD- and community-produced content for PPLD TV, streaming app exploration

#### **GOAL #3: COMMUNITY ENGAGEMENT**

Foster strong engagement and input from community members and entities while positioning Pikes Peak Library District as a key asset, partner, and thought leader in the community and of library systems.

- Establish and maintain strategic partnerships across El Paso County that improve community connections while expanding our reach and impact.
  - <u>Examples:</u> Expansion of Pikes Peak Culture Pass and PowerPass; high-quality partnerships that focus on connecting our community; capitalizing cross-promotion opportunities
- Focus on more targeted and coordinated community outreach that further PPLD's mission while increasing
  public awareness and knowledge across El Paso County.
  - Examples: Target audiences: speakers' bureau for community presentations and one-on-one meetings

- Provide ongoing opportunity for community input and feedback that the Library utilizes to inform strategic decisions and planning.
  - Examples: Library experience survey (annual), public polling (2021), UX study of ppld.org (2022)
- Position PPLD staff and Board of Trustees as go-to experts and thought leaders for library systems, locally to internationally.
  - <u>Examples:</u> Tracking staff involvement (professional/community organizations); serving as facilitator and convener

#### **GOAL #4: INTERNAL COMMUNICATIONS**

Streamline and improve internal communications to align teams and individuals, drive engagement and excitement, and reinforce the guiding principles and strategic plan of Pikes Peak Library District.

- Develop an internal communications guidebook.
  - o <u>Examples:</u> Brand guidelines, communications channels, approved software, templates, etc.
- . Build internal partnerships and collaborate with staff, services, departments, and teams across the District.
  - o Example projects: Intranet, Office 365 tools (Yammer), PPLDCon, internal calendar
- Capitalize on and improve use of existing communication channels for staff, in coordination with other departments.
  - Examples: The Bookmark, staff surveys, Third Thursdays, meetings and email, etc.
- Ensure staff engagement, in coordination with other departments.
  - <u>Examples:</u> Kudos/recognition opportunities, ongoing staff input and feedback (like pulse surveys), visibility and communication from PPLD leadership, staff training needs
- Work with staff to begin creating a culture of brand ownership and word-of-mouth marketing, where staff feel empowered as brand ambassadors and influencers.
  - Examples: Brand ambassador/influencer program + standard talking points and guidance for staff

## **GOAL #5: DEPARTMENT INFRASTRUCTURE**

Ensure a centralized Communications department with staff who are equipped to succeed and collaborate with others, use data and insights to inform strategic decisions, and be recognized and relied upon as in-house experts across the District.

- Support staff development, interdepartmental communication, and team morale by:
  - Examples: Time for creativity and self-care; individual professional development; team-building opportunities
- Position our team as a centralized department of in-house experts who provide top-quality work and meet deadlines with streamlined processes and procedures.
  - o <u>Examples:</u> Strengthen relationships and collaboration; refine internal process
- Ensure all-staff awareness and proper use of the department.
  - <u>Examples</u>: Marketing liaisons, tiers and promotion packages, etc.
- Utilize quantitative and qualitative data and insights to inform departmental decisions and planning, as well as future rebranding and other District-wide plans.
  - <u>Examples:</u> Library and departmental metrics, website data, campaign performance reports, consumer profiles, community research, trends, etc.
- Collaborate with involved services and departments to successfully leverage patron touchpoints.
  - o Examples: Inventory and schedule for all visual touchpoints, plus staff talking points at all programs
- Easily track PPLD engagement and connections, so there's a clear understanding of relationships, activities, opportunities, and gaps.
  - <u>Examples</u>: Web of connections community partnerships and outreach, networking, memberships, speaking engagements, and staff involvement in professional and community entities
- Other plans:
  - o Plan <u>future of Library meeting and study rooms</u>, with consideration to the pandemic and other factors.
  - Support <u>Library data assessment and planning efforts</u>, as it relates to internal and external data, as well as program evaluation.